

# **The Regulatory Environment and Increasing Global Uncertainty: Implications for Insurance Finance** and Economics **Eqecat Annual Conference** Miami, FL March 30, 2011

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# What in the World Is Going On?

# Is the World Becoming a Riskier Place?

# **Uncertainty, Risk and Fear Abound**

- Japan, New Zealand, Haiti, Chile Earthquakes
- Political Upheaval in the Middle East
- Echoes of the Financial Crisis
- Housing Crisis
- Sovereign Debt Crises
- Currency Crises
- Inflation
- Runaway Energy & Commodity Prices
- Era of Fiscal Austerity
- Reshuffling the Global Economic Deck
- China Becomes #2 Economy in the World
- Nuclear Fears
- Resurgent Terrorism Risk
- Manmade Disaster (e.g., Deepwater Horizon)
  - Apocalypse 2012: End of the Mayan Calendar on Dec. 21 (11:11PM)



Are "Black Swans" everywhere or does it just seem that way?





# The Global Financial Crisis, Risk and the New World Economic Order

# Aftermath of Crisis Continues to Breed Insecurity

Insurers' Path to Growth Is More Challenging/Risky

## The New World Order: A New Level of Risk for Business



Best Growth Opportunities are No Longer in Low-Risk Markets (W. Europe, US/Canada, Japan)

### Growth Rates are 2-3 Times Higher in Developing World

- Business investment will remain high, much of it in need of insurance
- Investment conditions will remain challenging for decades

### Unemployment Rates Are Much Lower in Emerging Economies

Establishment of a middle class and a wealthy upper class

### Incomes Are Rising Faster in Emerging Economies

- Fueling demand for goods and services
- Foreign Direct Investment (FDI) and insurance exposure/demand

### Immature Institutions Raise Risk/Possible Systemic Risks

• Legal system, financial markets, regulation, infrastructure issues

### Instability in Emerging Nations Will Remain High

- Political instability; Corruption in some countries
- Economic vulnerability (trade, xrt risk, credit risk, commodities, energy)

### Natural Hazard Risks Are Often Elevated w/Minimal Mitigation

## GDP Growth: Advanced & Emerging Economies vs. World, 1970-2012F



Source: International Monetary Fund, World Economic Outlook Update, January 2011; Ins. Info. Institute.

### Relative Shares of Global Output, Advanced vs. Developing Economies, 2009





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### Global Real (Inflation Adjusted) Nonlife Premium Growth: 1980-2009

#### Nonlife premium growth in Average: 1980-2009 emerging markets has exceeded that of Industrialized Countries: 3.9% **Real growth rates** industrialized countries in **Emerging Markets: 9.2%** 26 of the past 30 years, including the entirety of the 20% **Overall Total: 4.2%** global financial crisis... 15% 10% 5% 0% Real nonlife premium growth is very erratic in -5% part to inflation volatility in emerging markets as well as a lack of consistent cyclicality -10% 980 982 981 Industrialised countries Total Emerging markets

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### **Premium Growth Facts**

- Although premium growth throughout the industrialized world was negative in 2009, its share of global nonlife premiums remained very high at nearly 86%--accounting for nearly \$1.5 trillion in premiums.
- The financial crisis and sluggish recovery in the major insurance markets will accelerate the expansion of the emerging market sector



2009, \$Billions

Sources: NAIC; Insurance Information Institute research.

## **Nonlife Real Premium Growth in 2009**





Source: Swiss Re, sigma, No. 2/2010.

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## Nonlife Real Premium Growth Rates by Region: 1999-2008 and 2009

### **Real Premium Growth Rates**



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## Real Gross Fixed Investment: 2007:Q1 – 2010:Q3

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Source: International Monetary Fund, World Economic Outlook Update, January 2011; Ins. Info. Institute.

## Commodity Price Changes in 2010-2011\*

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# U.S. Annual Inflation Rates, (CPI-U, %), 1990–2014F



The slack in the U.S. economy suggests that inflation should not heat up before 2012, but other forces (commodity prices, inflation in countries from which we import, etc.), plus U.S. debt burden, remain longer-run concerns

Sources: US Bureau of Labor Statistics; Blue Chip Economic Indicators, 10/10 and 3/11 (forecasts).

### P/C Insurance Claim Cost Drivers Grow Faster than even the Medical CPI Suggests



They are likely to grow faster than the CPI for the next few years, at least

Source: Bureau of Labor Statistics; Insurance Information Institute.



# The Unfortunate Nexus: Opportunity, Risk & Instability

Most of the Global Insurance Industry's Future Gains Will be Fraught with Much Greater Risk and Uncertainty than in the Past

### **Political Risk in 2010: Greatest Business Opportunities Are Often in Risky Nations**



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Middle East Unrest in 2011: Unanticipated Events Creating Significant Economic & Political Risk with Implications for Global (Re)Insurance Markets



#### LIBYA

Opposition: Coalition of defected cabinet members, hardened activists and political leaders in rebel territory. U.S. has liaison with opposition council

U.S. Strategy: Slapped sanctions on regime to bush out Gadhafi. Supported bush for U.N. resolution and played lead role in bombing campaign.

#### SAUDI ARABIA

**Opposition:** Shite minority, in small protests, demands democratic reforms.

U.S. Strategy: Urges democratic reforms and restraint against protesters.

#### BAHRAIN

Opposition: Shinte opposition split between demands for reform and regime change.

U.S. Strategy: Urges democratic reforms, argued against Saudi troop deployment.



**U.S. Strategy:** Calls for democratic reforms while asserting support for president.

Note: No deaths have been reported in Saudi Arabia as a result of recent conflict; death toll for Libya unknown. Sources for death tolls: Amnesty International (Yemen); local media (Bahrain); WSJ reporting (Syria)

U.S. Strategy: White House criticizes violence, calls

on Damascus to address 'legitimate aspirations of

Most of the countries experiencing unrest are strategic allies of the US and/or major oil producers. Also, does a desperate Gaddafi raise the risk of terrorism (Libya was responsible for the bombing of Pan Am flight 103 in 1988)?

> Heightened risk has insurance implications

Source: Wall Street Journal, March 23, 2011; Insurance Information Institute.

their people."

# Countries by Insurance Risk Tier Rating

### <u>CRT-1</u>

Australia Austria Canada Denmark Finland France Germany **Gibraltar\* Guernsey**\* Isle of Man\* Luxembourg **Netherlands** Norway Singapore Sweden Switzerland **United Kingdom** 

**United States** 

CRT-2 **Barbados\* Belgium** Bermuda **British Virgin** Islands\* Cayman Islands\* Hong Kong Ireland Italy Japan Liechtenstein\* Macau New Zealand Slovenia South Korea Spain Taiwan

### <u>CRT-3</u>

Bahamas\* **Bahrain** China Cyprus Israel **Kuwait** Malaysia Malta **Mexico Netherlands Antilles\*** Oman Poland Qatar Saudi Arabia South Africa Thailand **Trinidad and Tobago United Arab Emirates** 

### <u>CRT-4</u>

Antigua & Barbuda\* Brunei Darussalam Egypt India Indonesia Jordan **Kazakhstan Mauritius** Morocco **Panama Philippines** Russia **Tunisia Turkey** 

### <u>CRT-5</u>

Belarus

Bosnia and Herzegovina

Dominican Republic

Ghana

Jamaica

Kenya

Lebanon

Nigeria

Ukraine

Vietnam

The fastest growing markets are pose a much greater risk to an insurer's stability, strength and performance

\*Denotes countries to be considered "Special Cases" by A.M. Best Source: A.M. Best., as of 4/13/10



# Catastrophe Risk as a Contributor to Global Uncertainty

2011: Catastrophes Will Have Notable Impact on the Global Economy and Public Policy

# **Recent Major Catastrophe Losses**

### (Insured Losses, \$US Billions)



### Insured Losses from Recent Major Catastrophe Events Exceed \$50 Billion, an Estimated \$48 Billion of that from Earthquakes

\*Midpoint of AIR Worldwide estimated insured loss range of \$15 billion to \$35 billion as of March 13, 2011. Does not include tsunami losses.

Sources: Insurance Council of Australia, Munich Re, AIR Worldwide; Insurance Information Institute.

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## Natural Catastrophes Worldwide, 1980 – 2010 (Number of events with trend)



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### Natural Catastrophes, 2010 950 loss events

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# Combined Ratio Points Associated with Catastrophe Losses: 1960 – 2010E



### The Catastrophe Loss Component of Private Insurer Losses Has Increased Sharply in Recent Decades

Notes: Private carrier losses only. Excludes loss adjustment expenses and reinsurance reinstatement premiums. Figures are adjusted for losses ultimately paid by foreign insurers and reinsurers.

Source: ISO; Insurance Information Institute estimate for 2010.

### Natural Disasters in the United States, 1980 – 2010 Number of Events (Annual Totals 1980 – 2010)



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## Top 12 Most Costly Disasters in US History

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### (Insured Losses, 2009, \$ Billions)



8 of the 12 Most Expensive Disasters in US History Have Occurred Since 2004;

Sources: PCS; Insurance Information Institute inflation adjustments.



# P/C Insurance Industry Financial Overview

# Fitful and Possibly Fragile Recovery is Underway

# P/C Net Income After Taxes 1991–2010E (\$ Millions)





\* ROE figures are GAAP; <sup>1</sup>Return on avg. surplus. Excluding Mortgage & Financial Guaranty insurers yields a 7.7% ROAS for 2010:Q3 and 4.6% for 2009. 2009:Q3 net income was \$29.8 billion excluding M&FG. Sources: A.M. Best, ISO, Insurance Information Institute

# ROE: Property/Casualty Insurance, 1987–2010E\*



\* Excludes Mortgage & Financial Guarantee in 2008 - 2010. Sources: ISO, *Fortune*; Insurance Information Institute figure for 2010 is actual through 2010:Q3. INSURANCE



# **PRICING TRENDS**

# If Pricing/Reserving Are Inadequate, History Suggests Problems Ahead

## Soft Market Persisted in 2010 but May Be Easing: Relief in 2011?



Shaded areas denote "hard market" periods Sources: A.M. Best (historical and forecast), ISO, Insurance Information Institute.

## Auto & Home vs. All Lines, Net Written Premium Growth, 2000–2010E



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## P/C Net Premiums Written: % Change, Quarter vs. Year-Prior Quarter



# Finally! Back-to-back quarters of net written premium growth (vs. the same quarter, prior year)

Sources: ISO, Insurance Information Institute.

## Change in Commercial Rate Renewals, by Account Size: 1999:Q4 to 2010:Q3

### **Percentage Change (%)**



Source: Council of Insurance Agents and Brokers; Insurance Information Institute.

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# UNDERWRITING

# Cyclicality is Driven Primarily by the Industry's Underwriting Cycle, Not the Economy

## P/C Insurance Industry Combined Ratio, 2001–2010:Q3\*



\* Excludes Mortgage & Financial Guaranty insurers in 2008, 2009 and 2010. Including M&FG, 2008=105.1, 2009=100.7, 2010:Q3=101.2 Sources: A.M. Best, ISO.

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## Calendar Year Combined Ratios by Segment: 2008-2011F



Personal lines combined ratio is expected to remain stable in 2010 while commercial lines and reinsurance deteriorate



Overall deterioration in 2011 underwriting performance is due to expected return to normal catastrophe activity along with deteriorating underwriting performance related to the prolonged commercial soft market

Sources: A.M. Best . Insurance Information Institute.

## P/C Reserve Development, 1992–2011E



Note: 2005 reserve development excludes a \$6 billion loss portfolio transfer between American Re and Munich Re. Including this transaction, total prior year adverse development in 2005 was \$7 billion. The data from 2000 and subsequent years excludes development from financial guaranty and mortgage insurance. Sources: Barclay's Capital; A.M. Best.

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## Reasons for US P/C Insurer Impairments, 1969–2008



Deficient Loss Reserves and Inadequate Pricing Are the Leading Cause of Insurer Impairments, Underscoring the Importance of Discipline. Investment Catastrophe Losses Play a Much Smaller Role



Source: A.M. Best: 1969-2008 Impairment Review, Special Report, Apr. 6, 2009



# INVESTMENTS: THE NEW REALITY

Investment Performance is a Key Driver of Profitability Does It Influence Underwriting or Cyclicality?

## Property/Casualty Insurance Industry Investment Gain: 1994–2010:Q3<sup>1</sup>



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<sup>1</sup> Investment gains consist primarily of interest, stock dividends and realized capital gains and losses.

\* 2005 figure includes special one-time dividend of \$3.2B.

Sources: ISO; Insurance Information Institute.

## Treasury Yield Curves: Pre-Crisis (July 2007) vs. February 2011



### The Fed's Announced Intention to Pursue Additional Quantitative Easing Could Depress Rates in the 7 to 10-Year Maturity Range through June

Sources: Board of Governors of the United States Federal Reserve Bank; Insurance Information Institute.

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### 2011 Financial Overview About Half of the P/C Insurance Industry's Bond Investments Are in Municipal Bonds



Bond Investment Facts as of 12/31/09

- Investments in "Political Subdivision [of states]" bonds were \$102.5 billion
- Investments in "States, Territories, & Possessions" bonds were \$58.9 billion
- Investments in "Special Revenue" bonds were \$288.2 billion
- All state, local, and special revenue bonds totaled 48.2% of bonds, about 35.7% of total invested assets

As of December 31, 2009



Sources: NAIC, via SNL Financial; Insurance Information Institute research.



# CAPITAL MANAGEMENT & LEVERAGE

# Excess Capital is a Major Obstacle to a Market Turn;

Capital Management Decisions Will Impact Market Direction

# Policyholder Surplus, 2006:Q4–2010:Q3





\*Includes \$22.5B of paid-in capital from a holding company parent for one insurer's investment in a non-insurance business in early 2010.

Sources: ISO, A.M .Best.

Quarterly Surplus Changes Since 2007:Q3 Peak

09:Q1: -\$84.7B (-16.2%) 09:Q2: -\$58.8B (-11.2%) 09:Q3: -\$31.0B (-5.9%) 09:Q4: -\$10.3B (-2.0%) 10:Q1: +\$18.9B (+3.6%) 10:Q2: +\$8.7B (+1.7%) 10:Q3: +\$23.0B (+4.4%)



# Shifting Legal Liability & Tort Environment

# Is the Tort Pendulum Swinging Against Insurers?

# **Over the Last Three Decades, Total Tort Costs as a % of GDP Appear Somewhat Cyclical**

(\$ Billions)





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# www.iii.org

# Thank you for your time and your attention! Twitter: twitter.com/bob\_hartwig