

Suggestions for Enhancing Private Insurer Participation and Competition in Coastal Alabama Property Insurance Markets

Coastal Recovery Commission of Alabama October 22, 2010 Download at www.iii.org/presentations

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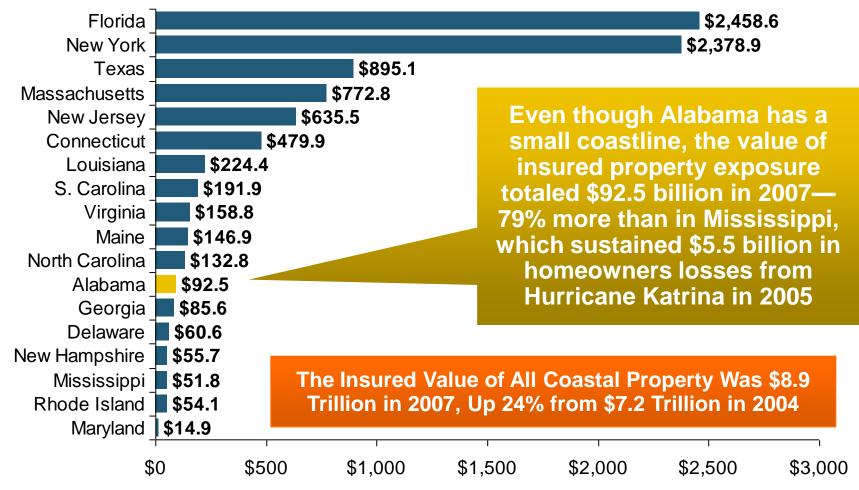


The Dollars and Cents of Alabama's Coastal Exposure

Exposure is Sizable but Better Managed than in Most States

Total Value of Insured Coastal Exposure in 2007*

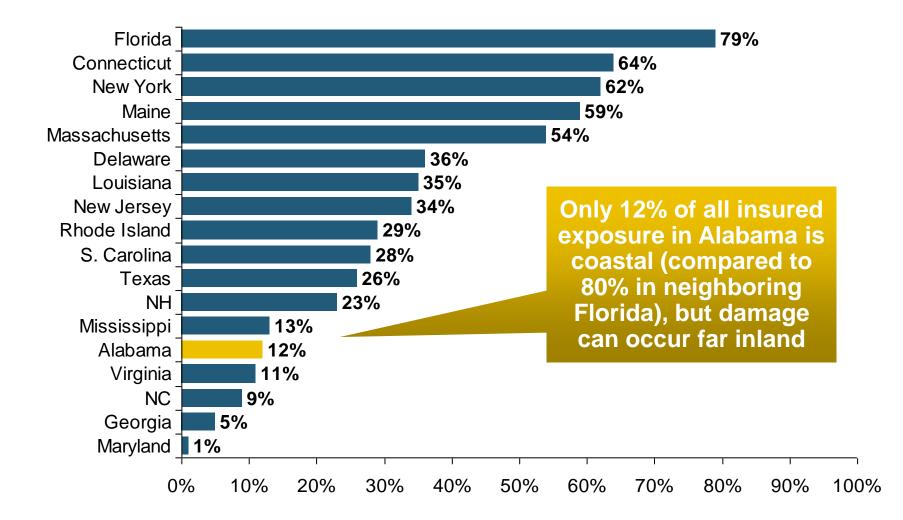
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*Latest available.

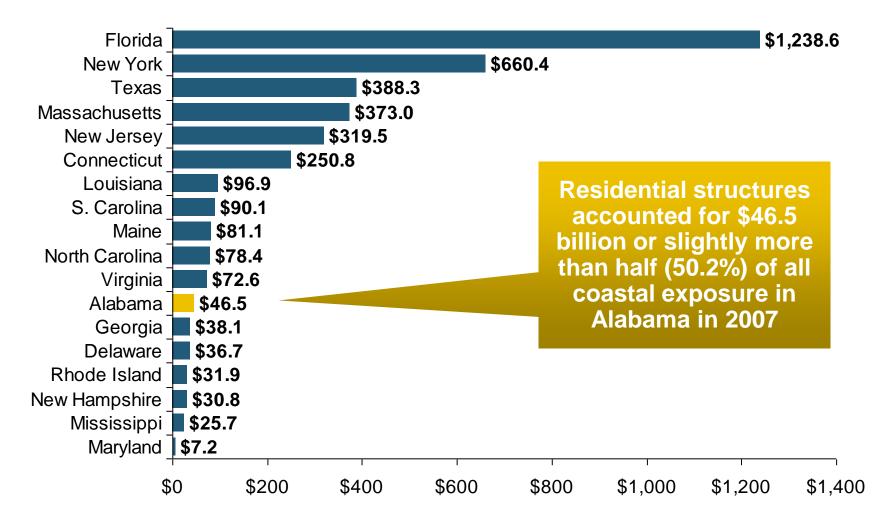
Source: AIR Worldwide

Insured Coastal Exposure as a Percentage of Statewide Insured Exposure, 2007



Value of Insured Residential Coastal Exposure in 2007

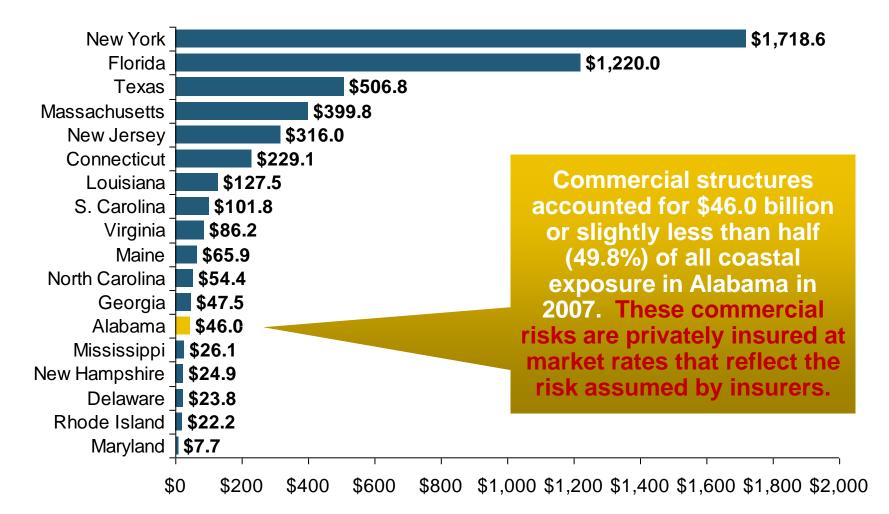
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Value of Insured Commercial Coastal Exposure, 2007

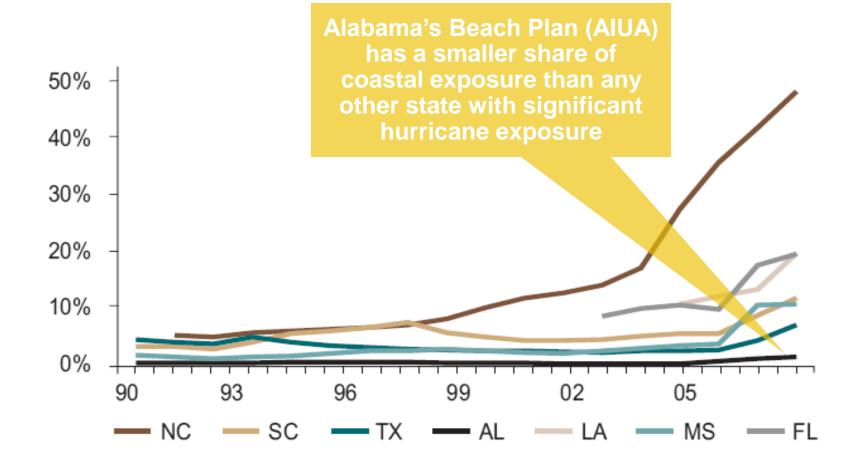
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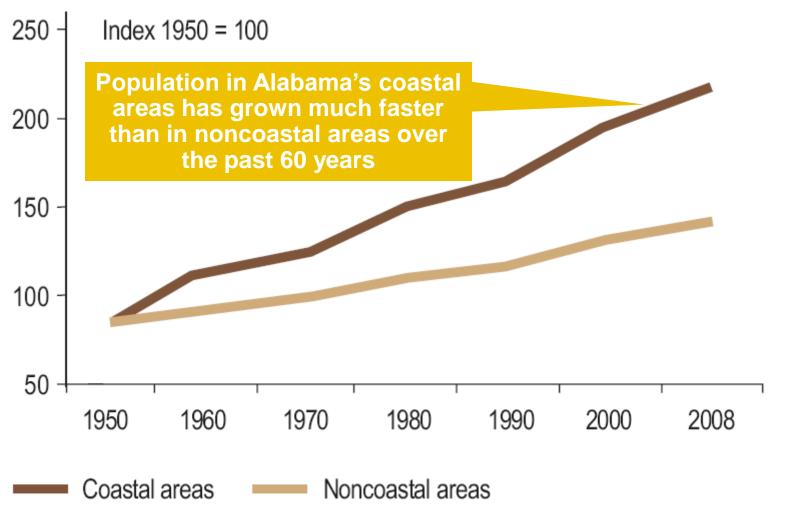
Beach/Hybrid Plan Exposure as a Share of Total Coastal Exposure





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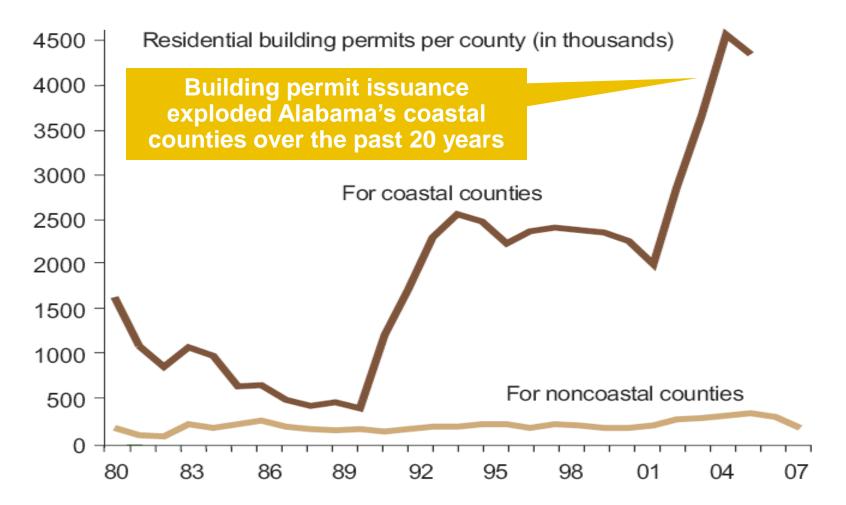
Population Density in Alabama



Source: Insurance Research Council, State Beach and Windstorm Plans: An Overview of Operations and Financial Structures, Sept. 2010 from U.S. Census Bureau data; Insurance Information Institute.

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Alabama Coastal Development vs. Noncoastal Development



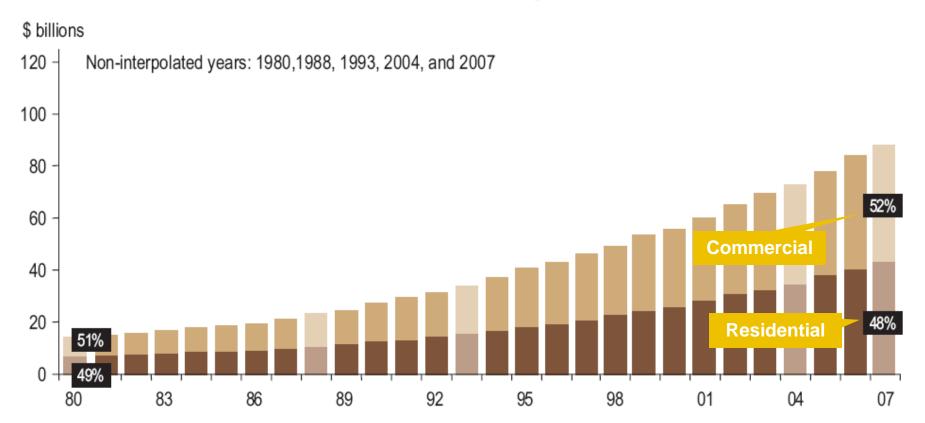
Source: Insurance Research Council, State Beach and Windstorm Plans: An Overview of Operations and Financial Structures, Sept. 2010 from U.S. Census Bureau data; Insurance Information Institute.

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Alabama: Value of Insured Coastal Exposure, 1980 - 2007

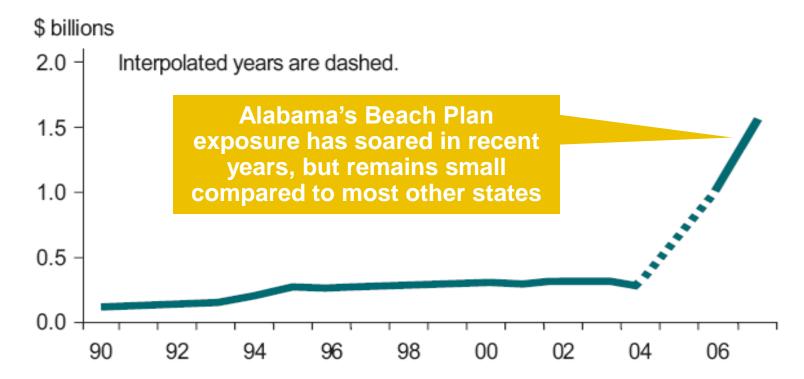
INSURANCE INFORMATION INSTITUTE

508% Growth from 1980 to 2007, Average Annual Growth 6.9%



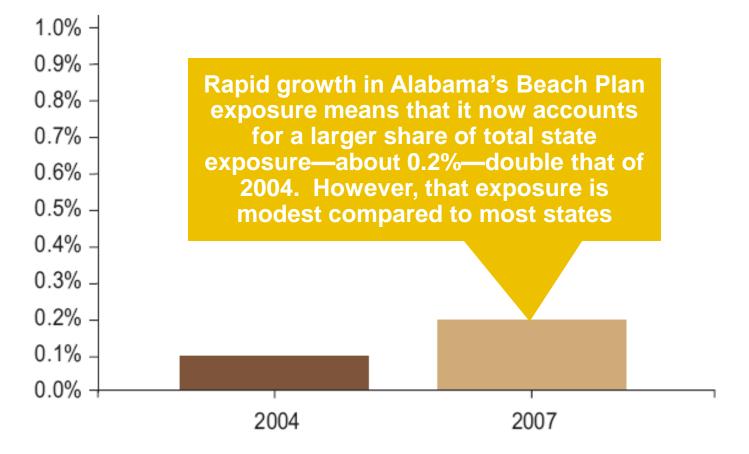
Source: Insurance Research Council, State Beach and Windstorm Plans: An Overview of Operations and Financial Structures, Sept. 2010 from AIR; IRC Coastal Exposure and Community Protection; Insurance Information Institute.

793% Growth From 1990 to 2007, Average Annual Growth 16.85%



Source: Insurance Research Council, State Beach and Windstorm Plans: An Overview of Operations and Financial Structures, Sept. 2010 from PIPSO data; Insurance Information Institute.

Alabama's Plan Exposure as a Share of Total State Exposure, 2004 vs. 2007

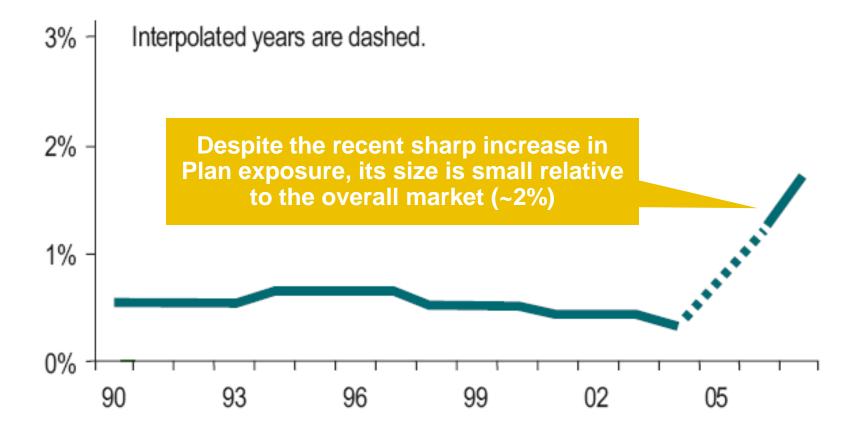


Source: Insurance Research Council, State Beach and Windstorm Plans: An Overview of Operations and Financial Structures, Sept. 2010 from PIPSO, NCIUA, AIR data; Insurance Information Institute.

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Alabama's Plan Exposure as a Share of Total Coastal Exposure, 2004 vs. 2007





Source: Insurance Research Council, State Beach and Windstorm Plans: An Overview of Operations and Financial Structures, Sept. 2010 from PIPSO, NCIUA, AIR data; Insurance Information Institute.



So What Can We Say About Alabama's Coastal Exposure Problem?

Summary of Alabama's Coastal Issue



Population Growth: Faster in Coastal Counties for Past 60 Years (2x)

Coastal Development: Permitting as Much as 10x Higher

But Situation is Much Better than Most Other States

- Only 2 coastal counties have direct coastal exposure
- Plan limits sale of policies to these 2 counties (Baldwin, Mobile)

Alabama's Herfindahl-Hirshman Index Value in 2009 = 1348

- Interpretation: State is "moderately concentrated"
- It is not much higher than many noncoastal states (TN = 1318, KY = 1298)

Factors Helping Alabama

- Plan covers the state's 2 coastal counties only
- Risk sharing through the use of deductibles
- Incentives to build to stronger standards



Are Coastal Development Plans Rational?

For Individual Decision Makers: Yes For Society as a Whole: No

Excessive Catastrophe Exposure: Outcome of Economically & Politically Rational Decision Process?



Property Owners

- Make economically rational decision to live in disaster-prone areas
- Low cost of living, low real estate prices & rapid appreciation, low/no income tax, low property tax, rapid job growth
- Government-run insurers (e.g., CPIC, NFIP) provide implicit subsidies by selling insurance at below-market prices with few underwriting restrictions
- Government aid, tax deductions, litigation recovery for uninsured losses
- No fear of death and injury

Local Zoning/Permitting Authorities

- Allowing development is economically & politically rational & fiscally sound
- Residential construction creates jobs, attracts wealth, increases tax receipts, stimulates commercial construction & permanent jobs, develops infrastructure
- Increases local representation in state legislature & political influence
- Property and infrastructure damage costs shifted to others (state and federal taxpayers, policyholders in unaffected areas)

Developers

- Coastal development is a high-margin business
- Financial interest reduced to zero after sale

Excessive Catastrophe Exposure: Outcome of Economically & Politically Rational Decision Process?



State Legislators

- Loathe to pass laws negatively impacting development in home districts
- Local development benefits local economy and enhances political influence
- Rapid development lessens need for higher income and property taxes
- Can redistribute CAT losses to unaffected policyholders and taxpayers
- Can suppress insurance prices via state insurance regulator, suppress pricing and weaken underwriting standards in state-run insurer & redistribute losses

Congressional Delegation

- Home state development increases influence in Washington
 - Political representation, share of federal expenditures
- Loathe to pass laws harming development in home state/district
- Tax law promotes homeownership and actually produces supplemental benefits for property owners in disaster-prone areas
- Large amounts of unbudgeted disaster aid easily authorized
- Tax burden largely borne by those outside CAT zone & those with no representation (children & unborn)

• President

- Presidential disaster declarations and associated aid are increasing
- Political benefits to making declarations and distributing large amounts of aid
- Direct impact on favorability ratings & election outcomes
- Losses can be distributed to other areas and the unrepresented

Source: Insurance Information Institute.



How Insurers Signal What Should Be Built and Where

Price as a Messenger of Risk

Government-Run Insurers Lead to Poor Land Use/Design Decisions



- Government-run insurers (markets of last resort) serve as a vital safety valve after major market disruptions, but also serve as an enabler of unwise development...
- Government-run property insurers wash away market-based signals about relative risk
- Consequence is runaway development in disaster-prone areas
- Government-run insurers:
 - Generally fail to charge actuarially sound rates
 - Have weak underwriting standards
 - Are thinly capitalized
 - Can assess losses to policyholders other than their own
 - Vulnerable to political pressure
- Inadequate premiums, insufficient capital and weak underwriting mean that most government plans, from Citizens Property Insurance Corporation to the National Flood Insurance Program operate with frequent deficits

Negative Outcomes from Flaws in Government-Run Insurers



- True risk associated with building on a particular piece of property is obscured
- Subsidies are generated leading to market distortions/inequities:
 - Many thousands of homes likely would not have been built (or built differently) if property owner obligated to pay actuarially sound rates
 - CPIC assessments from Wilma will require grandmothers living in trailer parks on fixed incomes in Gainesville to subsidize million dollar homes in Marco Island via assessment (surcharges).
- Serial rebuilding in disaster-prone areas is the norm
- Property owners come to assume that the government rate is the "fair" rate and object to moves to actuarially sound rates.
- Government-run insurer can't control its own exposure
 - Legislature mandates that CPIC offer coverage in most cases if no private insurer will offer coverage due to high risk, near certainty of destruction
 - No restrictions on value of property, so high-valued properties represent disproportionate share of potential loss
- Taxpayer Burden: NFIP borrowed \$20B+ in 2005



What Works, What Doesn't

History, Past Actions Provide Lessons

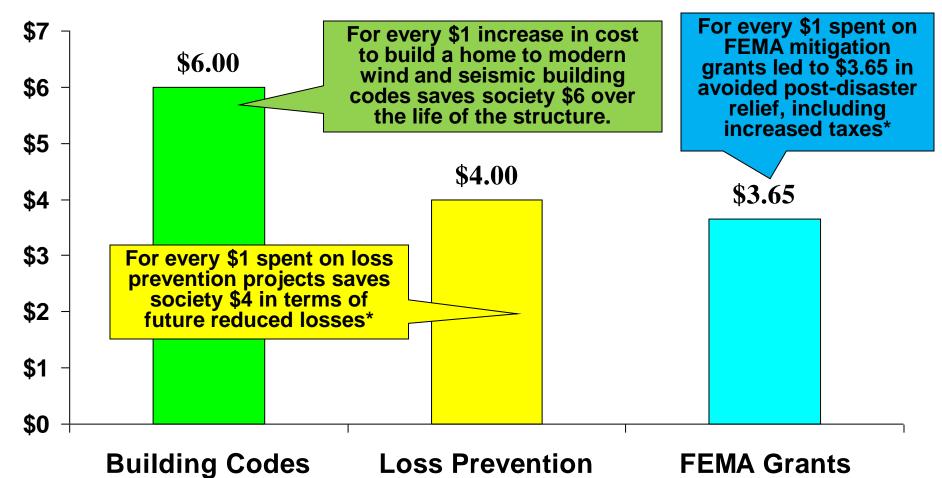
Successful Tools for Controlling Hurricane Exposure



- Strengthened building codes
- Stringent enforcement of building codes
- Fortified home programs
- Insurance rates based on sound actuarial principles (risk-based rates that are not government controlled); Works for commercial insurers
- Disciplined underwriting
- Removing impediments to capital flows
- Lowering insurers' cost of capital (e.g., pre-tax reserving)
- Incentives to adopt mitigation
- Forcing communities to consider and take a larger stake in their catastrophe exposure Source: Insurance Information Institute



Return on Each \$1 Invested in Mitigation



*According to the Multi-Hazard Mitigation Council of the National Institute of Building Science. Source: Institute for Business and Homes Safety; Insurance Information Institute.

Unsuccessful Tools for Controlling Hurricane Exposure



- Insurance rates that are not actuarially sound (i.e., don't reflect true risk)
- Political interference in rate process
- Inadequate underwriting controls
- Subsidies
 - Intra-state (policyholders/taxpayers)
 - US Taxpayer
- Voluntary flood coverage
- Litigation

- Local control of land use and permitting creates significant incentive problems
 - Benefits accrue locally while many costs can be redistributed to others via taxes, insurance and aid
- Prospect of government aid reinforces unsound building and location decisions
- States don't want to raise taxes to pay for mitigation/prevention even if state is sole beneficiary
 - E.g., NO levees; Beach replenishment



Recommendations

Toward a Long-Term Solution

Recommendations for Controlling Hurricane Exposure

- Raise public awareness of risk
 - Mandatory risk disclosure in all residential real estate transactions
 - Require signed waivers if decline flood coverage that also waive rights to any and all disaster aid, or
 - Mandate flood coverage

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- Continue to strengthen & enforce of building codes
- Allow markets to determine all property insurance rates
 - Role of state focused on difficult-to-insure or income issues
- Increase incentives to mitigate
- Require state-run insurer to charge actuarially sound rates and limit high value exposure
- Require communities/counties to a financial stake in their catastrophe exposure
 - Reimburse disaster aid to state/federal government



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