

The P/C Insurance Industry at the Crossroads: Where We Are & Where We're Headed

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Presentation Outline



- The Economic Storm: Financial Crisis & Recession
 - Exposure, Growth & Profitability
- Crisis-Driven Exposure Issues: Personal & Commercial Lines
 - Impacts on Claiming Behavior
- Threats and Issues Facing P/C Insurers Through 2015
- Financial Strength & Ratings
 - Key Differences Between Insurer and Bank Performance During Crisis
- Insurance Industry Financial Overview & Outlook
 - Profitability
 - Premium Growth
 - Underwriting Performance: Commercial & Personal Lines
 - Financial Market Impacts
- Capital & Capacity
- Catastrophe Loss Trends
- Q&A

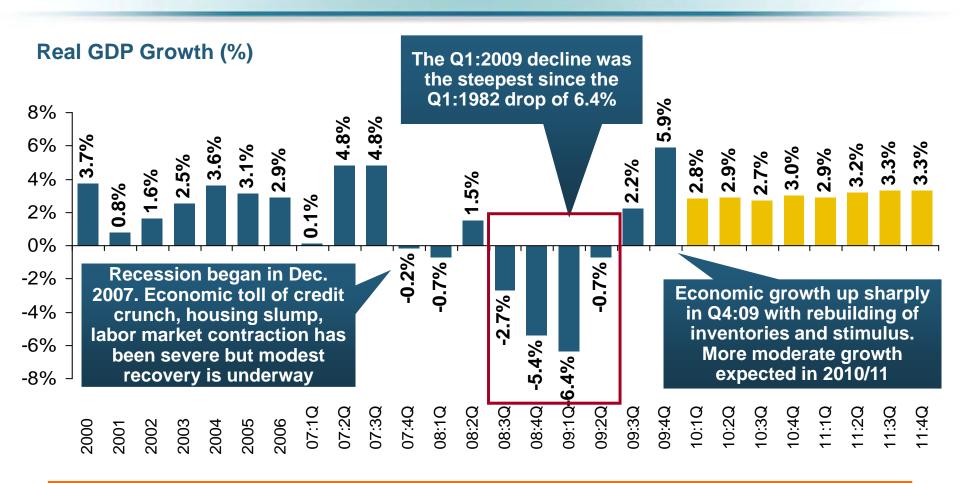


The Economic Storm

What the Financial Crisis and Recession Mean for the Industry's Exposure Base, Growth and Profitability

Real GDP Growth*





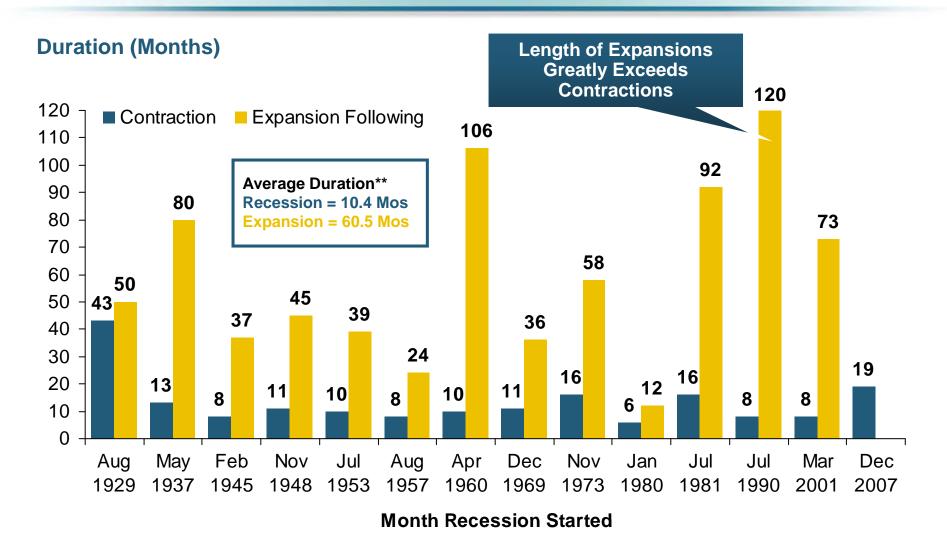
Personal and Commercial Lines Exposure Base Have Been Hit Hard and Will Be Slow to Come Back

^{*} Estimates/Forecasts from Blue Chip Economic Indicators.

Source: US Department of Commerce, Blue Economic Indicators 3/10; Insurance Information Institute.

Length of US Business Cycles, 1929–Present*



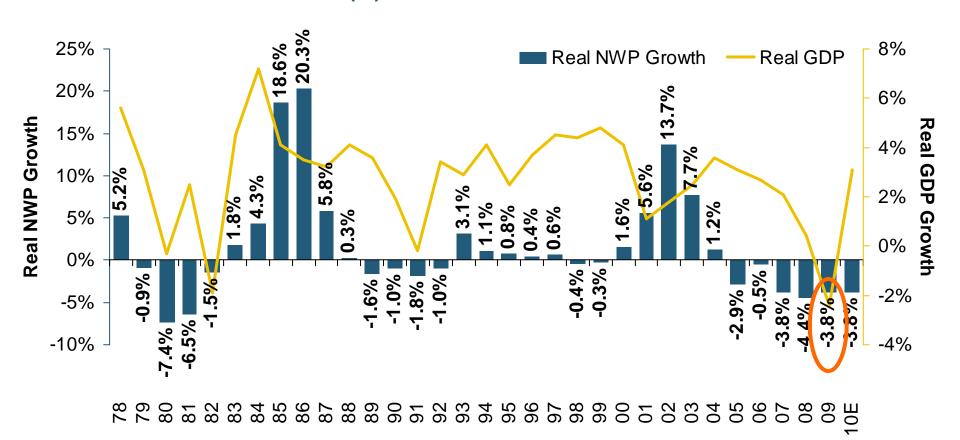


^{*} Through June 2009 (likely the "official end" of recession) ** Post-WW II period through end of most recent expansion. Sources: National Bureau of Economic Research; Insurance Information Institute.

Real GDP Growth vs. Real P/C Premium Growth: Modest Association



Real GDP Growth vs. Real P/C (%)



P/C Insurance Industry's Growth is Influenced Modestly by Growth in the Overall Economy

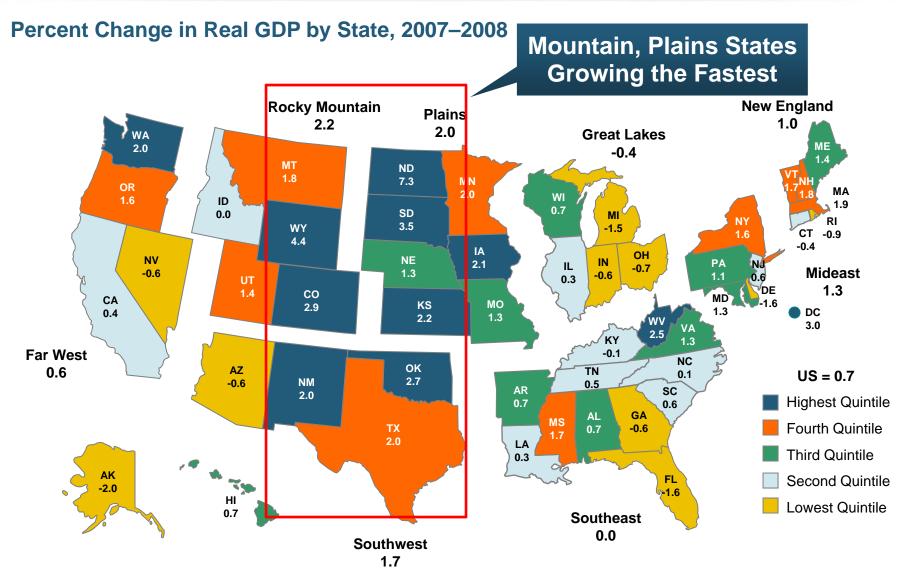


Regional Differences Will Significantly Impact P/C Markets

Recovery in Some Areas Will Begin Years Ahead of Others and Speed of Recovery Will Differ by Orders of Magnitude

State Economic Growth Varied Tremendously in 2008

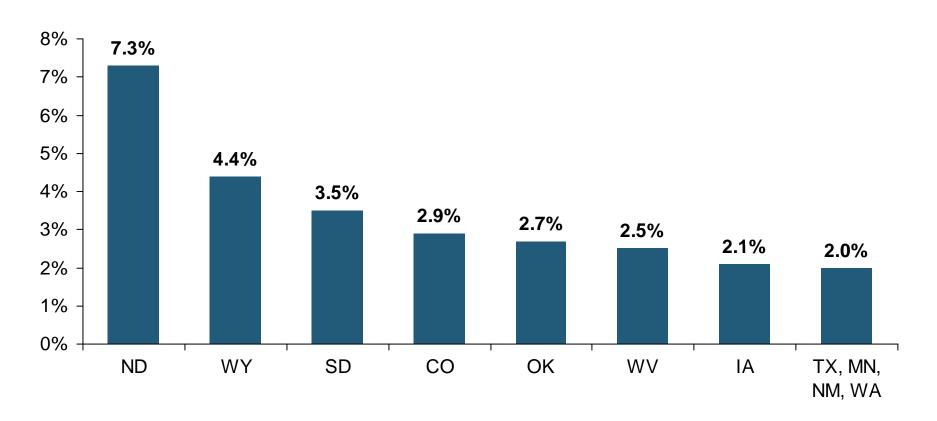




Fastest Growing States in 2008: Plains, Mountain States Lead



Real State GDP Growth (%)

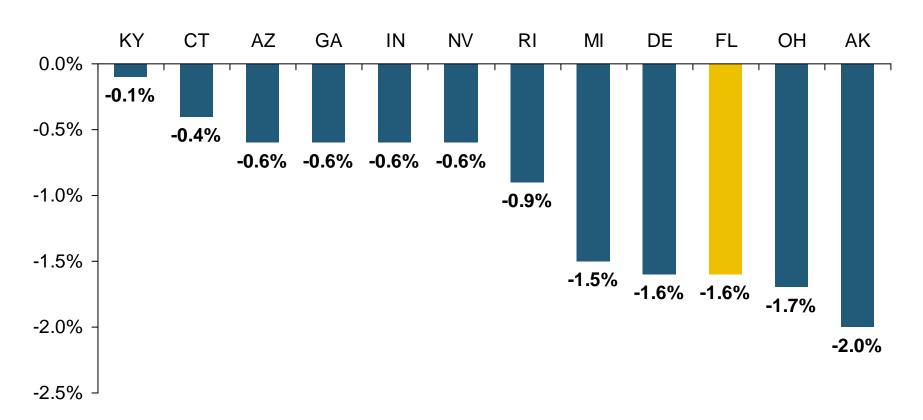


Natural Resource and Agricultural States Have Done Better Than Most
Others Recently, Helping Insurance Exposure in Those Areas

Slowest Growing States in 2008: Diversity of States Suffering



Real State GDP Growth (%)



States in the North, South, East and West All Represented Among Hardest Hit, But for Differing Reasons



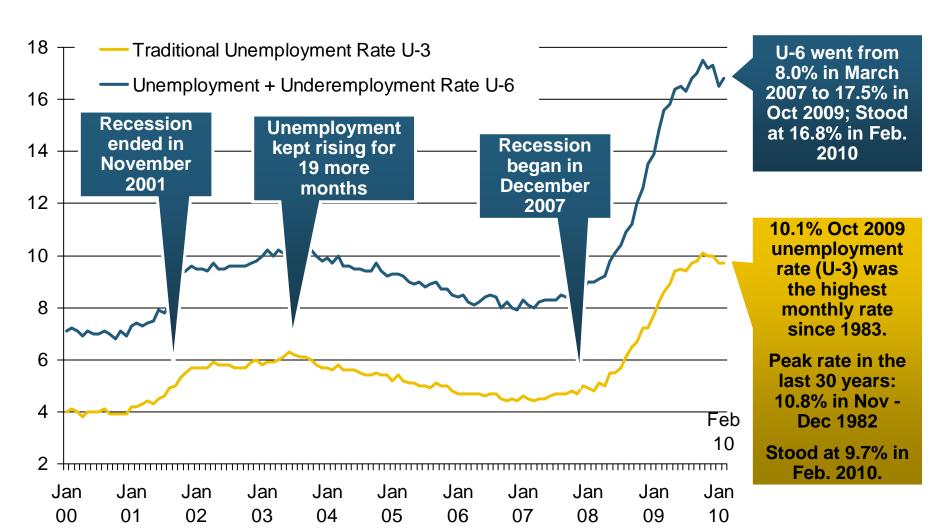
Labor Market Trends

Fast & Furious: Massive Job Losses Sap the Economy and Commercial/Personal Lines Exposure

Unemployment and Underemployment Rates: Rocketing Up in 2008-09



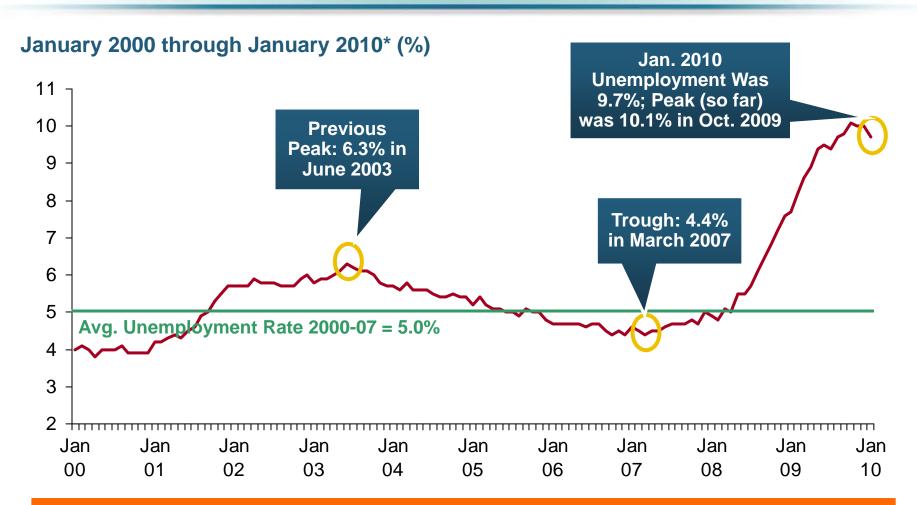
January 2000 through February 2010, Seasonally Adjusted (%)



Source: US Bureau of Labor Statistics; Insurance Information Institute.

Unemployment Rate: Has it Peaked?

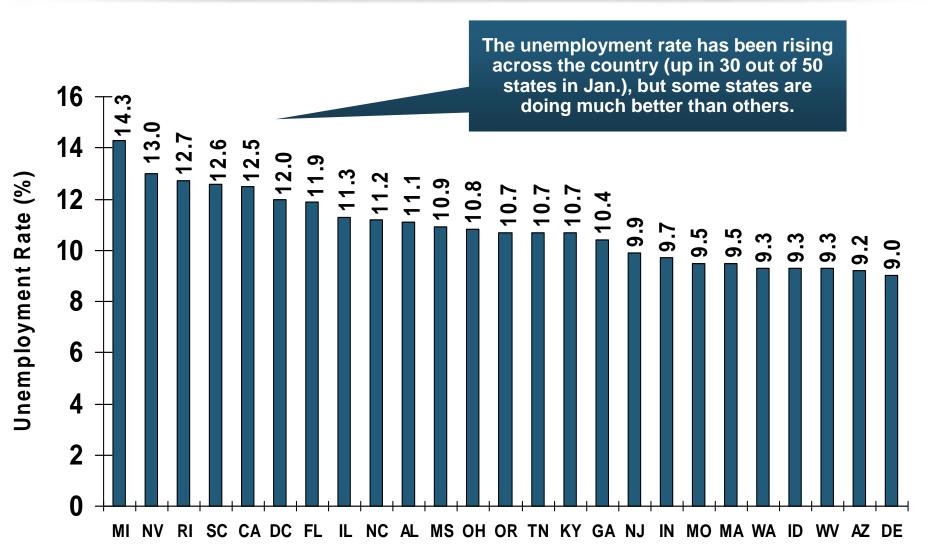




Unemployment Will Likely Rise Again During This Cycle, Impacting Payroll Sensitive P/C and L/H Exposures

Unemployment Rates by State, January 2010: Highest 25 States*



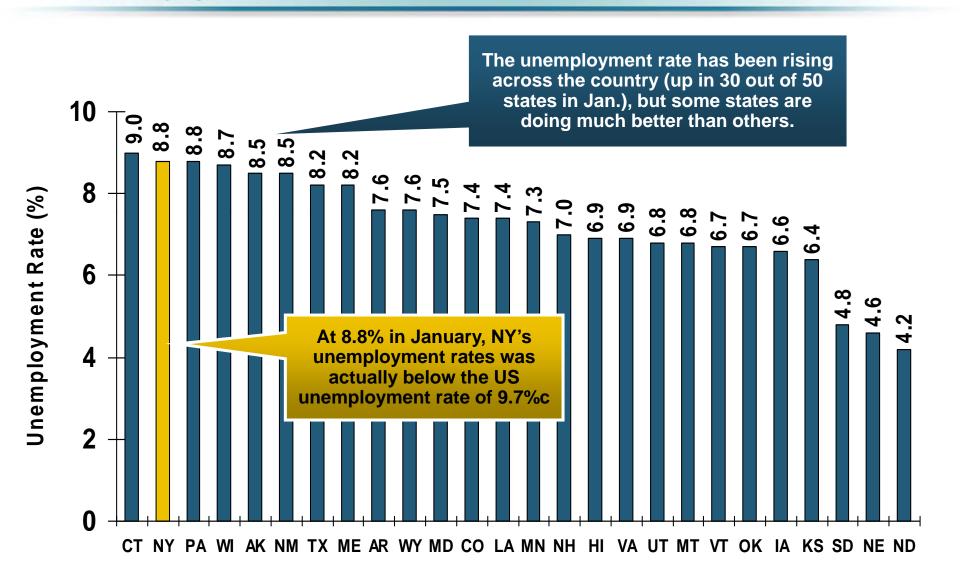


^{*}Provisional figures for January 2010, seasonally adjusted.

Sources: US Bureau of Labor Statistics; Insurance Information Institute.

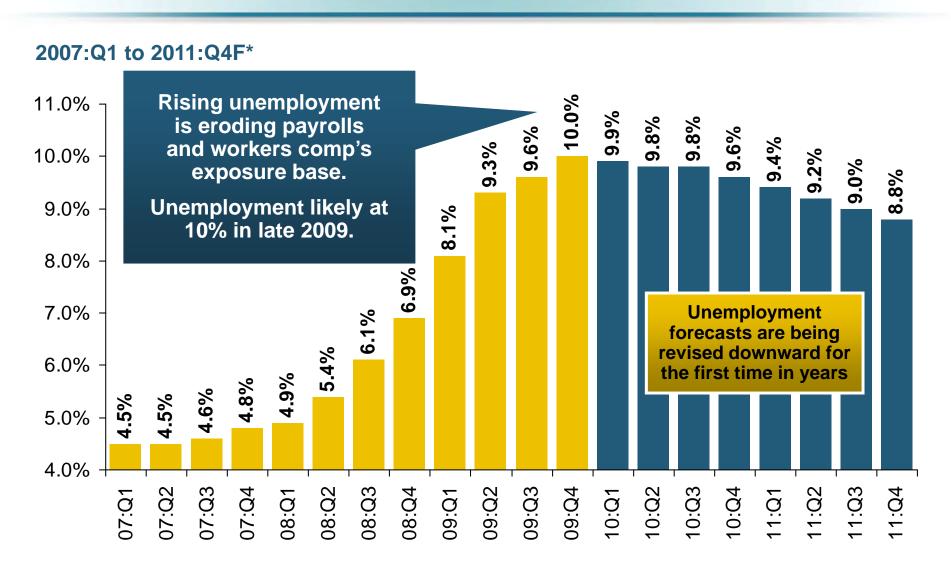
Unemployment Rates By State, January 2010: Lowest 25 States*





US Unemployment Rate



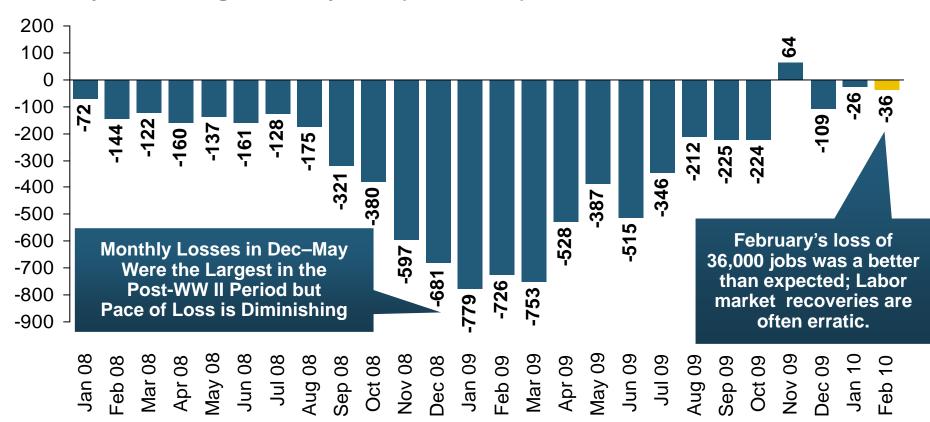


^{* =} actual; = forecasts

Monthly Change Employment*



January 2008 through February 2010 (Thousands)

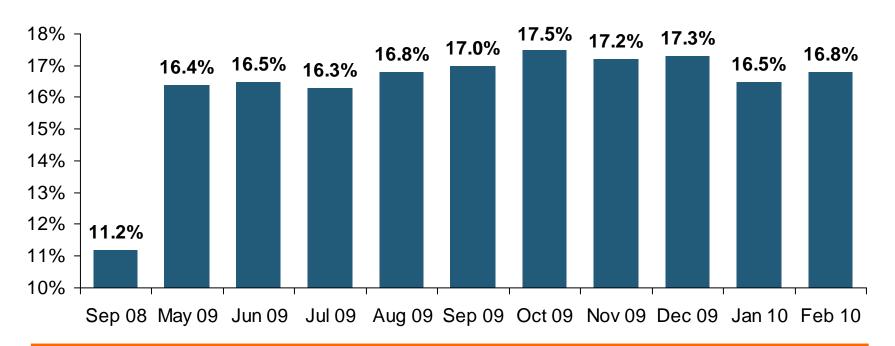


Job Losses Since the Recession Began in Dec. 2007 Total 8.4 Million; 14.9 Million People are Now Defined as Unemployed

Labor Underutilization: Broader than Just Unemployment



% of Labor Force



Marginally Attached and Unemployed Persons Account for 16.8% of the Labor Force in Feb. 2010 (1 Out 6 People). Unemployment Rate Alone was 9.7%. Underutilization Shows a Broader Impact on WC and Other Commercial Exposures

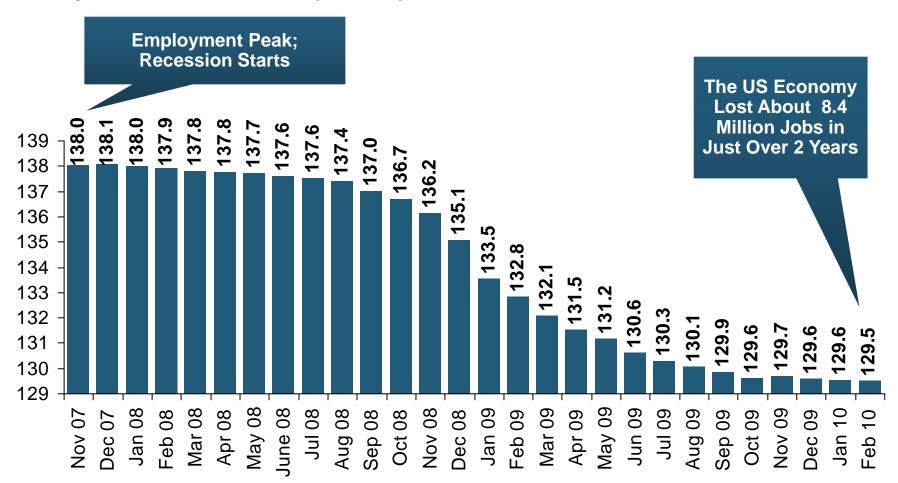
NOTE: Marginally attached workers are persons who currently are neither working nor looking for work but indicate that they want and are available for a job and have looked for work sometime in the recent past. Discouraged workers, a subset of the marginally attached, have given a job-market related reason for not looking currently for a job. Persons employed part time for economic reasons are those who want and are available for full-time work but have had to settle for a part-time schedule.

Source: US Bureau of Labor Statistics; Insurance Information Institute.

US Nonfarm Private Employment



Monthly, Nov 2007 - Feb 2010 (Millions)



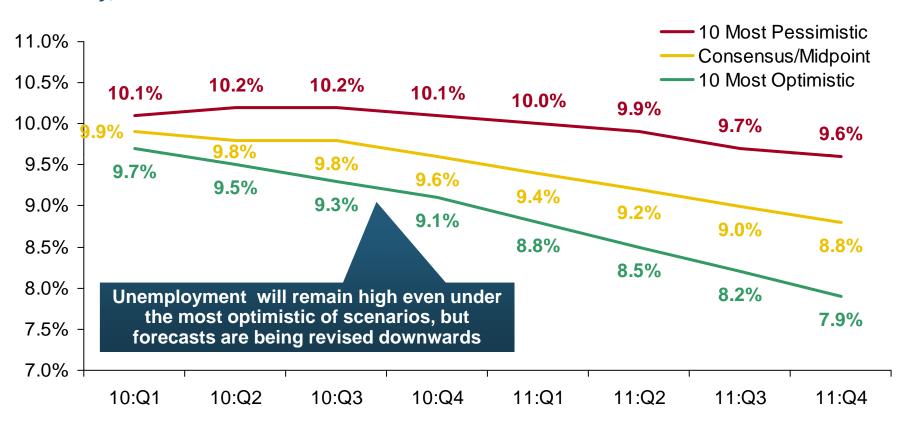
Seasonally adjusted.

Source: US Bureau of Labor Statistics

US Unemployment Rate Forecasts



Quarterly, 2010:Q1 to 2011:Q4

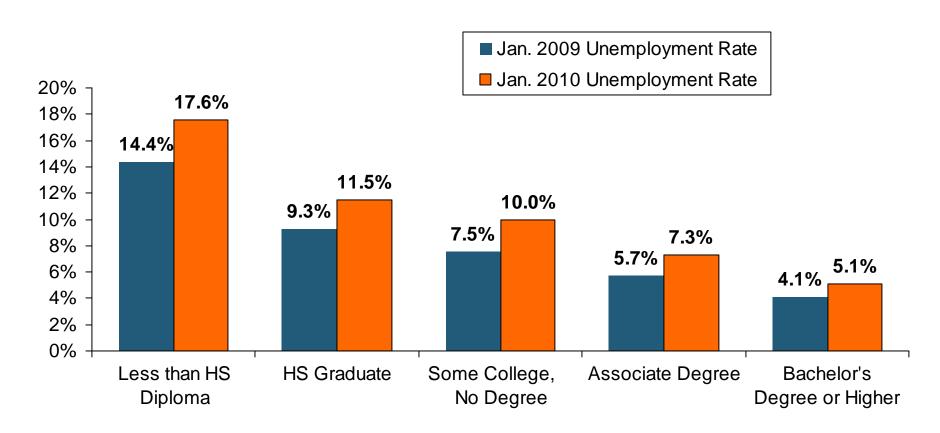


Stubbornly High Unemployment Will Hurt the Workers Comp's Exposure Base

Unemployment and Educational Attainment: More Education = Less Unemployment



Unemployment Rate (%), January 2009 vs. January 2010

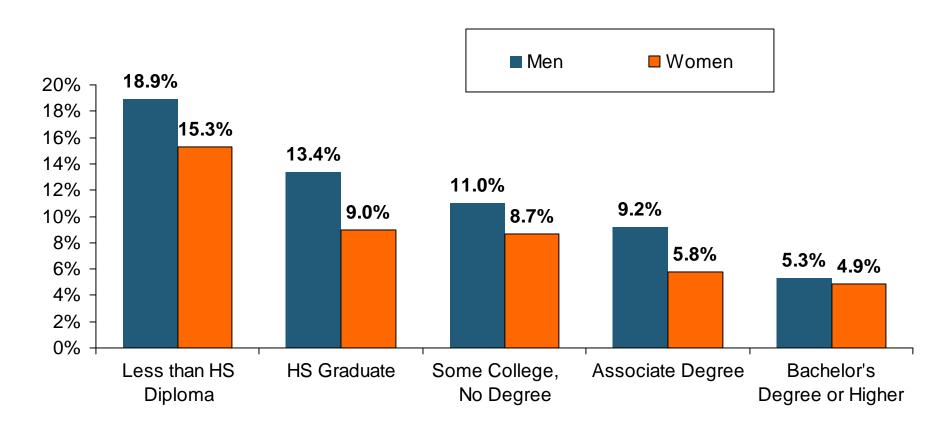


Personal Lines Exposures Should Remain More Stable in Populations with Higher Educational Attainment

Unemployment Rate by Gender: The "Mancession" Can Impact Exposure Too



Unemployment Rate (%), January 2010

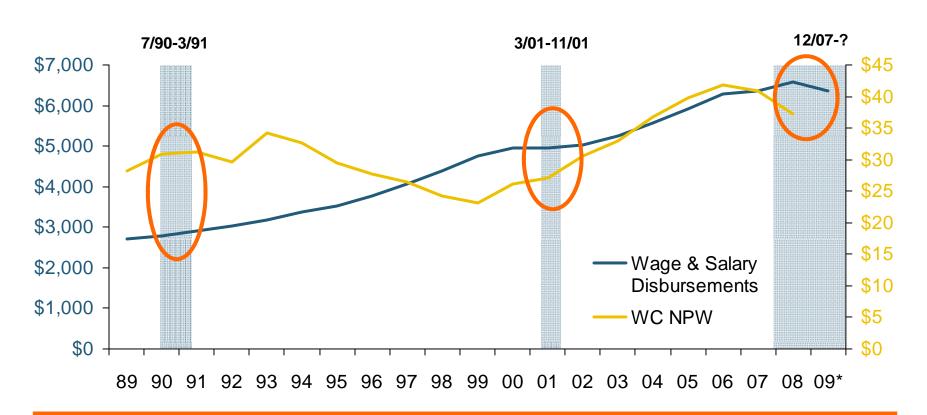


Higher Male Unemployment Rate Has Had a Significant Impact on Specialty Personal Lines (e.g., watercraft, RVs, campers, motorcycles, snowmobiles, etc.)

Wage & Salary Disbursements (Payroll Base) vs. Workers Comp Net Written Premiums



Wage & Salary Disbursement (Private Employment) vs. WC NWP (\$ Billions)

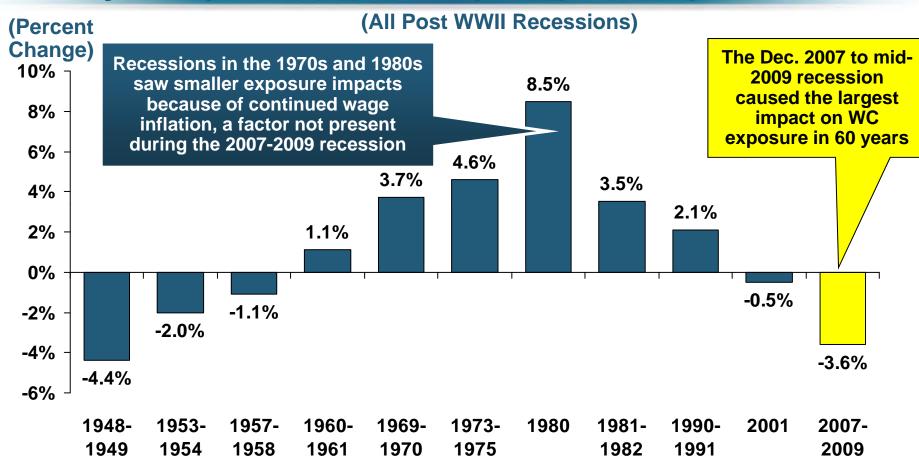


Weakening Payrolls Have Eroded \$2B+ in Workers Comp Premiums

^{*} Average Wage and Salary data as of 10/1/2009. Shaded areas indicate recessions Source: US Bureau of Economic Analysis; Federal Reserve Bank of St. Louis at http://research.stlouisfed.org/fred2/series/WASCUR; I.I.I. Fact Books

Estimated Effect of Recessions* on Payroll (Workers Comp Exposure)





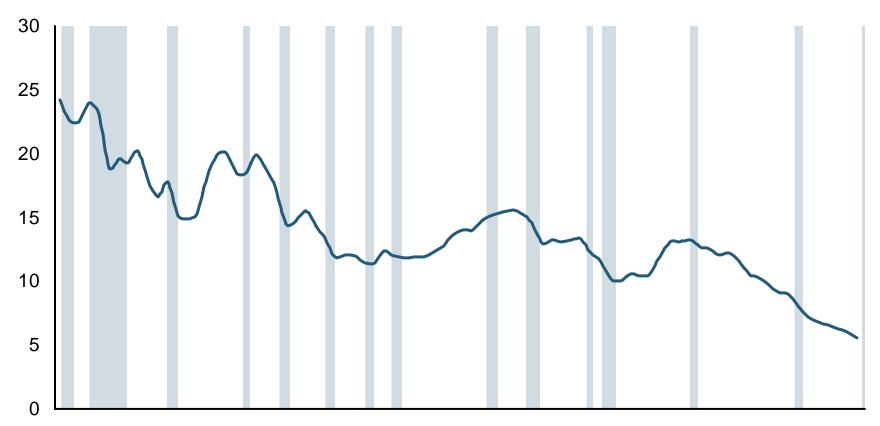
Recession Dates (Beginning/Ending Years)

^{*}Data represent maximum recorded decline over 12-month period using annualized quarterly wage and salary accrual data Source: Insurance Information Institute research; Federal Reserve Bank of St. Louis (wage and salary data); National Bureau of Economic Research (recession dates).

Frequency: 1926–2008 A Long-Term Drift Downward



Manufacturing – Total Recordable Cases Rate of Injury and Illness Cases per 100 Full-Time Workers



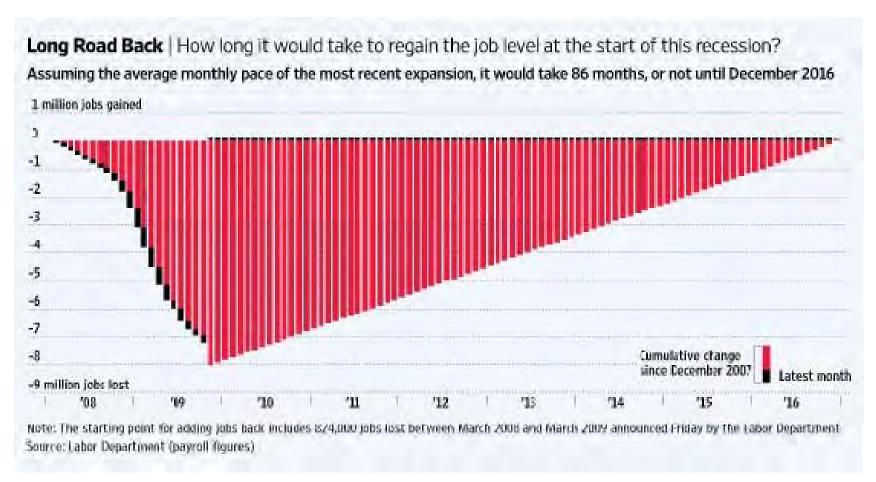
'26 '29 '32 '35 '39 '42 '45 '48 '52 '55 '58 '61 '65 '68 '71 '74 '78 '81 '84 '87 '91 '94 '97 '00 '04 '07

Note: Recessions indicated by gray bars.

Sources: NCCI from US Bureau of Labor Statistics; National Bureau of Economic Research

When Might All of the Lost Jobs Be Regained? 2016?





Source: Wall Street Journal, October 9, 2009, p. A3



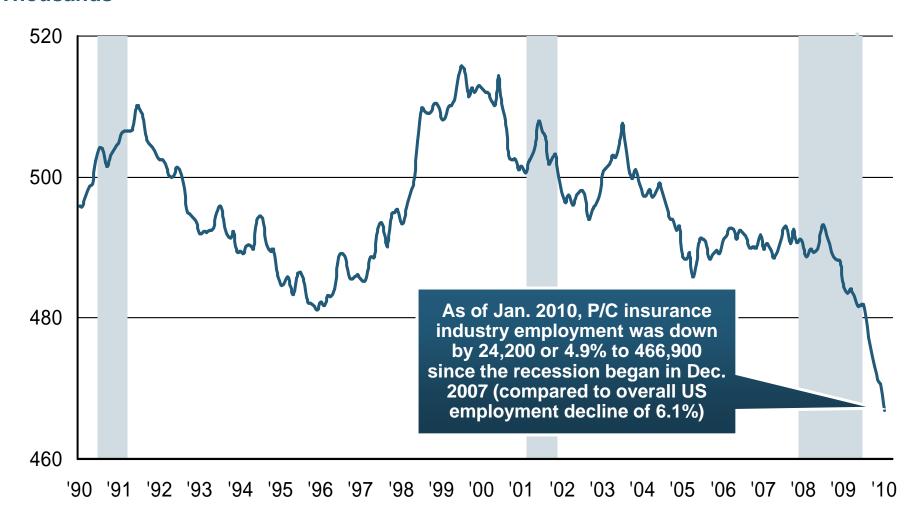
Insurance Industry Employment Trends

Soft Market, Difficult Economy,
Outsourcing Have Contributed to
Industry's Job Losses

U.S. Employment in the Direct P/C Insurance Industry: 1990–2010*



Thousands

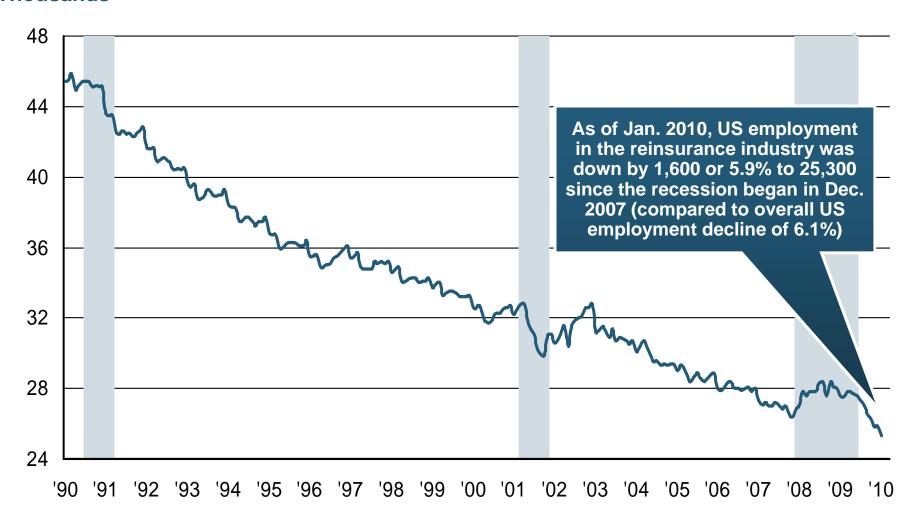


^{*}As of January 2010; Not seasonally adjusted; Does not including agents & brokers Note: Recessions indicated by gray shaded columns.

U.S. Employment in the Reinsurance Industry: 1990–2010*



Thousands

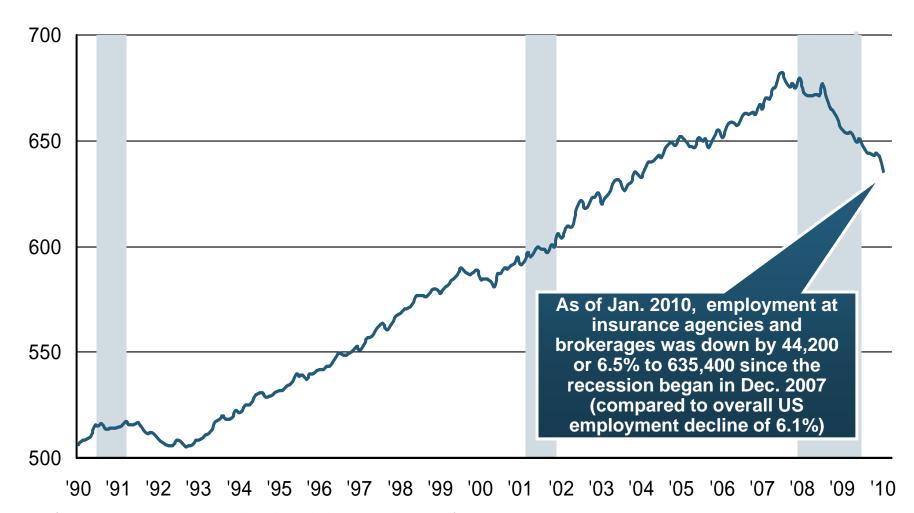


^{*}As of January 2010; Not seasonally adjusted; Does not including agents & brokers Note: Recessions indicated by gray shaded columns.

U.S. Employment in Insurance Agencies & Brokerages: 1990–2010*



Thousands



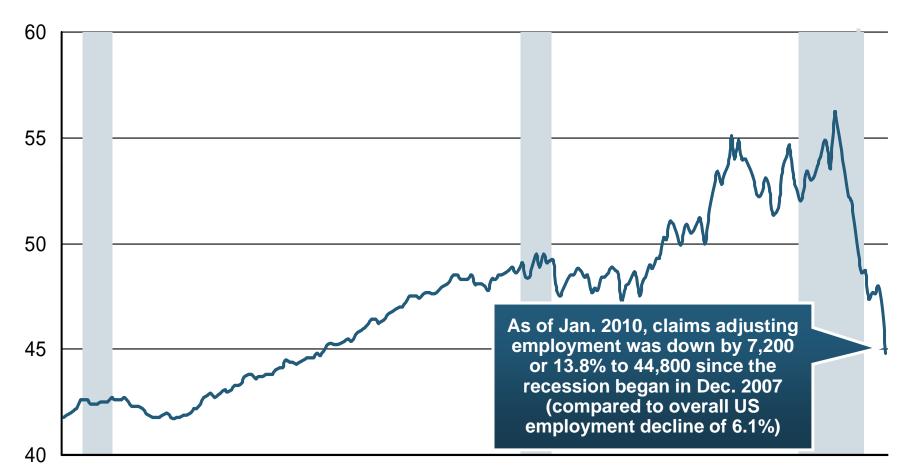
^{*}As of January 2010; Not seasonally adjusted. Includes all types of insurance.

Note: Recessions indicated by gray shaded columns.

U.S. Employment in Insurance Claims Adjusting: 1990–2010*



Thousands



'90 '90 '91 '92 '93 '94 '95 '95 '96 '97 '98 '99 '00 '00 '01 '02 '03 '04 '05 '05 '06 '07 '08 '08 '1(

Note: Recessions indicated by gray shaded columns.

^{*}As of January 2010; Not seasonally adjusted.

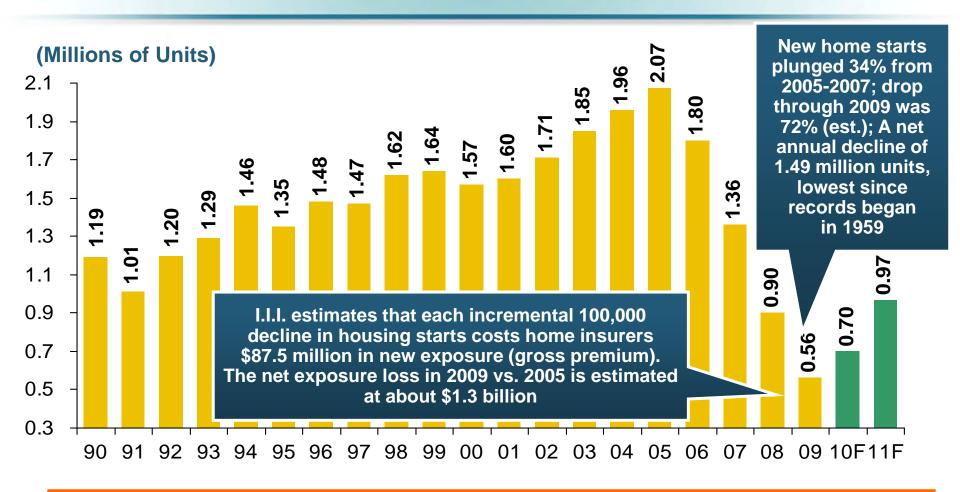


Crisis-Driven Exposure Drivers

Economic Obstacles to Growth in P/C Insurance

New Private Housing Starts, 1990-2011F

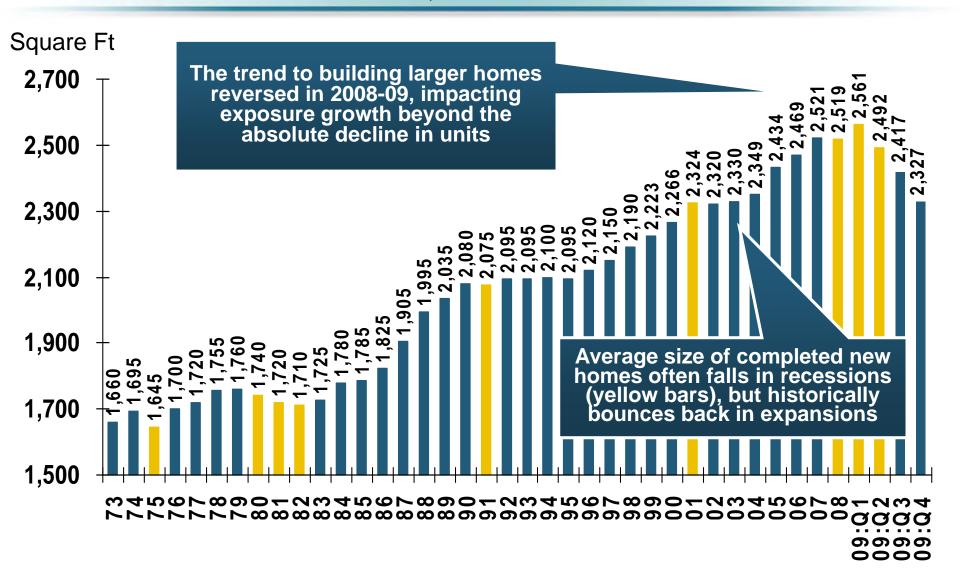




Little Exposure Growth Likely for Homeowners Insurers Due to Weak Home Construction Forecast for 2010-2011. Also Affects Commercial Insurers with Construction Risk Exposure, Surety

Average Square Footage of Completed New Homes in U.S., 1973-2010:Q4

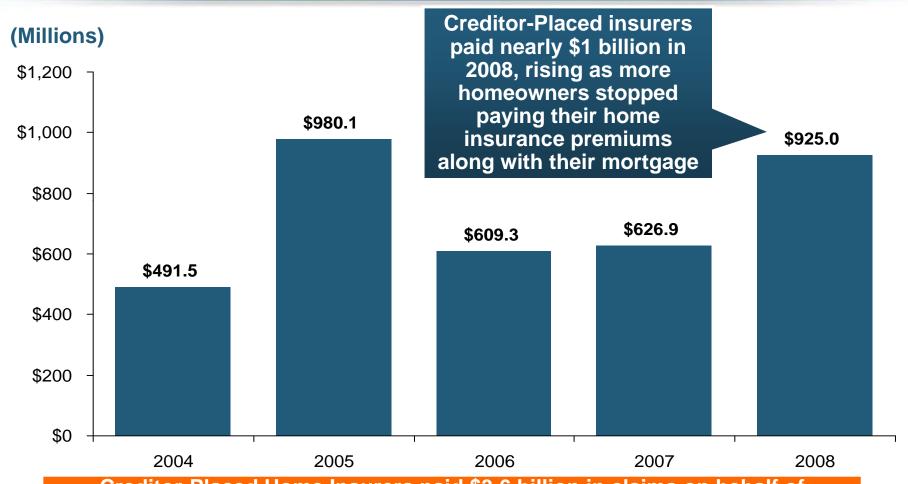




Source: U.S. Census Bureau: http://www.census.gov/const/www/quarterly_starts_completions.pdf; Insurance Information Institute.

Value of Claims Paid to Policyholders with Creditor-Placed Homeowners Insurance, 2004-2008

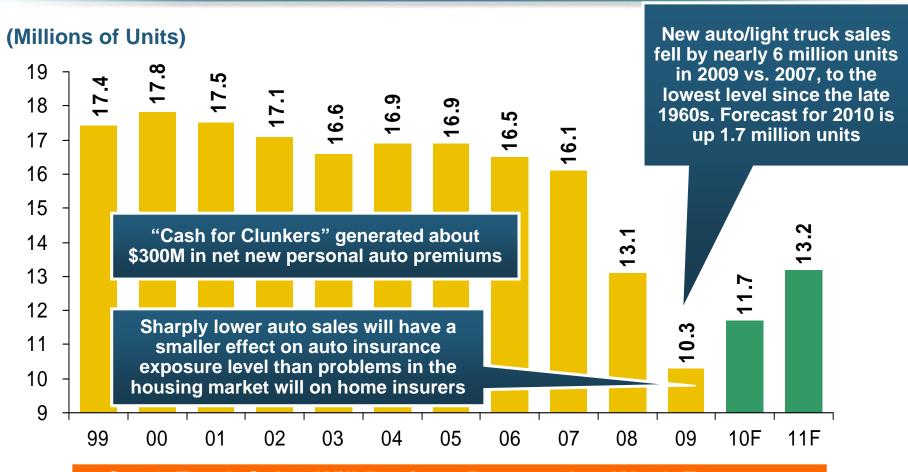




Creditor-Placed Home Insurers paid \$3.6 billion in claims on behalf of policyholders from 2004-2008. If lenders had not purchased this coverage on behalf of homeowners, tens of thousands of families would have had no source of recovery and would still be responsible for mortgage payments.

Auto/Light Truck Sales, 1999-2011F

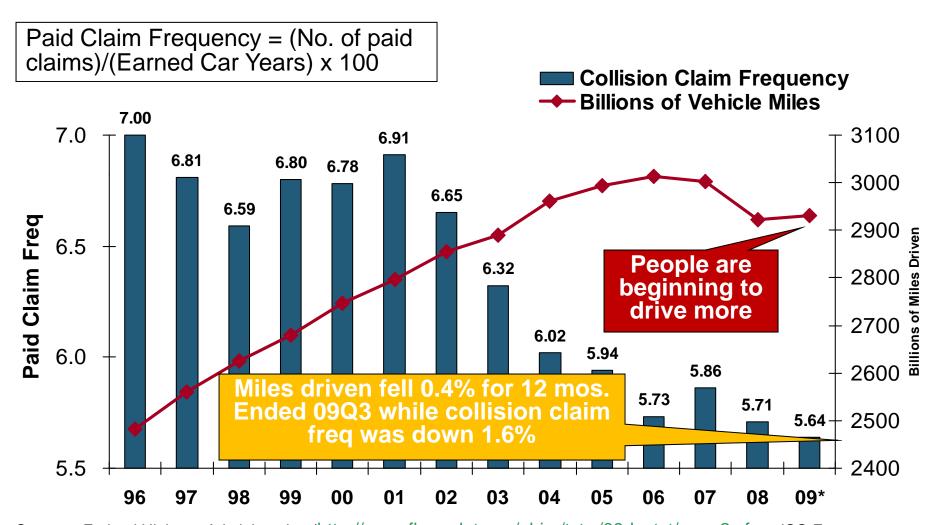




Car & Truck Sales Will Begin to Recover but Weak Economy, Credit Woes Are Still Restraining Sales; Gas Prices Could Once Again Become a Factor Too

Do Changes in Miles Driven Affect Auto Collision Claim Frequency?

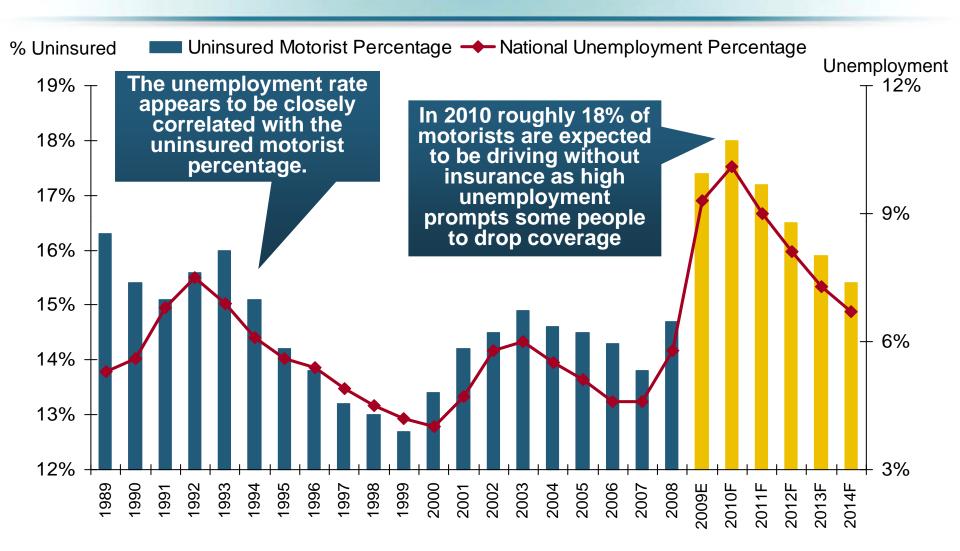




Sources: Federal Highway Administration (http://www.fhwa.dot.gov/ohim/tvtw/09dectvt/page2.cfm; ISO Fast Track Monitoring System, *Private Passenger Automobile Fast Track Data*: 3rd Qtr. 2009, published Dec. 31, 2009 and earlier reports. *2009 ISO/FHWA figure is for 12 months ending 9/30/2009.

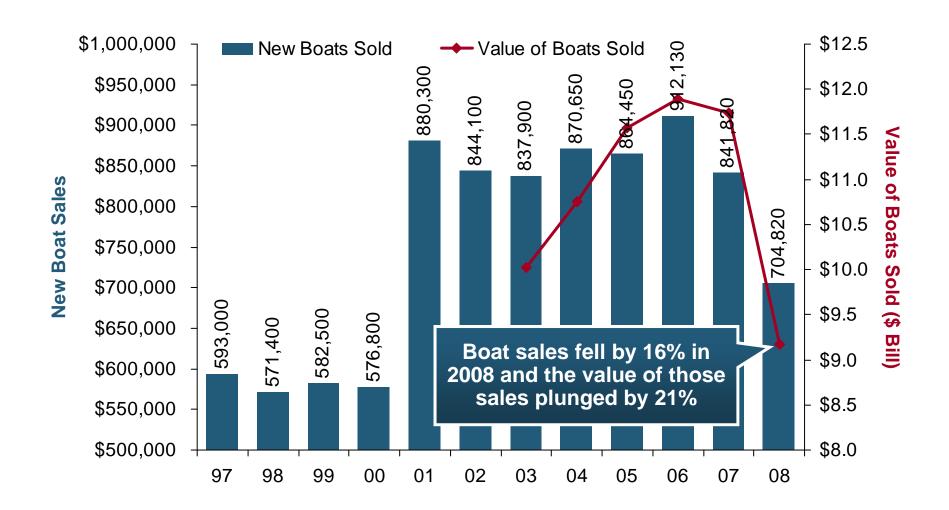
Unemployment's Effect on Percent of Uninsured Motorists, 1989-2014F





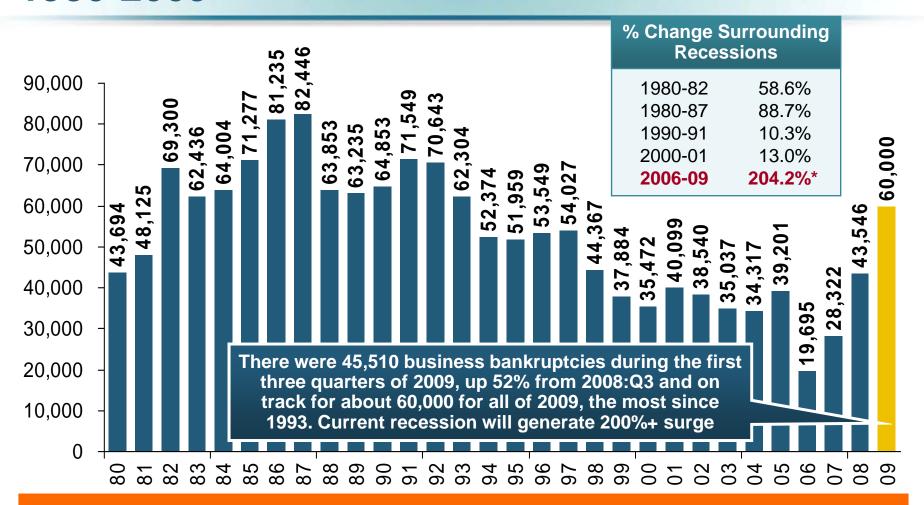
New Boat Sales Symptomatic of Decline in Insured Exposure Growth for Luxury/Discretionary Items





Business Bankruptcy Filings, 1980-2009*





Significant Implications for all Commercial Lines

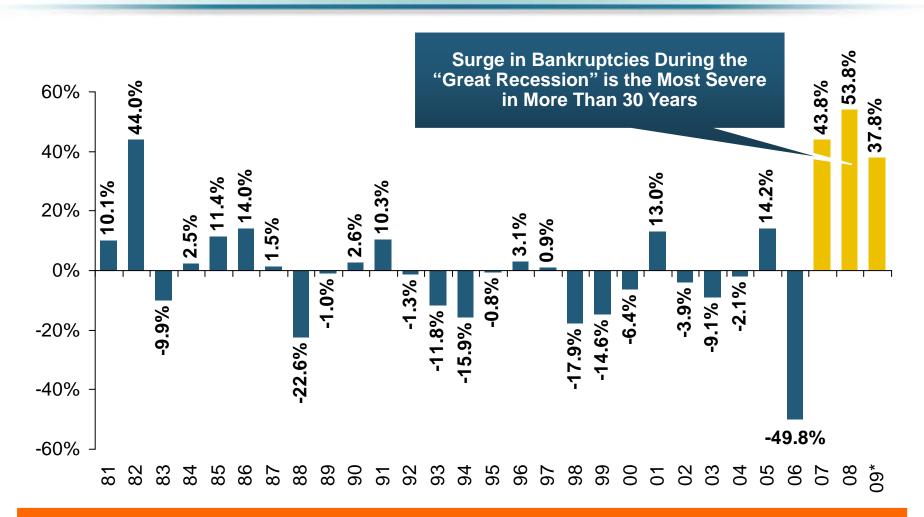
*2009 is annualized estimate based on actual business bankruptcies in first three quarters of 2009

Source: American Bankruptcy Institute,

http://www.abiworld.org/AM/Template.cfm?Section=Business Bankruptcy Filings1&Template=/TaggedPage/T

Percent Change in Business Bankruptcy Filings, 1980–2009*





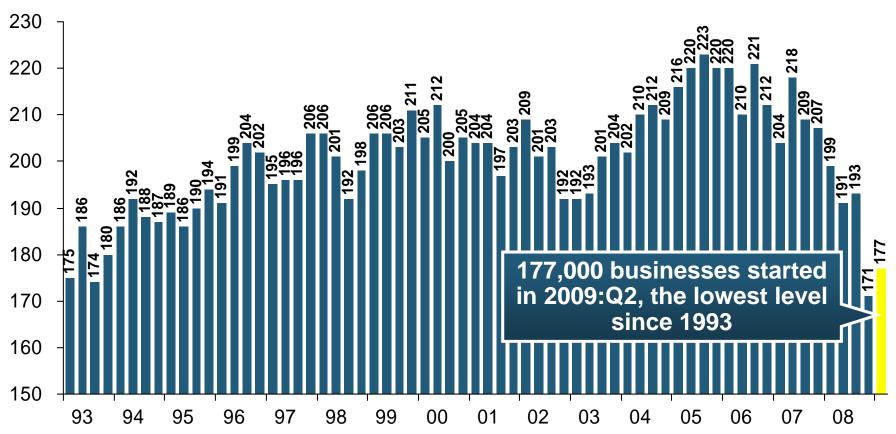
Significant Implications for All Commercial Lines

^{*} Based estimate of 60,000 business bankruptcies in 2009. All figures are percent change from previous year. Source: Insurance Information Institute from American Bankruptcy Institute data.

Private Sector Business Starts, 1993:Q2 – 2009:Q2*





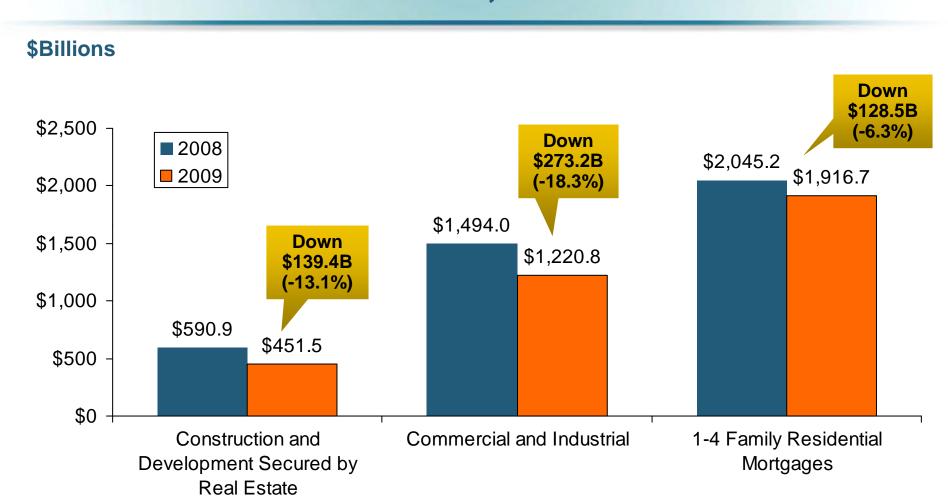


Business Starts Are Down Nearly 20% in the Current Downturn, Holding Back Most Types of Commercial Insurance Exposure

^{*}Latest available as of March 2010, seasonally adjusted Source: Bureau of Labor Statistics, http://www.bls.gov/news.release/cewbd.t07.htm.

Amount of Outstanding Loans by FDIC-Insured Institutions, 2009 vs. 2008



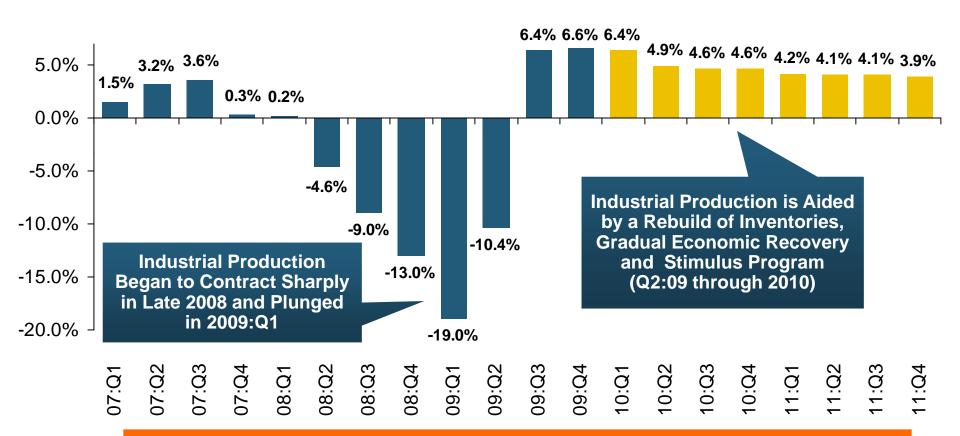


FDIC-Insured Institutions Had \$541.1B (-13.1%) Less in Outstanding Loans in These Three Categories at Year-end 2009 vs. 2008

Total Industrial Production



2007:Q1 to 2011:Q4F (%)



End of Recession in mid-2009, Stimulus Program Are Benefiting Industrial Production and Therefore Insurance Exposure Both Directly and Indirectly, Albeit Very Modestly

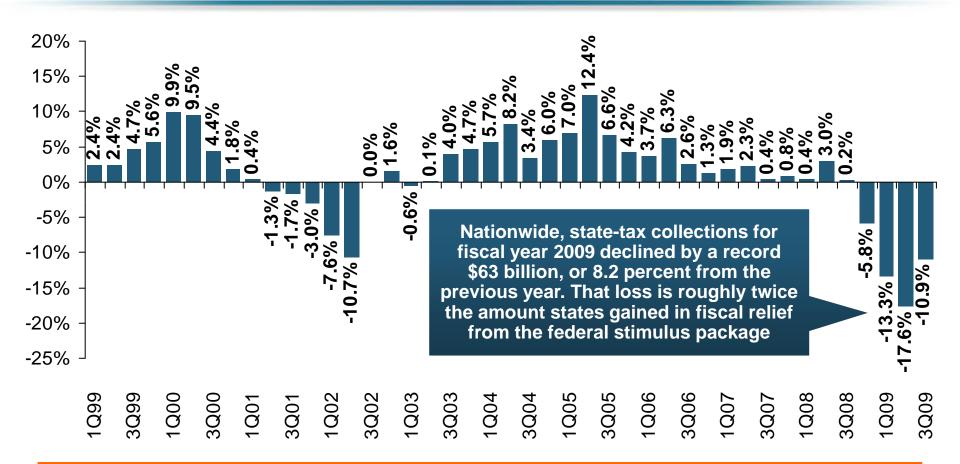


State & Local Government Finances in Dire Straits

Large, Long-Term Cuts Necessary to Align Spending with Shrinking Tax Revenues

Year-Over-Year Change in Quarterly US State Tax Revenues, Inflation Adjusted





States Revenues Were Down 10.9% in Q3 2009, the Second Consecutive Quarter of Record Revenue Decline. This Will Impact Public Infrastructure Spending Significantly.



Green Shoots

The Recession May Have Ended, but Is it Self-Sustaining?

Hopeful Signs That the Economic Recovery is Underway



- Recession appears to have ended, freefall of 2008/09 is over
 - GDP shrinkage has ended; Economy is expanding
 - Pace of job losses is slowing, despite setbacks
 - Major stock market indices well off record lows, anticipating recovery
 - Some signs of retail sales stabilization are evident
- Financial sector is stabilizing
 - Banks are reporting quarterly profits
 - Many banks expanding lending to very credit worthy people and businesses
- Housing sector seems to be bottoming out
 - Home are much more affordable (attracting buyers)
 - Mortgage rates are still low relative to pre-crisis levels (attracting buyers)
 - Freefall in housing starts and existing home sales is ending in many areas
- Inflation and energy prices are under control
- Consumer and business debt loads are shrinking

10 Industries for the Next 10 Years: Insurance Solutions Needed



Government
Health Care
Energy (Traditional)
Alternative Energy
Agriculture
Natural Resources
Environmental
Technology
Light Manufacturing
Export-Oriented Industries

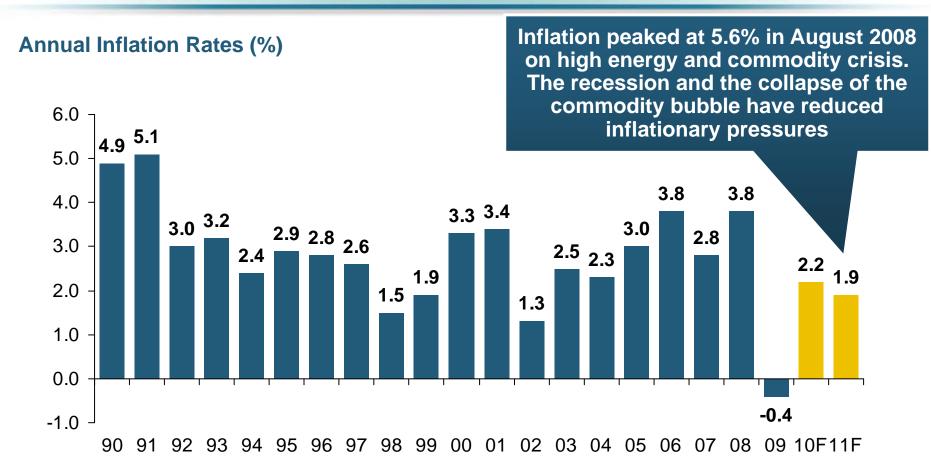


Inflation Trends: Concerns Over Stimulus Spending and Monetary Policy

Mounting Pressure on Claim Cost Severities?

Annual Inflation Rates (CPI-U, %), 1990–2011F

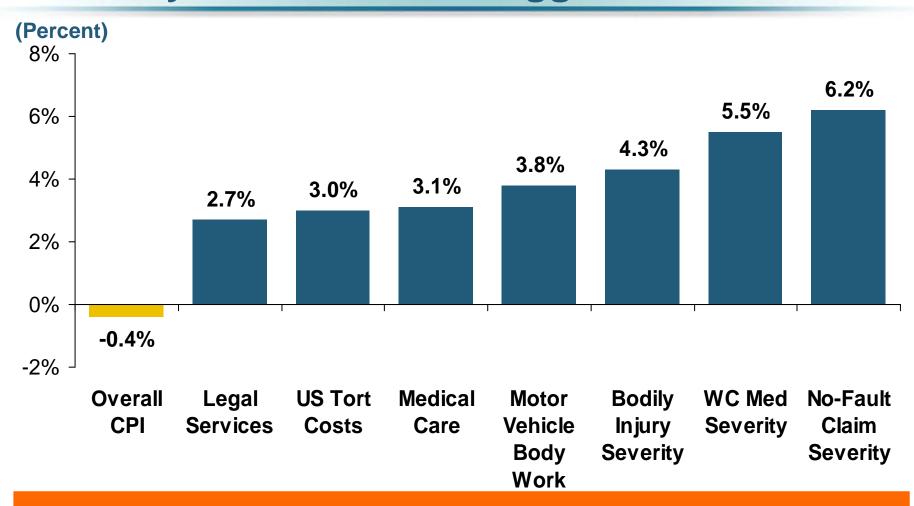




There is So Much Slack in the US Economy That Inflation Should Not Be a Concern Through 2010/11, but Depreciation of Dollar is Concern Longer Run

P/C Insurers Experience Inflation More Intensely than 2009 CPI Suggests



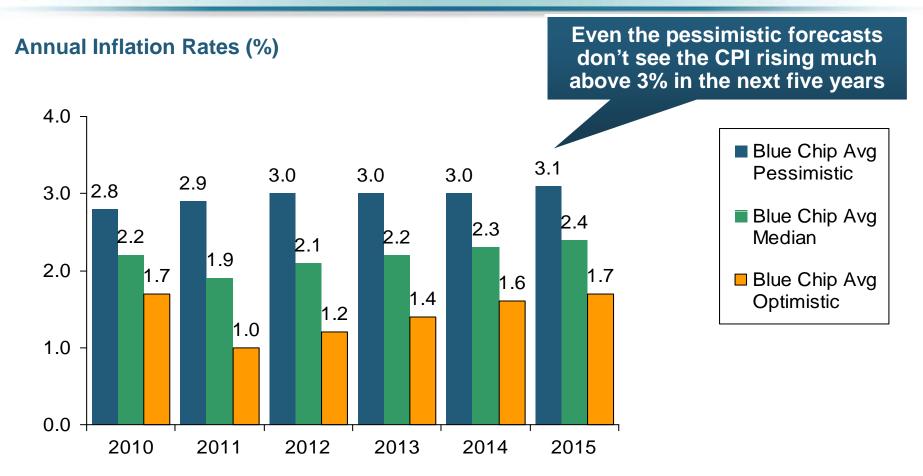


Healthcare and Legal/Tort Costs Are a Major P/C Insurance Cost Driver. These Are Expected to Increase Above the Overall Inflation Rate (CPI) Indefinitely

Source: CPI is Blue Chip Economic Indicator 2009 estimate, 12/09; Legal services, medical care and motor vehicle body work are avg. monthly year-over-year change from BLS; Bl and no-fault figures from ISO Fast Track data for 4 quarters ending 09:Q3. Tort costs is 2009 Towers-Perrin estimate. WC figure is I.I.I. estimate based on historical NCCI data.

Forecasts of Annual Inflation Rates (CPI-U, %), 2010–2015F





Inflation Will Accelerate Modestly through 2015 but Should Is Not Expected to Become a Major Concern or Threat

Top Concerns/Risks for Insurers if Inflation Is Reignited



Concerns

The Federal Reserve Has Flooded Financial System with Cash (Turned on the Printing Presses), the Federal Gov't Has Approved a \$787B Stimulus and the Deficit is Expected to Mushroom to \$1.8 Trillion. All Are Potentially Inflationary.

- What are the potential impacts for insurers?
- What can/should insurers do to protect themselves from the risks of inflation?

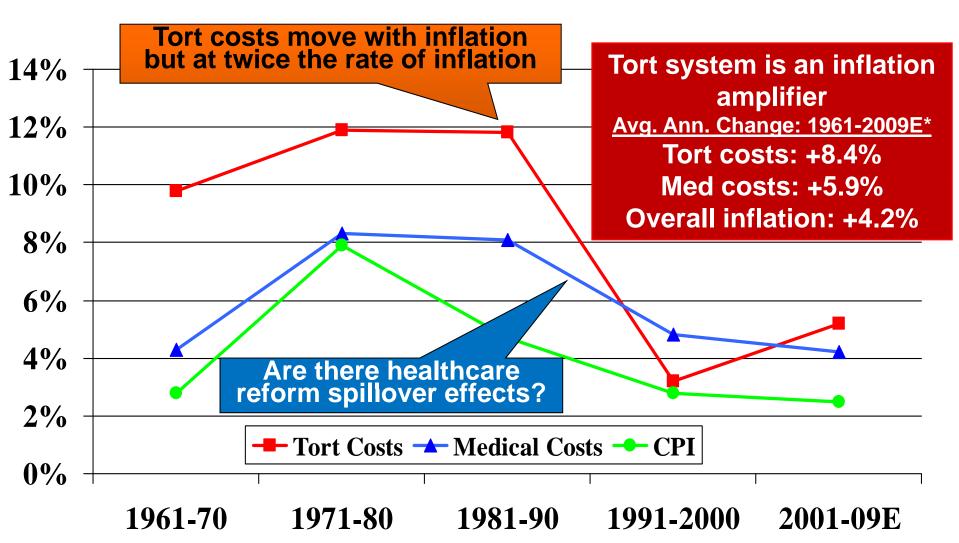
Key Risks

From Sustained/Accelerating Inflation

- Rising Claim Severities
 - Cost of claims settlement rises across the board (property and liability)
- Rate Inadequacy
 - Rates inadequate due to low trend assumptions arising from use of historical data
- Reserve Inadequacy
 - Reserves may develop adversely and become inadequate (deficient)
- **■** Burn Through on Retentions
 - Retentions, deductibles burned through more quickly
- Reinsurance Penetration/Exhaustion
 - ◆ Higher costs → risks burn through their retentions more quickly, tapping into reinsurance more quickly and potentially exhausting their reinsurance more quickly

Tort Cost Growth & Medical Cost Inflation vs. Overall Inflation (CPI-U), 1961-2009E*





^{*} CPI-U and medical costs as of Sept 2009; Tort figure is for full-year 2009 from Tillinghast.

Source: U.S. Bureau of Labor Statistics; Tillinghast-Towers Perrin, 2008 Update on U.S. Tort Costs; I.I.I.



Claim Trends in Auto Insurance

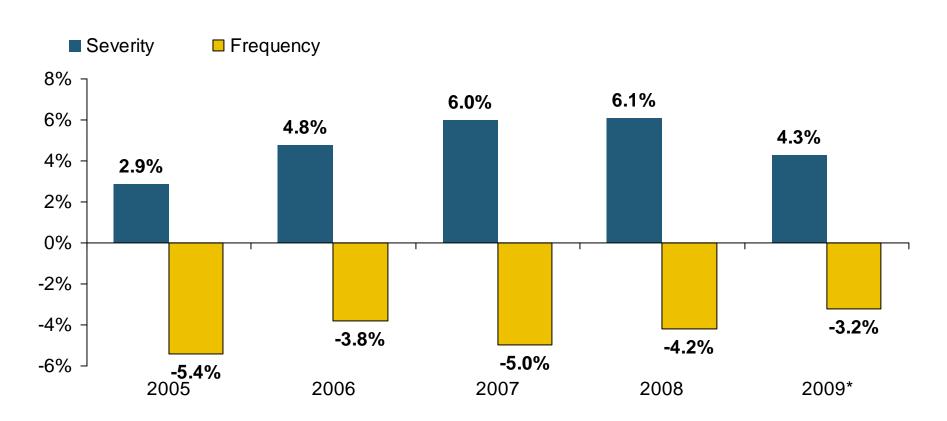
Rising Costs Held in Check by Falling Frequency:

Can That Pattern Be Sustained?

Bodily Injury: Severity Trends Above Decline in Frequency



Annual Change, 2005 through 2009*



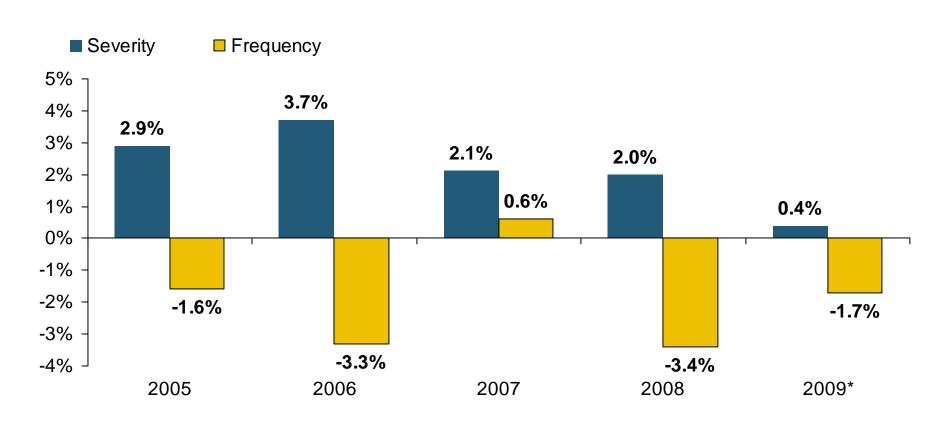
Cost Pressures Will Increase if Current BI Frequency and Severity Trends Continue

*2009 figure is for the 4 quarters ending 2009:Q3 Source: ISO/PCI *Fast Track* data; Insurance Information Institute

Property Damage Liability: Frequency Trends Offsetting Rising Severity



Annual Change, 2005 through 2009*

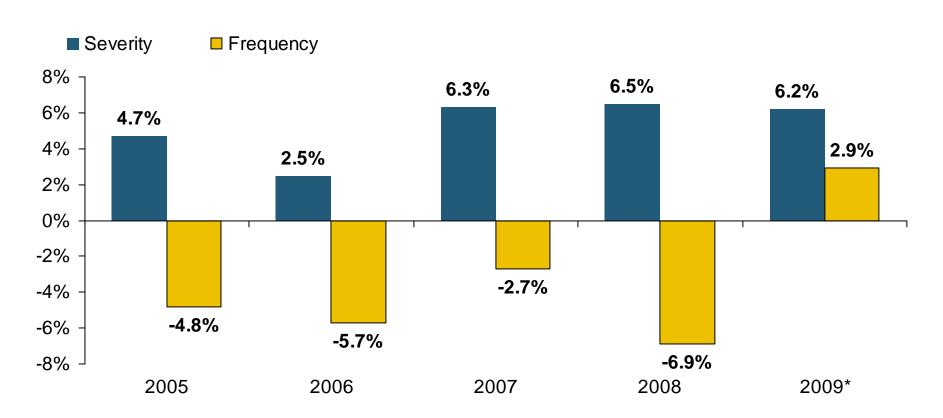


Favorable Frequency Trend is Keeping PD Costs in Check, But Is the Trends Sustainable?

No-Fault (PIP) Liability: Frequency and Severity Trends Are Adverse*



Annual Change, 2005 through 2009*



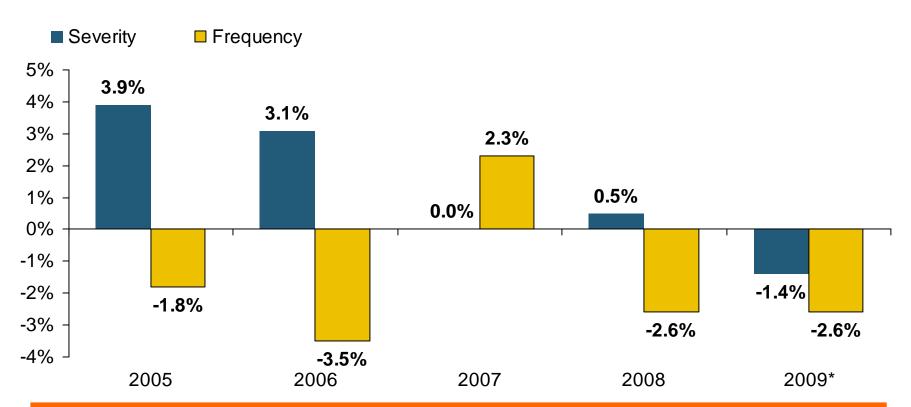
Multiple States Are Experiencing Severe Fraud and Abuse Problems in their No-Fault Systems, Especially FL, MI, NY and NJ

*2009 figure is for the 4 quarters ending 2009:Q3. No-fault states included are: FL, HI, KS, KY, MA, MI, MN, NY, ND and UT. Source: ISO/PCI Fast Track data; Insurance Information Institute

Collision Coverage: Frequency and Severity Trends Have Been Favorable*



Annual Change, 2005 through 2009*

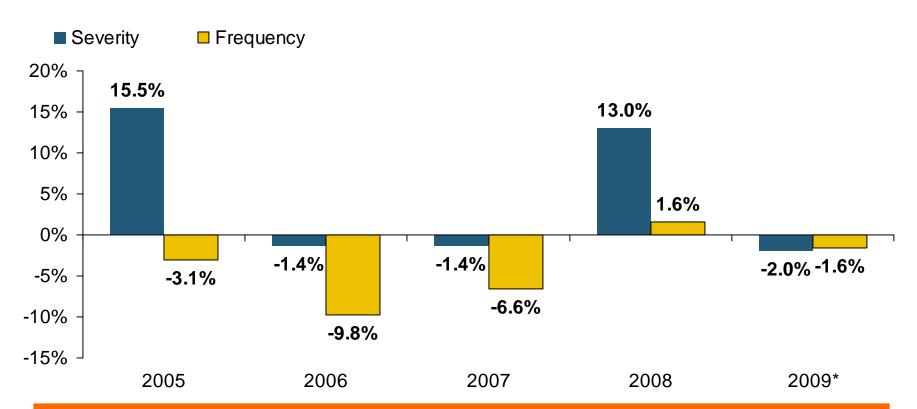


The Recession, High Fuel Prices Have Helped Push Down Frequency and Temper Severity, But this Trend Will Likely Be Reversed Based on Evidence from Past Recoveries

Comprehensive Coverage: Frequency and Severity Trends Favorable in 2009*



Annual Change, 2005 through 2009*



Weather Creates Volatility for Comprehensive Coverage; Recession Has Helped Push Down Frequency and Temper Severity, But This Factors Will Weaken as Economy Recovers

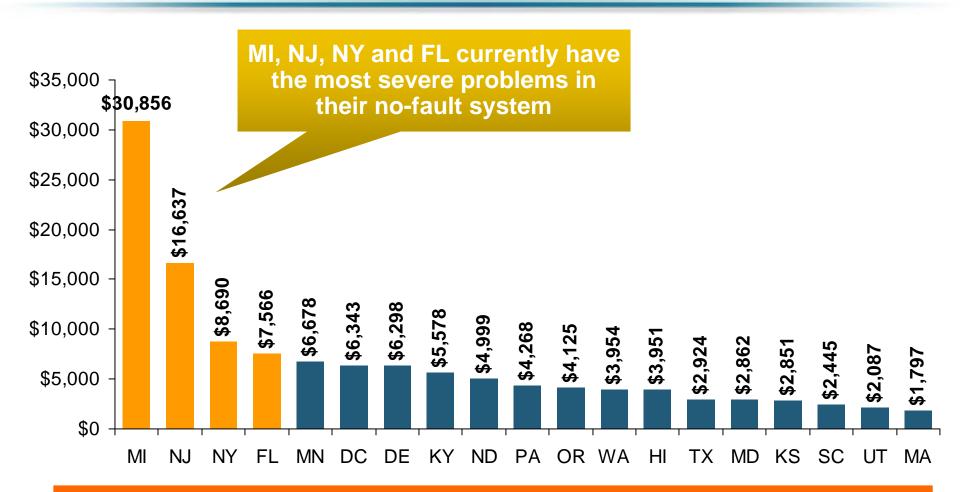


Fraud & Abuse in Private Passenger Auto Insurance

Skyrocketing No-Fault (PIP) Claim Costs Are a Major Concern in Several States

Average No-Fault Claim Severity, 2009:Q3

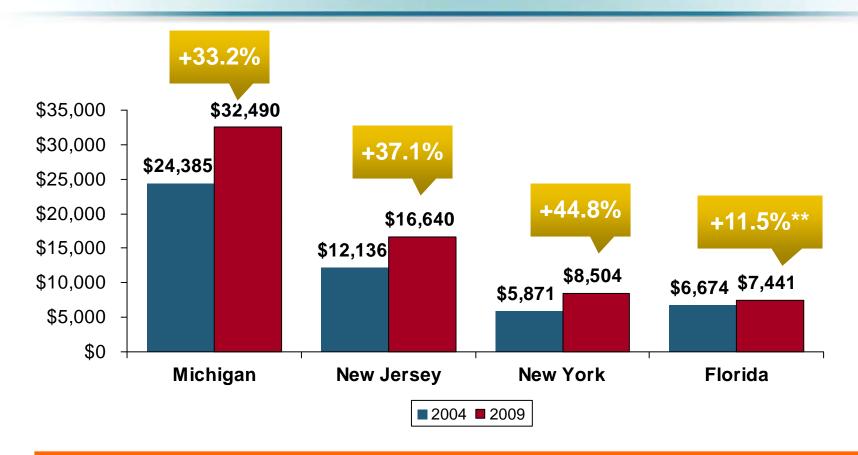




Several States Have Severe and Growing Problems With Rampant Fraud and Abuse in their No-Fault Systems. Claim Severities Are Up Sharply.

Increase in No-Fault Claim Severity: 2004-2009*





The no-fault systems in MI, NJ, NY and FL are under stress due to rising fraud and abuse which will ultimately lead to higher premiums for drivers

^{*2009} figure is for the 4 quarters ending 2009:Q3.

^{**}Since 2006 the increase in Florida was 17.3% (average severity that year was \$6,674). Sources: Insurance Information Institute research from ISO/PCI Fast Track data.



Key Threats Facing Insurers Amid Financial Crisis

Challenges for the Next 5-8 Years

Important Issues & Threats Facing Insurers: 2010–2015





Erosion of Capital

- Losses were larger and occurred more rapidly than was commonly understood or presumed possible
- Max surplus loss at 3/31/09 was 16%=\$85B from 9/30/07 peak
- P/C policyholder surplus could have been much larger
- Some insurers propped up results by reserve releases
- Decline in PHS of 1999–2002 was 15% over 3 years and was entirely made up and them some in 2003. Recent decline was ~16% in 5 quarters
- During the opening years of the Great Depression (1929–1933) PHS fell 37%, Assets fell 28% and Net Written Premiums fell by 35%. It took until 1939–40 before these key measures returned to their 1929 peaks

Bottom Line: Capital and Assets Fall Faster and Farther Than Many Believed Possible. It Will Take Until 2010 to Return to the 2007 Peaks (Without Market Relapse)

Important Issues & Threats Facing Insurers: 2010–2015



2

Reloading Capital After "Capital Event"

- Continued asset price erosion coupled with major "capital event" would have lead to shortage of capital among some companies
- Possible Consequences: Insolvencies, forced mergers, calls for gov't aid, requests to relax capital requirements
- P/C insurers have come to assume that large amounts of capital can be raised quickly and cheaply after major events (post-9/11, Katrina)
 - This assumption was incorrect during and immediately after the crisis
- Cost of capital can rise sharply (relative "risk-free" rates), reflecting both scarcity, increasing volatility and heightened investor risk aversion

Implications: P/C (re)insurers need to protect capital today and develop detailed contingency plans to raise fresh capital and generate internally.

Was a reality for some life insurers.

Important Issues & Threats Facing Insurers: 2010–2015



3

Long-Term Reduction in Investment Earnings

- Low interest rates, risk aversion toward equities and many categories of fixed income securities lock in a multi-year trajectory toward ever lower investment gains
- Fed actions in Treasury markets keep yields low
- Many insurers have not adjusted to this new investment paradigm of a sustained period of low investment gains
- Regulators will <u>not</u> readily accept it; many will reject it
- Implication 1: Industry must be prepared to operate in environment with investment earnings accounting for a smaller fraction of profits
- Implication 2: Implies underwriting discipline of a magnitude not witnessed in this industry in more than 30 years. Yet to manifest itself.
- Lessons from the period 1920–1975 need to be relearned

Important Issues & Threats Facing Insurers: 2010–2???



4

Regulatory Overreach

- Principle danger is that P/C insurers get swept into vast federal regulatory overhaul and subjected to inappropriate, duplicative and costly regulation (Dual Regulation)
- Systemic Risk Regulator (Too Big To Fail)
 - Is any insurer systemically important?
- Federal Insurance Office Creation Within Treasury?
 - Eventual "mission creep"?; Activist director?
- Consumer Financial Protection Agency
 - Will it be limited to banks/creditors
- Federal Trade Commission: All Lines Study Authority?
- McCarran-Ferguson Rollback
 - Will it be limited to Health/Med Mal lines?
- OFC/State Regulation Debate Lingers
- Taxation/Offshore Domiciles

Bottom Line: Regulatory Outcome is Uncertain and Risk of Adverse Outcome Exists. Ultimate Regulation Structure Will Be in Place for Decades

Federal Insurance Office: What Would it Do?



Duties of the Federal Insurance Office

- Establishes office within US Treasury headed by a Director appointed by Treasury Secretary, and charged with:
 - 1. Monitor the insurance industry to gain expertise
 - 2. Identify regulatory gaps that could contribute to a systemic crisis in the insurance industry or the U.S. financial system
 - Recommend to the federal authority having systemic risk responsibility the designation of certain insurers (and their affiliates) for heightened prudential standards (although recognition of this role of the FIO is not evident in existing systemic risk regulation proposals)
 - 4. Assist in the administration of the Terrorism Risk Insurance Program

Federal Insurance Office: What Would it Do?



Duties of the Federal Insurance Office (continued)

- Coordinate Federal efforts and establish Federal policy on prudential aspects of international insurance matters (including representation of the U.S. before the International Association of Insurance Supervisors and assisting the Secretary of Treasury in the negotiation of international agreements relating to prudential matters)
- 6. Consult with the States on national matters of importance to insurance and international insurance matters relating to prudential regulation
- 7. Determine whether state insurance matters are preempted by international insurance agreements relating to prudential matters
- 8. Advise the Secretary of Treasury on major domestic and prudential international matters of importance
- 9. Consult with state insurance commissioners, both individually and collectively, as appropriate

Systemic Risk: Oversight & Resolution Authority



Issues Related to Systemic Risk & Resolution Authority

- Federal Authority created to oversee systemic risk of large financial holding companies (e.g., Federal Reserve or other existing/new agency) [a.k.a. TOO BIG TOO FAIL]
 - P/C insurers are working to "carve out" and exception to systemic risk oversight (arguing they were not the source/cause of problems)
 - Without such an exception, p/c insurers could be subject to assessments (e.g., Financial Responsibility Tax) for failed noninsurance financial institutions or could be forced to repay funds provided for government assistance to firms due to problems outside of their p/c insurance operations
- European Regulators Believe Large (Re)Insurers Should Be Included Under the Definition of Systemically Important Firms
 - ECB named 8 insurers/reinsurers as systemically important

Systemic Risk: Oversight & Resolution Authority



How Current Systemic Risk Proposal Could Affect Insurers

- Bank holding companies with more than \$50 billion in assets would be subject to an assessment (Financial Responsibility Tax) in order to build a \$50 billion fund to wind down (resolve) large, insolvent financial institutions
 - This first group could include some insurers that own banks
- If the \$50 billion resolution fund is exhausted, then other non-bank financial institutions (including insurers, even those without banks) with more that \$50 billion in consolidated assets would be assessed to make up any shortfall
- Bottom Line: P/C insurers do not object to the concept of systemic risk, but feel that the focus on size alone is inappropriate given the roots of the financial crisis and the fact that p/c insurers were not the cause

Systemic Risk: Oversight & Resolution Authority



Rational for Excluding P/C Insurers from Systemic Regulation

- The insurance business model (encompassing both insurers and reinsurers) has specific features that make it a source of stability within the financial system
 - Up-front premiums provide strong operating cash flow
 - Insurance policies generally represent longer-term liabilities with little or no ability for the policy holder to demand immediate payments (no "run" on insurers)
 - The few insurers that experienced serious problems were impacted not by their insurance business but by quasi-banking activities. This includes AIG and "monoline" insurers provided financial guarantees and engaged in CDS writing and trading
- Core Activities of Insurers Have No Systemic Relevance
 - Only 2 non-core activities seem to have relevance assuming they are conducted on a huge scale using poor risk management control
 - Derivatives trading on non-insurance balance sheets
 - Mismanagement of short-term funding from commercial paper or securities lending



Critical Differences Between P/C Insurers and Banks

Superior Risk Management Model and Low Leverage Make a Big Difference

How Insurance Industry Stability Has Benefitted Consumers



Bottom Line:

- Insurance markets unlike banking are operating normally
- The basic function of insurance the orderly transfer of risk from client to insurer – continues uninterrupted
- This means that insurers continue to:
 - Pay claims (whereas 198 banks have gone under as of 3/12/10)
 - The promise is being fulfilled
 - Renew existing policies (banks are reducing and eliminating lines of credit)
 - Write new policies (banks are turning away people and businesses who want or need to borrow)
 - Develop new products (banks are scaling back the products they offer)
 - Compete intensively (banks are consolidating, reducing consumer choice)

Source: Insurance Information Institute

Reasons Why P/C Insurers Have Fewer Problems Than Banks



A Superior Risk Management Model

Emphasis on Underwriting

- Matching of risk to price (via experience and modeling)
- Limiting of potential loss exposure
- Some banks sought to maximize volume and fees and disregarded risk

Strong Relationship Between Underwriting and Risk Bearing

- Insurers always maintain a stake in the business they underwrite, keeping "skin in the game" at all times
- Banks and investment banks package up and securitize, severing the link between risk underwriting and risk bearing, with (predictably) disastrous consequences – straightforward moral hazard problem from Econ 101

Low Leverage

 Insurers do not rely on borrowed money to underwrite insurance or pay claims → There is no credit or liquidity crisis in the insurance industry

Conservative Investment Philosophy

High quality portfolio that is relatively less volatile and more liquid

Comprehensive Regulation of Insurance Operations

 The business of insurance remained comprehensively regulated whereas a separate banking system had evolved largely outside the auspices and understanding of regulators (e.g., hedge funds, private equity, complex securitized instruments, credit derivatives – CDS's)

Greater Transparency

Insurance companies are an open book to regulators and the public

Source: Insurance Information Institute

Important Issues & Threats Facing Insurers: 2010–2015



5

Emerging Tort Threat

- No tort reform (or protection of recent reforms) is forthcoming from the current Congress or Administration
- Erosion of recent reforms is a certainty (already happening)
- Innumerable legislative initiatives will create opportunities to undermine existing reforms and develop new theories and channels of liability
- Torts twice the overall rate of inflation
- Influence personal and commercial lines, esp. auto liability
- Historically extremely costly to p/c insurance industry
- Leads to reserve deficiency, rate pressure

Bottom Line: Tort "crisis" is on the horizon and will be recognized as such by 2012–2014

Source: Insurance Information Institute

Terrorism: Insurance Concerns Resurface



Reasons Why Concerns Are Mounting in 2010

- Perception (Reality) that U.S. vulnerability is rising
- Thwarted Christmas Day attack by "underwear bomber"
 - And new bin Laden tape claiming al Qaeda is responsible
- Foiled NYC Subway Bomber Plot (Zazi case)
- Trials of Guantanamo 9/11 suspects in Manhattan Court (?)
- U.K. in January Raised Terror Alert Status to 2nd Highest Level
- Increased anti-terror efforts, including full-body scans
- Effort by government to appear more vigilant, prepared
- Rise of groups such al Qaeda in the Arabian Peninsula
- U.S. military surge in Afghanistan operations
- Most buyers, producers have not thought about coverage issues recently
- Obama Administration's Intent to Reduce Support for TRIA

Obama Administration Proposal to Scale Back Terrorism Risk Insurance Program



Administration's Budget Proposal for FY 2011:

- Includes proposal to scale back federal support for terrorism risk insurance program
- Proposal projects savings of \$249 million from 2011-2020
- Administration's justification is that this would "encourage the private sector to better mitigate terrorism risk through other means, such as developing alternative reinsurance options and building safer buildings."

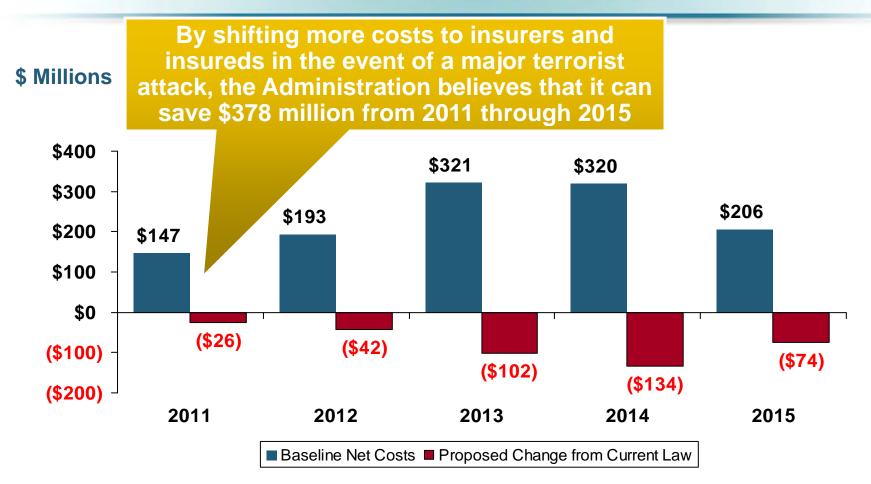
Key Concerns

Among Industry Observers Over Proposed Reduction in Federal Support

- Suggestion of changes to law would have detrimental effect on availability and affordability of terrorism insurance
- A 2009 Aon study estimated some 70-80 percent of the commercial property insurance market would revert to absolute exclusions for terrorism, if TRIA is changed.

Terrorism Risk Insurance Program Faces Reduced Support Under 2011 Proposed Federal Budget





The availability of terrorism coverage is threatened by the proposal in the FY 2011 federal budget. Coverage will likely be less available and more expensive.



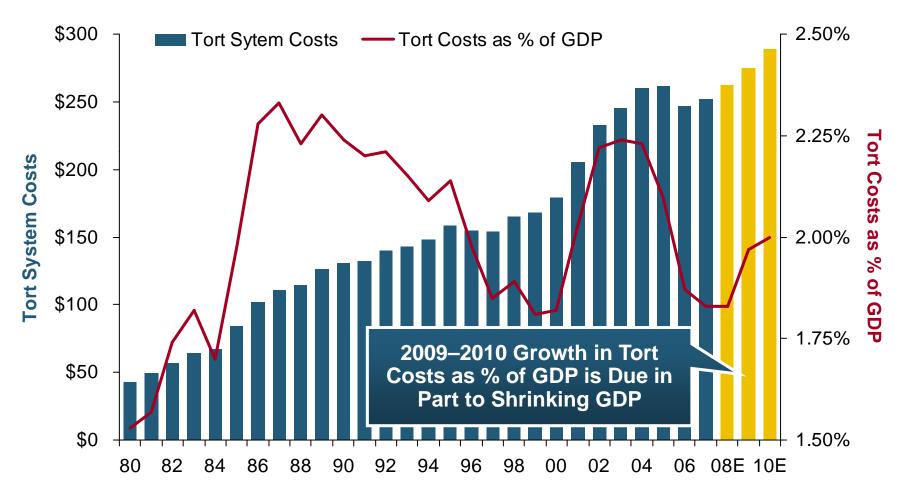
Shifting Legal Liability & Tort Environment

Is the Tort Pendulum Swinging Against Insurers?

Over the Last Three Decades, Total Tort Costs* as a % of GDP Appear Somewhat Cyclical



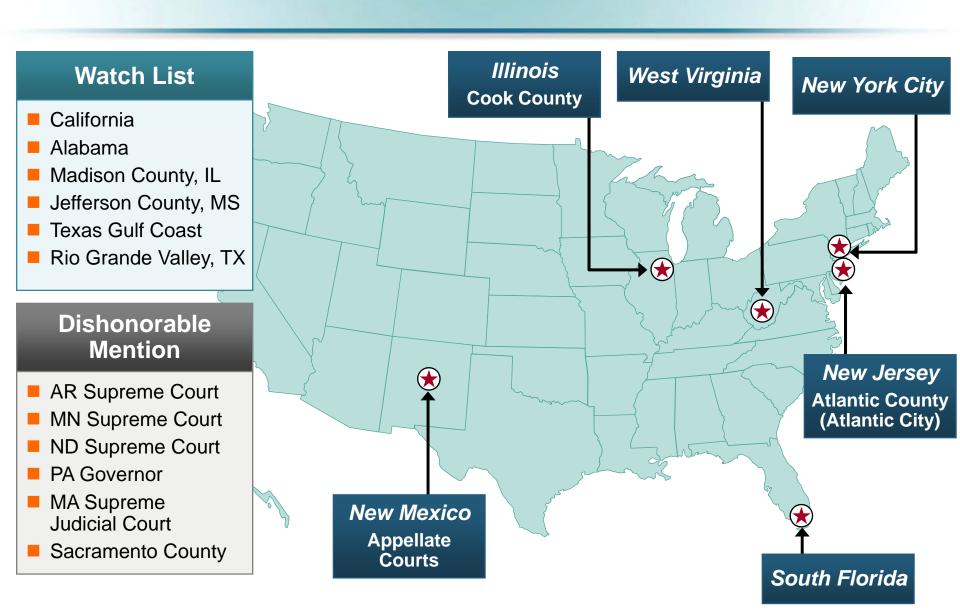




^{*} Excludes the tobacco settlement, medical malpractice Sources: Tillinghast-Towers Perrin, 2008 Update on US Tort Cost Trends, Appendix 1A; I.I.I. calculations/estimates for 2009 and 2010

The Nation's Judicial Hellholes: 2010





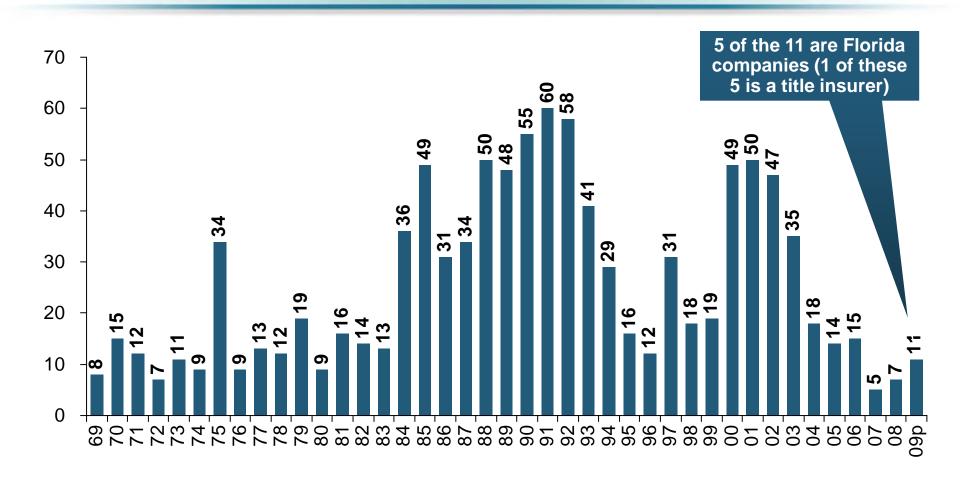


Financial Strength & Ratings

Industry Has Weathered the Storms Well

P/C Insurer Impairments, 1969–2009p

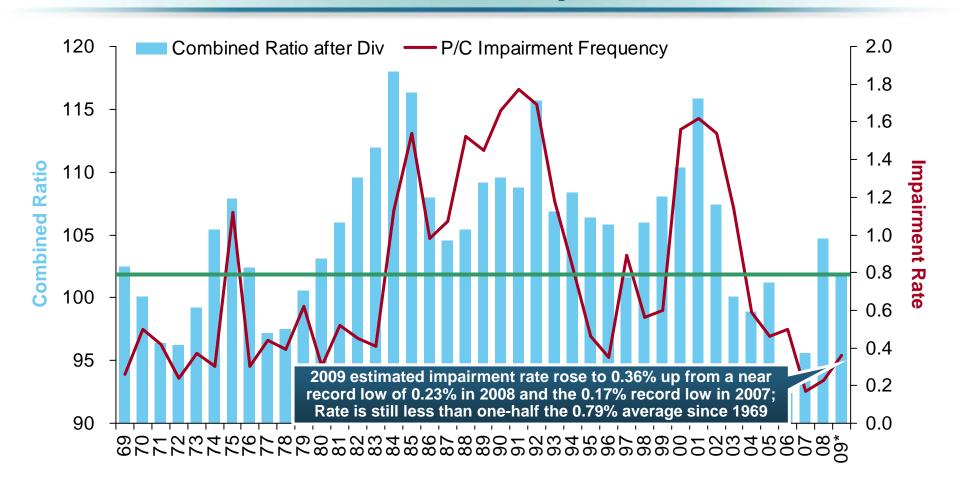




The Number of Impairments Varies Significantly Over the P/C Insurance Cycle, With Peaks Occurring Well into Hard Markets

P/C Insurer Impairment Frequency vs. Combined Ratio, 1969-2009p



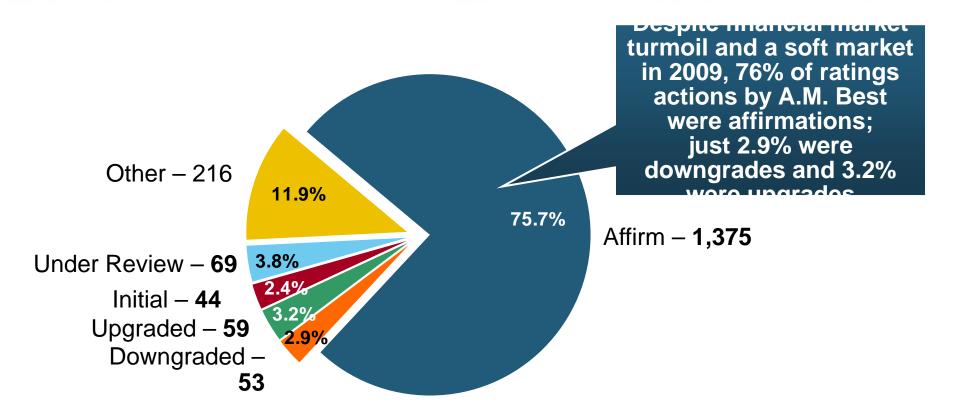


Impairment Rates Are Highly Correlated With Underwriting Performance and Reached Record Lows in 2007/08

Summary of A.M. Best's P/C Insurer Ratings Actions in 2009



88

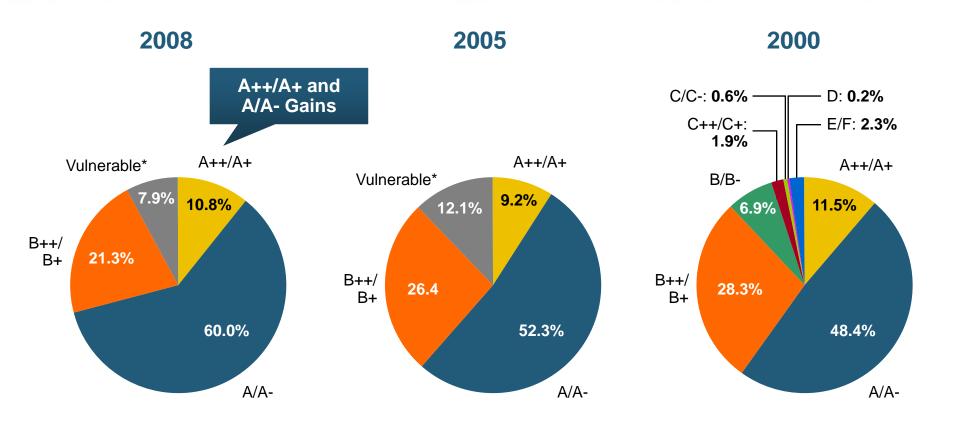


P/C Insurance is by Design a Resilient Business.
The Dual Threat of Financial Disasters and Catastrophic Losses
Are Anticipated in the Industry's Risk Management Strategy

Source: A.M. Best.

Historical Ratings Distribution, US P/C Insurers, 2008 vs. 2005 and 2000





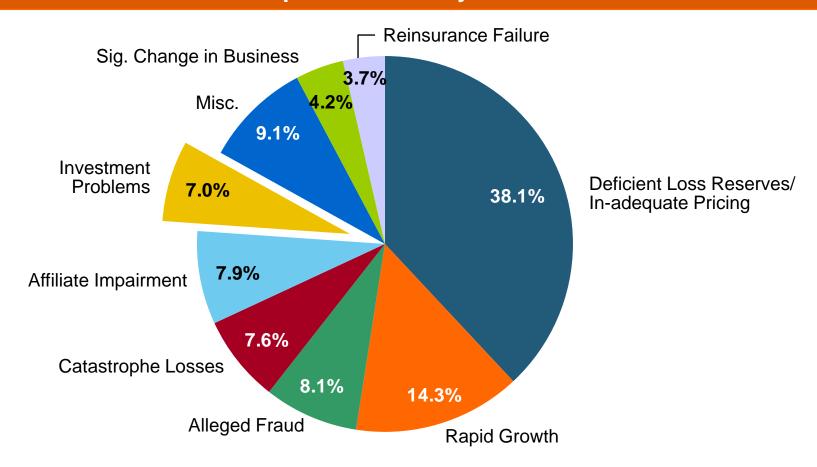
P/C Insurer Financial Strength Has Improved Since 2005
Despite Financial Crisis

Reasons for US P/C Insurer Impairments, 1969–2008



Deficient Loss Reserves and Inadequate Pricing Are the Leading Cause of Insurer Impairments, Underscoring the Importance of Discipline.

Investment Catastrophe Losses Play a Much Smaller Role





P/C Insurance Financial Performance

A Resilient Industry in Challenging Times

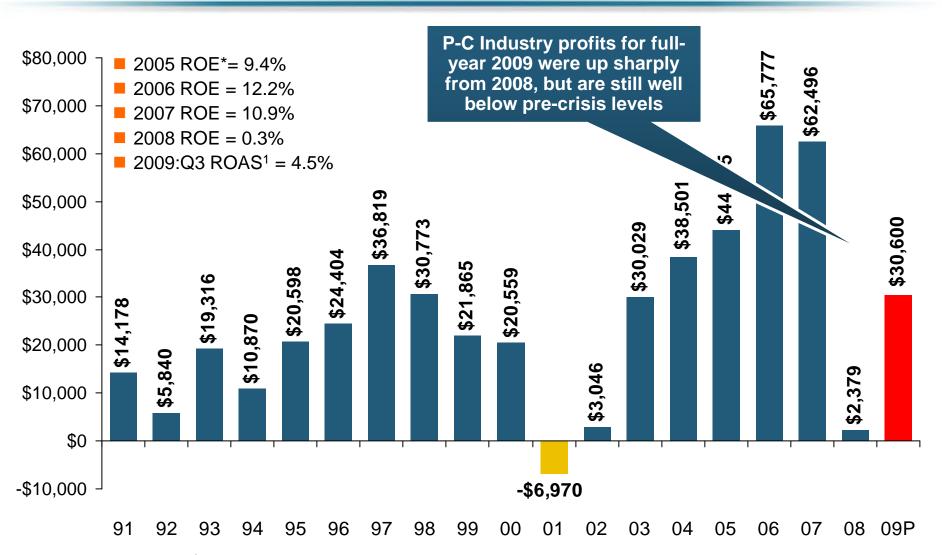


Profitability

Historically Volatile

P/C Net Income After Taxes 1991–2009P (\$ Millions)



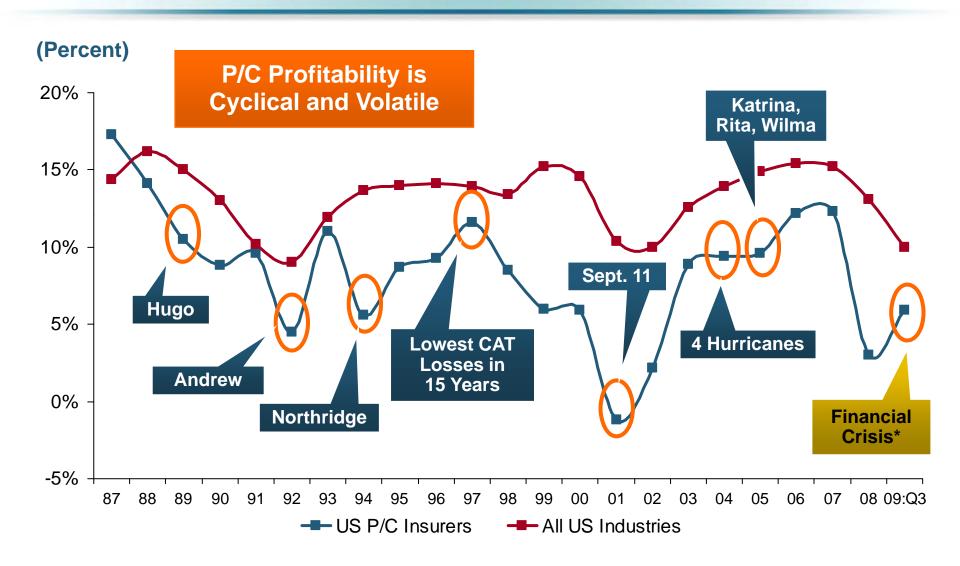


^{*} ROE figures are GAAP; ¹Return on avg. surplus. Excluding Mortgage & Financial Guaranty insurers yields a 4.5% ROAS for 2008 and 5.9% for the first 9 months of 2009. 2009:Q3 net income was \$20.5 billion excluding M&FG.

Sources: A.M. Best, ISO, Insurance Information Institute

ROE: P/C vs. All Industries1987–2009:Q3*

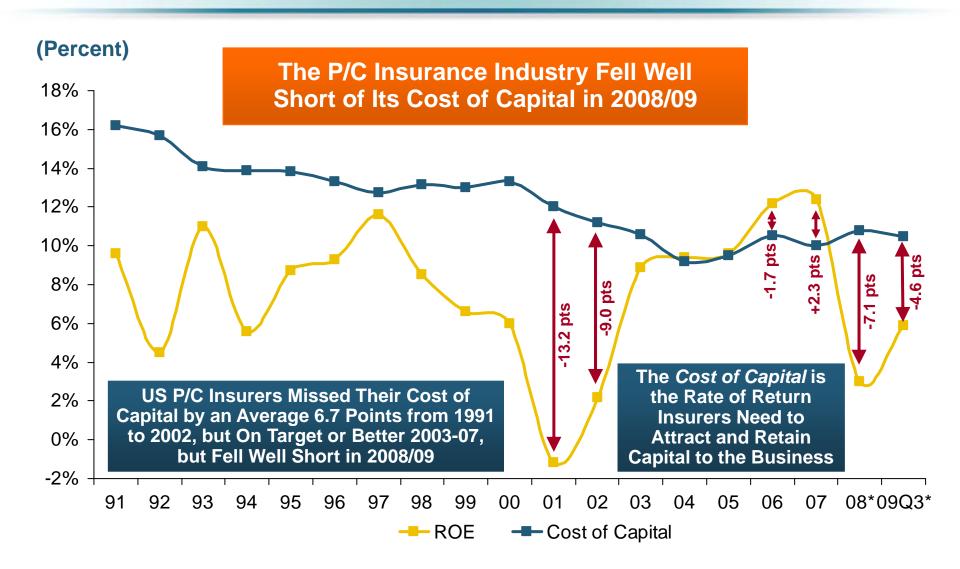




^{*} Excludes Mortgage & Financial Guarantee in 2008 and 2009 through Q3. Sources: ISO, *Fortune*; Insurance Information Institute.

ROE vs. Equity Cost of Capital: US P/C Insurance:1991-2009:Q3*

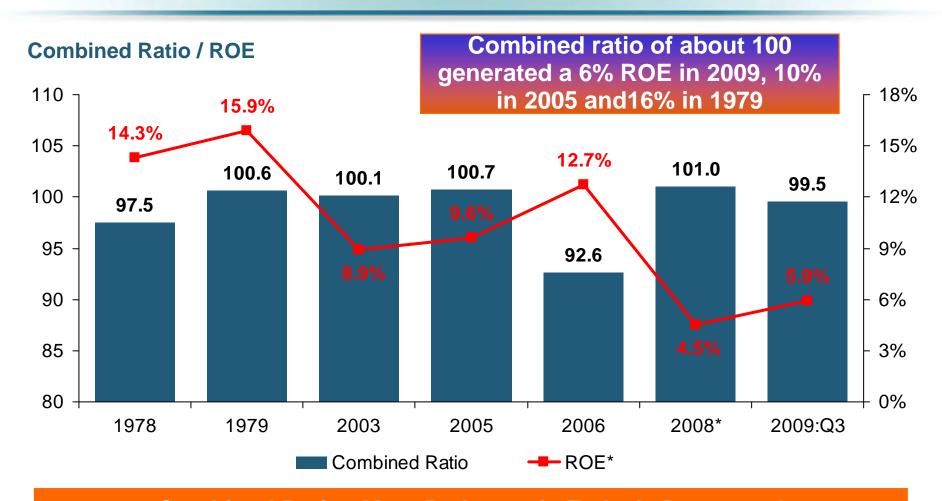




^{*} Excludes mortgage and financial guarantee insurers Source: The Geneva Association, Insurance Information Institute

A 100 Combined Ratio Isn't What It Once Was: 90-95 is Where It's At Now





Combined Ratios Must Be Lower in Today's Depressed Investment Environment to Generate Risk Appropriate ROEs

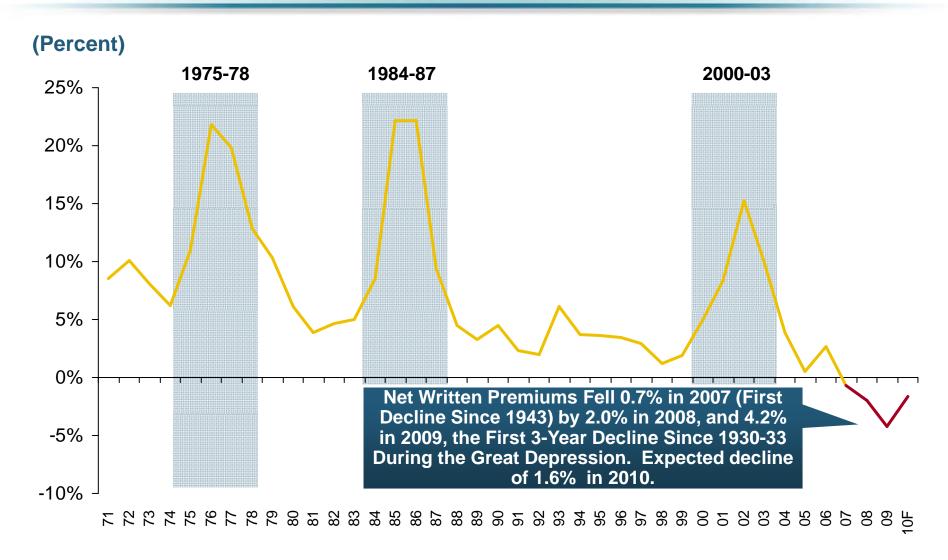
^{* 2009} figure is return on average statutory surplus. 2008 and 2009 figures exclude mortgage and financial guarantee insurers Source: Insurance Information Institute from A.M. Best and ISO data



P/C Premium Growth Primarily Driven by the Industry's Underwriting Cycle, Not the Economy

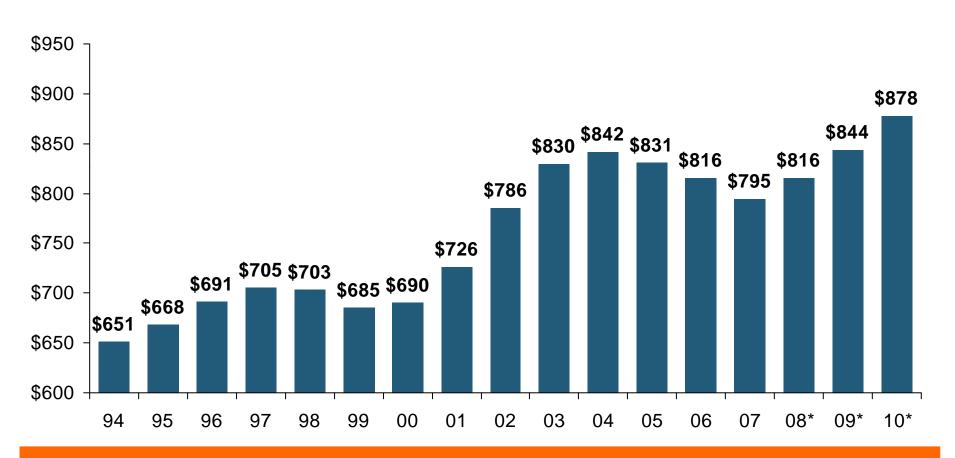
Strength of Recent Hard Markets by NWP Growth





Average Expenditures on Auto Insurance



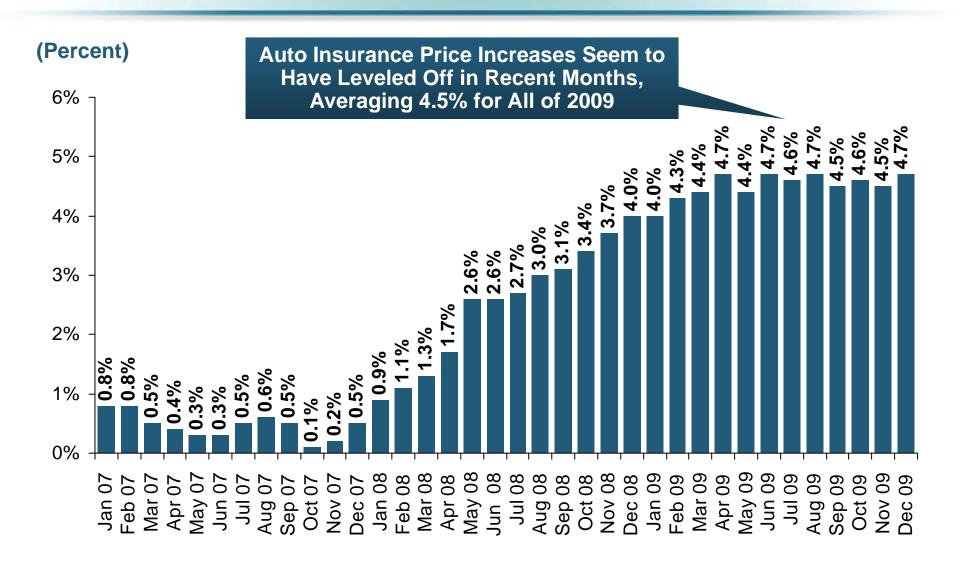


Countrywide Auto Insurance Expenditures Increased 2.6% in 2008 and 3.5% Pace in 2009 (est.) and 4% in 2010 (est.)

^{*} Insurance Information Institute Estimates/Forecasts
Source: NAIC, Insurance Information Institute estimates 2008-2010 based on CPI data.

Monthly Change in Auto Insurance Prices*

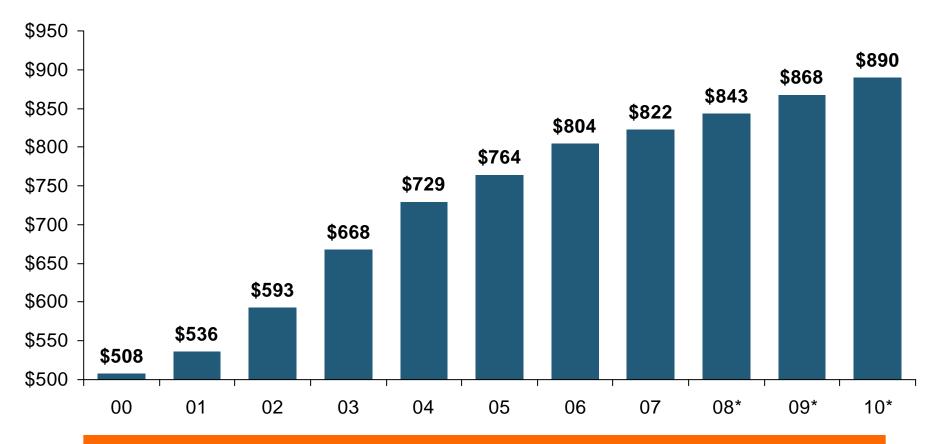




^{*} Percentage change from same month in prior year. Source: US Bureau of Labor Statistics

Average Premium for Home Insurance Policies**





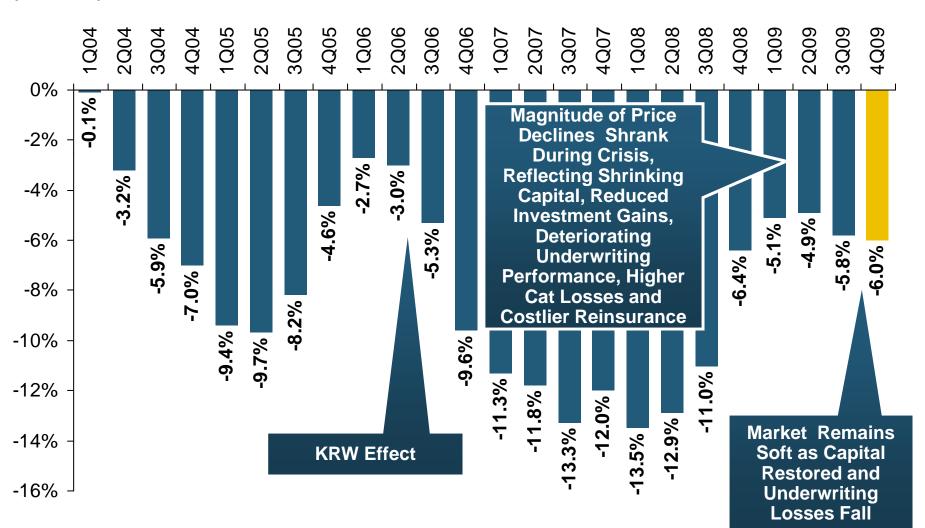
Countrywide Home Insurance Expenditures Increased by an Estimated 2.5%in 2008, 3% in 2009 and 2010

^{*} Insurance Information Institute Estimates/Forecasts **Excludes state-run insurers. Source: NAIC, Insurance Information Institute estimates 2008-2010 based on CPI data.

Average Commercial Rate Change, All Lines, (1Q:2004–4Q:2009)



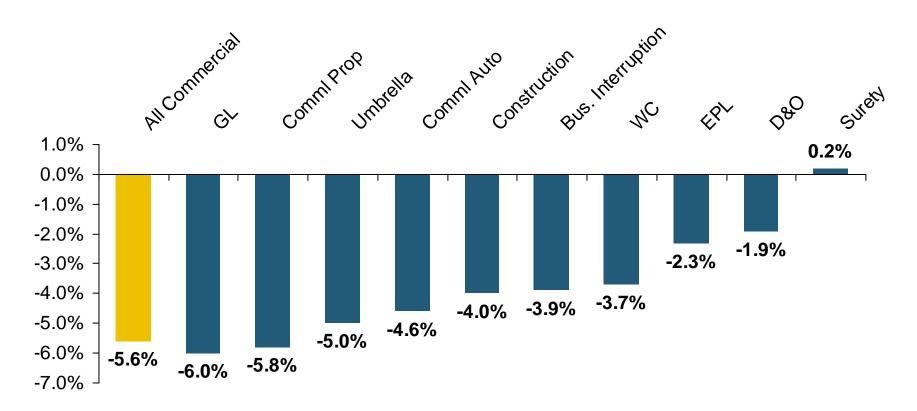
(Percent)



Change in Commercial Rate Renewals, by Line: 2009:Q4



Percentage Change (%)

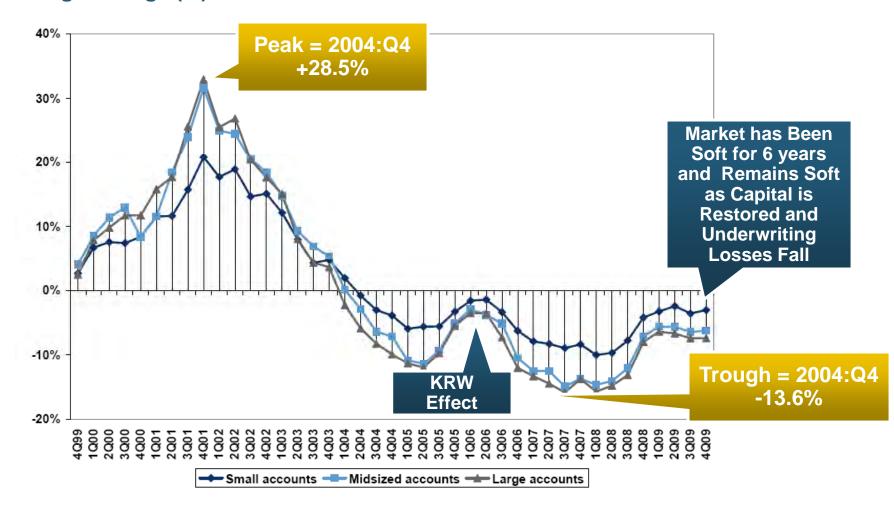


Most Major Commercial Lines Renewed Down in Q4:2009 by Roughly the Same Margin as a Year Earlier

Change in Commercial Rate Renewals, by Account Size: 1999:Q4 to 2009:Q4

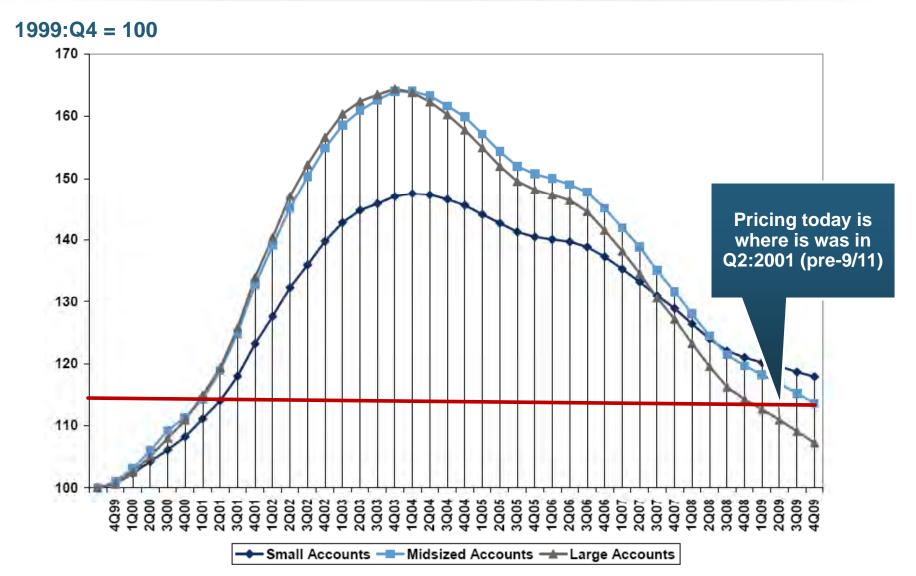


Percentage Change (%)



Cumulative Qtrly. Commercial Rate Changes, by Account Size: 1999:Q4 to 2009:Q4





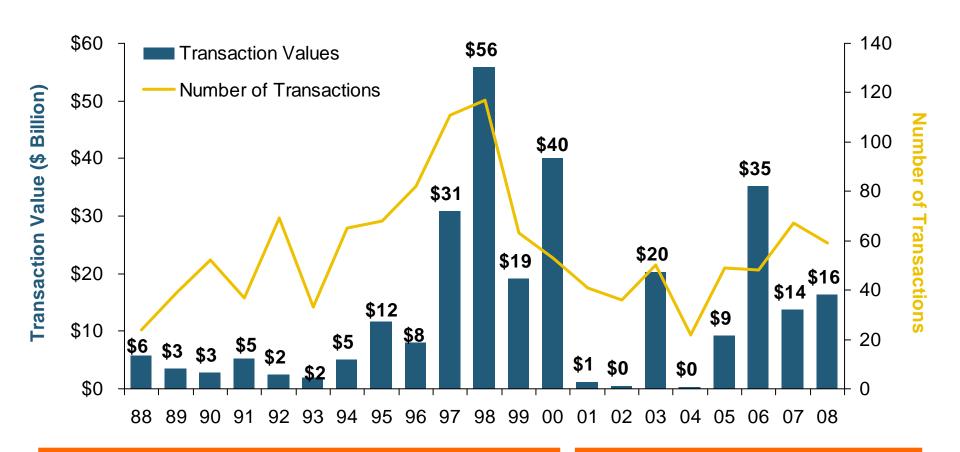


Merger & Acquisition

Barriers to Consolidation Will Diminish in 2010

P/C Insurance-Related M&A Activity, 1988–2008





2009 Off to a Stronger Start With AIG Unit Sales and Bermuda Consolidation

\$ Value of Deal Up 20% in 2009, Volume Down 12%

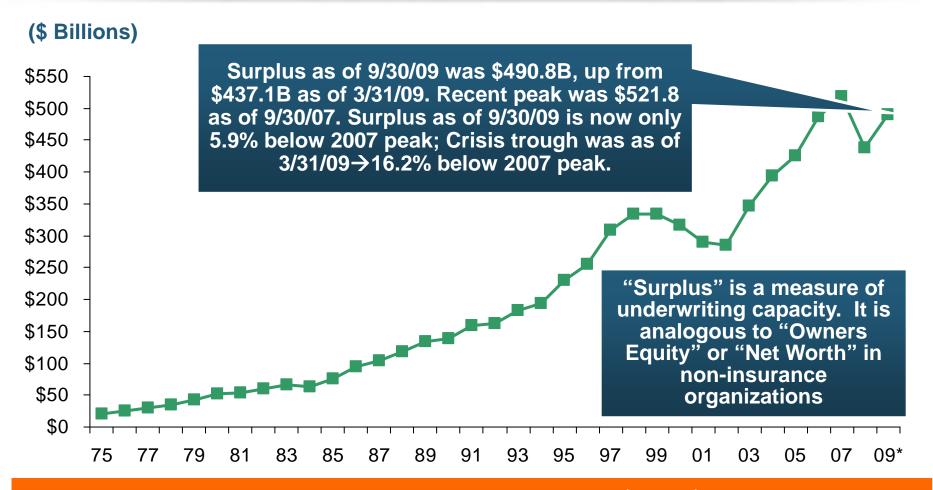


Capital/Policyholder Surplus (US)

Shrinkage, but Not Enough to Trigger Hard Market

US Policyholder Surplus: 1975–2009:Q3*





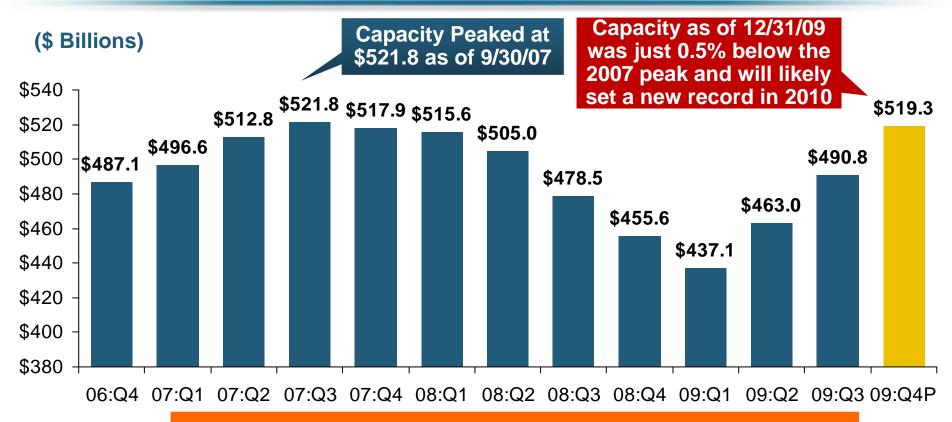
The Premium-to-Surplus Ratio Stood at \$0.87:\$1 as of 9/30/09, Up from Near Record Low of \$0.85:\$1 at Year-End 2007

Source: A.M. Best, ISO, Insurance Information Institute.

^{*} As of 9/30/09

Policyholder Surplus, 2006:Q4–2009:Q4P





Declines Since 2007:Q3 Peak

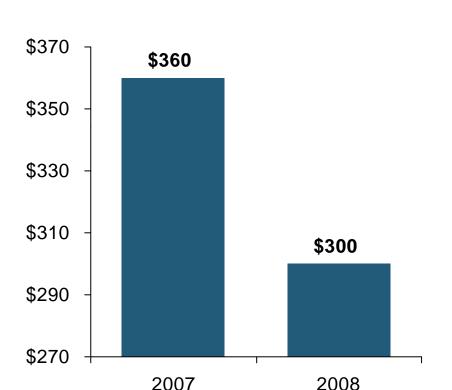
09:Q1: -\$84.7B (-16.2%)

Source: ISO, AM Best.

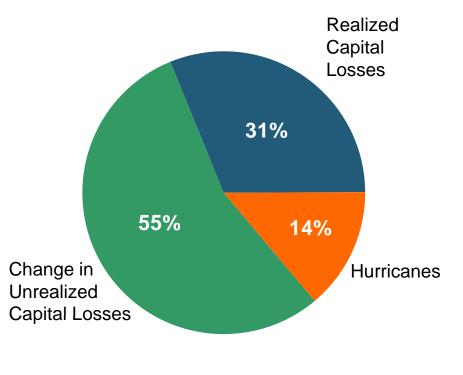
Global Reinsurance Capacity Shrank in 2008, Mostly Due to Investments







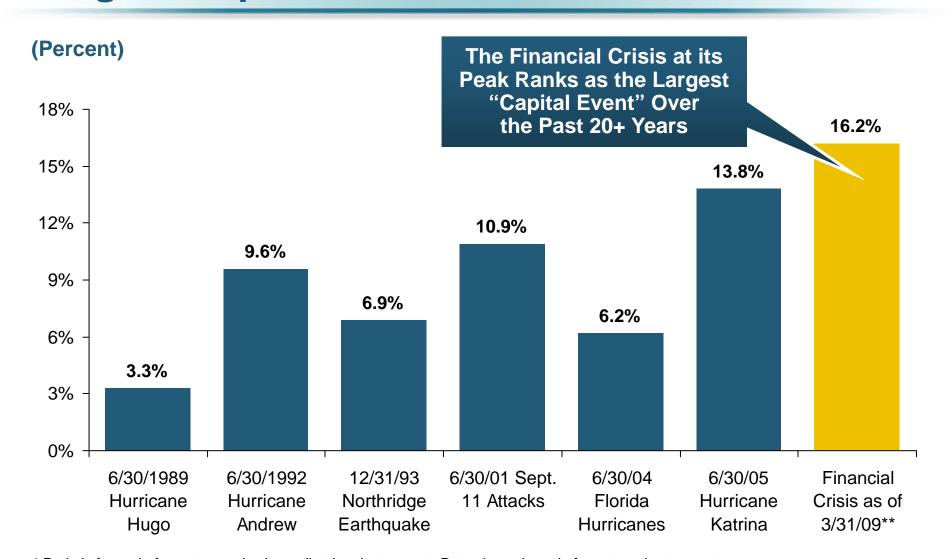
Source of Decline



Global Reinsurance Capacity Fell by an Estimated 17% in 2008

Ratio of Insured Loss to Surplus for Largest Capital Events Since 1989*





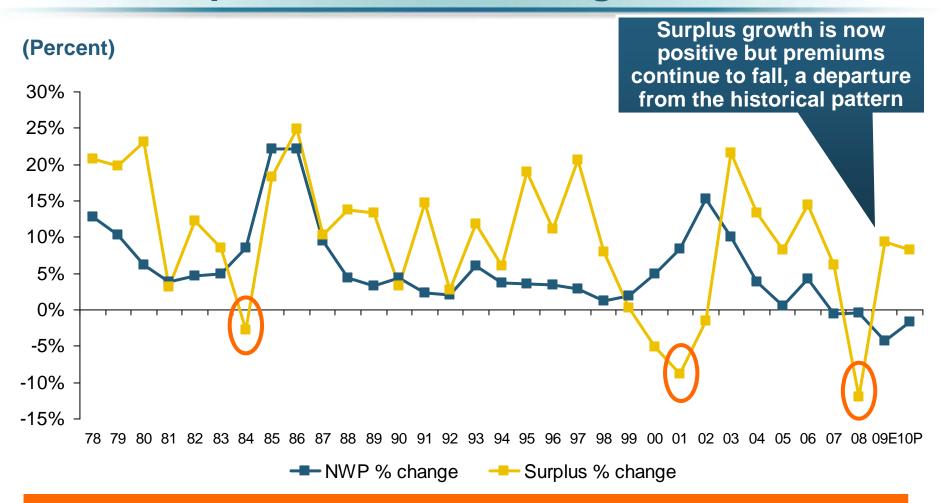
^{*} Ratio is for end-of-quarter surplus immediately prior to event. Date shown is end of quarter prior to event

Source: PCS; Insurance Information Institute

^{**} Date of maximum capital erosion; As of 9/30/09 (latest available) ratio = 5.9%

Historically, Hard Markets Follow When Surplus "Growth" is Negative*





Sharp Decline in Capacity is a Necessary but Not Sufficient Condition for a True Hard Market

^{* 2009} NWP and Surplus figures are % changes as of Q4:09P vs Q4:08 Sources: A.M. Best, ISO, Insurance Information Institute



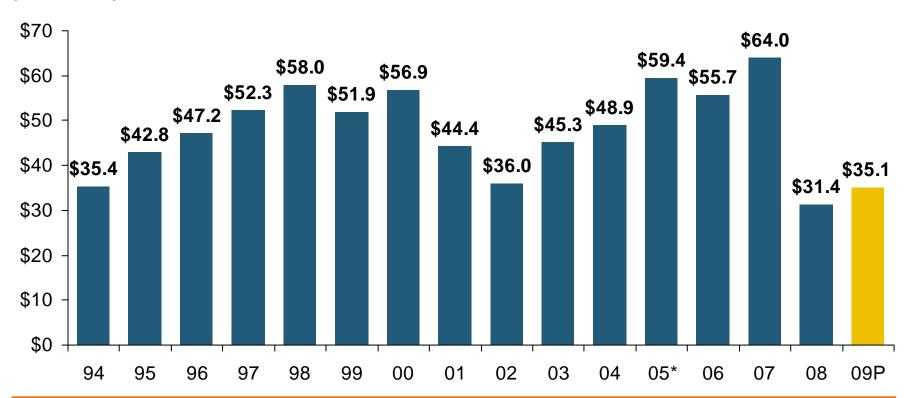
Investment Performance

Investments Are a Principle Source of Declining Profitability

Property/Casualty Insurance Industry Investment Gain: 1994–2009P¹



(\$ Billions)



Investment Gains Fell by 51% In 2008 Due to Lower Yields, Poor Equity Market Conditions. In 2009, the Return of Realized Capital Losses Helped Offset Lower Investment Income

Sources: ISO; Insurance Information Institute.

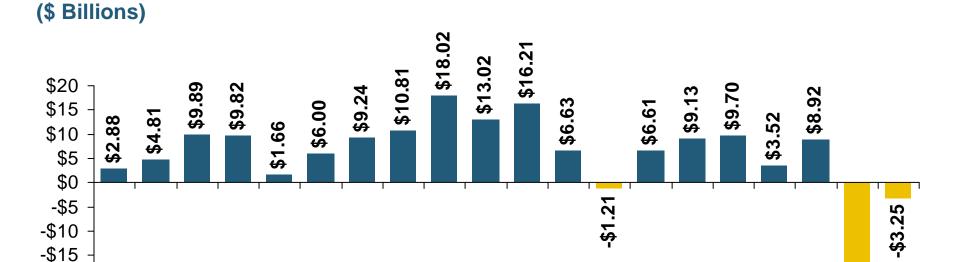
¹ Investment gains consist primarily of interest, stock dividends and realized capital gains and losses.

^{* 2005} figure includes special one-time dividend of \$3.2B.

P/C Insurer Net Realized Capital Gains, 1990-2009:Q3



-\$19.80



08 09Q3

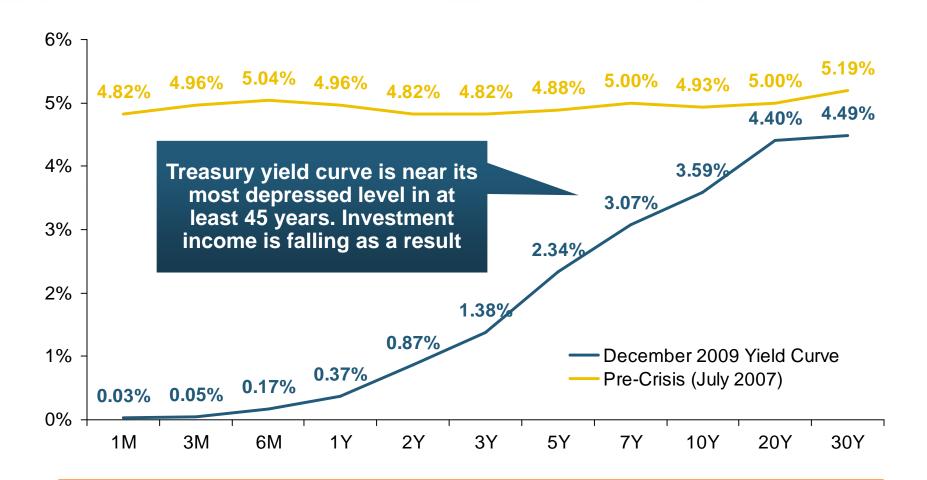
Realized Capital Losses Hit a Record \$19.8 Billion in 2008 Due to Financial Market Turmoil, a \$27.7 Billion Swing From 2007, Followed by an \$3.25B Drop through Q3 2009. This is a Primary Cause of 2008/2009's Large Drop in Profits and ROE

-\$20

-\$25

Treasury Yield Curves: Pre-Crisis (July 2007) vs. Dec. 2009

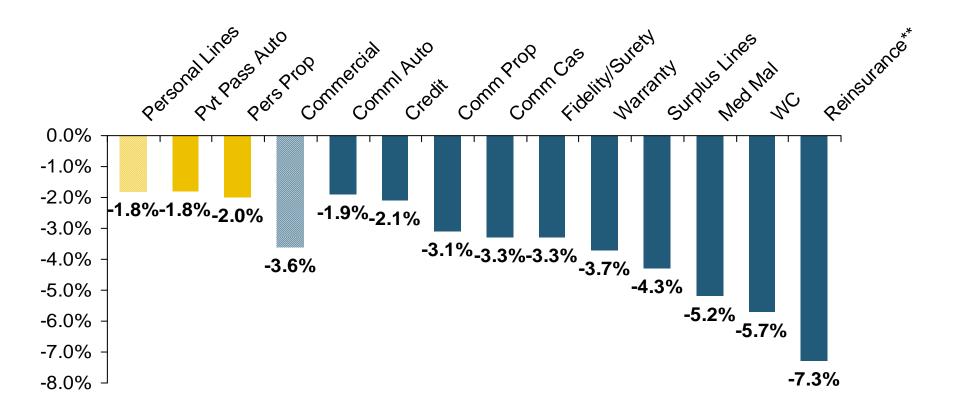




Stock Dividend Cuts Will Further Pressure Investment Income

Reduction in Combined Ratio Necessary to Offset 1% Decline in Investment Yield to Maintain Constant ROE, by Line*





Lower Investment Earnings Place a Greater Burden on Underwriting and Pricing Discipline

Source: A.M. Best; Insurance Information Institute.

^{*}Based on 2008 Invested Assets and Earned Premiums

^{**}US domestic reinsurance only.

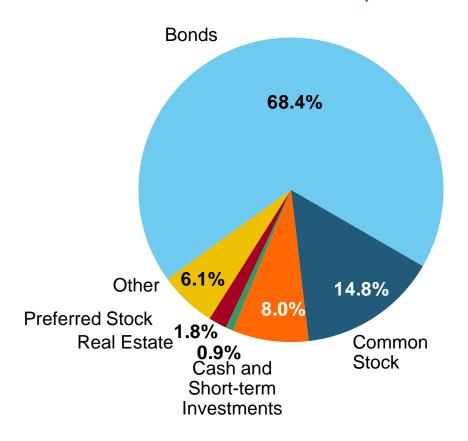
Distribution of P/C Insurance Industry's Investment Portfolio



Portfolio Facts

- Invested assets totaled \$1.214 trillion as of 12/31/08
- Insurers are generally conservatively invested, with more than 2/3 of assets invested in bonds as of 12/31/08
- Only about 15% of assets were invested in common stock as of 12/31/08
- Even the most conservative of portfolios was hit hard in 2008

As of December 31, 2008

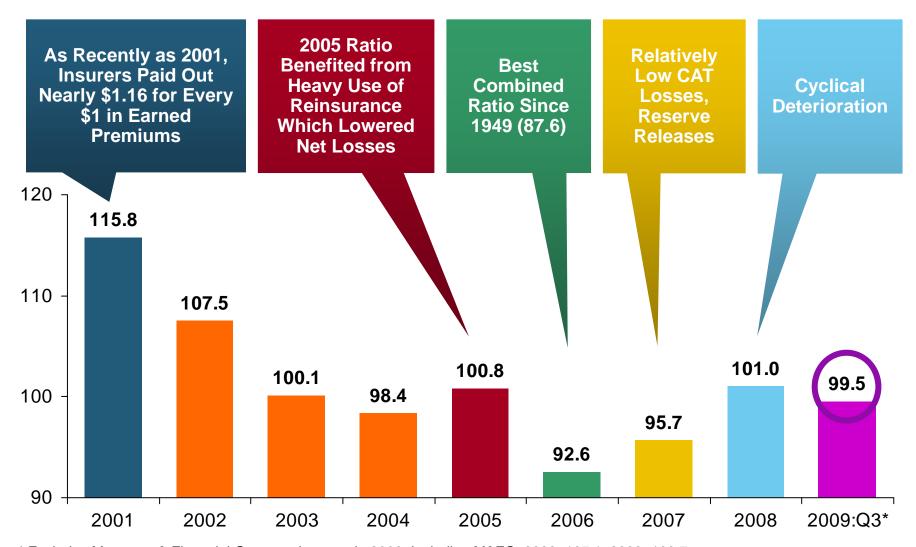




Underwriting Trends –
Financial Crisis Does *Not*Directly Impact Underwriting
Performance: Cycle, Catastrophes
Were 2008's Drivers

P/C Insurance Industry Combined Ratio, 2001–2009:Q3*

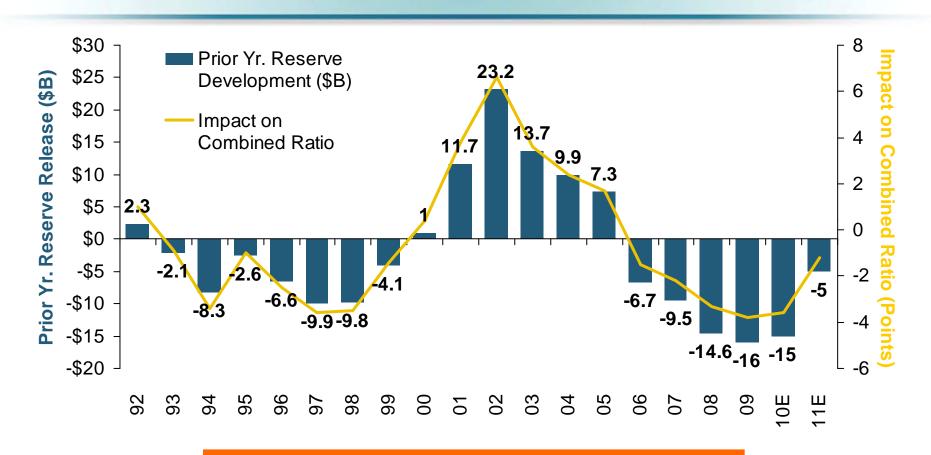




^{*} Excludes Mortgage & Financial Guaranty insurers in 2008. Including M&FG, 2008=105.1, 2009=100.7 Sources: A.M. Best, ISO.

P/C Reserve Development, 1992–2011E





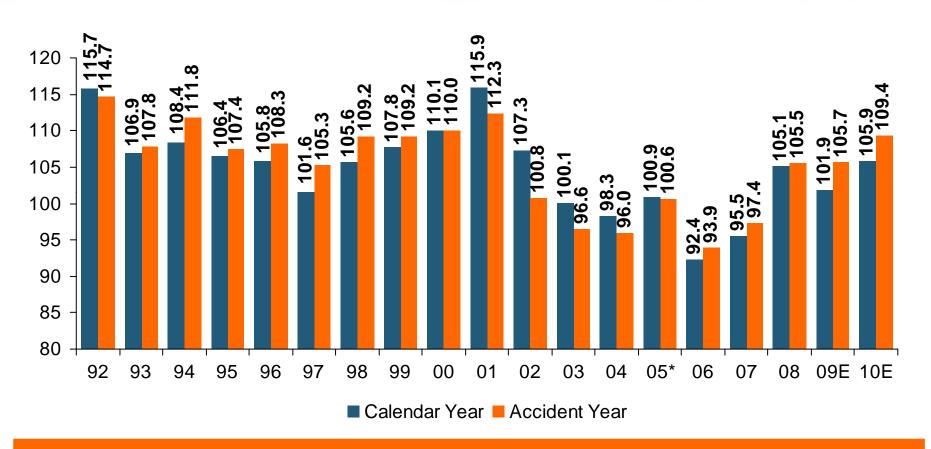
Reserve Releases Will Expected to Taper Off in 2010 and Drop Significantly in 2011

Note: 2005 reserve development excludes a \$6 billion loss portfolio transfer between American Re and Munich Re. Including this transaction, total prior year adverse development in 2005 was \$7 billion. The data from 2000 and subsequent years excludes development from financial guaranty and mortgage insurance.

Sources: Barclay's Capital; A.M. Best.

Calendar Year vs. Accident Year P/C Combined Ratio: 1992–2010E¹





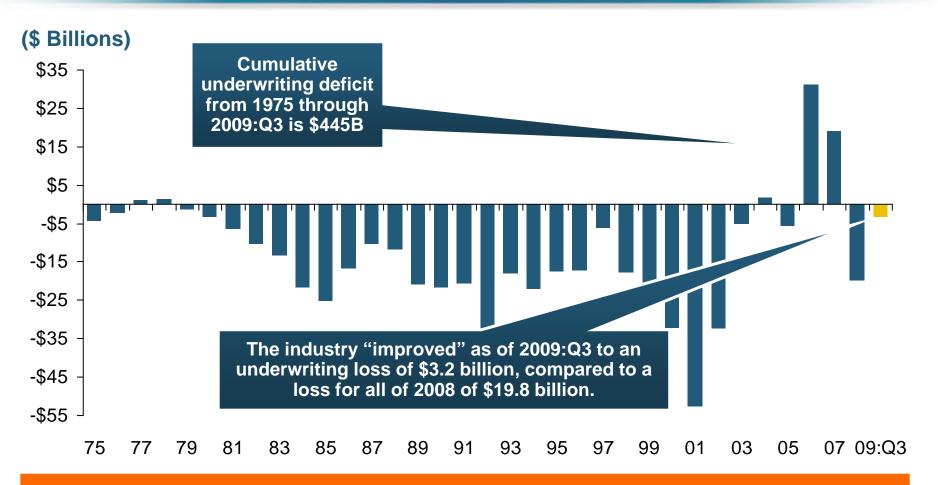
Accident Year Results Show a More Significant Deterioration in Underwriting Performance. Calendar Year Results Are Helped by Reserve Releases

Note: 2005 reserve development excludes a \$6 billion loss portfolio transfer between American Re and Munich Re. Including this transaction, total prior year adverse development in 2005 was \$7 billion. The data from 2000 and subsequent years excludes development from financial guaranty and mortgage insurance.

Sources: Barclay's Capital; A.M. Best.

Underwriting Gain (Loss) 1975–2009:Q3*





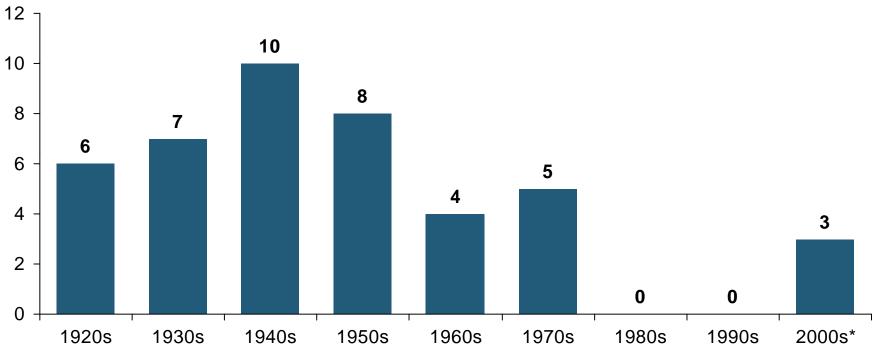
Large Underwriting Losses Are *NOT* Sustainable in Current Investment Environment

^{*} Includes mortgage and financial guarantee insurers. Sources: A.M. Best, ISO; Insurance Information Institute.

Number of Years with Underwriting Profits by Decade, 1920s–2000s



Number of Years with Underwriting Profits



Underwriting Profits Were Common Before the 1980s (40 of the 60 Years Before 1980 Had Combined Ratios Below 100) – But Then They Vanished. Not a Single Underwriting Profit Was Recorded in the 25 Years from 1979 Through 2003

Note: Data for 1920-1934 based on stock companies only.

Sources: Insurance Information Institute research from A.M. Best Data.

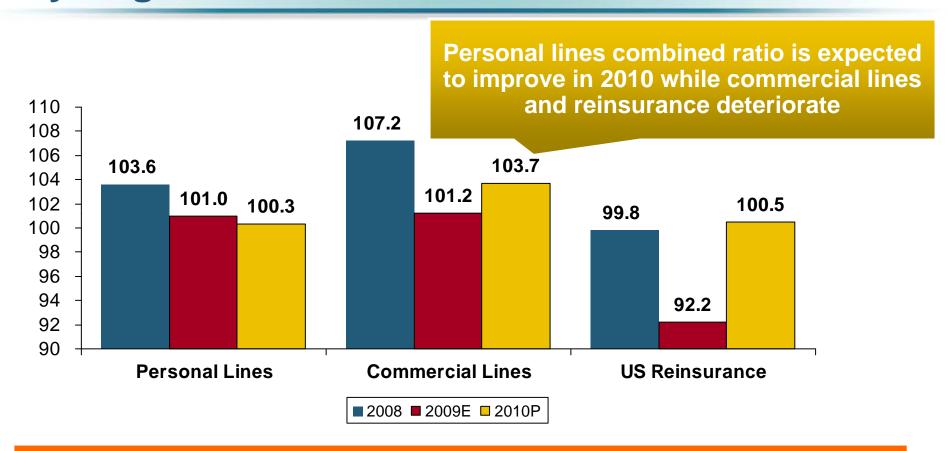
^{* 2000} through 2009. 2009 combined ratio was 100.7 through Q3.



Performance by Segment: Commercial/Personal Lines & Reinsurance

Calendar Year Combined Ratios by Segment: 2008-2010P

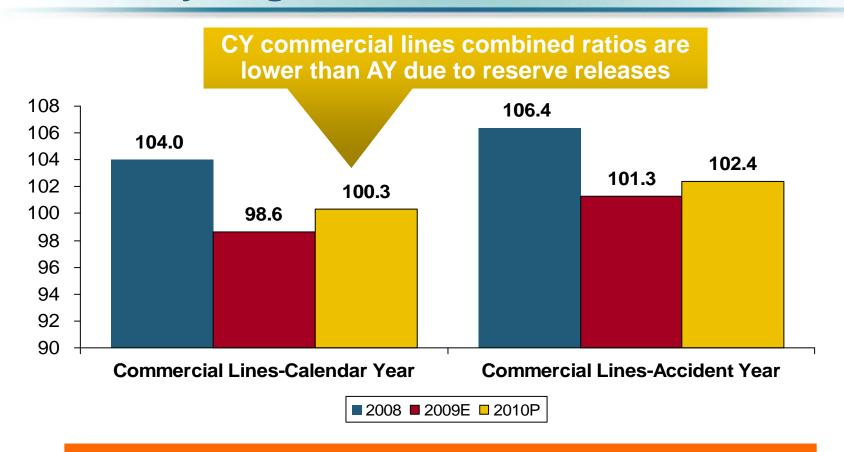




Overall deterioration in 2010 underwriting performance is due to expected return to normal catastrophe activity along with deteriorating underwriting performance related to the prolonged commercial soft market

Calendar vs. Accident Year Combined Ratios by Segment: 2008-2010P*





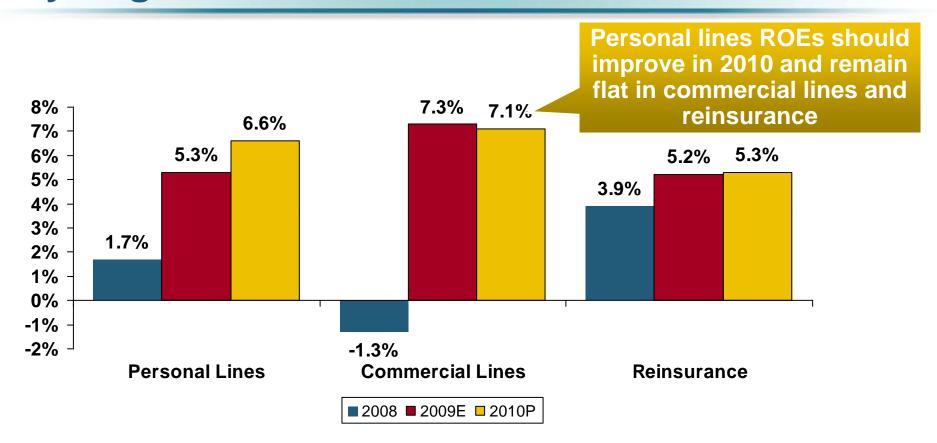
The ability of reserves releases to favorably impact calendar year results will diminish over time reserved redundancies fall

^{*}Normalized to reflect average/typical level of catastrophe losses.

Sources: A.M. Best (historical and estimates/projected for 2009 and 2010); Insurance Information Institute.

After-Tax Return on Surplus (ROE) by Segment: 2008-2010P

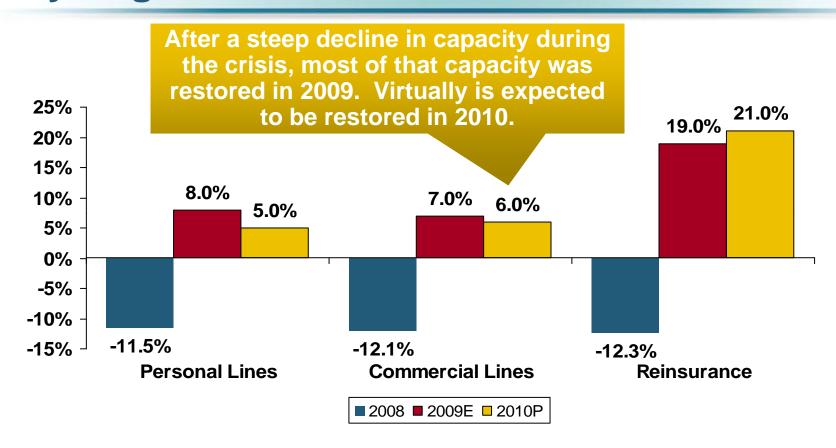




Profitability will rise or stabilize across most p/c lines, barring a financial crisis relapse or major catastrophic losses

Change in Policyholder Surplus by Segment: 2008-2010P

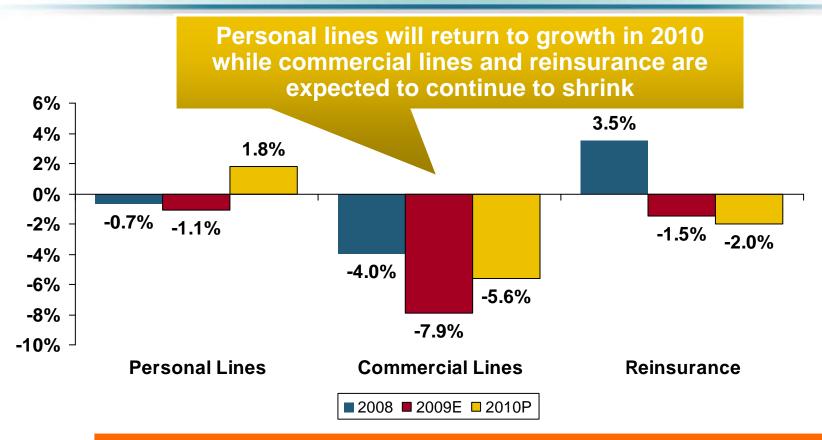




Rapid growth in policyholder surplus to pre-crisis levels combined with ongoing slow growth or declines in premiums (esp. in commercial lines) implies a build-up of excess capacity—a major factor in weak commercial lines and reinsurance pricing

Net Written Premium Growth by Segment: 2008-2010P

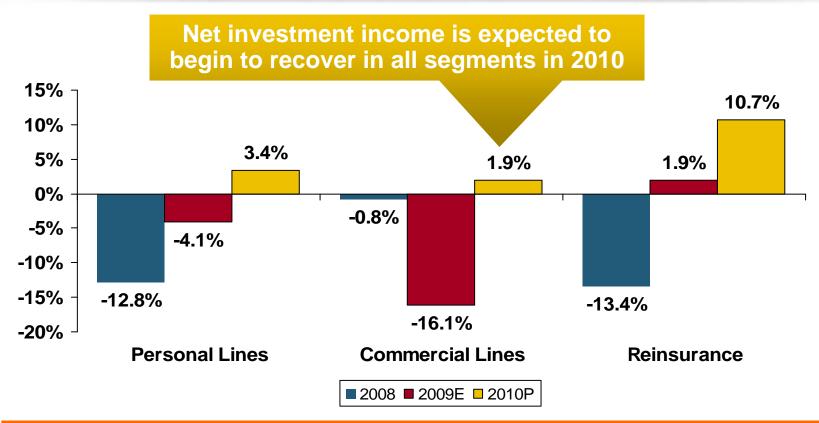




Rate and exposure are more favorable in personal lines, whereas a prolonged soft market and sluggish recovery from the recession weigh on commercial lines. Low catastrophe losses and ample capacity are holding down reinsurance prices while higher insurer retentions impact premiums

Change in Net Investment Income by Segment: 2008-2010P*

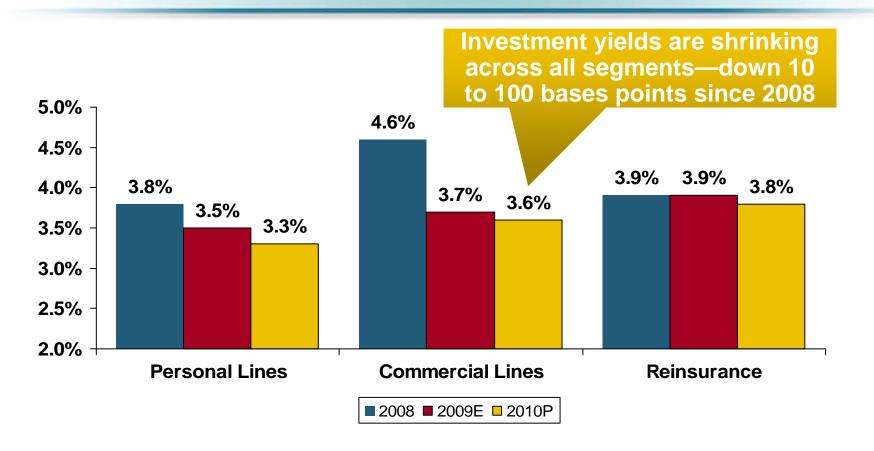




Investment income consists primarily of interest on bonds and stock dividends. Both were hit hard during the financial crisis as the Fed slashed interest rates to near zero and corporations cut dividends. A recovery in investment asset values beginning in Q2 2009—which reduced realized capital losses—has helped offset some of the decrease in investment income.

Investment Yield by Segment: 2008-2010P*

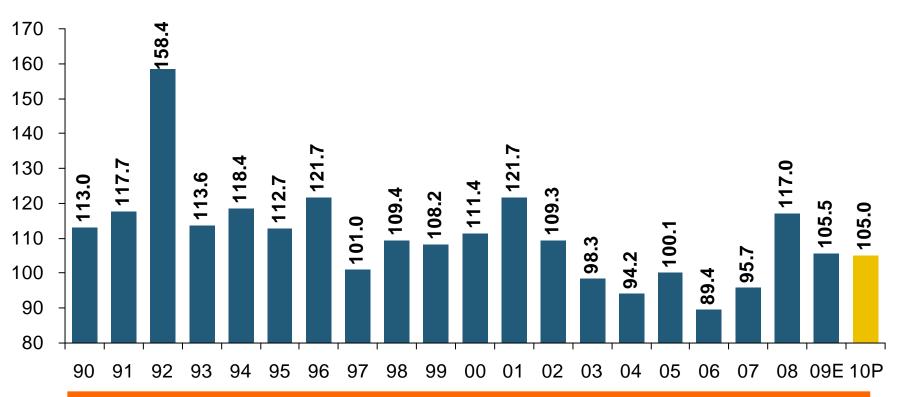




The Fed slashed interest rates in 2008 and has kept them low since, eroding the yield on all types of bonds, especially US Treasury securities. Yields will not recover until the Fed begins monetary policy tightening.

Homeowners Insurance Combined Ratio: 1990–2010P

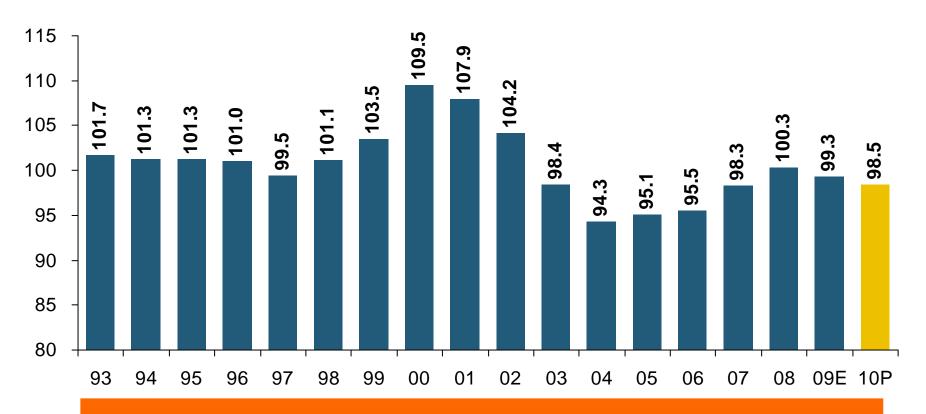




Homeowners Line Is Expected to Be Marginally Profitable Overall in 2010, but in Many States Could Be Quite Profitable. Volatility Due to Catastrophe Losses Will Persist

Private Passenger Auto Combined Ratio: 1993–2010P

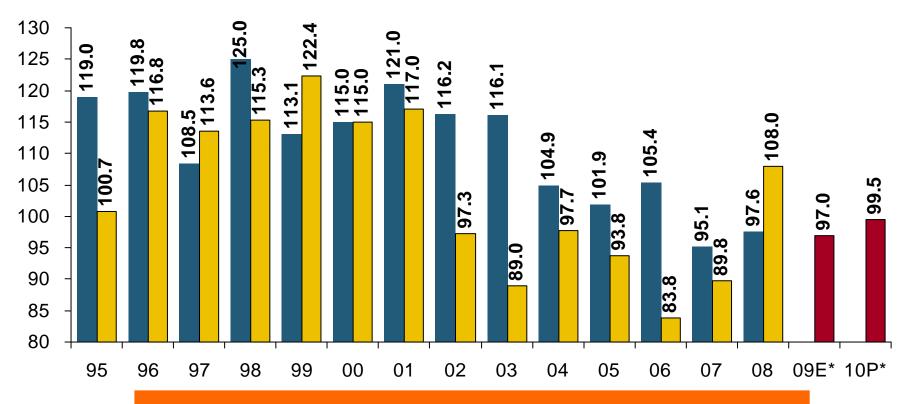




Private Passenger Auto Accounts for 34% of Industry Premiums and Remains the Profit Juggernaut of the P/C Insurance Industry

Commercial Multi-Peril Combined Ratio: 1995–2010P



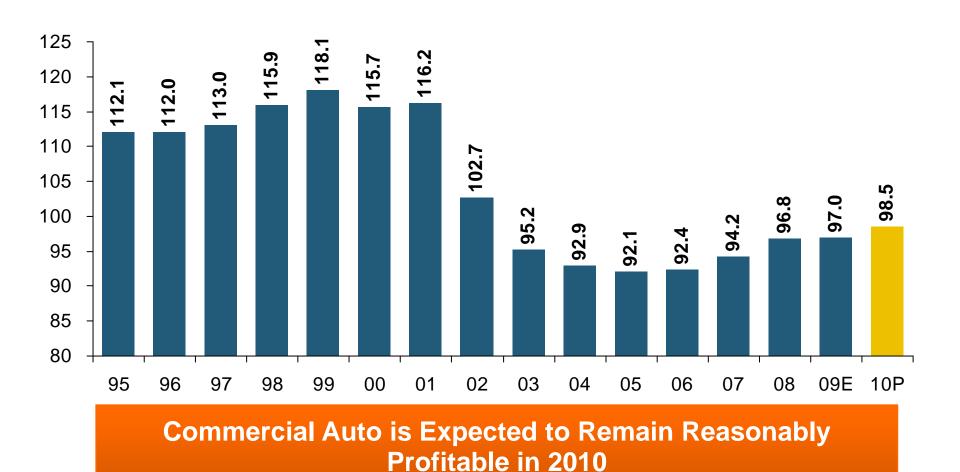


Commercial Multi-Peril is Expected to Continue to Perform Reasonably Well

^{*2009}E and 2010P figures are for the combined liability and non-liability components. Sources: A.M. Best; Insurance Information Institute.

Commercial Auto Combined Ratio: 1993–2010P

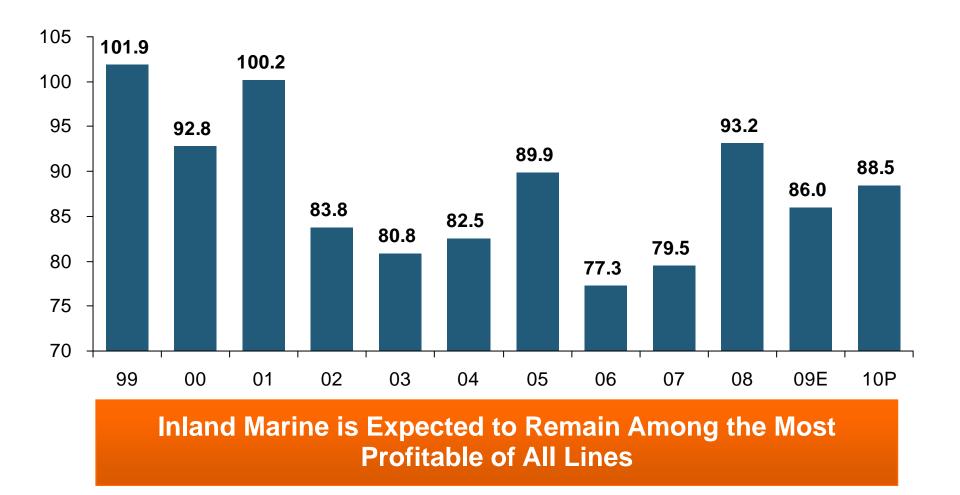




Sources: A.M. Best; Insurance Information Institute.

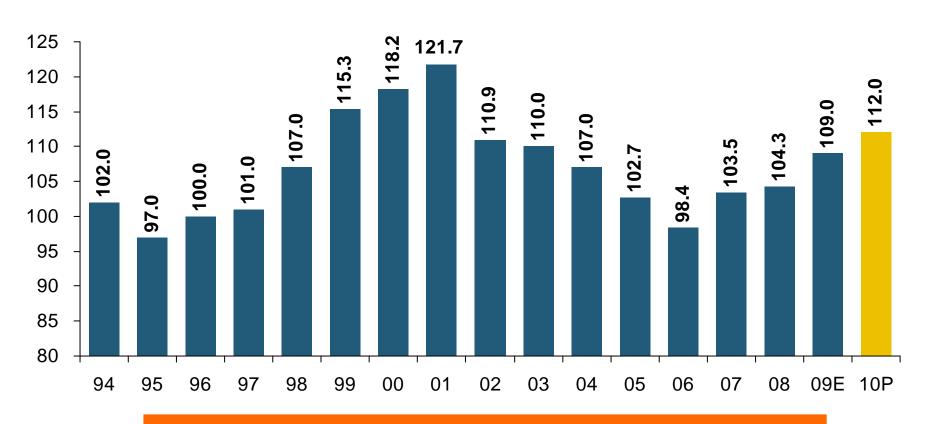
Inland Marine Combined Ratio: 1999–2010P





Workers Compensation Combined Ratio: 1994–2010P





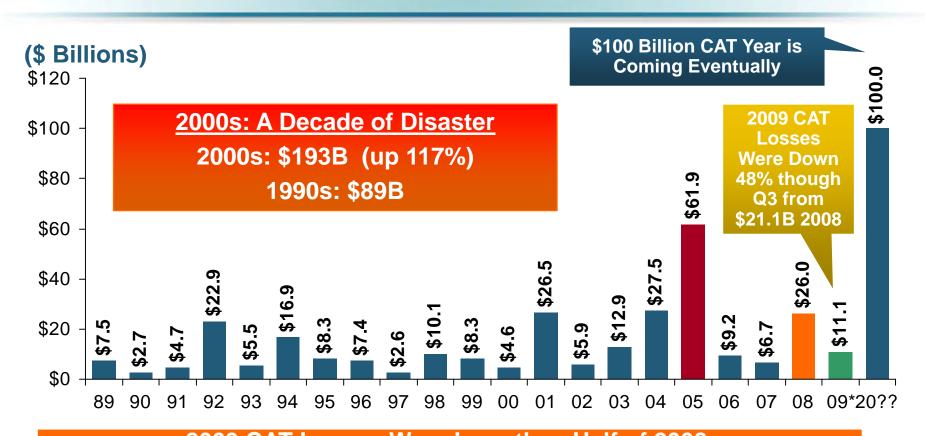
Workers Comp Underwriting Results Are Deteriorating Markedly



Catastrophic Loss – Catastrophe Losses Trends Are Trending Adversely

US Insured Catastrophe Losses





2009 CAT Losses Were Less than Half of 2008.
2005 Was by Far the Worst Year Ever for Insured Catastrophe
Losses in the Decade of the 2000s Were More than Double the 1990s,

But the Worst Has Yet to Come

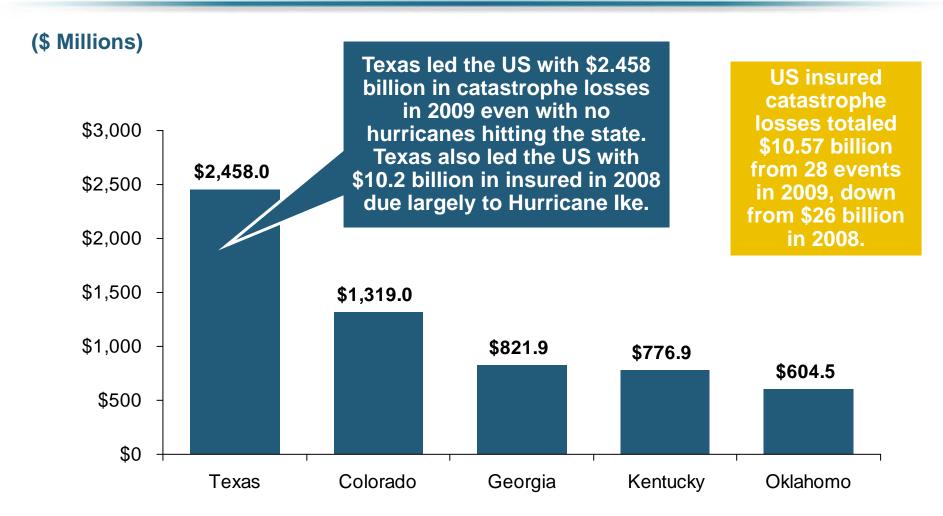
Note: 2001 figure includes \$20.3B for 9/11 losses reported through 12/31/01. Includes only business and personal property claims, business interruption and auto claims. Non-prop/BI losses = \$12.2B.

Sources: Property Claims Service/ISO; Insurance Information Institute.

^{* 2009} figure is Munich Re estimate.

States with Highest Insured Catastrophe Losses in 2009

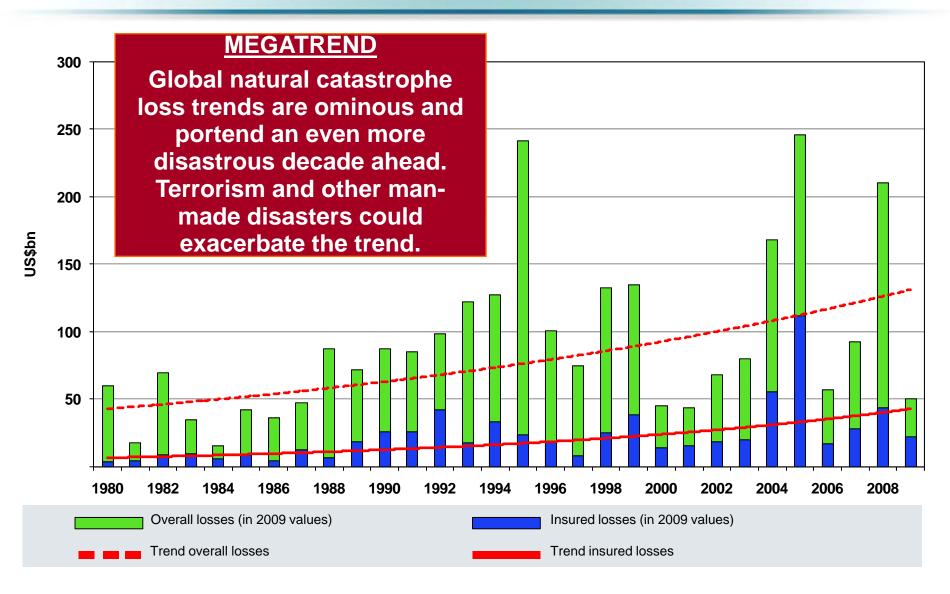




*As of February 22, 2010. Source: PCS/ISO

Global Natural Catastrophes 1980–2009 Overall and insured losses with trend





Source: Munich Re NatCatSERVICE; Insurance Information Institute.

Natural Catastrophe Losses in the U.S. 2009



As of January 2010	Fatalities	Estimated Overall Losses (US \$m)	Estimate Insured (US \$m)	
Tropical Cyclones	8	Minor	Minor	
Severe Thunderstorms	21	13,710	9,625 [†]	
Winter Storms	70	1,600	770 [†]	2009 was a near record
Wildfires	6	280	185	year for thunderstorn losses
Floods	22	1,600	232	

Sources: (unmarked) - MR NatCatSERVICE, ^{†-} Property Claims Services (PCS)

U.S. Significant Natural Catastrophes in 2009



\$1+ billion economic loss and/or 50+ fatalities (as of Jan. 2010)

Date	Event	Est. Economic Losses (US \$m)	Estimated Insured Losses (US \$m)
January 26 - 28	Winter Storm	1,100	565 [†]
February 10 - 13	Thunderstorms	2,500	1,350 [†]
March 25 - 26	Thunderstorms	1,500	995 [†]
March – April	Flood	1,000	75
April 9 -11	Thunderstorms	1,700	1,150 [†]
June 10 -18	Thunderstorms	2,000	1,100 [†]
July 20 -21	Thunderstorms	1,000	800†

Sources: (unmarked) - MR

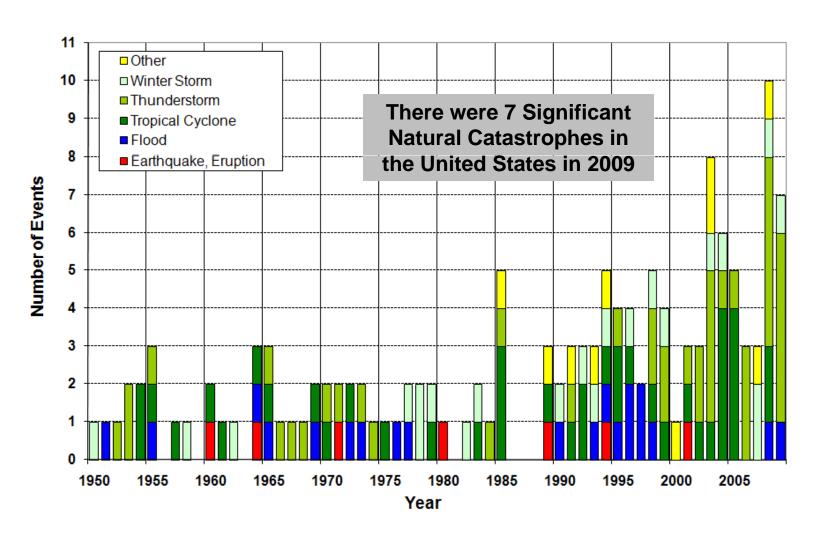
NatCat SERVICE,

t - Property Claims Services (PCS)

U.S. Significant Natural Catastrophes, 1950 – 2009



Number of Events (\$1+ Bill economic loss and/or 50+ fatalities)

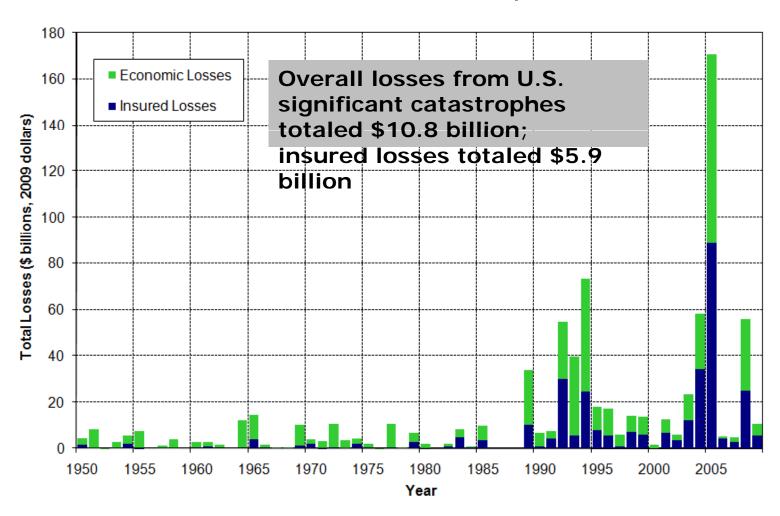


Sources: MR NatCatSERVICE

Losses from U.S. Significant Natural Catastrophes 1950 – 2009



(\$1+ billion economic loss and/or 50+ fatalities)

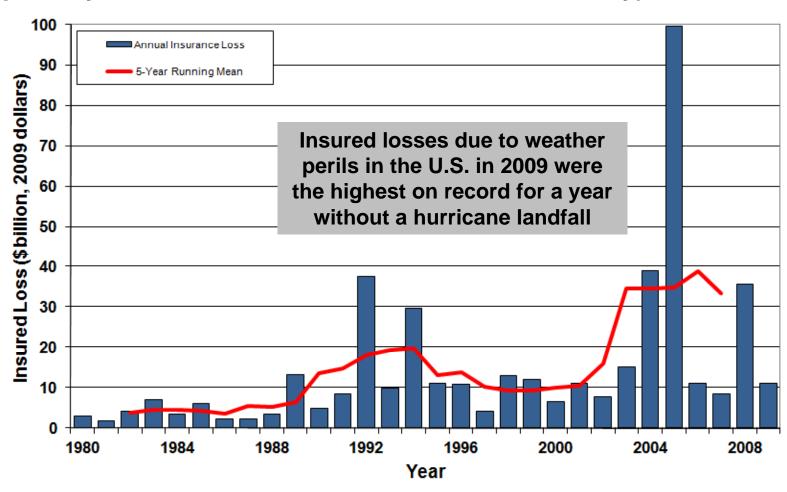


Sources: MR NatCatSERVICE

Insured Losses Due to Weather Perils in the U.S.: 1980 – 2009

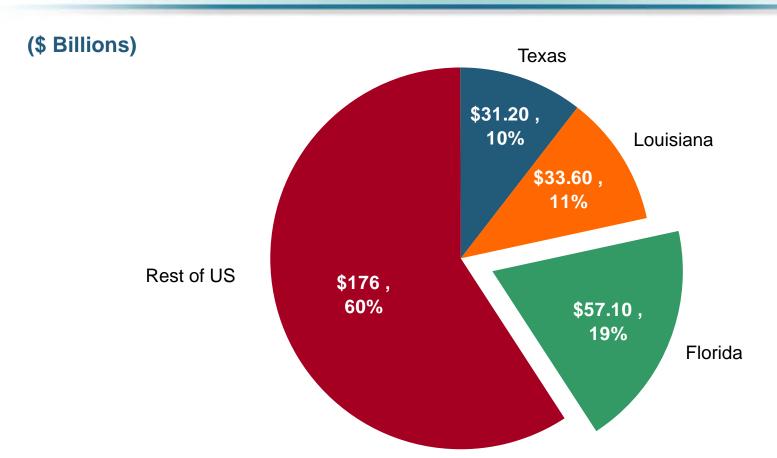


(Tropical Cyclone, Thunderstorm, and Winter Storm only)



Distribution of US Insured CAT Losses: TX, FL, LA vs. US, 1980-2008*





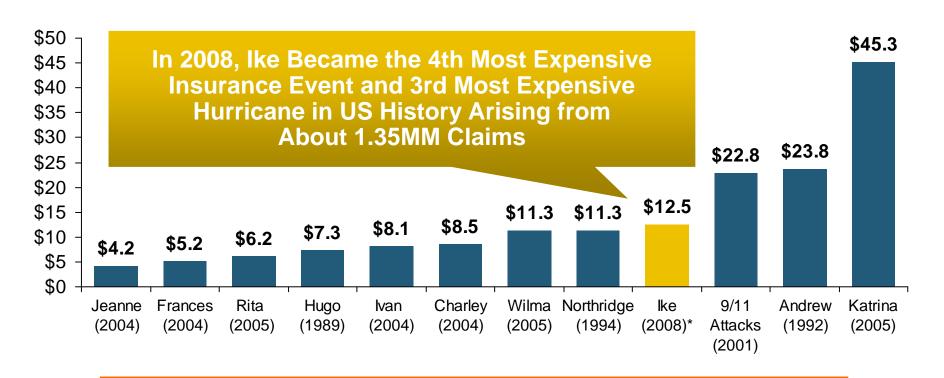
Florida Accounted for 19% of All US Insured CAT Losses from 1980-2008: \$57.1B out of \$297.9B

^{*} All figures (except 2006-2008 loss) have been adjusted to 2005 dollars. Source: PCS division of ISO.

Top 12 Most Costly Disasters in US History



(Insured Losses, 2008, \$ Billions)



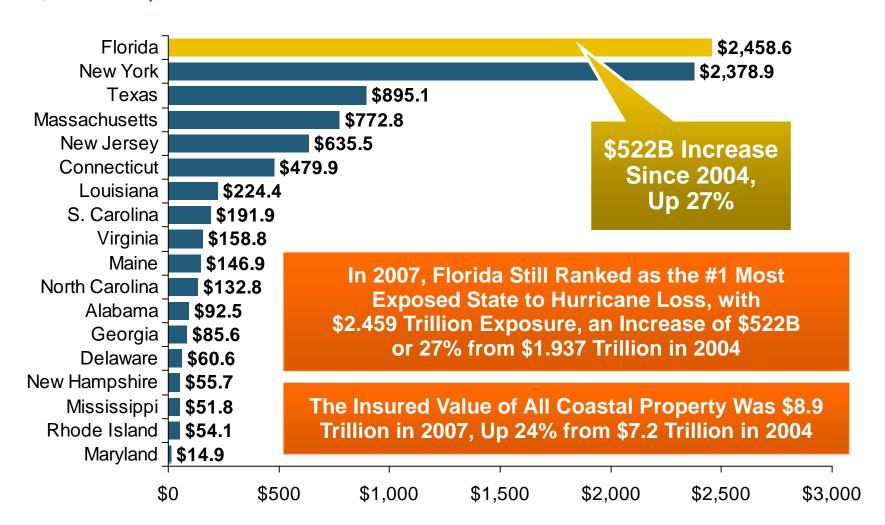
8 of the 12 Most Expensive Disasters in US History Have Occurred Since 2004; 8 of the Top 12 Disasters Affected FL

^{*} PCS estimate as of August 1, 2009. Sources: PCS; Insurance Information Institute inflation adjustments.

Total Value of Insured Coastal Exposure Insurance Insura



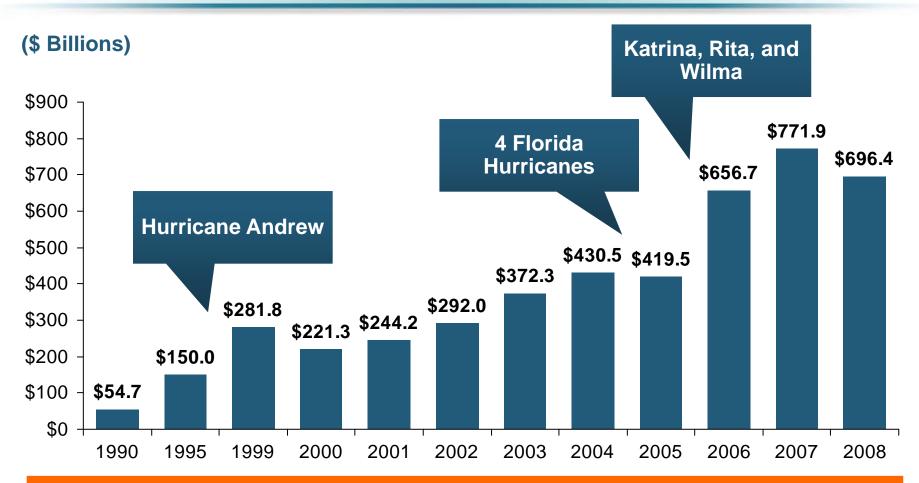
(2007, \$ Billions)



Source: AIR Worldwide

US Residual Market Exposure to Loss





In the 19-year Period Between 1990 and 2008, Total Exposure to Loss in the Residual Market (FAIR & Beach/Windstorm) Plans Has Surged from \$54.7B in 1990 to \$696.4B in 2008



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