

After the Crisis: Overview and Outlook for US and TX P-C Insurance Markets

Texas Association of Mutual Insurance Companies

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Presentation Outline



- Reasons for Optimism, Causes for Concern
- Insurance Industry Financial Overview & Outlook
 - Profitability
 - Premium Growth
 - Capital & Capacity
 - Underwriting Performance: Commercial & Personal Lines
 - Financial/Investment Review & Outlook
- Mutual Insurers: How to Live to Be 100 in the P/C Insurance Industry
- Financial Strength Overview
- Financial Services Reform: Impacts on the Insurance Industry
- Tort System Review: Overview and Causes for Concern
- Performance by Segment/Line
 - Personal & Commercial Lines
- The Global Economic Storm: Financial Crisis & Recession
 - Crisis-Driven Exposure Issues: Personal & Commercial Lines
 - Exposure, Growth & Profitability
- Catastrophe Losses
- A&Q

Reasons for Optimism, Causes for Concern in the P/C Insurance Industry



- Economic Recovery in US is Self-Sustaining: No Double Dip Recession
- Pessimism "Bubble" Persists; Negative Economic News Amplified; Positive News is Discounted
 - Financial market volatility will remain a reality
- Era of Mass P/C Insurance Exposure Destruction Has Ended
 - But restoration of destroyed exposure will take 3+ years in US
- No Secondary Spike in Unemployment or Swoon in Payrolls/WC Exposure
 - But job and wage growth remains sluggish
- Exposure Growth Will Begin in 2nd Half 2010, Accelerate in 2011
- Increase in Demand for Commercial Insurance is in its Earliest Stages and Will Accelerate in 2011
 - Includes workers comp, commercial auto, marine, many liability coverages, D&O
 - Laggards: Property, inland marine, aviation
 - Personal Lines: Auto leads, homeowners lags
- P/C Insurance Industry Will See Growth in 2011 for the First Time Since 2006
- Investment Environment Is/Remains Much More Favorable
 - Volatility, however, will persist and yields remain low
 - Both are critical issues in long-tailed commercial lines like WC, Med Mal, D&O
 Source: Insurance Information Institute.

Reasons for Optimism, Causes for Concern in the P/C Insurance Industry



- P/C Insurance Industry Capacity as of 6/30/10 Is at Record Levels and Has Recovered 100%+ of the Capital Lost During the Financial Crisis
 - As of 12/31/09 capacity was within 2% of pre-crisis high
- Record Capacity, Depressed Exposures Mean that Generally Soft Market Conditions Will Persist through 2010 and Potentially into 2011
- There is No Catalyst for a Robust Hard Market at the Current Time
- High Global First Half 2010 CAT Losses Insufficient to Trigger Hard Market
 - Localized insurance and reinsurance impacts are occurring, especially earthquake coverage in Latin/South America, Offshore Energy Markets, European Wind Cover
- Inflation Outlook for US and Major European Economies and Japan is Tame
 - Will temper claims inflation
 - Deflation is highly unlikely
- Financial Strength & Ratings of Global (Re)Insurance Industries Remained Strong Throughout the Financial Crisis in Sharp Contrast With Banks
- Insurers Avoided the Most Draconian Outcomes in Financial Services Reform Legislation
- Tort Environment in US is Beginning to Deteriorate; No Tort Reform in US
- Major Transformation of US Economy Underway with Major Opportunities for Insurers through 2020 in Health, Tech, Natural Resources, Energy

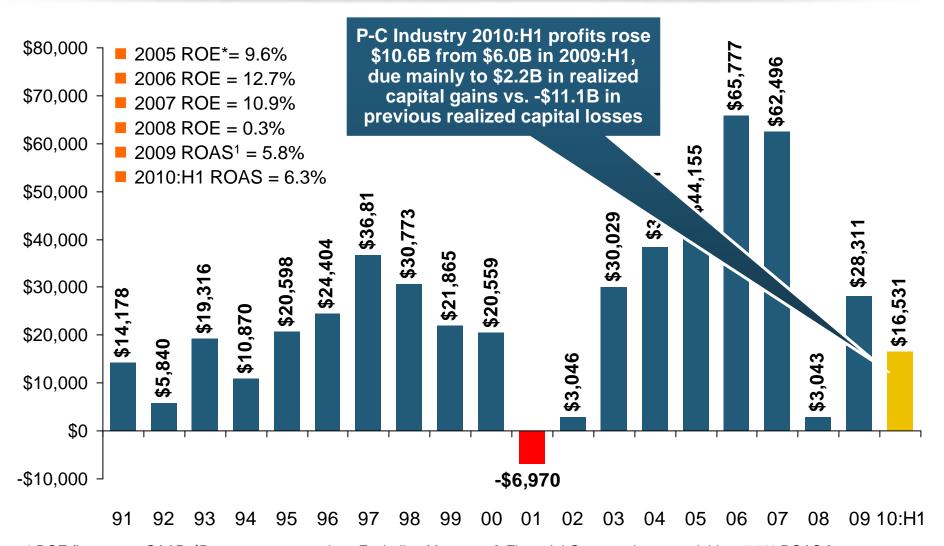


Profitability

Historically Volatile

P/C Net Income After Taxes 1991–2010:H1 (\$ Millions)

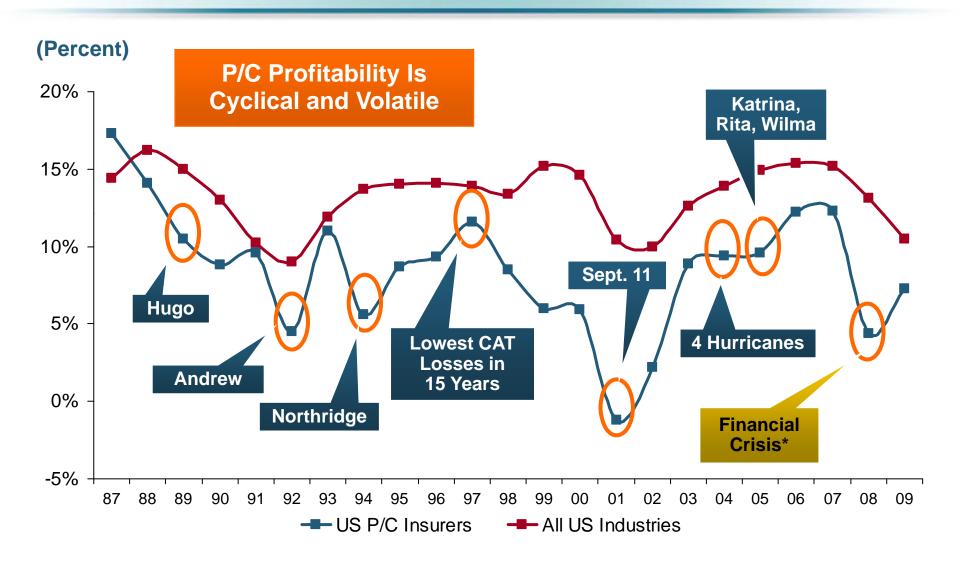




^{*} ROE figures are GAAP; ¹Return on avg. surplus. Excluding Mortgage & Financial Guaranty insurers yields a 7.5% ROAS for 2010:H1 and 4.6% for 2009. 2009:H1 net income was \$19.2 billion and \$10.2 billion in 2008:H1 excluding M&FG. Sources: A.M. Best, ISO, Insurance Information Institute

ROE: P/C vs. All Industries 1987–2009*

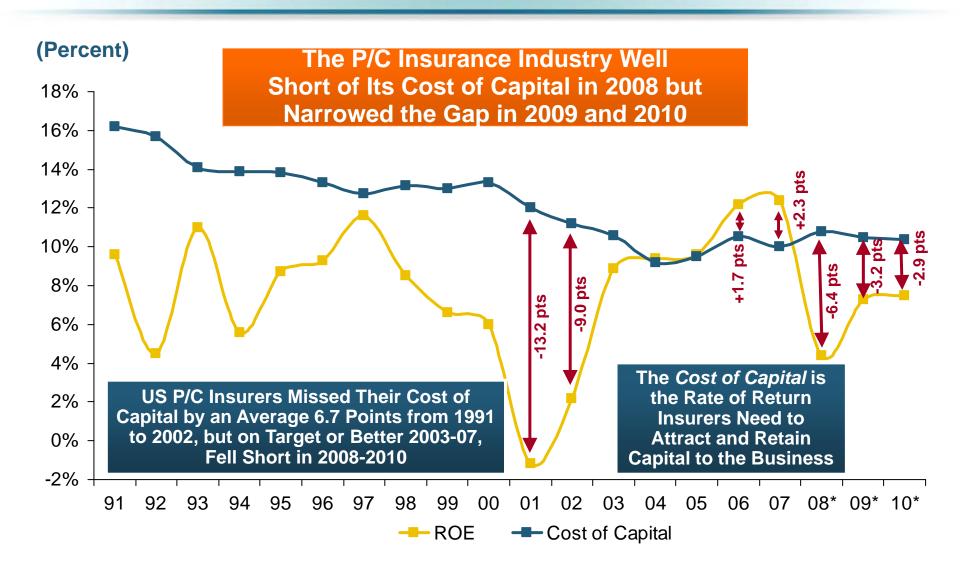




^{*} Excludes Mortgage & Financial Guarantee in 2008 and 2009. Sources: ISO, *Fortune*; Insurance Information Institute.

ROE vs. Equity Cost of Capital: U.S. P/C Insurance:1991-2010:H1*



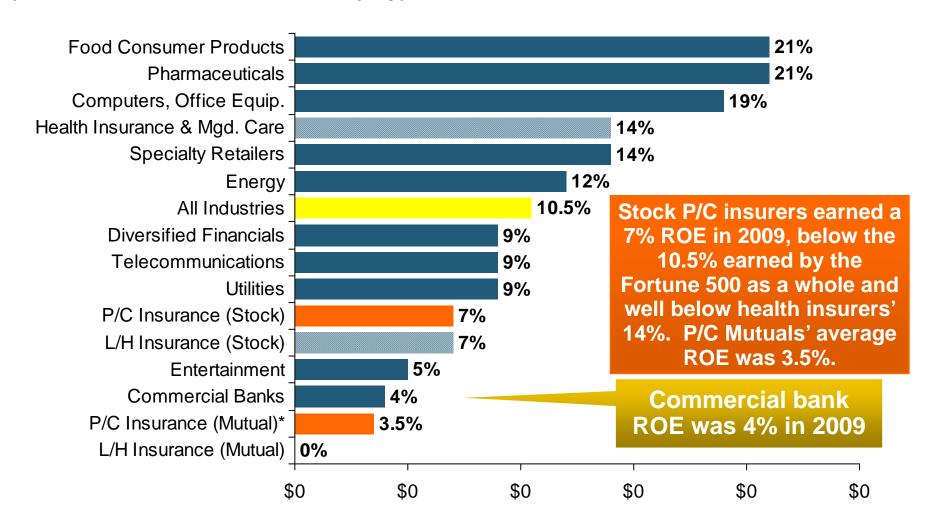


^{*} Return on average surplus in 2008-2010 excluding mortgage and financial guaranty insurers. Source: The Geneva Association, Insurance Information Institute

Median ROE for Insurers vs. Financial Firms & Other Key Industries 2009

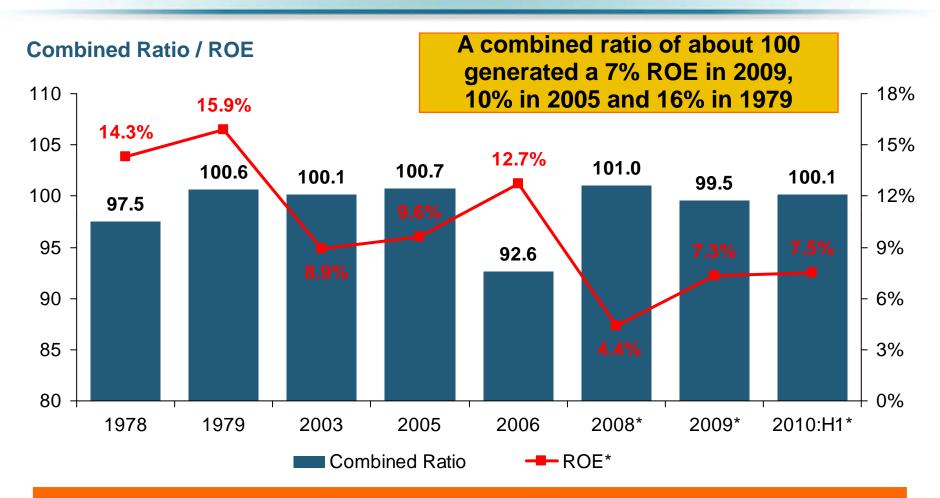


(Profits as a % of Stockholders' Equity)



A 100 Combined Ratio Isn't What It Once Was: 90-95 Is Where It's At Now





Combined Ratios Must Be Lower in Today's Depressed Investment Environment to Generate Risk Appropriate ROEs

Source: Insurance Information Institute from A.M. Best and ISO data.

^{* 2009} and 2010:Q1 figures are return on average statutory surplus. 2008, 2009 and 2010:H1figures exclude mortgage and financial guaranty insurers

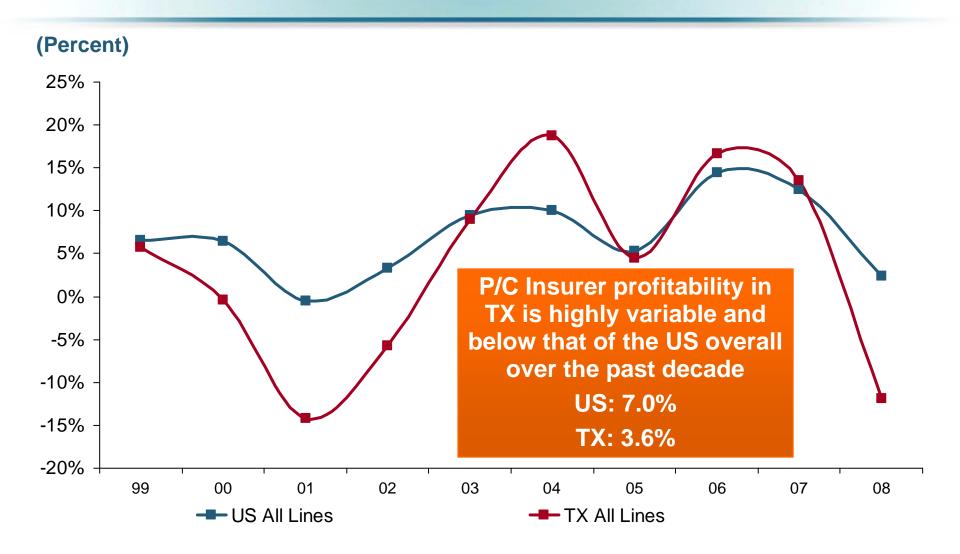


Profitability in Texas P/C Insurance Markets

Analysis by Line and Nearby State Comparisons

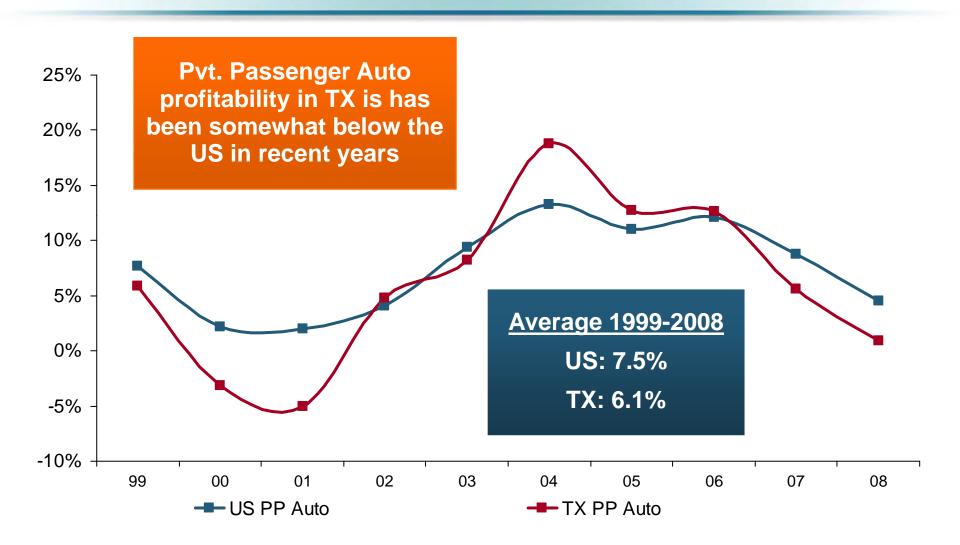
RNW All Lines: TX vs. U.S., 1999-2008





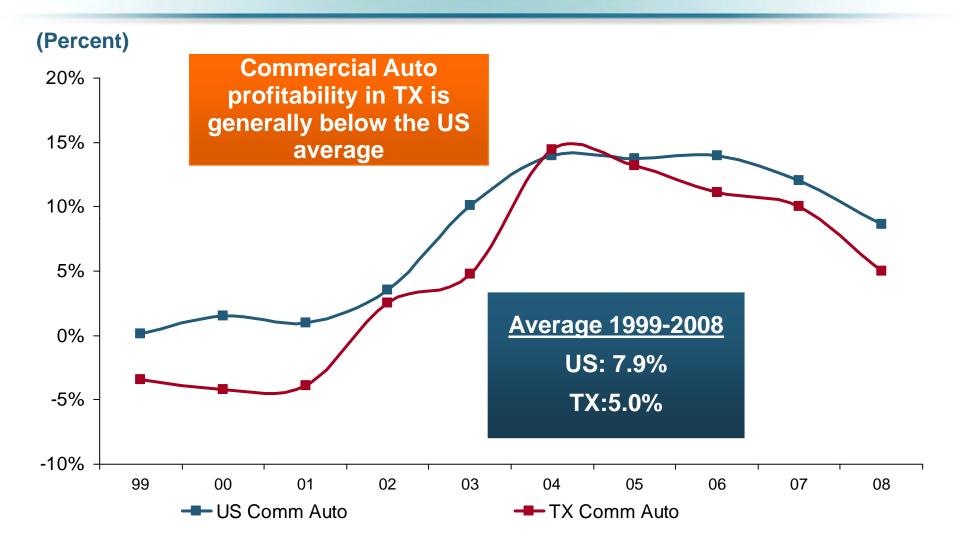
RNW PP Auto: TX vs. U.S., 1999-2008





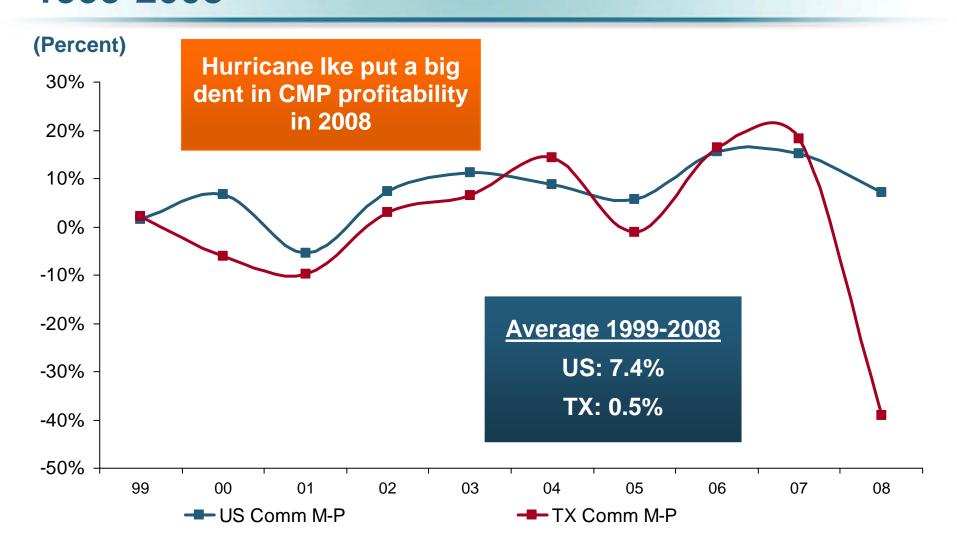
RNW Comm. Auto: TX vs. U.S., 1999-2008





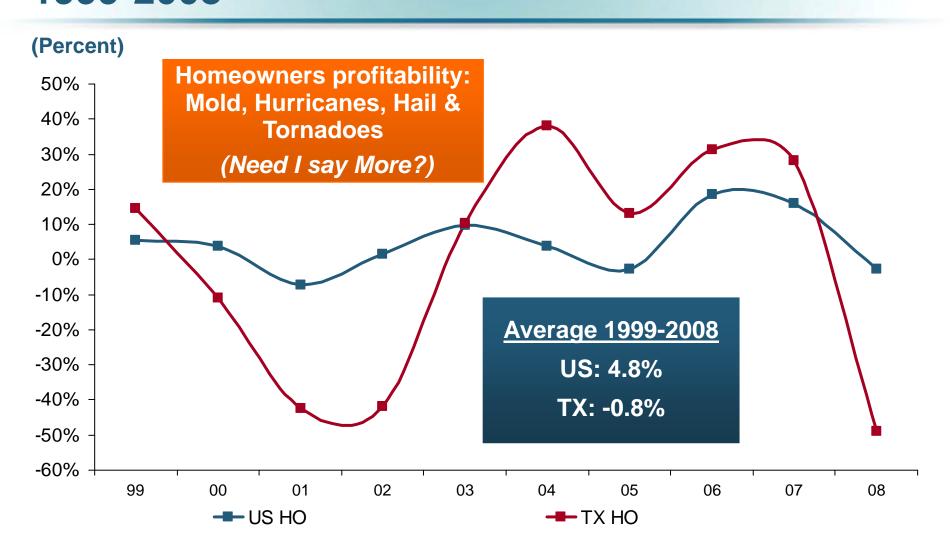
RNW Comm. Multi-Peril: TX vs. U.S., 1999-2008





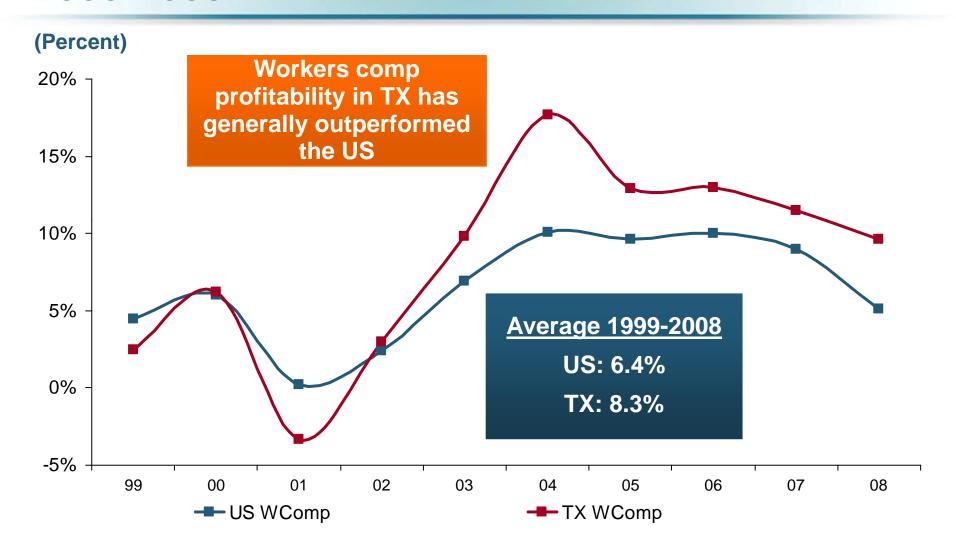
RNW Homeowners: TX vs. U.S., 1999-2008





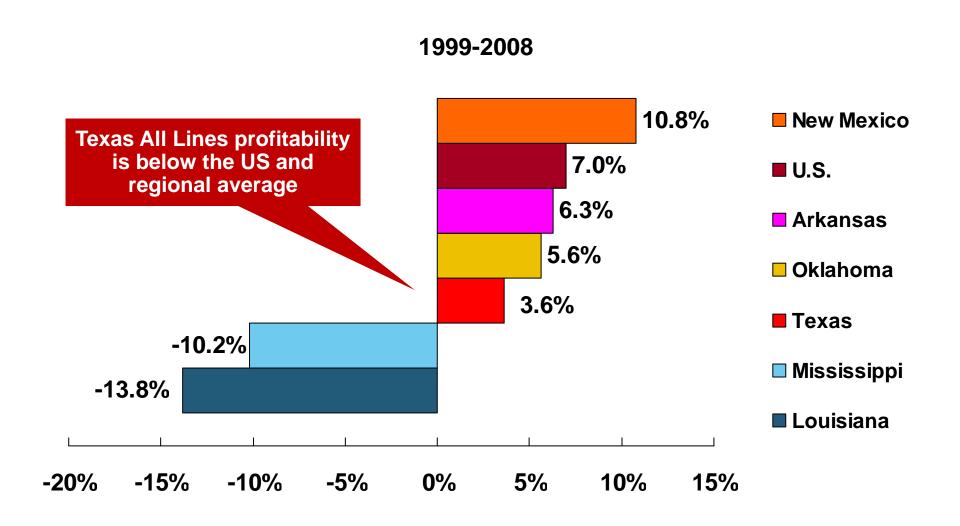
RNW Workers Comp: TX vs. U.S., 1999-2008





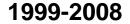
All Lines: 10-Year Average RNW TX & Nearby States

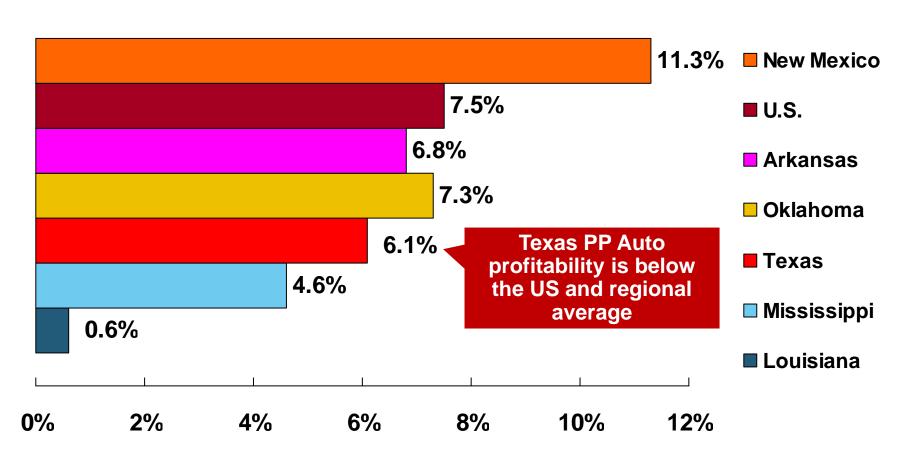




PP Auto: 10-Year Average RNW TX & Nearby States







Top Ten Most Expensive And Least Expensive States For Automobile Insurance, 2007 (1)



Rank	Most expensive states	Average expenditure	Rank	Least expensive states	Average expenditure
1	D.C.	\$1,140	1	North Dakota	\$512
2	New Jersey	1,104	2	lowa	518
3	Louisiana	1,096	3	South Dakota	534
4	New York	1,047	4	Nebraska	554
5	Florida	1,043	5	Idaho	564
6	Rhode Island	1,017	6	Kansas	568
7	Delaware	1,012	7	Wisconsin	582
8	Nevada	1,000	8	North Carolina	591
9	Massachusetts	981	9	Maine	611
10	Connecticut	964	10	Indiana	618

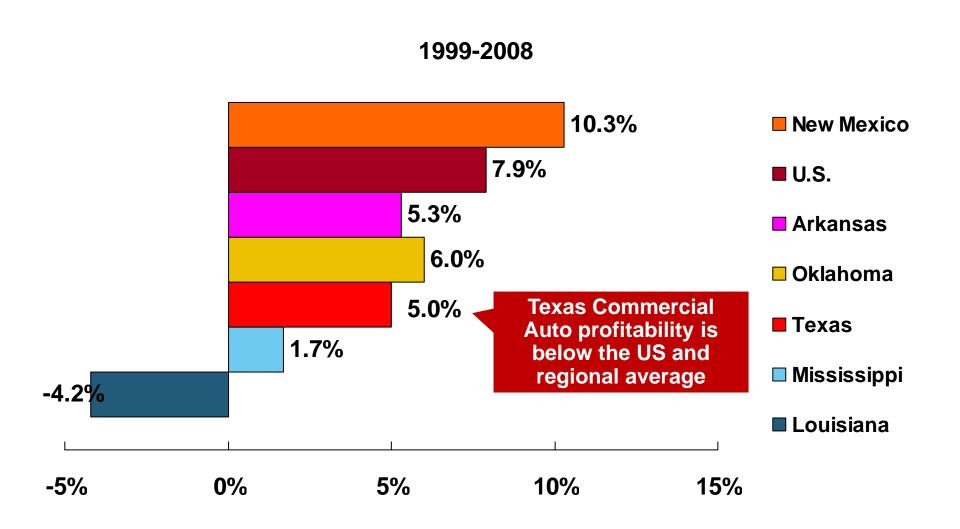
Texas ranked 19th in 2007, with an average expenditure for auto insurance of \$808.

(1) Based on average automobile insurance expenditures.

Source: © 2009 National Association of Insurance Commissioners.

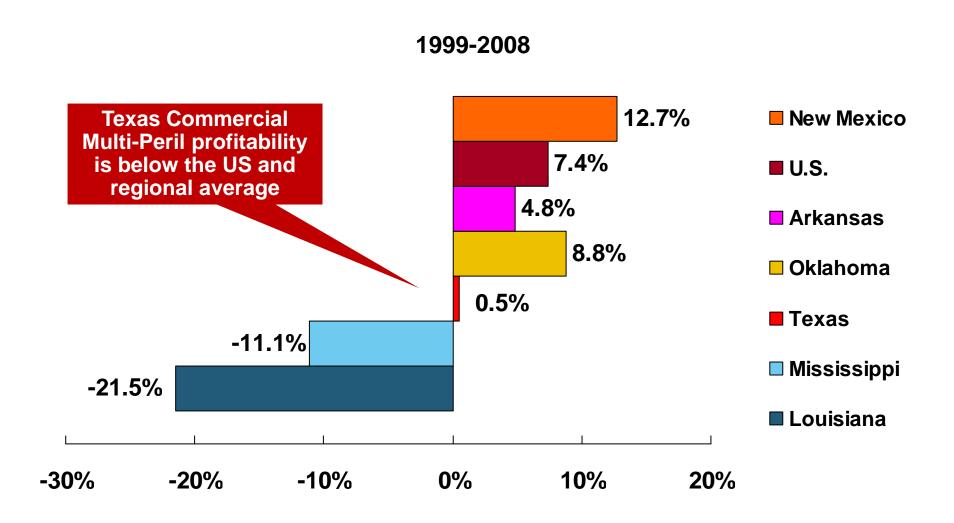
Comm. Auto: 10-Year Average RNW TX & INSURANCE INFORMATION **Nearby States**





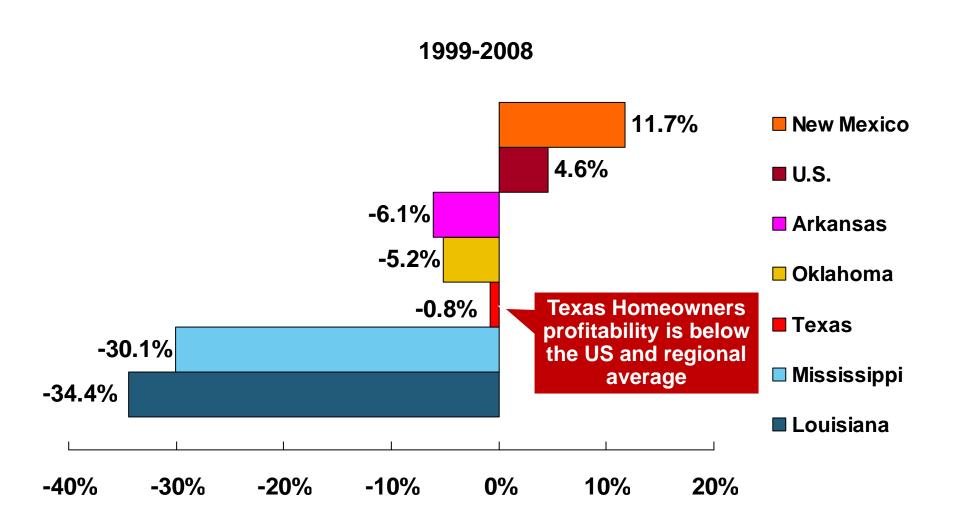
Comm. M-P: 10-Year Average RNW TX & Nearby States





Homeowners: 10-Year Average RNW TX & INSURANCE **Nearby States**





Top Ten Most Expensive And Least Expensive States For Homeowners Insurance, 2007 (1)



Texas ranked as the second most expensive state for homeowners insurance in 2007, with an average expenditure of \$1,448.

Rank	Most expensive states	Average expenditure	Rank	Least expensive states	Average expenditure
1	Florida (2)	\$1,534	1	Idaho	\$422
2	Texas (3)	1,448	2	Wisconsin	491
3	Louisiana	1,400	3	Oregon	496
4	D.C.	1,089	4	Utah	505
5	Oklahoma	1,054	5	Washington	506
6	Massachusetts	1,023	6	Ohio	540
7	Mississippi	1,019	7	Delaware	559
8	Rhode Island	950	8	Kentucky	578
9	New York	936	9	Maine	596
10	Connecticut	929	10	Iowa	610

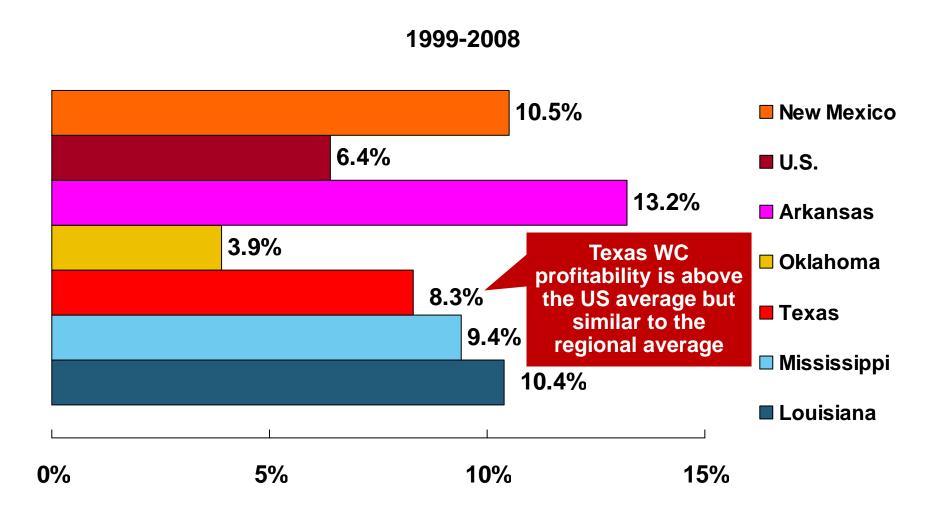
- (1) Based on the HO-3 homeowner package policy for owner-occupied dwellings, 1 to 4 family units. Provides "all risks" coverage (except those specifically excluded in the policy) on buildings and broad named-peril coverage on personal property, and is the most common package written.
- (2) Florida data excludes policies written by Citizen's Property Insurance Corporation, the state's insurer of last resort, and therefore are not directly comparable to other states.
- (3) The Texas Department of Insurance developed home insurance policy forms that are similar but not identical to the standard forms.

Note: Average premium=Premiums/exposure per house years. A house year is equal to 365 days of insured coverage for a single dwelling. The NAIC does not rank State Average Expenditures and does not endorse any conclusions drawn from this data.

Source: © 2009 National Association of Insurance Commissioners (NAIC). Reprinted with permission. Further reprint or distribution strictly prohibited without written permission of NAIC.

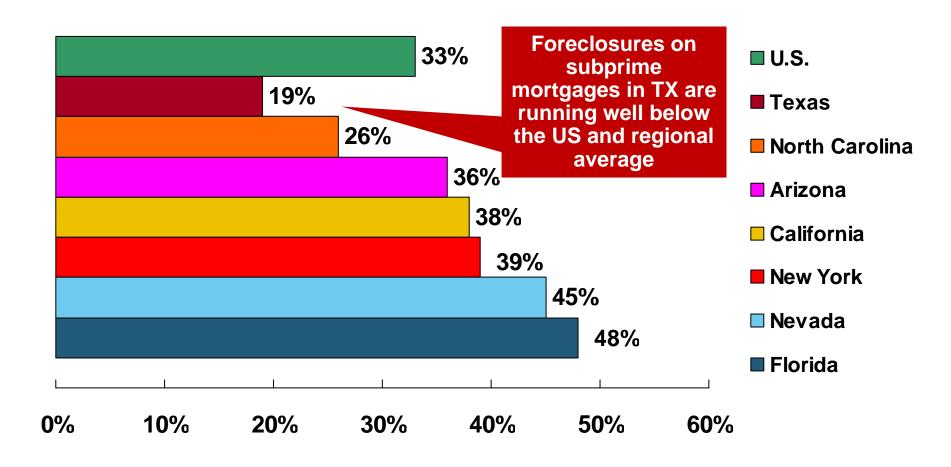
Workers Comp: 10-Year Average RNW TX & Nearby States





Percentage of Subprime Mortgages in Foreclosure, as of April 2010*

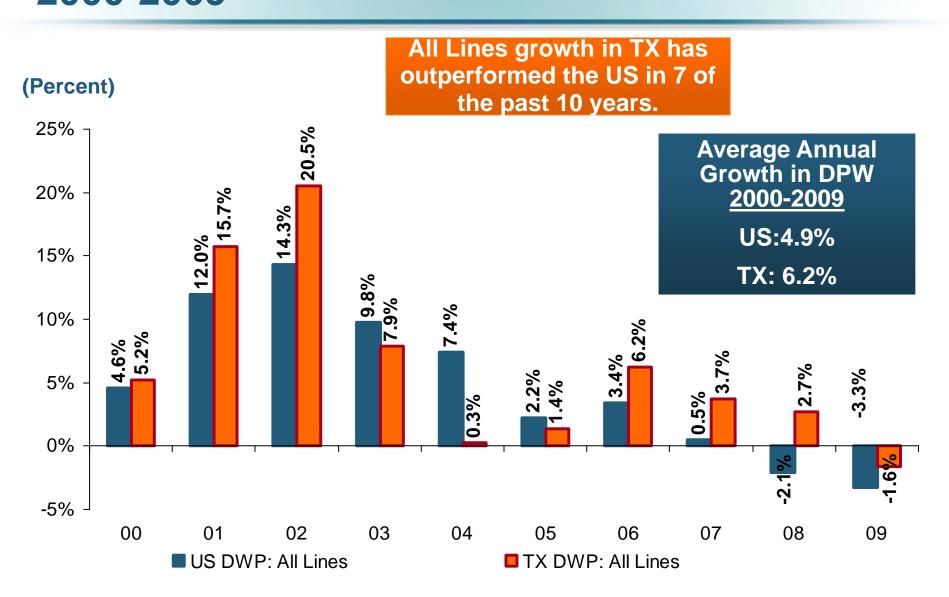




*Or at least 90 days delinquent Source: New York Federal Reserve; Wall Street Journal, *Housing's Fragile States*, 06/30/10

All Lines DWP Growth: TX vs. U.S., 2000-2009

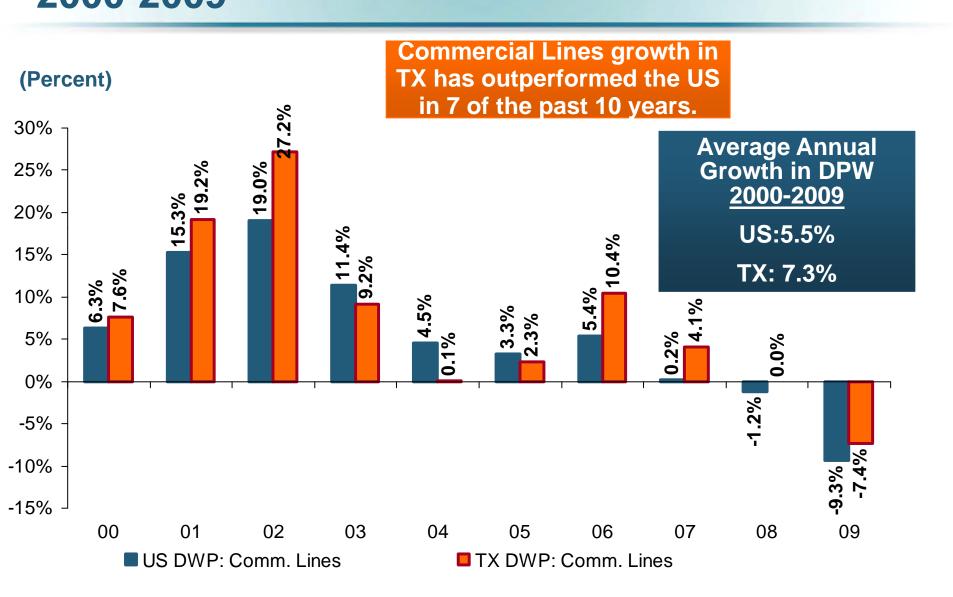




Source: SNL Financial.

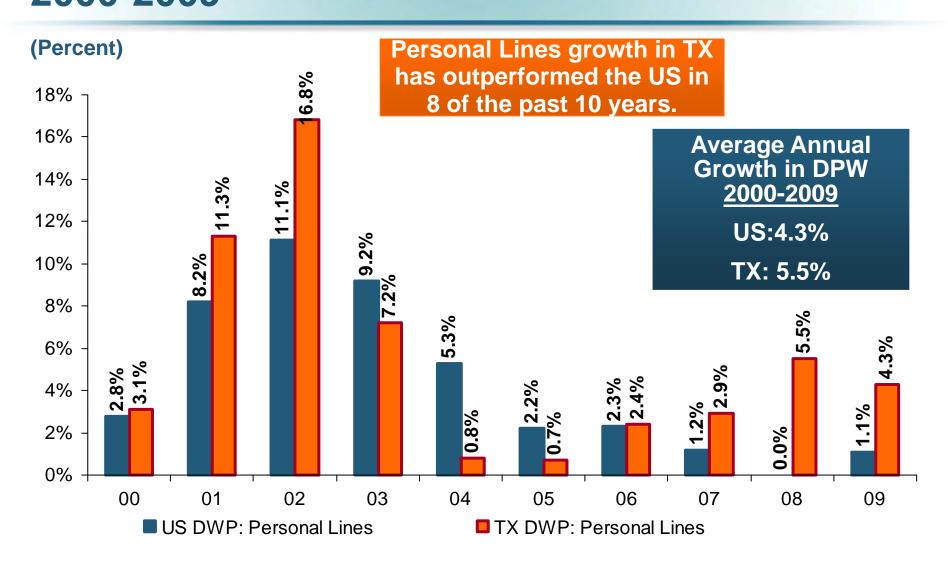
Comm. Lines DWP Growth: TX vs. U.S., 2000-2009





Source: SNL Financial.

Personal Lines DWP Growth: TX vs. U.S., INSURAN 2000-2009



Source: SNL Financial.

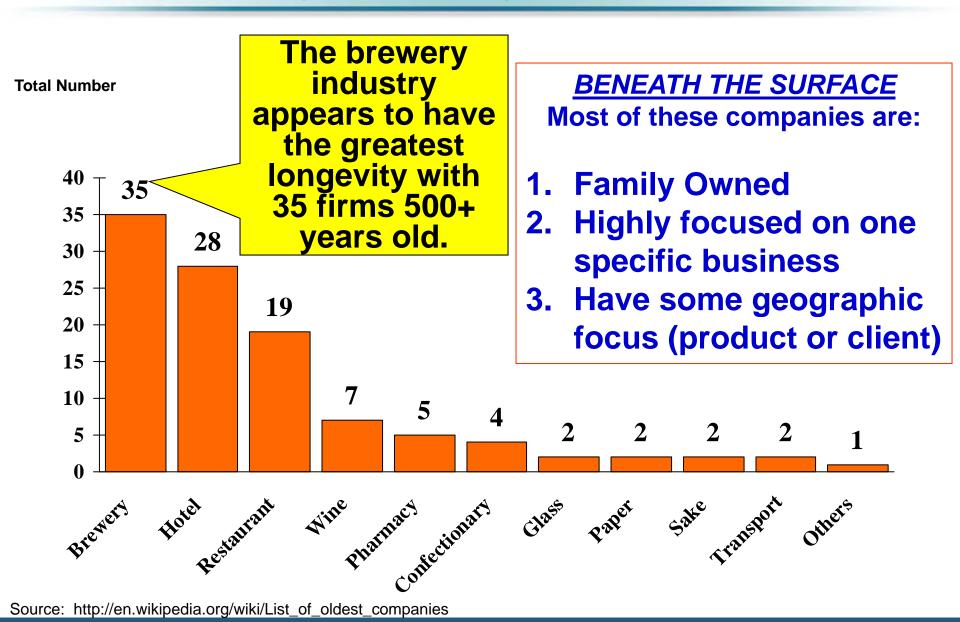


Lessons from History: What Types of Business Live a Very Long Time and Why?

Longevity in the Business World Requires Focus, Long-Term Objectives You Want the Same from Your Insurer

Number of Firms More than 500 Years Old, by Industry*





Benefits & Characteristics of Working with Firms that Stand the Test of Time



- 1. Business Model: Highly Focused
 - Firms tend to remain true to core business
 - Avoid businesses they don't understand
 - Some diversification is usually good, but leads to an exponential increase in complexity and unforeseen interactions across units
- 2. Ownership Structure: There Exists Some Concept of Mutuality
 - Some of the world's oldest firms are family owned (artisans, craftsman)
 - Many of the world's oldest institutions are religious
 - Others have some form of cooperative arrangement (agricultural)
 - Such organizations also exhibit altruistic behavior, a proven survival trait
 - In a mutual arrangement implies less cyclicality, volatility
- 3. Communal Interest: A Concern for the Greater Common Good
 - Perpetuation of the species (i.e., the industry) is evident in behaviors
 - Concept of mutuality extends beyond organization to communal interest
 - A strong willingness to work for the common good

Benefits & Characteristics of Working with Firms that Stand the Test of Time (cont'd)

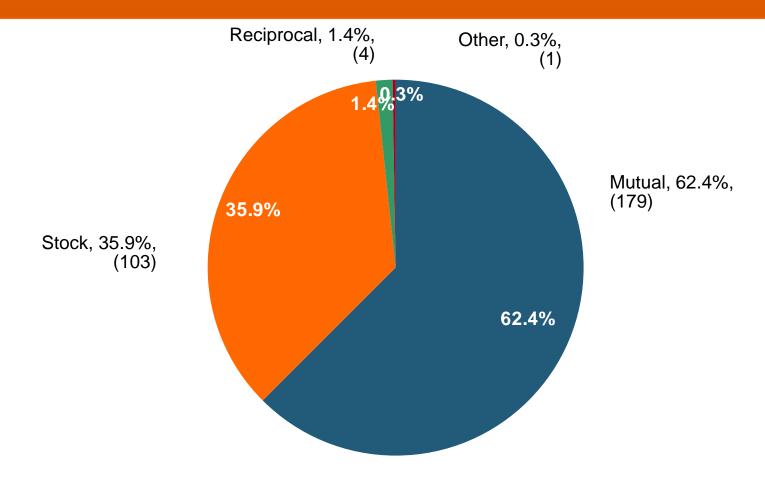


- 4. Growth: Tend to Grow Slowly
 - As with living species, the longest lived businesses in the world tend to grow only slowly, if at all
- 5. Size: Tend to Be Small Relative to Competition
 - Size seems to matter when it comes to species longevity: smaller = longer
 - Also true among living species (e.g., bacteria, insects)
- 6. Profitability: Tend Not to Be the Most Profitable
 - Object of continuous profit maximization is not consistent with longevity
 - Objective of a mutual is to expand the benefit of mutuality
 - A "will to survive" is still necessary

100-year-old Insurers: Mutual vs. Stock vs. Reciprocal



The vast majority (62.4%) of 100-year-old insurers are mutual insurers, while stock insurers account for 35.9% of the total.





Attributes Found in Insurance Organizations that Reach 100+ Years

Secrets of the Ancients

Attributes Inherent in Long-Lived Insurance Companies



- 1. Management Acts as a Steward of the Enterprise
 - Objective is to pass a healthy firm safely and securely to the next generation of management and policyholders
- 2. Management Financial Incentives
 - In line with the goal of providing the protection purchased
 - There is typically no 3rd party (shareholders) to compensate (60%+ mutuals)
 - Objective of public company is to maximize profits
 - CEO (total) comp is a smaller multiple relative to average employee
- 3. Nimble: Environment for Small Insurers Can & Does Change
 - Not always first to change, but adaptation occurs within reasonable timeframe
- 4. Customer Focus & Relationship Driven
 - Customer is the #1 priority

Traits to Admire in an Insurer and Its Management?



- 1. A Firm Whose Management's Incentives are Strictly Aligned With the Insurer's Principal Stakeholders
 - Customers, employees, community
 - These include financial and operational objectives
- 2. Management Is Knowledgeable
 - Management of small, long-lived insurer is no less knowledgeable about industry trends, opportunities and threats than larger competitors
- 3. Intuitive and Comprehensive Understanding of Enterprise Risk Management
 - Much is made of ERM today, but long-lived insurers practiced it well before it had a name

What Do I Admire in an Insurer and Its Management?



4. CEO is Willing to Seek Advice and Counsel

- No imperial CEOs; Self-aggrandizement is rare
- CEO is a listener and consensus builder

5. Commitment to Core Constituencies

Customer is the #1 priority

6. Lack of a "Wandering Eye"

 Disciplined enough to stick with the business you know, but also adapting to changing business conditions and seizing opportunities as necessary



Financial Services Reform

Insurers Are Impacted, But Not Significantly

Financial Services Reform: What does it mean for insurers?



The Dodd Frank Wall Street Reform and Consumer Protection Act

Systemic Risk and Resolution Authority

- Creates the Financial Stability Oversight Council and the Office of Financial Research
- Imposes heightened federal regulation on large bank holding companies and "systemically risky" nonbank financial companies, including insurers

Federal Insurance Office (FIO)

- Establishes the FIO (while maintaining state regulation of insurance) within the Department of Treasury, headed by a Director appointed by the Secretary of Treasury
- FIO will have authority to monitor the insurance industry, identify regulatory gaps that could contribute to systemic crisis
- CONCERN: FIO morphs into quasi/shadow or actual regulator

Surplus Lines/Reinsurance

Title V of the Dodd-Frank bill includes, as a separate subtitle, the Nonadmitted and Reinsurance Reform Act (NRRA), which eliminates regulatory inefficiencies associated with surplus lines insurance and reinsurance

Source: Insurance Information Institute (I.I.I.) updates and research; The Financial Services Roundtable; Adapted from summary by Dewey & LeBoeuf LLP

Systemic Risk: Oversight & Resolution Authority



Issues Related to Systemic Risk & Resolution Authority

- Financial Stability Oversight Council created to oversee systemic risk of large financial holding companies) [a.k.a. TOO BIG TOO FAIL]
 - P/C insurers potentially could be determined to present systemic risk to the financial system and thus be supervised by the Federal Reserve.
 - Such supervision would subject such insurers to prudential standards, if the Council determines that financial distress at the company would pose a threat to the U.S. financial system.

Orderly Liquidation

- ➤ The legislation provides an "Orderly Liquidation Authority" mechanism whereby the FDIC would have enhance powers to resolve distress at financial institutions.
- Insurance holding companies and any non-insurance subsidiaries of insurers may be subject to this authority.

Systemic Risk: Oversight & Resolution Authority



Issues Related to Systemic Risk & Resolution Authority

Orderly Liquidation (cont.)

Insurers are generally exempt from the liquidation authority, but the FDIC would have "backup authority" to place an insurer into orderly liquidation under state law if the state regulator has not done so within 60 days of a systemic risk determination.

Liquidation Fund Assessments

- The liquidation fund would be funded by assessments on large financial companies, potentially including insurers.
- But the insurance industry already has a funding system (state guaranty funds) to pay for the unwinding of failed companies. Therefore, contributions to these state guaranty funds must be considered.

Federal Insurance Office (FIO): What Would it Do?



Duties of the Federal Insurance Office

- Establishes office within US Treasury headed by a Director appointed by Treasury Secretary, and charged with:
 - Monitor the insurance industry to gain expertise (oversight extends to all lines of insurance except health insurance, long-term care insurance and federal crop insurance).
 - Identify regulatory gaps that could contribute to a systemic crisis in the insurance industry or the U.S. financial system.
 - Gather information from the insurance industry in order to analyze such data and issue reports. May require insurers, with exception of small insurers which are exempt, to submit data and FIO director can issue subpoenas to gain such info.
 - Deal with international insurance matters.
 - Monitor the extent to which underserved communities have access to affordable insurance products.

Federal Insurance Office (FIO): What Would It Do? (Cont.)



Duties of the Federal Insurance Office

- Establishes office within US Treasury headed by a Director appointed by Treasury Secretary, and charged with:
 - Make recommendations to the FSOC on whether an insurer (incl. reinsurers) poses a systemic risk and should be placed under supervision of the Federal Reserve.
 - Annual reports to Congress and the President on the insurance industry are required.
 - A study on the modernization of insurance regulation in the U.S. is required within 18 months, as is a report on the U.S. and global reinsurance market
 - Oversee the federal Terrorism Risk Insurance Program.
 - Insurance will continue to be regulated by the states, but the FIO has limited preemption authority over state law in cases where it determines that state law is inconsistent with a negotiated international agreement and treats a non-U.S. insurer less favorably than a U.S. insurer.

Surplus Lines/Reinsurance Regulation: What Is Included?



Surplus Lines and Reinsurance Regulation

- Title V of the Dodd-Frank bill includes the Nonadmitted and Reinsurance Reform Act (NRRA), comprising two parts:
 - Surplus Lines:
 - Provides that the home state of the insured will have exclusive authority to regulate the placement of nonadmitted insurance.
 - Only the insured's home state will be permitted to collect premium taxes on nonadmitted insurance.
 - The legislation also establishes a uniform system for allocation of premium tax obligations through an interstate compact or other procedures established by the states.
 - The NRRA would also establish uniform standards for surplus lines eligibility criteria by requiring capital and surplus requirements for U.S.-domiciled insurers conform to those in the NAIC's Nonadmitted Insurance Model Act.

Surplus Lines/Reinsurance Regulation: What Is Included? (Cont.)



Surplus Lines and Reinsurance Regulation

- Title V of the Dodd-Frank bill includes the Nonadmitted and Reinsurance Reform Act (NRRA), comprising two parts:
 - Reinsurance:
 - NRRA's reinsurance part provides that a ceding insurer's state of domicile will be the single point of regulation with respect to credit for reinsurance, provided it is an NAIC-accredited state.
 - It also provides that a ceding insurer's state of domicile will be the single point of regulation for purposes of:
 - The rights of the parties to provide for dispute resolution through arbitration agreements
 - Choice of law
 - Imposition of standard terms different than those in the reinsurance contract
 - The reinsurance part also provides that a reinsurer's state of domicile will be solely responsible for regulating the reinsurer's solvency, providing it is an NAICaccredited state.

Source: Insurance Information Institute (I.I.I.) updates/research; The Financial Services Roundtable; Adapted from summary by Dewey & LeBoeuf LLP

Other Matters Impacting Insurance



Derivatives and Bureau of Consumer Financial Protection

Derivatives:

- The bill would require most standardized derivatives to be routed through clearinghouses and traded on exchanges.
- Two new classes of regulated entities would be created: swap dealers and major swap participants.
- Both would be required to register with the SEC and/or the CFTC and would be subject to margin, capital, record-keeping and business conduct requirements.

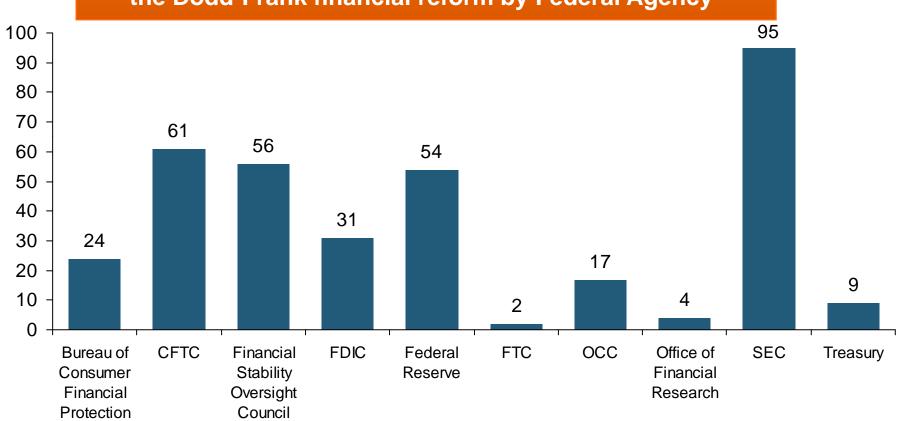
Bureau of Consumer Financial Protection:

- The Bill creates a new federal level entity within the Federal Reserve with the authority to regulate financial products offered to consumers.
- Insurance products are specifically exempted from this bureau's authority.

New Rulemakings Under The Dodd Frank Wall Street Reform and Consumer Protection Act







^{*} Total eliminates double counting for joint rule-makings and this estimate only includes explicit rule-makings in the bill, and thus likely represents a significant underestimate.

Source: Wall Street Journal, July 14, 2010; Davis Polk & Wardwell.

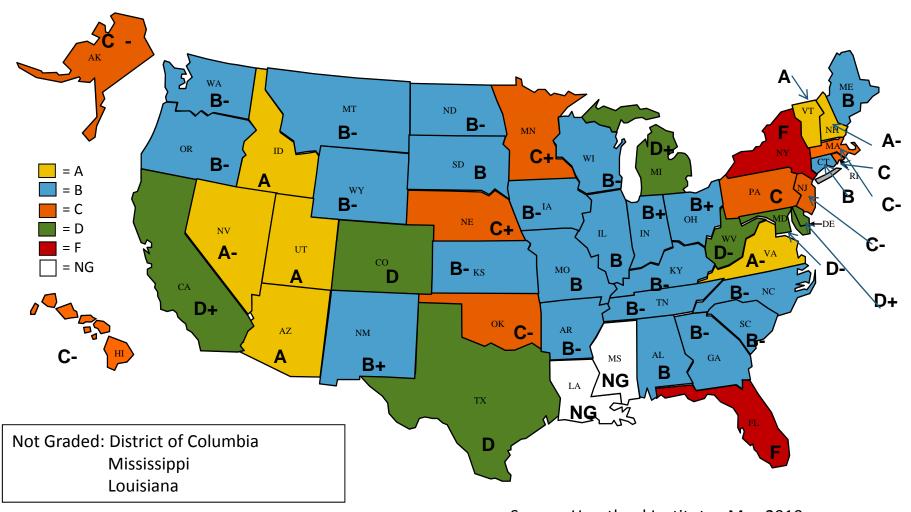
Financial Services Reform: Impact on Insurers



- Resolution Authority/Systemic Risk: Regulators may seize and break-up troubled financial firms whose collapse might cause widespread damage (i.e., systemically important companies)
 - Regulator would recoup fees with more than \$50B in assets
 - Sets up liquidation procedure run by FDIC
 - Establishes 10-member oversight council to monitor and address risks to financial stability
 - Eliminates Office of Thrift Supervision (regulator of AIG's <u>holding</u> company, not its insurance units which were (are) state regulated)
- Volcker Rule: Largely bars largest firms largest investment firms from trading with their own funds
 - Exempts insurers, asset managers and trust/custody banks, though Fed could impose Volcker Rule and capital standards on individual firms if warranted
- Derivatives: Requires routine derivatives to be traded on exchanges and routed through clearinghouses
 - Imposes capital, margin, reporting and record keeping and business conduct rules on firms that deal in derivatives
- Consumer Financial Protection Bureau: To housed within Fed
 - Will it be limited to banks/creditors
- Office of National Insurance: To be established within Treasury to monitor and gather information in the insurance industry

2010 Property and Casualty Insurance Report Card





Source: Heartland Institute, May 2010



Critical Differences Between P/C Insurers and Banks

Superior Risk Management Model and Low Leverage Make a Big Difference

How P/C Insurance Industry Stability Has Benefitted Consumers



Bottom Line:

- Insurance markets unlike banking are operating normally
- The basic function of insurance the orderly transfer of risk from client to insurer – continues uninterrupted
- This means that insurers continue to:
 - Pay claims (whereas 287 banks have gone under as of 9/10/10)
 - The promise is being fulfilled
 - Renew existing policies (banks are reducing and eliminating lines of credit)
 - Write new policies (banks are turning away people and businesses who want or need to borrow)
 - Develop new products (banks are scaling back the products they offer)
 - Compete intensively (banks are consolidating, reducing consumer choice)

Source: Insurance Information Institute 52

Reasons Why P/C Insurers Have Fewer Problems Than Banks



A Superior Risk Management Model

Emphasis on Underwriting

- Matching of risk to price (via experience and modeling)
- Limiting of potential loss exposure
- Some banks sought to maximize volume and fees and disregarded risk

Strong Relationship Between Underwriting and Risk Bearing

- Insurers always maintain a stake in the business they underwrite, keeping "skin in the game" at all times
- Banks and investment banks package up and securitize, severing the link between risk underwriting and risk bearing, with (predictably) disastrous consequences – straightforward moral hazard problem from Econ 101

Low Leverage

 Insurers do not rely on borrowed money to underwrite insurance or pay claims → There is no credit or liquidity crisis in the insurance industry

Conservative Investment Philosophy

High quality portfolio that is relatively less volatile and more liquid

Comprehensive Regulation of Insurance Operations

 The business of insurance remained comprehensively regulated whereas a separate banking system had evolved largely outside the auspices and understanding of regulators (e.g., hedge funds, private equity, complex securitized instruments, credit derivatives – CDS's)

Greater Transparency

Insurance companies are an open book to regulators and the public

Source: Insurance Information Institute

Obama Administration Proposal to Scale Back Terrorism Risk Insurance Program



5 Administration's Budget Proposal for FY 2011:

- Includes proposal to scale back federal support for terrorism risk insurance program
- Proposal projects savings of \$249 million from 2011-2020
- Administration's justification is that this would "encourage the private sector to better mitigate terrorism risk through other means, such as developing alternative reinsurance options and building safer buildings."

Key Concerns

Among Industry Observers Over Proposed Reduction in Federal Support

- Suggestion of changes to law would have detrimental effect on availability and affordability of terrorism insurance
- A 2009 Aon study estimated some 70-80 percent of the commercial property insurance market would revert to absolute exclusions for terrorism, if TRIA is changed.

Terrorism: Insurance Concerns Resurface



Reasons Why Concerns Are Mounting in 2010

- Perception (Reality) that U.S. vulnerability is rising
- Thwarted Christmas Day attack by "underwear bomber"
 - And new bin Laden tape claiming al Qaeda is responsible
- Foiled NYC Subway Bomber Plot (Zazi case)
- Failed Times Square Car Bombing on May 1
- Trials of Guantanamo 9/11 suspects in Manhattan Court (?)
- U.K. in January Raised Terror Alert Status to 2nd Highest Level
- Increased anti-terror efforts, including full-body scans
- Effort by government to appear more vigilant, prepared
- Rise of groups such al Qaeda in the Arabian Peninsula
- U.S. military surge in Afghanistan operations
- Most buyers/producers haven't thought about coverage recently
- Obama Administration's Intent to Reduce Support for TRIA



Shifting Legal Liability & Tort Environment

Is the Tort Pendulum Swinging Against Insurers?

Important Issues & Threats Facing Insurers: 2010–2015



Emerging Tort Threat

- No tort reform (or protection of recent reforms) is forthcoming from the current Congress or Administration
- Erosion of recent reforms is a certainty (already happening)
- Innumerable legislative initiatives will create opportunities to undermine existing reforms and develop new theories and channels of liability
- Torts twice the overall rate of inflation
- Influence personal and commercial lines, esp. auto liability
- Historically extremely costly to p/c insurance industry
- Leads to reserve deficiency, rate pressure

Bottom Line: Tort "crisis" is on the horizon and will be recognized as such by 2012–2014

Source: Insurance Information Institute

Trial Bar Priorities



- Reverse U.S. Supreme Court decisions on pleadings
- Eliminate pre-dispute arbitration
- Erode federal preemption
- Expand securities litigation



- Pass Foreign
 Manufactures
 Legal
 Accountability
 Act
- Grant enforcement authorities to state
- Confirm protrial lawyer judges – "Federalize Madison County"
- Roll back existing legal reforms

Trial Lawyer Poll: Which Areas Offer the Greatest Potential Benefit?



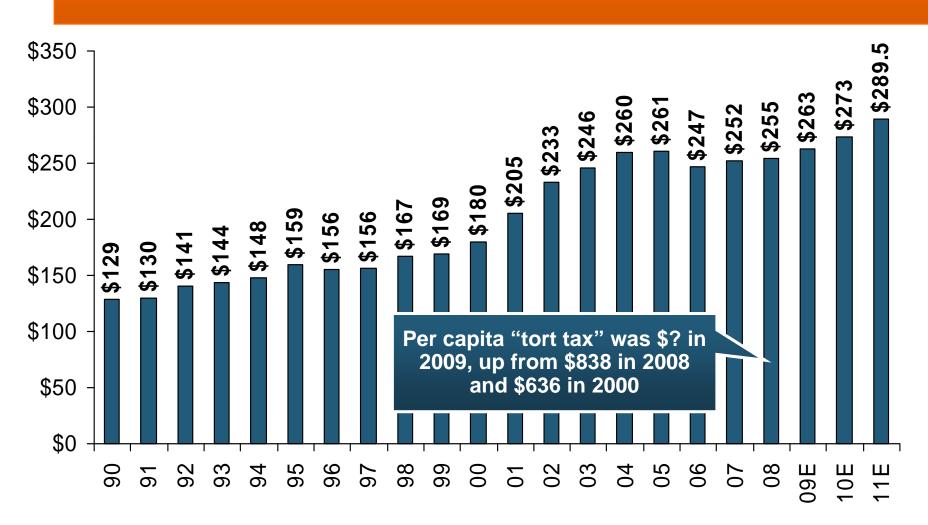
Top Categories	Percentage
Environmental	14%
Insurance coverage	13%
Mortgage fraud	12%
Nursing home/seniors issues	11%
Bad-faith against insurance companies	10%

41 different practice areas were included as categories

Cost of US Tort System (\$ Billions)



Tort costs consumed 1.79% of GDP in 2008, down from 2.24% in 2003

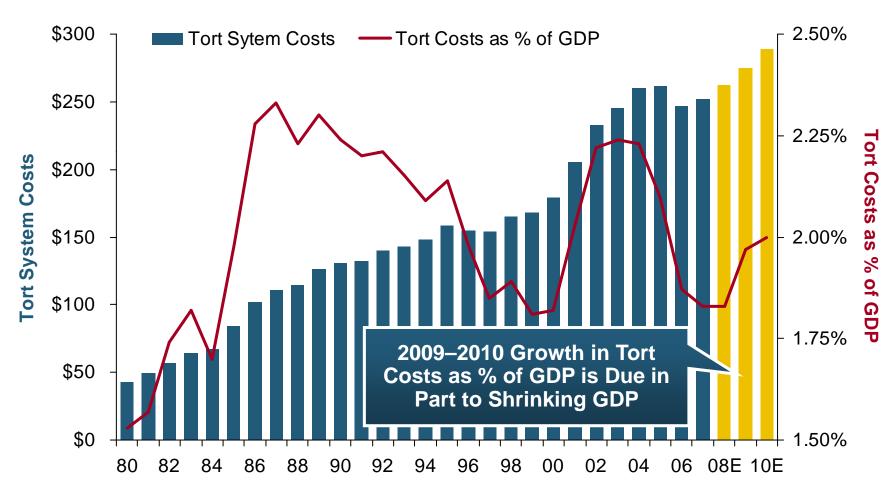


Source: Tillinghast-Towers Perrin, 2009 Update on US Tort Cost Trends.

Over the Last Three Decades, Total Tort Costs* as a % of GDP Appear Somewhat Cyclical



(\$ Billions)



^{*} Excludes the tobacco settlement, medical malpractice Sources: Tillinghast-Towers Perrin, 2008 Update on US Tort Cost Trends, Appendix 1A; I.I.I. calculations/estimates for 2009 and 2010

Business Leaders Ranking of Liability Systems in 2009*



Best States

- Delaware
- North Dakota
- Nebraska
- 4. Indiana
- 5. lowa
- 6. Virginia
- 7. Utah
- 8. Colorado
- 9. Massachusetts

10. South Dakota

New in 2009

- North Dakota
- Massachusetts
- South Dakota

Drop-offs

- Maine
- Vermont
- Kansas

Midwest/West has mix of good and bad states.

Worst States

- 41. New Mexico
- 42. Florida
- 43. Montana
- 44. Arkansas
- 45. Illinois
- 46. California
- 47. Alabama
- 48. Mississippi
- 49. Louisiana
- 50. West Virginia

Newly Notorious

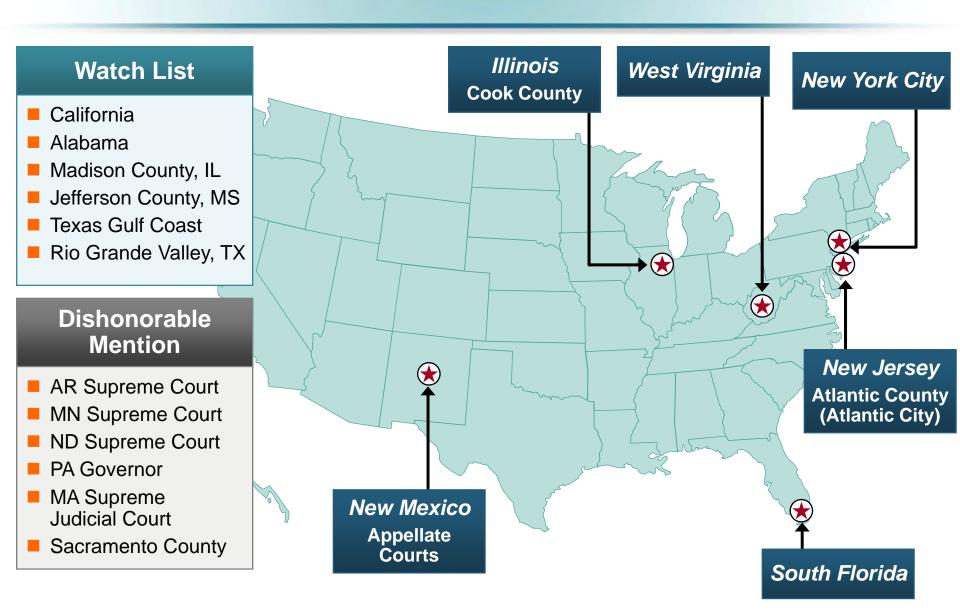
- New Mexico
- Montana
- Arkansas

Rising Above

- Texas
- South Carolina
- Hawaii

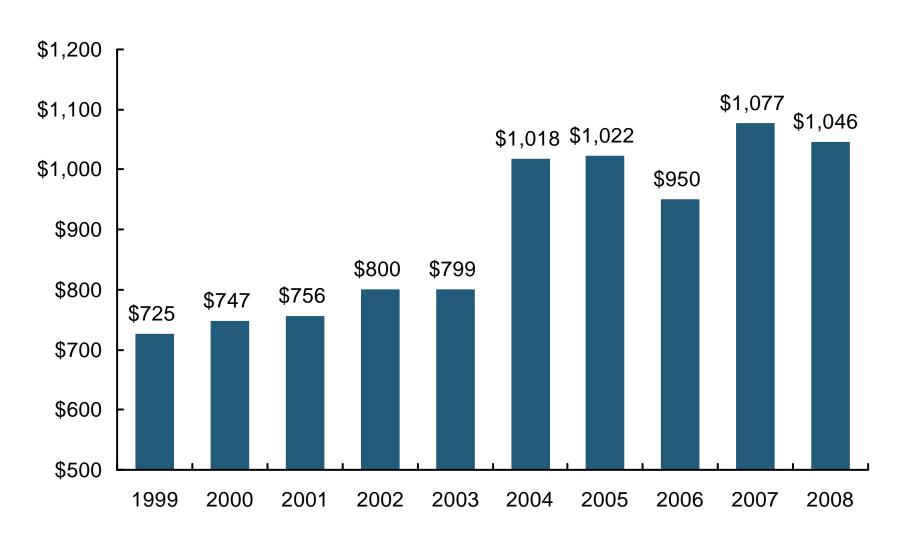
The Nation's Judicial Hellholes: 2010





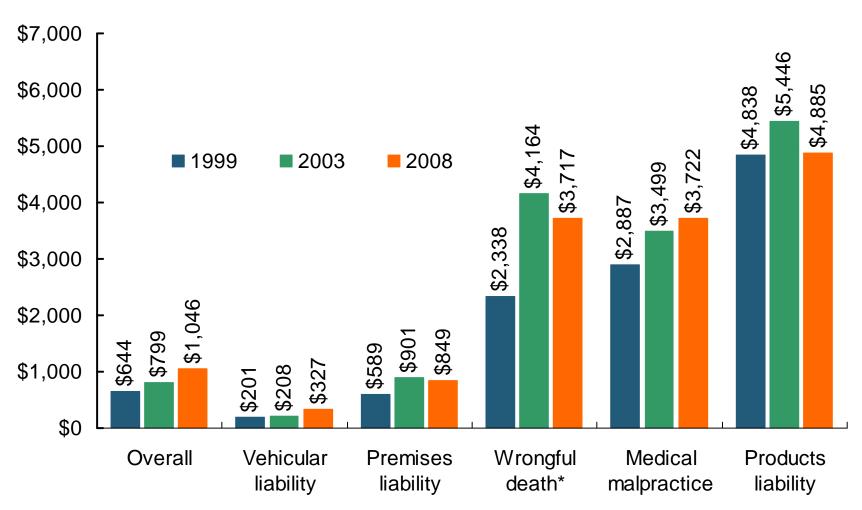
Average Jury Awards 1999 - 2008





Avg. Jury Awards 1999 vs. 2003 and 2008

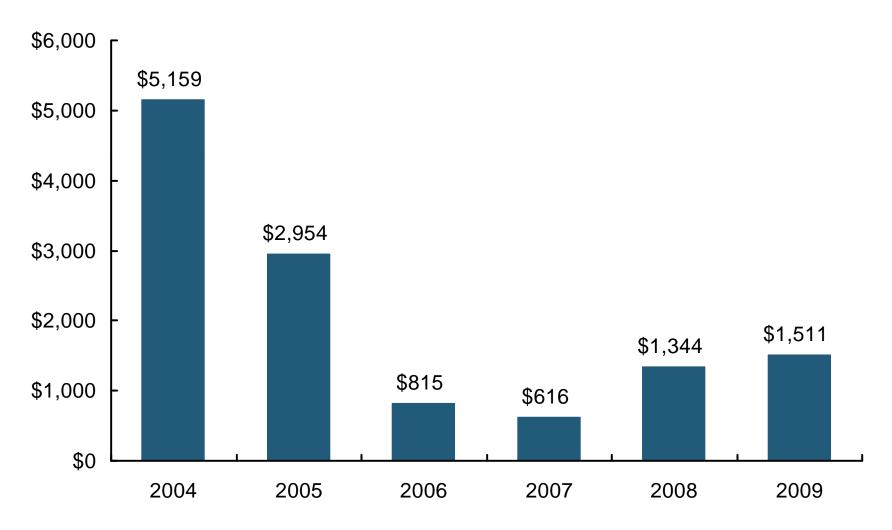




^{*}Award trends in wrongful deaths of adult males. Source: Jury Verdict Research; Insurance Information Institute.

Sum of Top 10 Jury Awards 2004-2009





Source: Insurance Information Institute from Lawyers USA, January 2005, 2006, 2007, 2008, 2009 and 2010.

2009 Top Ten Jury Verdicts



Value	Issue	State
\$370 Million	Defamation	California
\$330 Million	Personal Injury (Drunk driving case)	Florida
\$300 Million	Personal Injury (Tobacco verdict)	Florida
\$89 Million	Personal Injury (Drunk driving case)	Missouri
\$78.75 Million	Personal Injury (Prempro)	New Jersey
\$77.4 Million	Medical Malpractice	New York
\$71 Million	Conversion and Breach of Fiduciary Duty	Texas
\$70 Million	Workers Comp Case	Texas
\$65 Million	Personal Injury	Florida
\$60 Million	Medical Malpractice	New York

Source: Lawyers USA, January 15, 2010.

2008 Top Ten Jury Verdicts



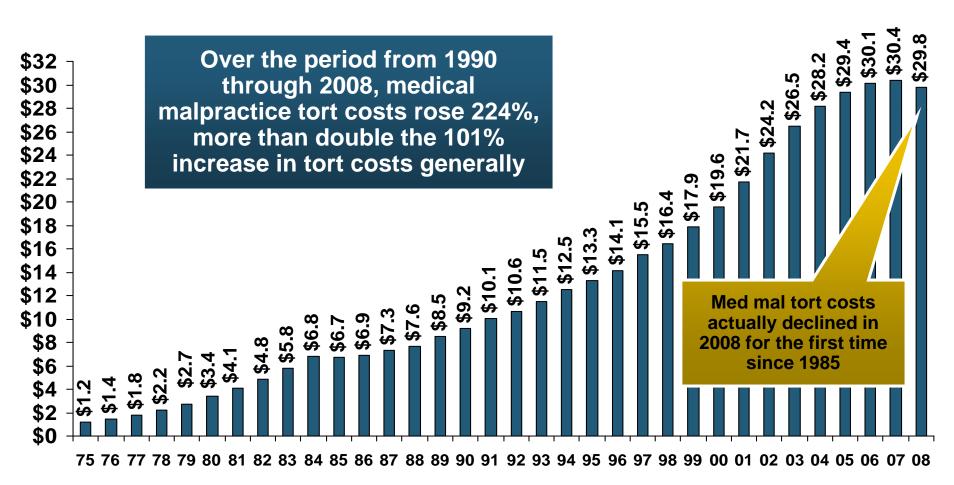
Value	Issue	State
\$388 Million	Fraud, Intentional Infliction of Emotional Distress	Nevada
\$316 Million	Breach of Contract	Georgia
\$188 Million	Defamation	New York
\$85 Million	Premises Liability	Pennsylvania
\$84 Million	Negligence, Personal Injury	Texas
\$66 Million	Breach of Fiduciary Duty	Oklahoma
\$60 Million	Insurance Bad Faith	Nevada
\$55 Million	Negligence	California
\$54 Million	Wrongful Death	Georgia
\$48 Million	Negligence	Indiana

Source: Lawyers USA, January 13, 2009.

Medical Malpractice Tort Cost: Growth Continues, Though Modestly



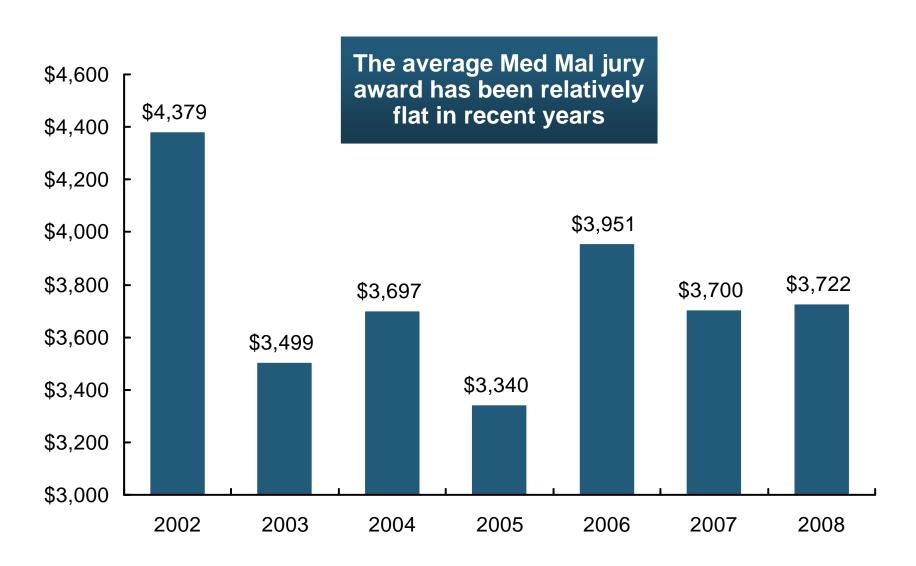
(\$ Billions)



Sources: Towers Perrin; Insurance Information Institute

Average Medical Malpractice Jury Award: 2002 - 2008





Source: Jury Verdict Research; Insurance Information Institute.

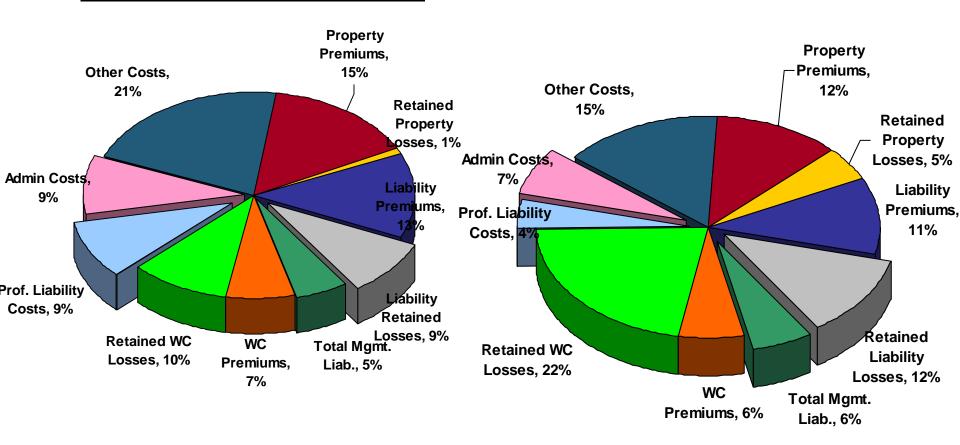
How the Risk Dollar is Spent (2008)



Total liability costs account for about 30% of the risk dollar

Firms w/Revenues < \$1 Billion

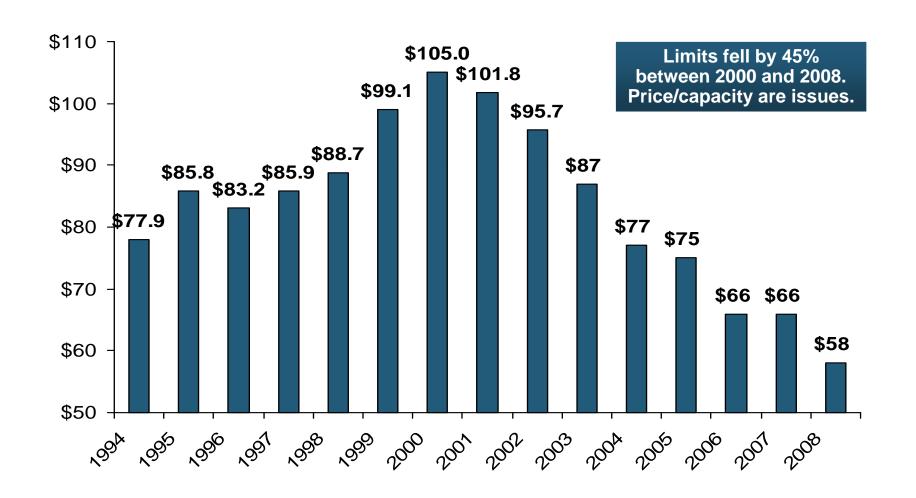
Firms w/Revenues > \$1 Billion



Source: 2009 RIMS Benchmark Survey; Insurance Information Institute

Average Total Limits Purchased by All U.S. Firms* (\$ Millions)



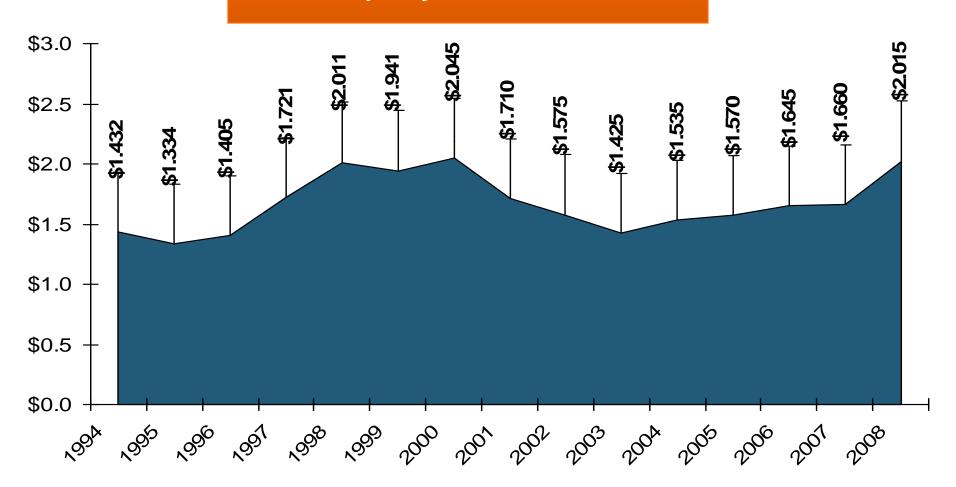


^{*}Includes underlying primary limits Source: *Limits of Liability 2008*, Marsh, Inc.

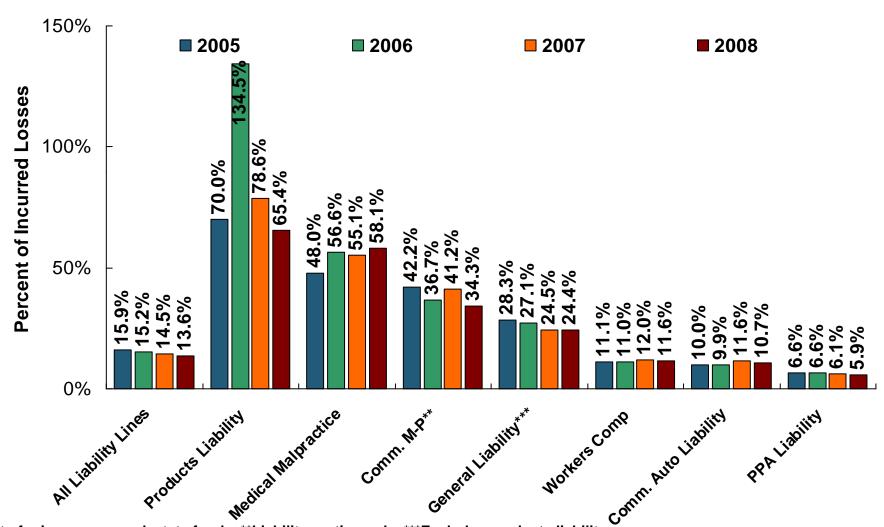
Excess Liability Market Capacity North America (\$ Billions)



In 2008, capacity is back to 2000 levels.



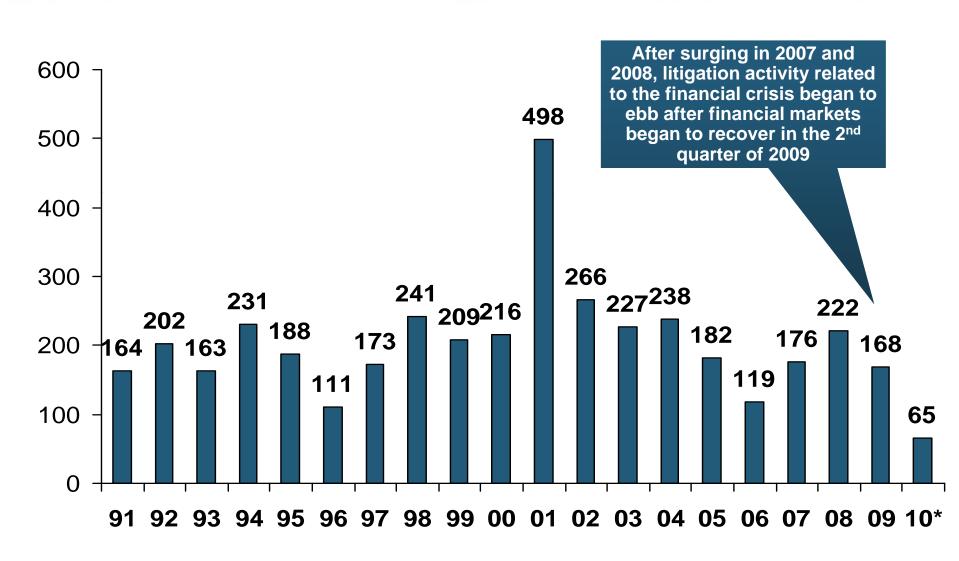
Insurer Defense & Cost Containment Expenses as a % of Incurred Losses, 2005-2008*



*Net of reinsurance, excl. state funds. **Liability portion only. ***Excludes products liability. Source: National Association of Insurance Commissioners (NAIC) Annual Statement Database, via Highline Data, LLC; Insurance Information Institute.

Shareholder Class Action Lawsuits*



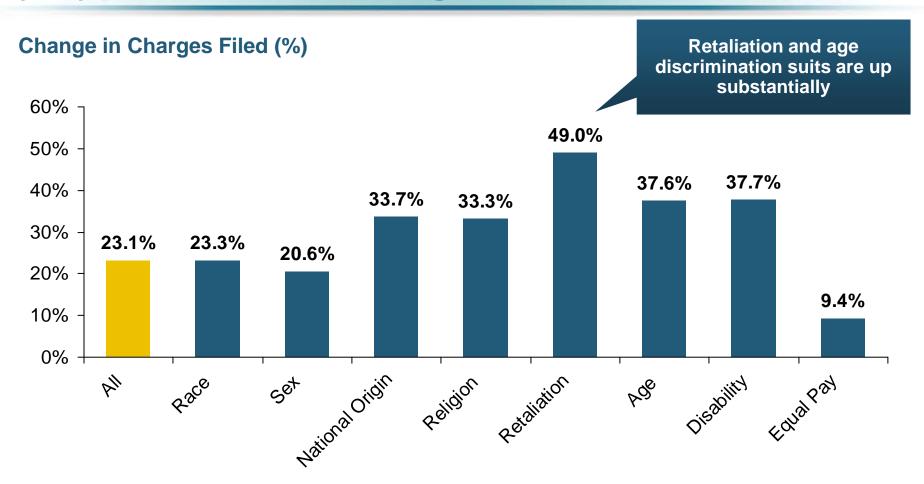


^{*}Securities fraud suits filed in U.S. federal courts as of June 25, 2010.

Source: Stanford University School of Law (securities.stanford.edu); Insurance Information Institute

Discrimination Charges Filed with EEOC by Type: Percent Change FY06-FY09





The Financial Crisis and Poor Labor Market Conditions Have Contributed to a Surge Employment Discrimination Charges

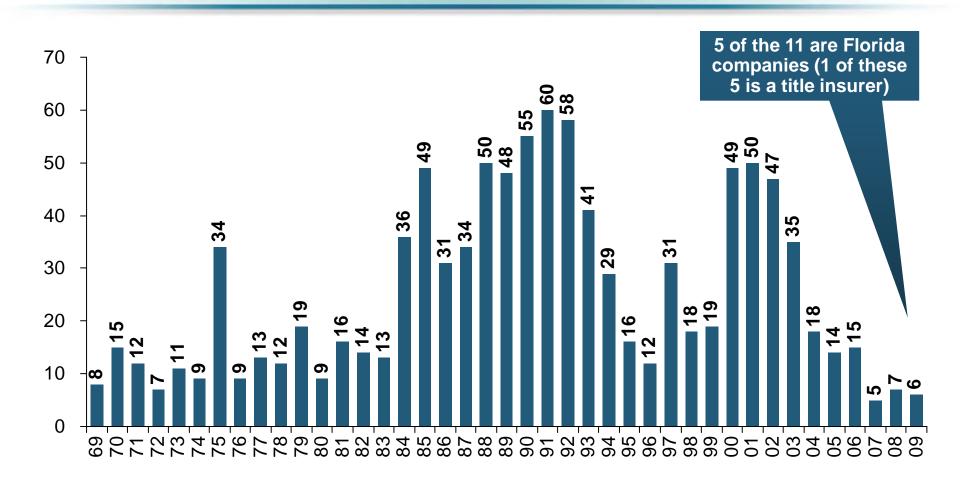


Financial Strength & Ratings

Industry Has Weathered the Storms Well

P/C Insurer Impairments, 1969–2009

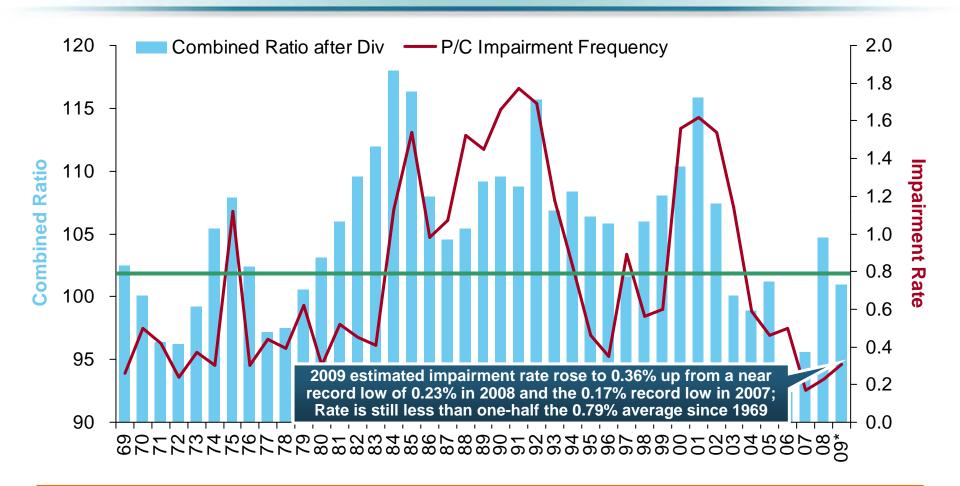




The Number of Impairments Varies Significantly Over the P/C Insurance Cycle, With Peaks Occurring Well into Hard Markets

P/C Insurer Impairment Frequency vs. Combined Ratio, 1969-2009

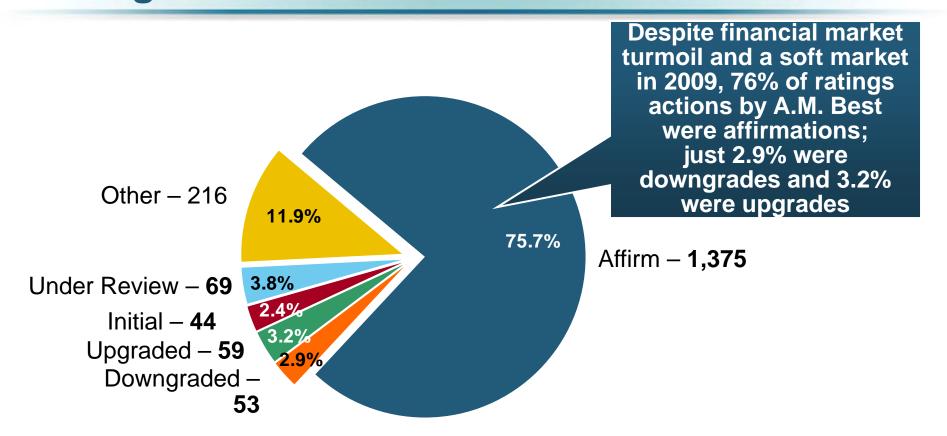




Impairment Rates Are Highly Correlated With Underwriting Performance and Reached Record Lows in 2007/08

Summary of A.M. Best's P/C Insurer Ratings Actions in 2009





P/C Insurance is by Design a Resilient Business.

The Dual Threat of Financial Disasters and Catastrophic Losses

Are Anticipated in the Industry's Risk Management Strategy

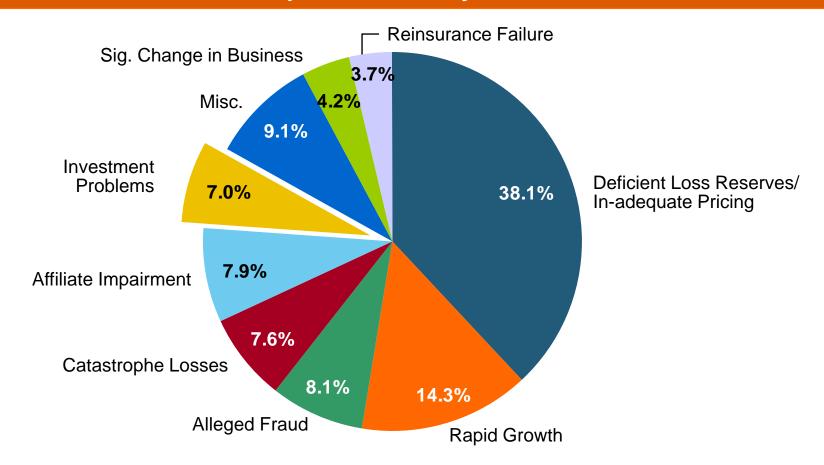
Source: A.M. Best.

Reasons for US P/C Insurer Impairments, 1969–2008



Deficient Loss Reserves and Inadequate Pricing Are the Leading Cause of Insurer Impairments, Underscoring the Importance of Discipline.

Investment Catastrophe Losses Play a Much Smaller Role

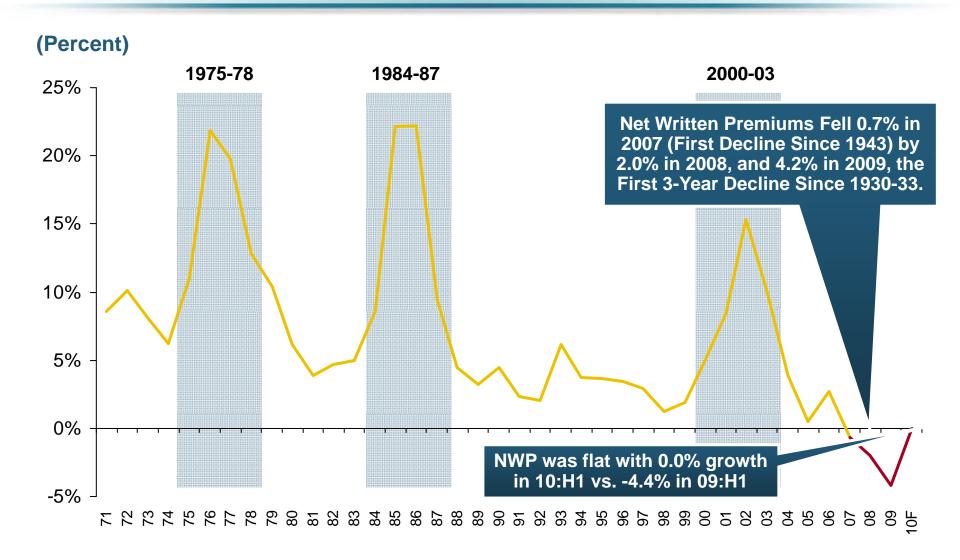




P/C Premium Growth Primarily Driven by the Industry's Underwriting Cycle, Not the Economy

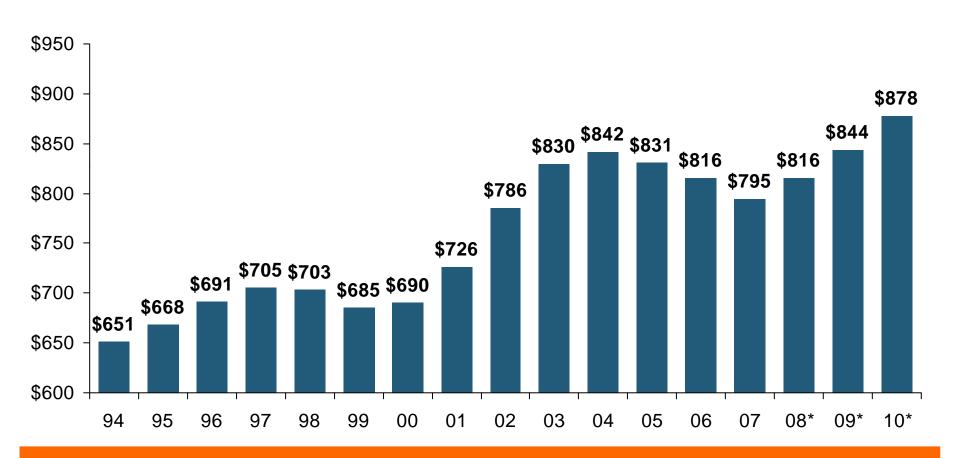
Soft Market Appears to Persist in 2010 but May Be Easing: Relief in 2011?





Average Expenditures on Auto Insurance



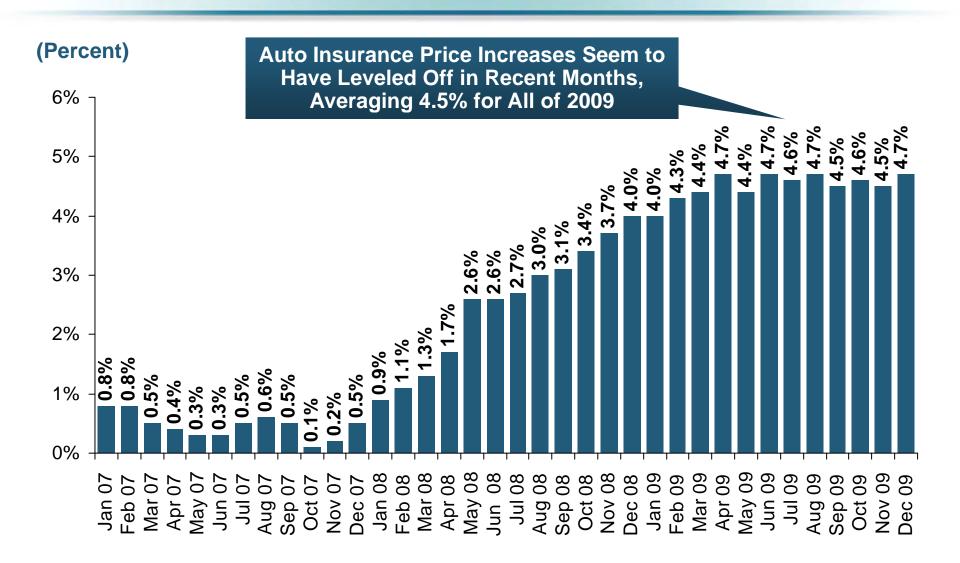


Countrywide Auto Insurance Expenditures Increased 2.6% in 2008 and 3.5% Pace in 2009 (est.) and 4% in 2010 (est.)

^{*} Insurance Information Institute Estimates/Forecasts
Source: NAIC, Insurance Information Institute estimates 2008-2010 based on CPI data.

Monthly Change in Auto Insurance Prices*

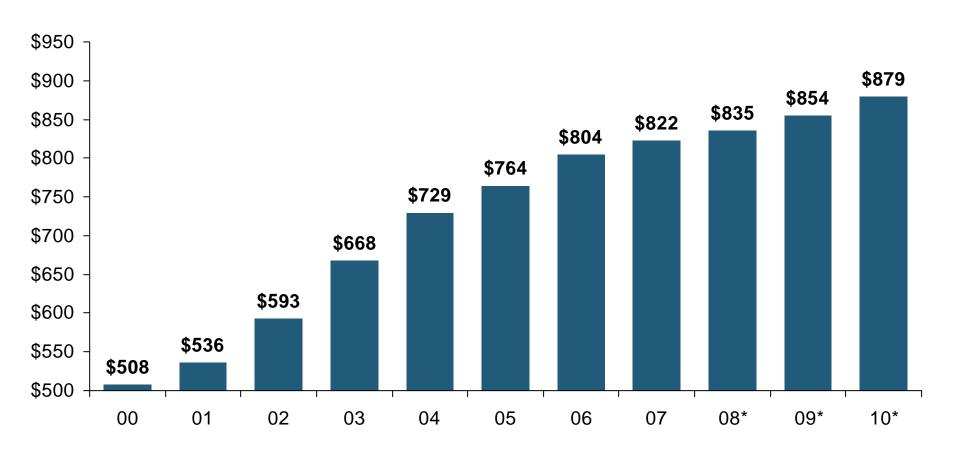




^{*} Percentage change from same month in prior year. Source: US Bureau of Labor Statistics

Average Premium for Home Insurance Policies**



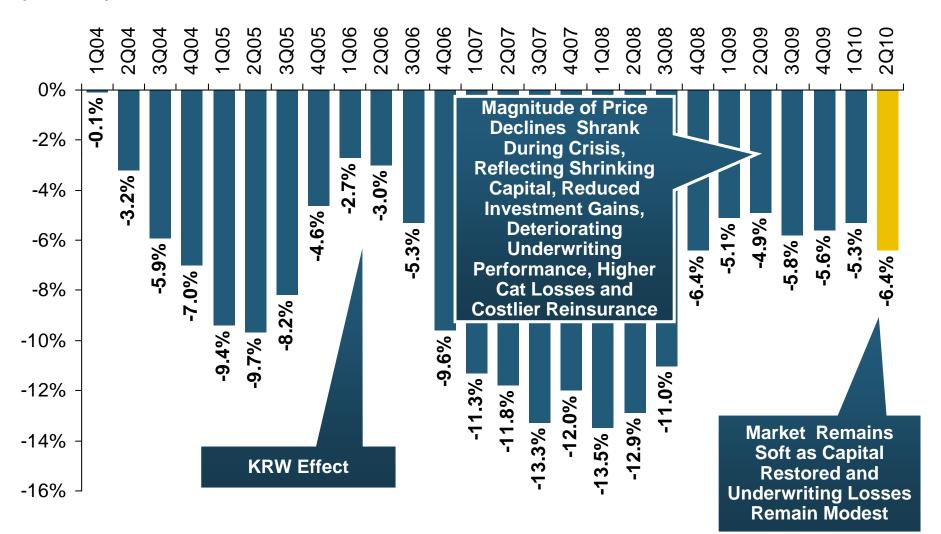


^{*} Insurance Information Institute Estimates/Forecasts **Excludes state-run insurers. Source: NAIC, Insurance Information Institute estimates 2008-2010 based on CPI data.

Average Commercial Rate Change, All Lines, (1Q:2004–2Q:2010)



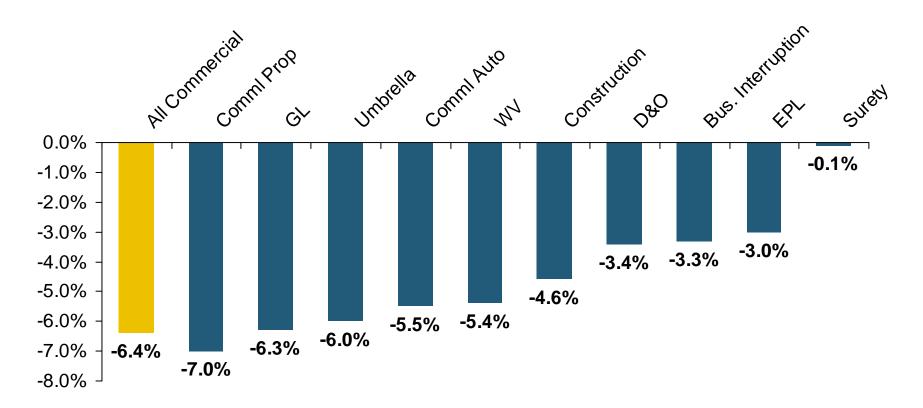
(Percent)



Change in Commercial Rate Renewals, by Line: 2010:Q2



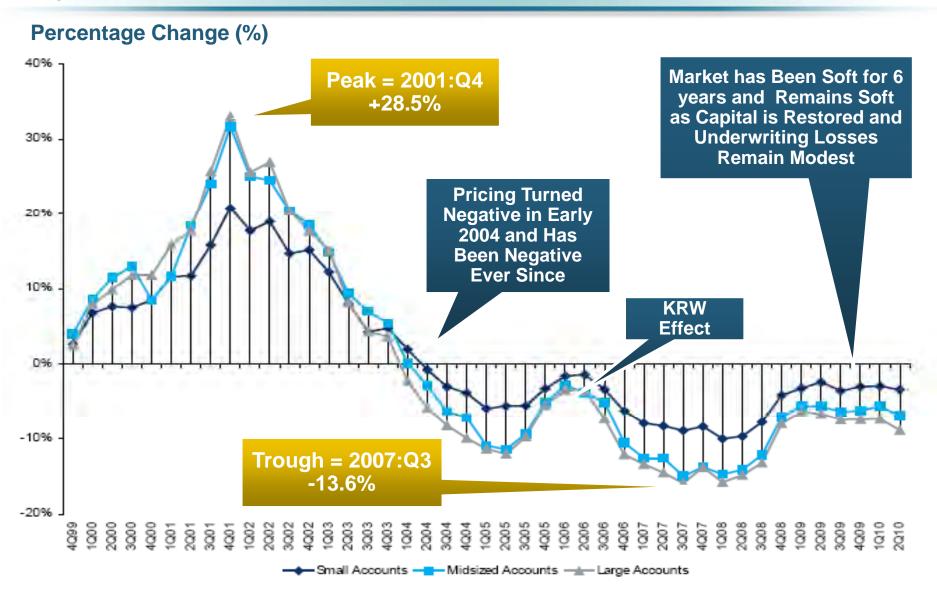
Percentage Change (%)



Most Major Commercial Lines Renewed Down in Q2:2010 at a Faster Pace than a year Earlier

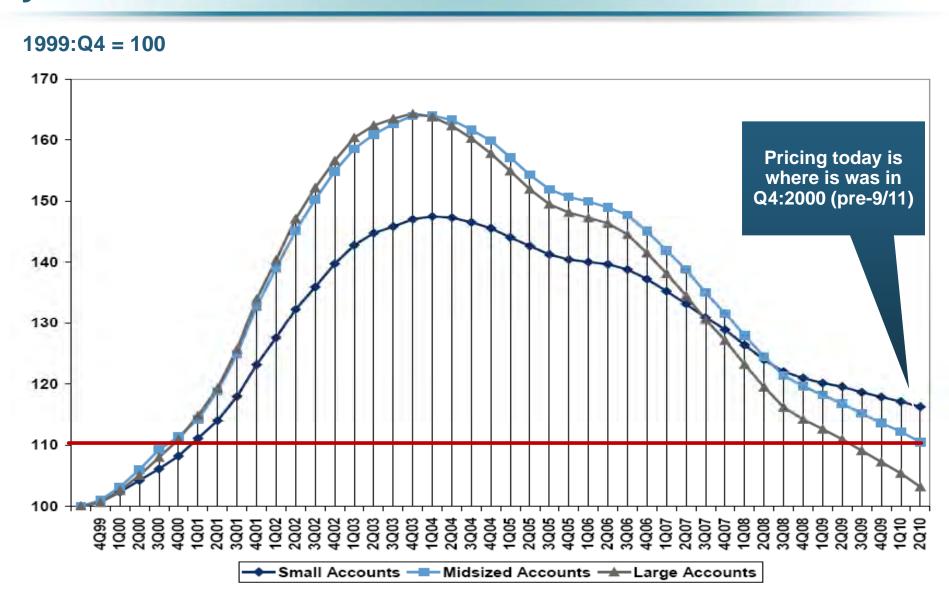
Change in Commercial Rate Renewals, by Account Size: 1999:Q4 to 2010:Q2





Cumulative Qtrly. Commercial Rate Changes, by Account Size: 1999:Q4 to 2010:Q2





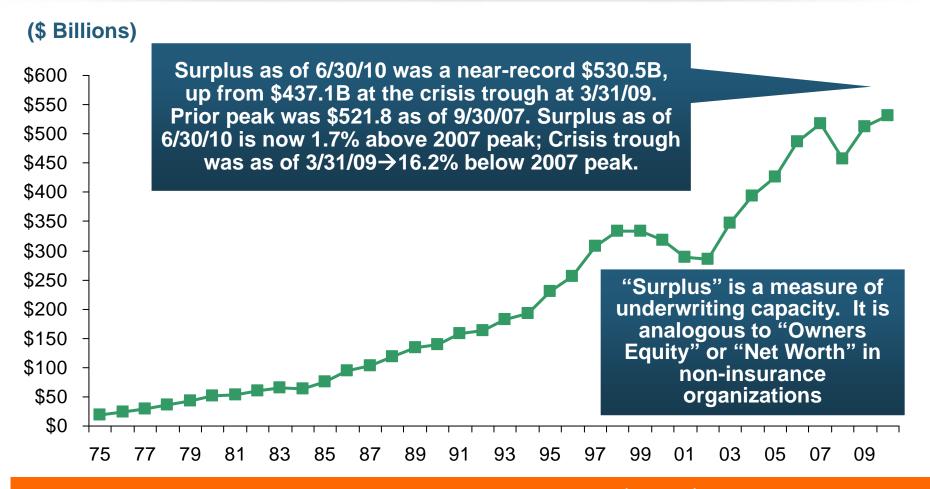


Capital/Policyholder Surplus (US)

Shrinkage, but Not Enough to Trigger Hard Market

US Policyholder Surplus: 1975–2010*



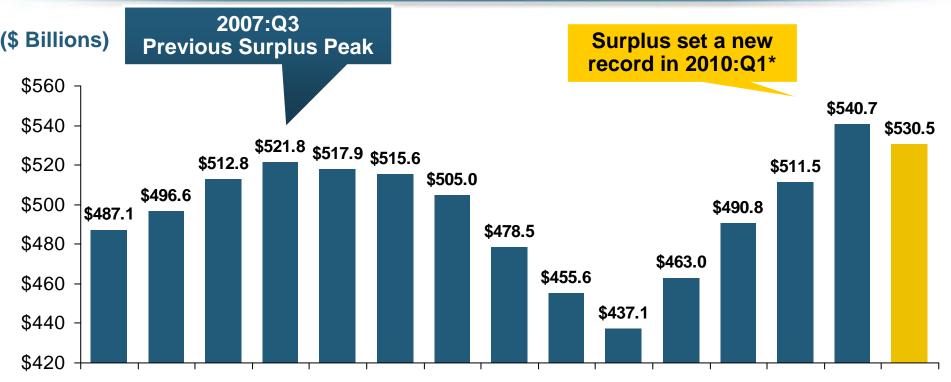


The Premium-to-Surplus Ratio Stood at \$0.80:\$1 as of 6/30/10, A Record Low (at Least in Recent History)**

^{*} As of 6/30/10; **Calculated using annualized net premiums written based on H1 2010 data. Source: A.M. Best, ISO, Insurance Information Institute.

Policyholder Surplus, 2006:Q4–2010:Q2





06:Q4 07:Q1 07:Q2 07:Q3 07:Q4 08:Q1 08:Q2 08:Q3 08:Q4 09:Q1 09:Q2 09:Q3 09:Q4 10:Q1 10:Q2

*Includes \$22.5B of paid-in capital from a holding company parent for one insurer's investment in a non-insurance business

Quarterly Surplus Changes Since 2009:Q1 Trough

09:Q1: -\$84.7B (-16.2%)

10:Q1: +\$18.9B (+3.6%)

09:Q2: -\$58.8B (-11.2%)

10:Q2: -\$10.2B (-1.9%)

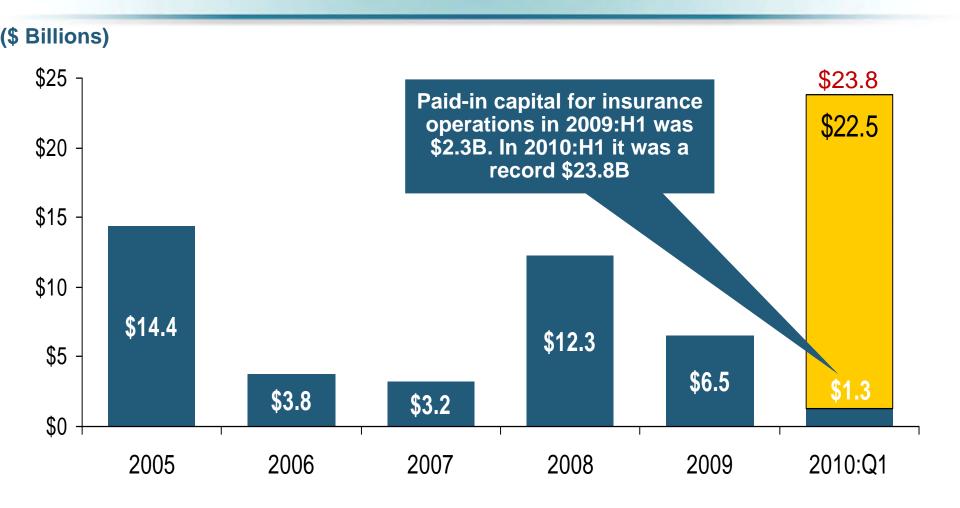
09:Q3: -\$31.8B (-5.9%)

09:Q4: -\$10.3B (-2.0%)

Sources: ISO, A.M .Best.

Paid-in Capital, 2005–2010:H1





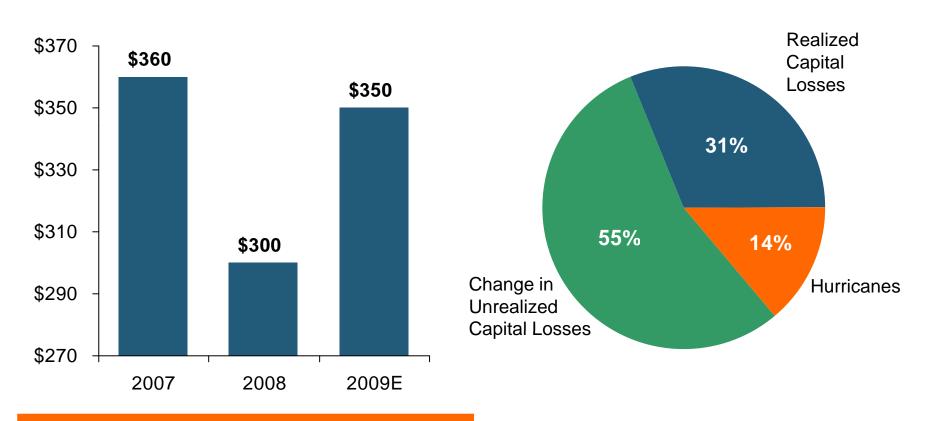
In 2010:H1 One Insurer's Paid-in Capital Rose by \$22.5B as Part of an Investment in a Non-insurance Business

Global Reinsurance Capacity Shrank in 2008, Mostly Due to Investments



Global Reinsurance Capacity

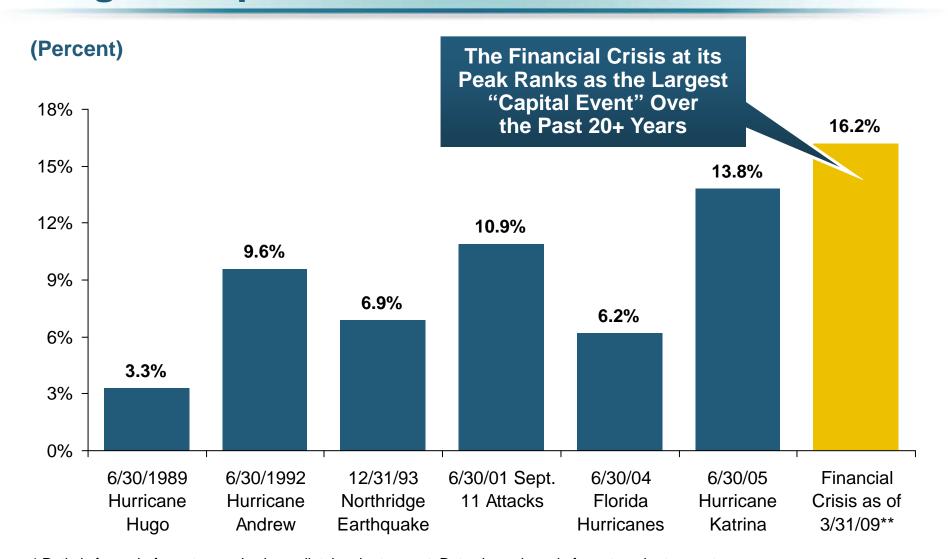
Source of Decline in 2008



Global Reinsurance Capacity Fell by an Estimated 17% in 2008

Ratio of Insured Loss to Surplus for Largest Capital Events Since 1989*





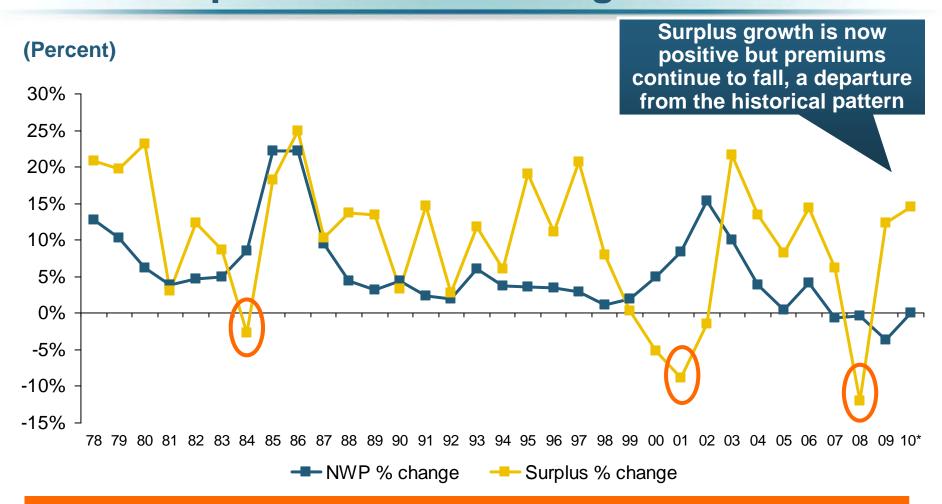
^{*} Ratio is for end-of-quarter surplus immediately prior to event. Date shown is end of quarter prior to event

Source: PCS; Insurance Information Institute

^{**} Date of maximum capital erosion; As of 9/30/09 (latest available) ratio = 5.9%

Historically, Hard Markets Follow When Surplus "Growth" is Negative*





Sharp Decline in Capacity is a Necessary but Not Sufficient Condition for a True Hard Market

^{* 2010} NWP and Surplus figures are % changes as of H1:10 vs H1:09. Sources: A.M. Best, ISO, Insurance Information Institute

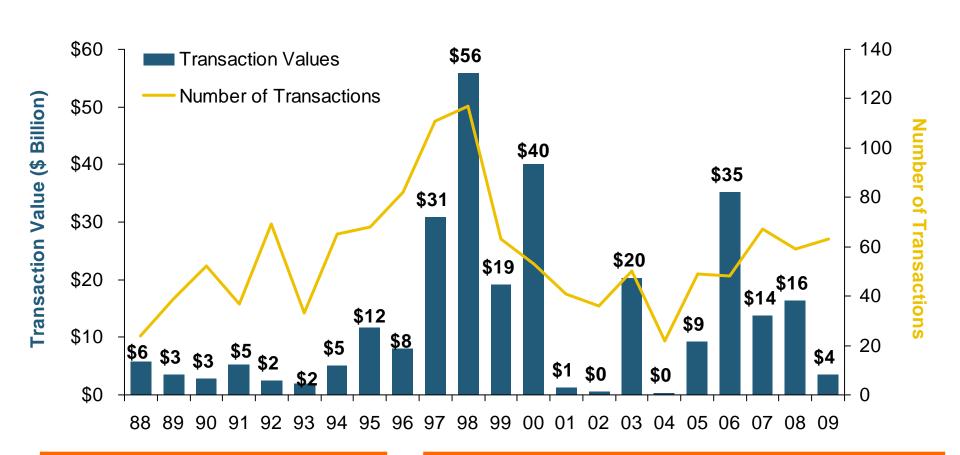


Merger & Acquisition

Barriers to Consolidation Will Diminish in 2010

U.S. P/C Insurance-Related M&A Activity, 1988–2009





\$ Value of Deals Down 78% in 2009, Volume Up 7%

2010: No Mega Deals So Far, Despite
Record Capital, Slow Growth and Improved
Financial Market Conditions

Note: U.S. Company was the acquirer and/or target. Source: Conning Research & Consulting.

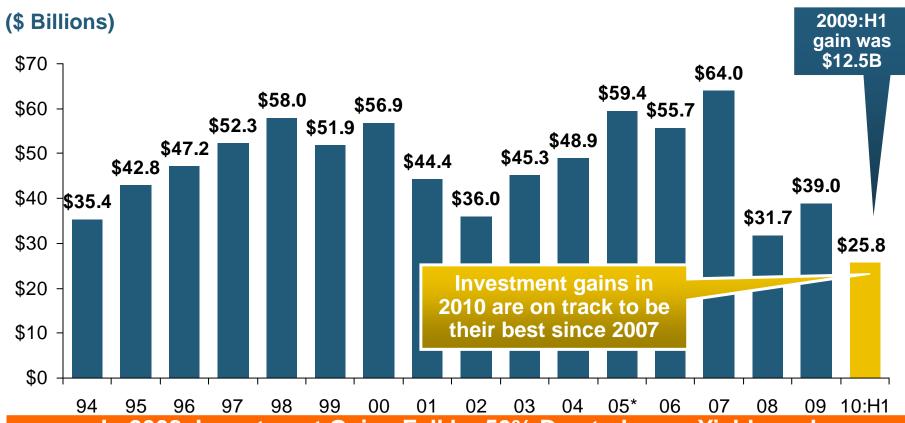


Investment Performance

Investments Are a Principle Source of Declining Profitability

Property/Casualty Insurance Industry Investment Gain: 1994–2010:H1¹





In 2008, Investment Gains Fell by 50% Due to Lower Yields and Nearly \$20B of Realized Capital Losses 2009 Saw Smaller Realized Capital Losses But Declining Investment Income Investment Gains Are Recovering So Far in 2010

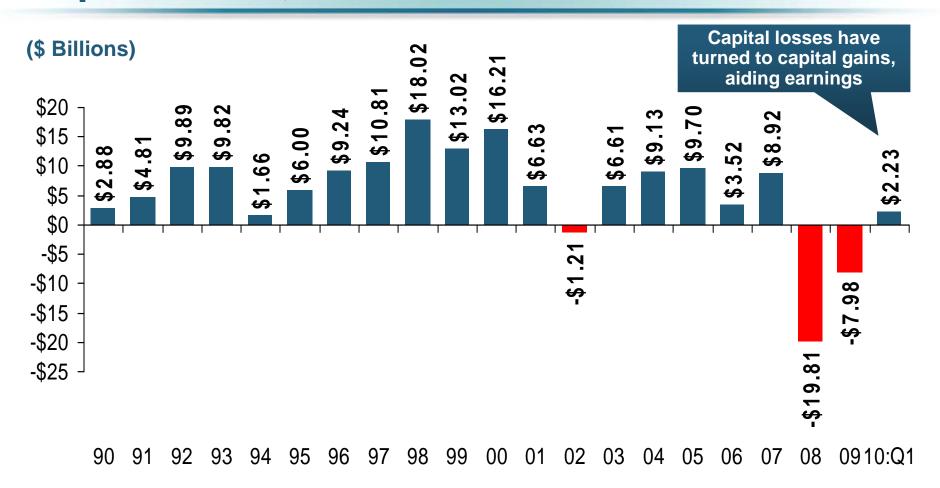
Sources: ISO: Insurance Information Institute.

¹ Investment gains consist primarily of interest, stock dividends and realized capital gains and losses.

^{* 2005} figure includes special one-time dividend of \$3.2B.

P/C Insurer Net Realized Capital Gains, 1990-2010:H1

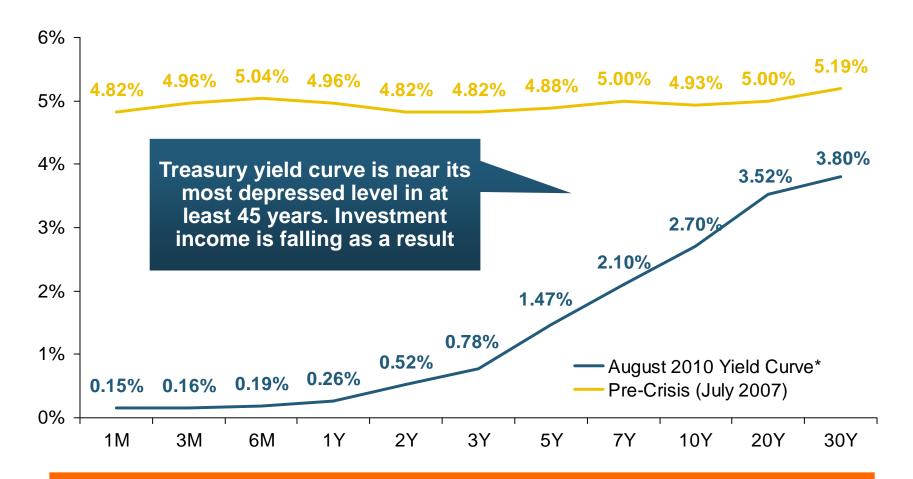




Realized Capital Losses Were the Primary Cause of 2008/2009's Large Drop in Profits and ROE

Treasury Yield Curves: Pre-Crisis (July 2007) vs. August 2010

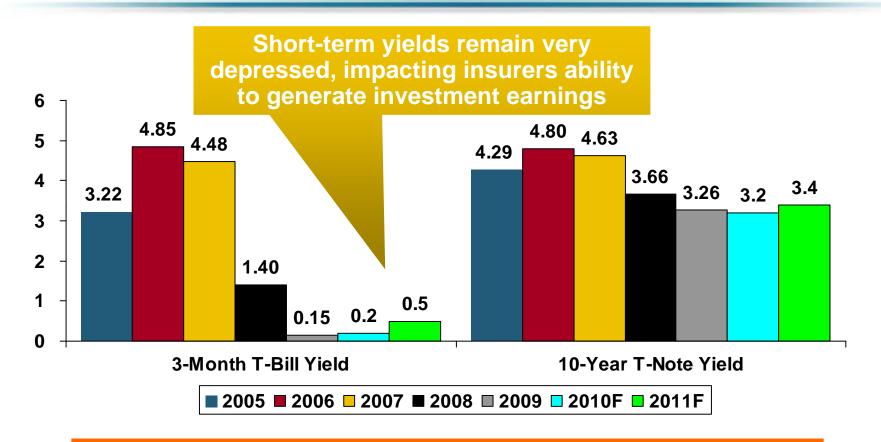




Stock Dividend Cuts Have Further Pressured Investment Income

Treasury Yields Are Low and Expected to Remain Low Through 2011



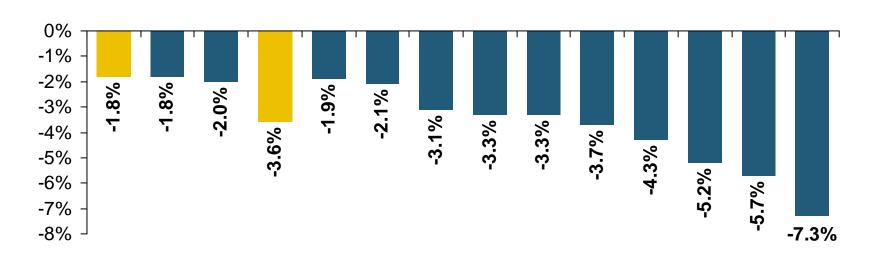


The ability of reserves releases to favorably impact calendar year results will diminish over time reserved redundancies fall

Reduction in Combined Ratio Necessary to Offset 1% Decline in Investment Yield to Maintain Constant ROE, by Line*







Lower Investment Earnings Place a Greater Burden on Underwriting and Pricing Discipline

Source: A.M. Best; Insurance Information Institute.

^{*}Based on 2008 Invested Assets and Earned Premiums

^{**}US domestic reinsurance only

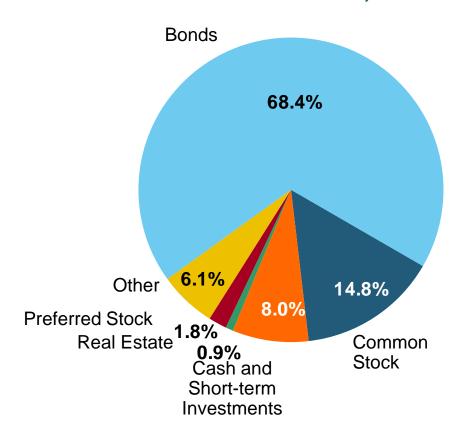
Distribution of P/C Insurance Industry's Investment Portfolio



Portfolio Facts

- Invested assets totaled \$1.214 trillion as of 12/31/08
- Insurers are generally conservatively invested, with more than 2/3 of assets invested in bonds as of 12/31/08
- Only about 15% of assets were invested in common stock as of 12/31/08
- Even the most conservative of portfolios was hit hard in 2008

As of December 31, 2008

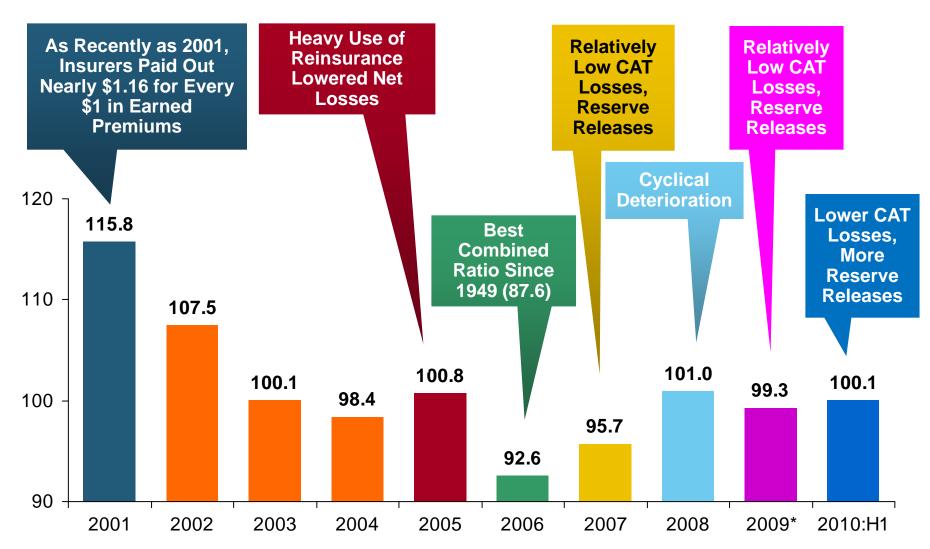




Underwriting Trends –
Financial Crisis Does *Not*Directly Impact Underwriting
Performance: Cycle, Catastrophes
Were 2008's Drivers

P/C Insurance Industry Combined Ratio, 2001–2010:H1*

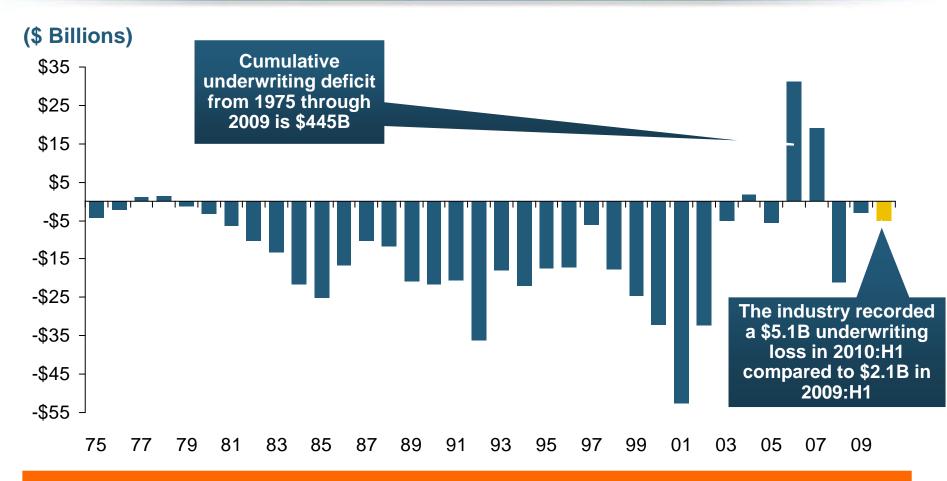




^{*} Excludes Mortgage & Financial Guaranty insurers in 2008, 2009 and 2010. Including M&FG, 2008=105.1, 2009=100.7, 2010:H1=101.7 Sources: A.M. Best, ISO.

Underwriting Gain (Loss) 1975–2010:H1*



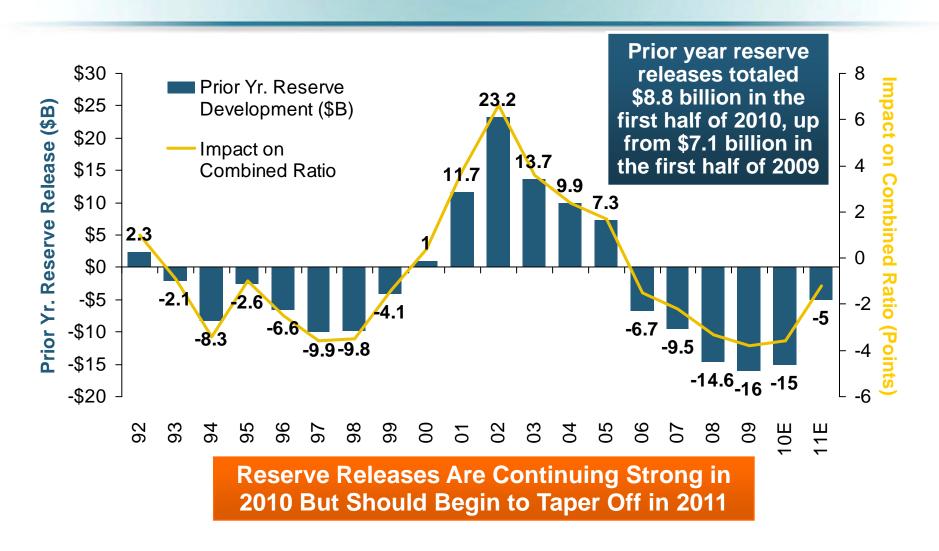


Large Underwriting Losses Are *NOT* Sustainable in Current Investment Environment

^{*} Includes mortgage and financial guarantee insurers. Sources: A.M. Best, ISO; Insurance Information Institute.

P/C Reserve Development, 1992–2011E



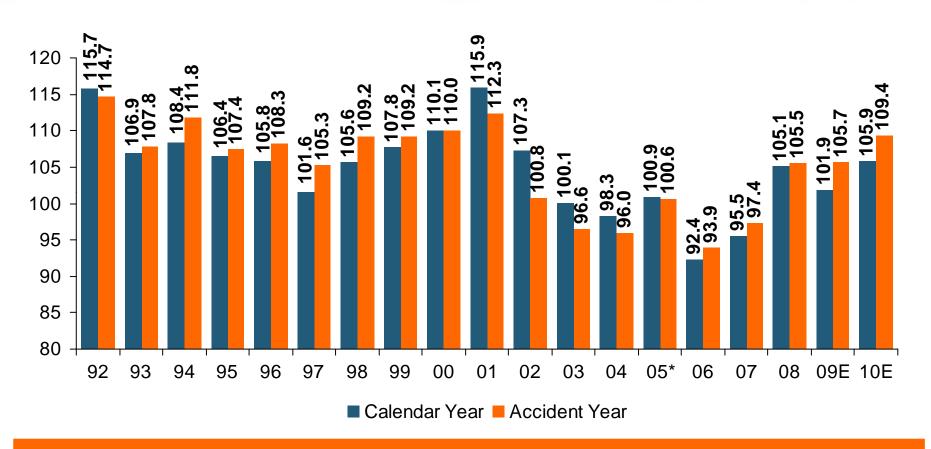


Note: 2005 reserve development excludes a \$6 billion loss portfolio transfer between American Re and Munich Re. Including this transaction, total prior year adverse development in 2005 was \$7 billion. The data from 2000 and subsequent years excludes development from financial guaranty and mortgage insurance.

Sources: Barclay's Capital; A.M. Best.

Calendar Year vs. Accident Year P/C Combined Ratio: 1992–2010E¹





Accident Year Results Show a More Significant Deterioration in Underwriting Performance. Calendar Year Results Are Helped by Reserve Releases

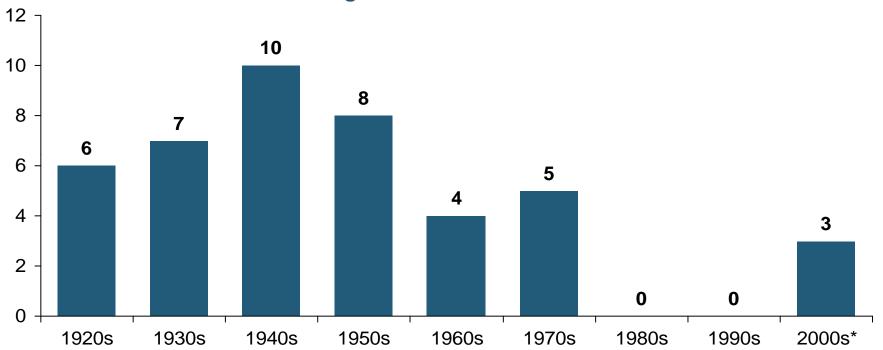
Note: 2005 reserve development excludes a \$6 billion loss portfolio transfer between American Re and Munich Re. Including this transaction, total prior year adverse development in 2005 was \$7 billion. The data from 2000 and subsequent years excludes development from financial guaranty and mortgage insurance.

Sources: Barclay's Capital; A.M. Best.

Number of Years with Underwriting Profits by Decade, 1920s–2000s



Number of Years with Underwriting Profits



Underwriting Profits Were Common Before the 1980s (40 of the 60 Years Before 1980 Had Combined Ratios Below 100) – But Then They Vanished. Not a Single Underwriting Profit Was Recorded in the 25 Years from 1979 Through 2003

Note: Data for 1920–1934 based on stock companies only.

Sources: Insurance Information Institute research from A.M. Best Data.

^{* 2000} through 2009. 2009 combined ratio excluding mortgage and financial guaranty insurers was 99.3, which would bring the 2000s total to 4 years with an underwriting profit.

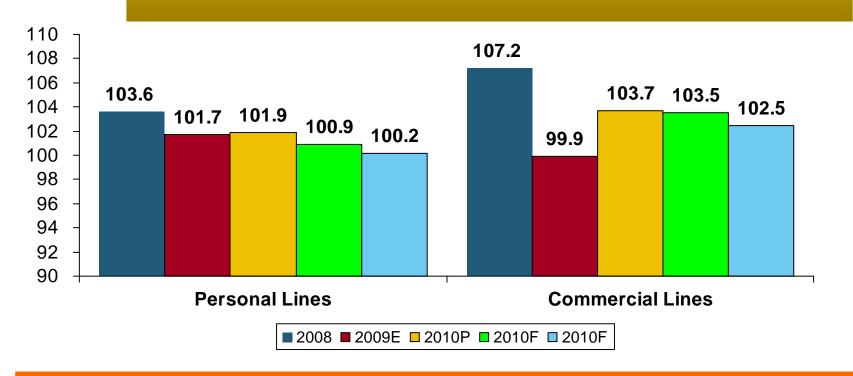


Performance by Segment: Commercial/Personal Lines

Calendar Year Combined Ratios by Segment: 2008-2012F



Personal lines combined ratio is expected to remain stable in 2010 while commercial lines and reinsurance deteriorate

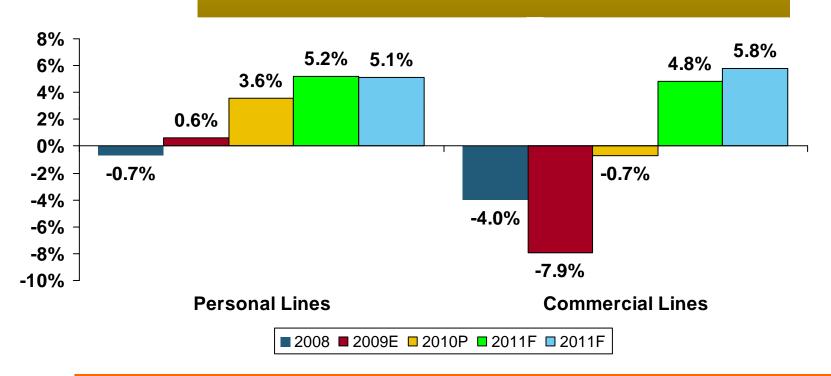


Overall deterioration in 2010 underwriting performance is due to expected return to normal catastrophe activity along with deteriorating underwriting performance related to the prolonged commercial soft market

Net Written Premium Growth by Segment: 2008-2012F



Personal lines will show growth in 2010 while commercial lines is expected to continue to shrink



Rate and exposure are more favorable in personal lines, whereas a prolonged soft market and sluggish recovery from the recession weigh on commercial lines.



Claim Trends in Auto Insurance

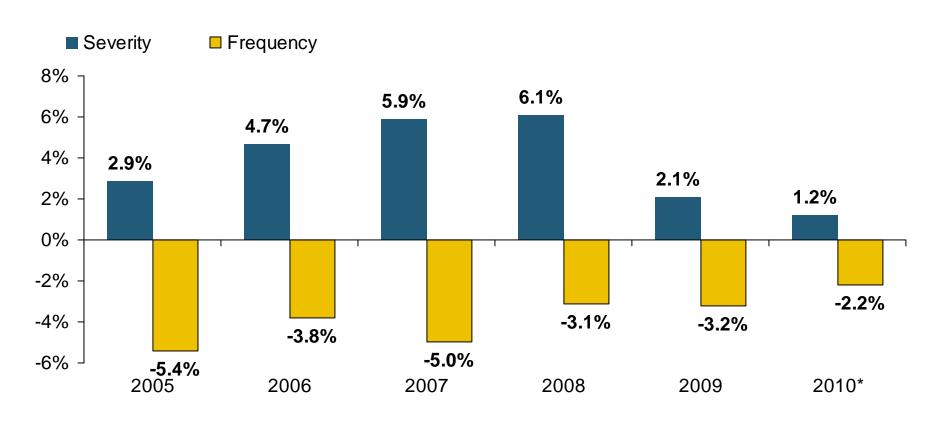
Rising Costs Held in Check by Falling Frequency:

Can That Pattern Be Sustained?

Bodily Injury: Severity Trend Moderating, Frequency Decline Continues



Annual Change, 2005 through 2010*



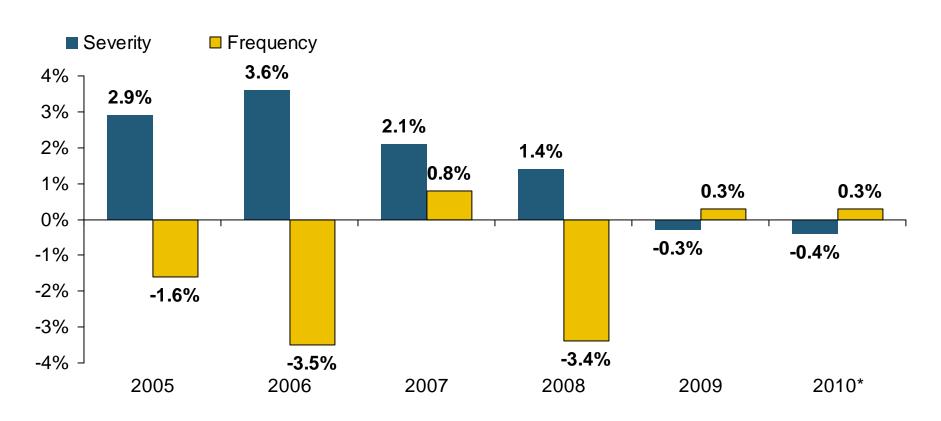
Cost Pressures Will Increase if BI Severity Increases
Outpace Declines in Frequency

*For 2010, data are for the 4 quarters ending with 2010:Q2. Source: ISO/PCI *Fast Track* data; Insurance Information Institute

Property Damage Liability: Frequency and Severity Trends Nearly Offset in 2009/10



Annual Change, 2005 through 2010*



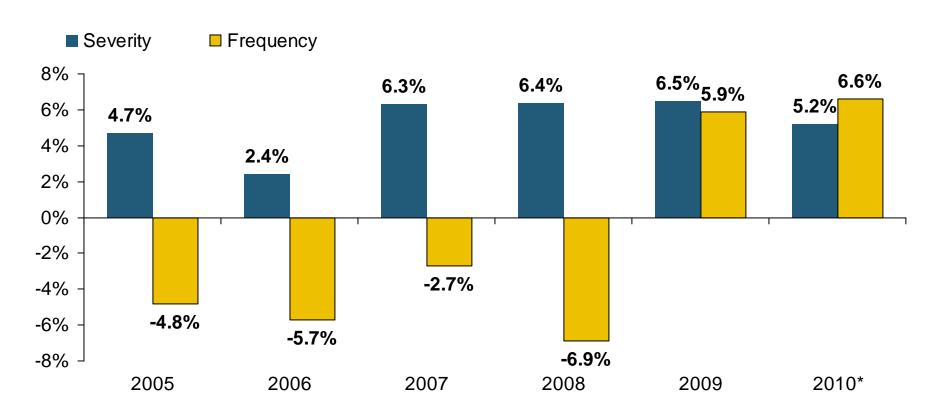
Stable Severity/Frequency Trends Keeping PD Costs in Check, But Are These Trends Sustainable?

^{*}For 2010, data are for the 4 quarters ending with 2010:Q2. Source: ISO/PCI *Fast Track* data; Insurance Information Institute

No-Fault (PIP) Liability: Frequency and Severity Trends Are Adverse*



Annual Change, 2005 through 2010*



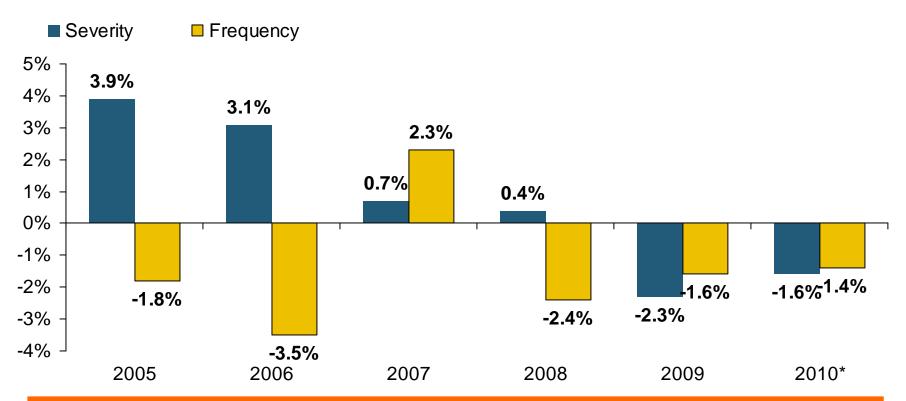
Multiple States Are Experiencing Severe Fraud and Abuse Problems in their No-Fault Systems, Especially FL, MI, NY and NJ

*No-fault states included are: FL, HI, KS, KY, MA, MI, MN, NY, ND and UT; 2010 data are for the 4 quarters ending 2010:Q2. Source: ISO/PCI Fast Track data; Insurance Information Institute

Collision Coverage: Frequency and Severity Trends Have Been Favorable



Annual Change, 2005 through 2010*

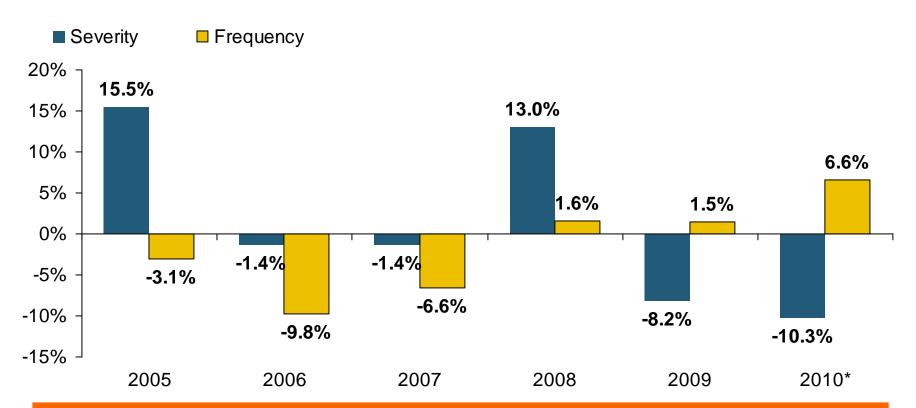


The Recession, High Fuel Prices Have Helped Push Down Frequency and Temper Severity, But this Trend Will Likely Be Reversed Based on Evidence from Past Recoveries

^{*}For 2010, data are for the 4 quarters ending with 2010:Q2. Source: ISO/PCI Fast Track data; Insurance Information Institute

Comprehensive Coverage: Recent Severity Insurance Information Trends Favorable, Frequency is Up in 2010 Institute

Annual Change, 2005 through 2010*



Weather Creates Volatility for Comprehensive Coverage; Recession Has Helped Push Down Frequency and Temper Severity, But This Factors Will Weaken as Economy Recovers

^{*}For 2010, data are for the 4 quarters ending with 2010:Q2. Source: ISO/PCI *Fast Track* data; Insurance Information Institute

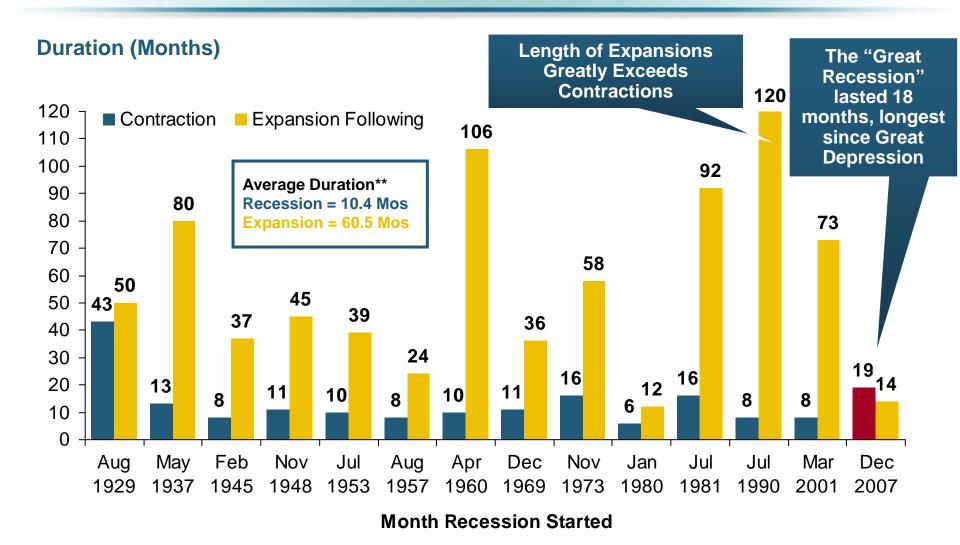


The Economic Storm

What the Financial Crisis and Recession Mean for the Industry's Exposure Base, Growth and Profitability

Length of US Business Cycles, 1929–Present*





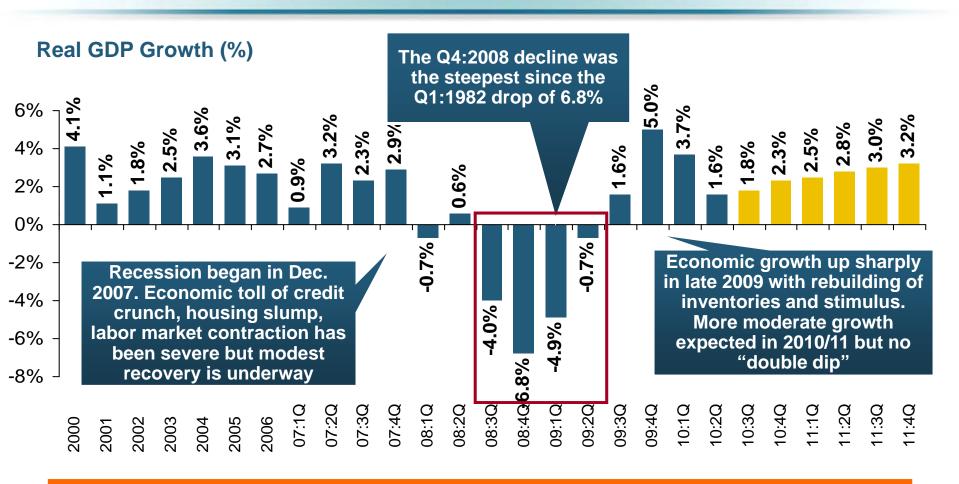
^{*}Through Oct. 2010. Most recent recession began Dec. 2007 and ended June 2009.

Sources: National Bureau of Economic Research; Insurance Information Institute.

^{**} Post-WW II period through end of most recent expansion.

US Real GDP Growth*





Demand Commercial Insurance Continues To Be Impacted by Sluggish Economic Conditions

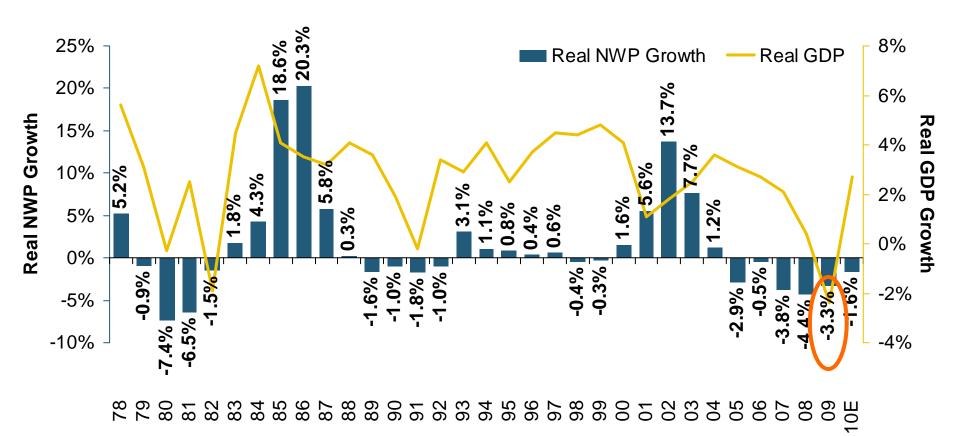
^{*} Estimates/Forecasts from Blue Chip Economic Indicators.

Source: US Department of Commerce, Blue Economic Indicators 7/10; Insurance Information Institute.

Real GDP Growth vs. Real P/C Premium Growth: Modest Association



Real GDP Growth vs. Real P/C (%)



P/C Insurance Industry's Growth is Influenced Modestly by Growth in the Overall Economy



Will Future Tax Policy Impact P/C Insurance Industry Exposure and Growth?

Various Tax Proposals for 2011 Could Have Significant Impacts on the P/C Insurance Industry for Years to Come

Potential Impacts of Current Federal Tax Proposals on P/C Insurance Industry



Proposal	Potential P/C Insurance Industry Impact	P/C Lines that Benefit
100% Expensing of New Investment in Plant & Equipment in 2011 and Continuation of Bonus Depreciation	Could produce a 5-10% surge in investment in physical plant and equipment in 2011 which will need to be insured immediately. Although the proposal only "steals" investment from the future, this provides a permanent benefit to commercial insurers since insurance coverage must be purchased sooner and be maintained. New construction activity boosts WC and surety.	 Commercial Property Construction Commercial Liability Commercial Auto Specialty Lines Excess & Surplus Workers Comp Surety Reinsurance
Reinstate 36% and 39.6% Rates for High Income Taxpayers >\$250K	Potential damage to new/small business formation and growth. Weakness in these areas has hurt p/c insurance exposure and tax hikes could depress insurance exposure in this segment	•None
Continue 2001 and 2003 Tax Cuts for All Taxpayers	Should produce an environment that more beneficial to recovery in small business segment & associate insurance exposures	•Small Business Commercial Lines •Personal Lines

Sources: Proposals from Tax Policy Center; P/C discussion is Insurance Information Institute research.

Potential Impacts of Current Federal Tax Proposals on P/C Insurance Industry (cont'd)



Proposal	Potential P/C Insurance Industry Impact	P/C Lines that Benefit
Impose 20% Tax Rate for Capital Gains and Dividends for High Income Taxpayers	The increase in dividends and capital gains taxes makes private investment less attractive. Under current law the rate is 15%. Additional taxes on investment would presumably result in a marginal but negative impact on p/c insurance exposure.	•None
Payroll Tax Holiday	Reducing the cost of hiring workers would theoretically reduce the cost of employment and should spark hiring, increasing overall employment and payrolls	•Workers comp
Limit Value of Itemized Deductions to 28% for High Income Taxpayers	Will have an unambiguously negative impact on charitable giving. Nonprofit sector will be negatively impacted.	•None (Commercial lines products Designed for NPOs would be negatively impacted; This is a large p/c market.)

Sources: Proposals (except Payroll Tax Holiday) from Tax Policy Center; P/C discussion is Insurance Information Institute research.

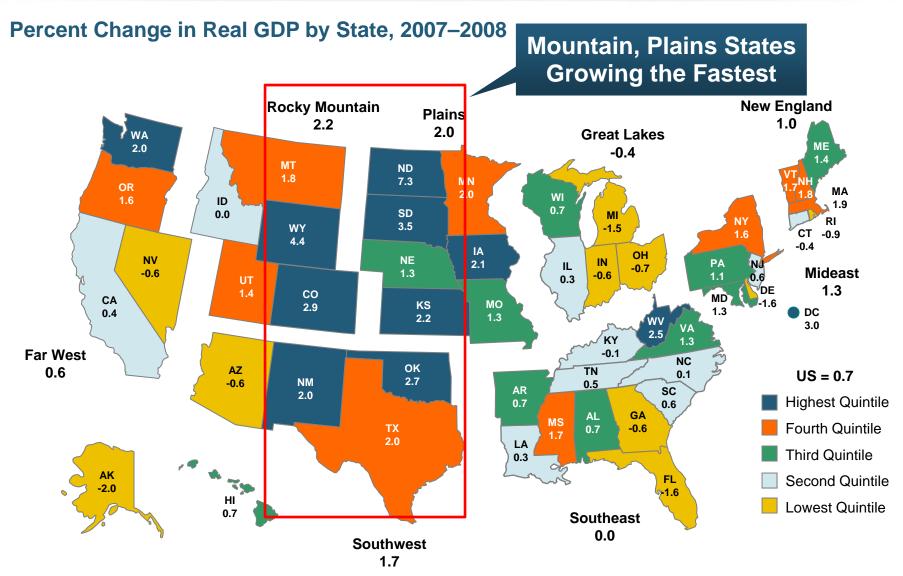


Regional Differences Will Significantly Impact P/C Markets

Recovery in Some Areas Will Begin Years Ahead of Others and Speed of Recovery Will Differ by Orders of Magnitude

State Economic Growth Varied Tremendously in 2008

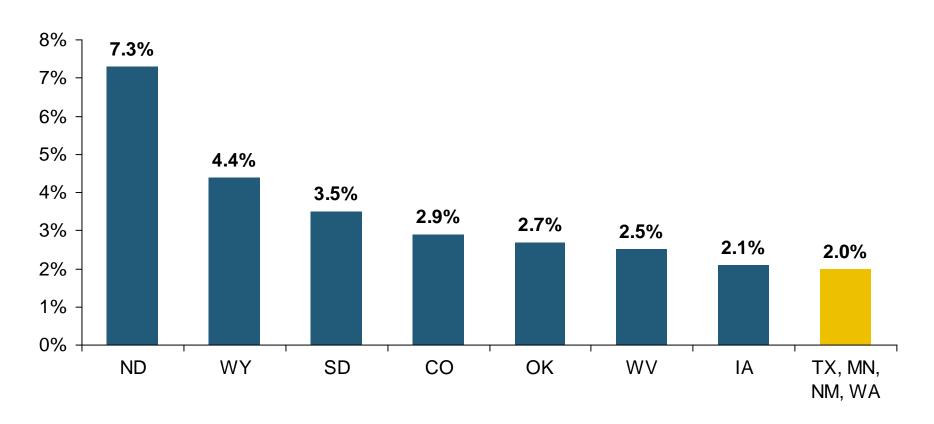




Fastest Growing States in 2008: Plains, Mountain States Lead



Real State GDP Growth (%)

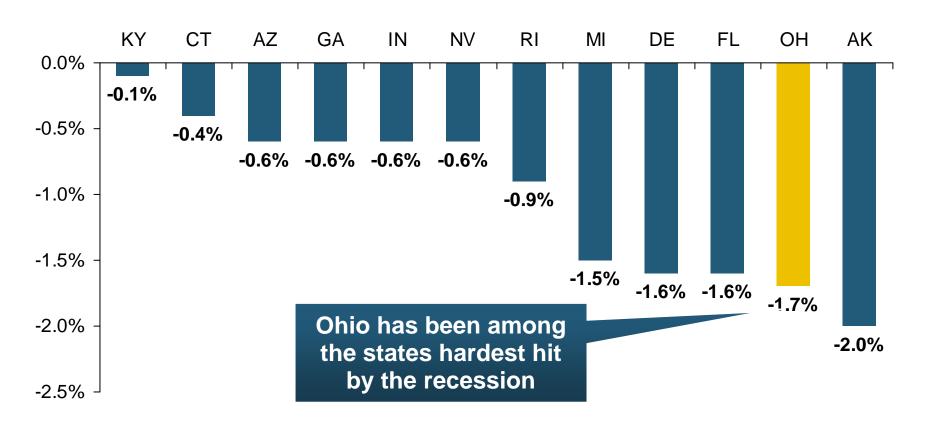


Natural Resource and Agricultural States Have Done Better Than Most
Others Recently, Helping Insurance Exposure in Those Areas

Slowest Growing States in 2008: Diversity of States Suffering



Real State GDP Growth (%)



States in the North, South, East, Midwest and West All Represented Among Hardest Hit, But for Differing Reasons



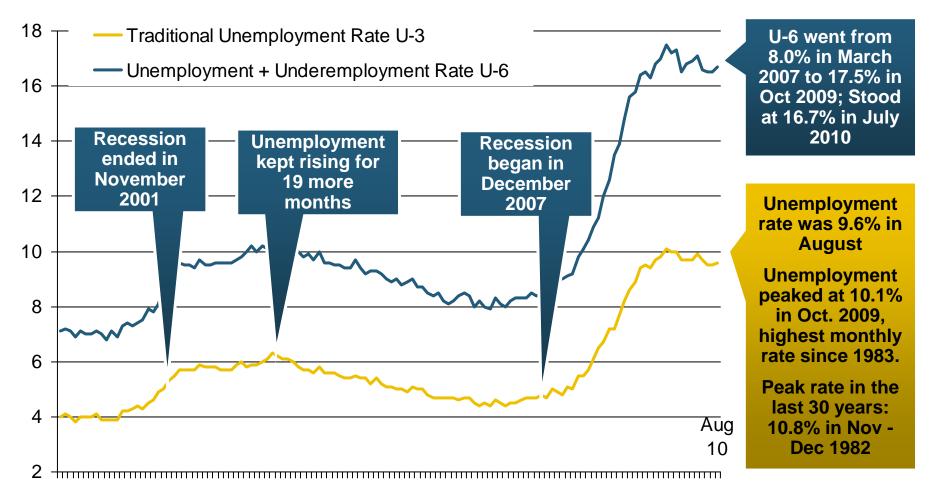
Labor Market Trends

Massive Job Losses Sapped the Economy and Commercial/Personal Lines Exposure, But Trend is Improving

Unemployment and Underemployment Rates: Rocketed Up in 2008-09; Stabilizing in 2010?



January 2000 through August 2010, Seasonally Adjusted (%)



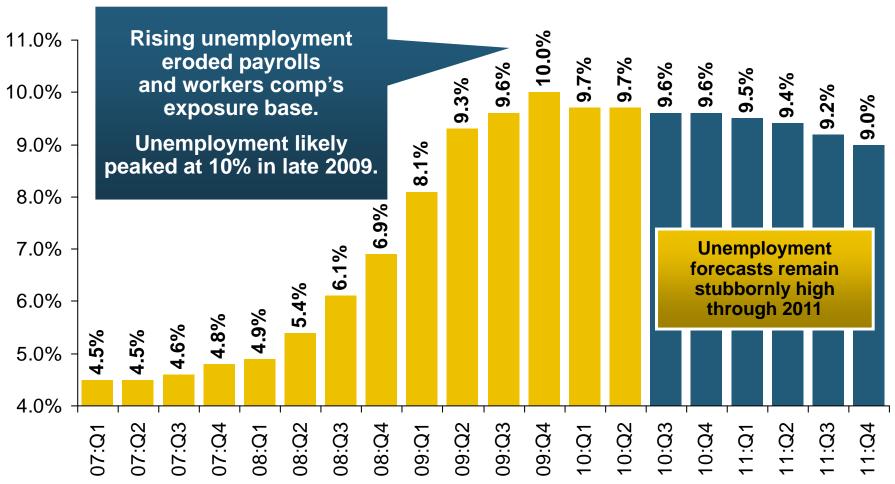
Jan 00 Jan 01 Jan 02 Jan 03 Jan 04 Jan 05 Jan 06 Jan 07 Jan 08 Jan 09 Jan 10

Source: US Bureau of Labor Statistics; Insurance Information Institute.

US Unemployment Rate





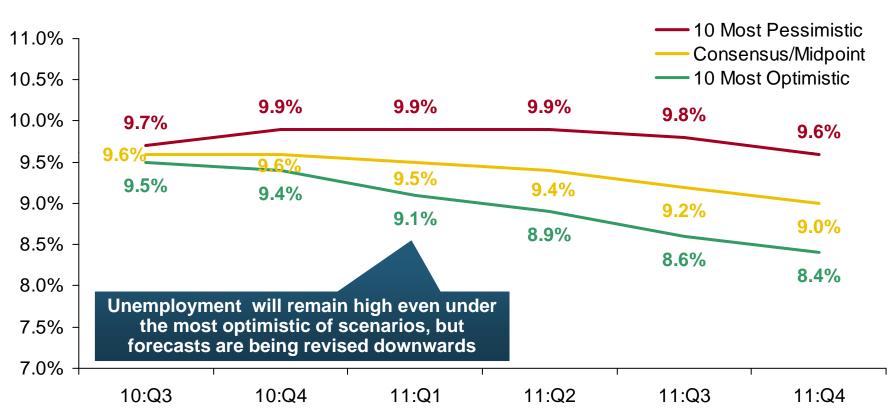


^{* =} actual; = forecasts

US Unemployment Rate Forecasts



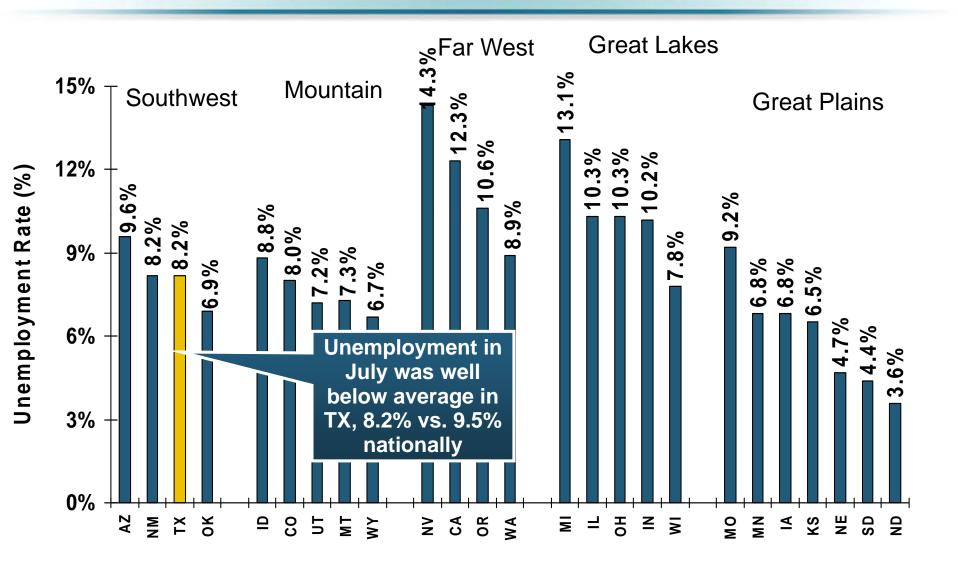




Stubbornly High Unemployment Will Slow the Recovery of the Workers Comp Exposure Base

Unemployment Rates Vary Widely by State and Region: July 2010*



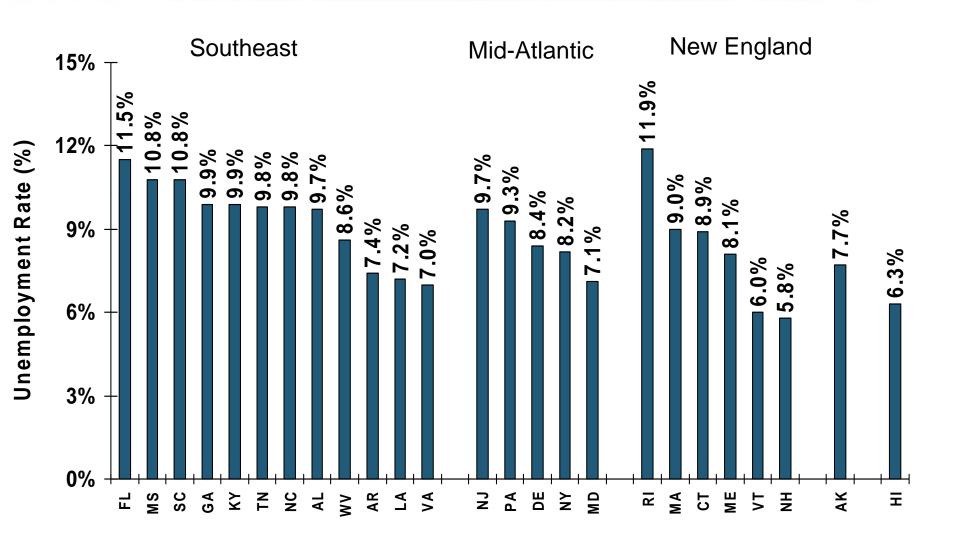


^{*}Provisional figures for July 2010, seasonally adjusted.

Sources: US Bureau of Labor Statistics; Insurance Information Institute.

Unemployment Rates Vary Widely by State and Region: July 2010* (cont'd)





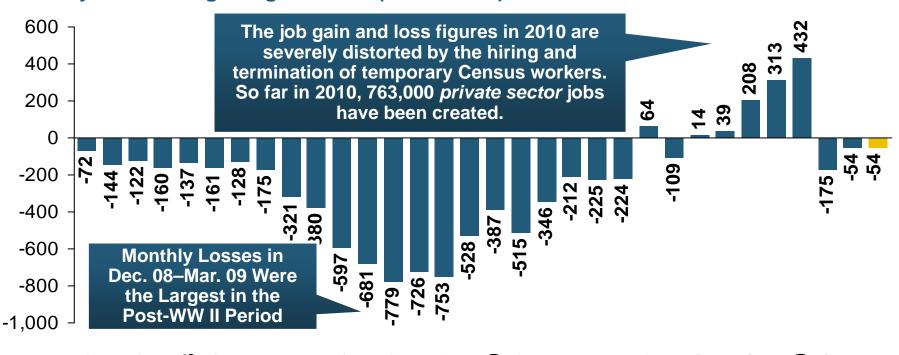
^{*}Provisional figures for July 2010, seasonally adjusted.

Sources: US Bureau of Labor Statistics; Insurance Information Institute.

Monthly Change Employment*



January 2008 through August 2010* (Thousands)



Jan 08
 Feb 08
 Mar 08
 Apr 08
 Jun 08
 Jun 08
 Jun 08
 Sep 08
 Oct 08
 Jun 09
 Apr 10
 Apr 10
 Apr 10
 Apr 10

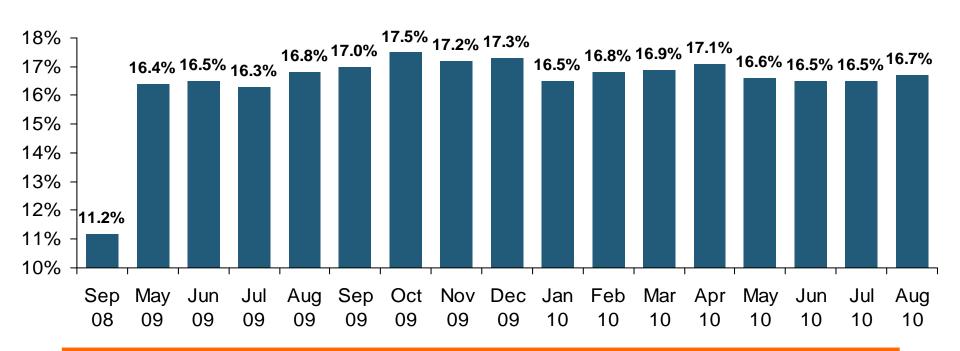
Job Losses Since the Recession Began in Dec. 2007 Peaked at 8.4 Mill in Dec. 09; Stands at 7.7 Million Through August 2010; 14.9 Million People are Now Defined as Unemployed

^{*}Estimate based on Reuters poll of economists.

Labor Underutilization: Broader than Just Unemployment



% of Labor Force



Marginally Attached and Unemployed Persons Account for 16.7% of the Labor Force in August 2010 (1 Out 6 People). Unemployment Rate Alone was 9.6%. Underutilization Shows a Broader Impact on WC and Other Commercial Exposures

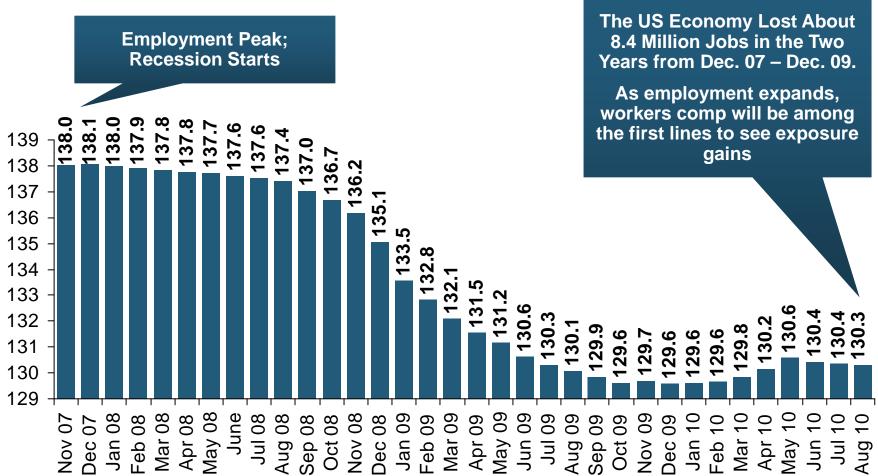
NOTE: Marginally attached workers are persons who currently are neither working nor looking for work but indicate that they want and are available for a job and have looked for work sometime in the recent past. Discouraged workers, a subset of the marginally attached, have given a job-market related reason for not looking currently for a job. Persons employed part time for economic reasons are those who want and are available for full-time work but have had to settle for a part-time schedule.

Source: US Bureau of Labor Statistics; Insurance Information Institute.

US Nonfarm Private Employment





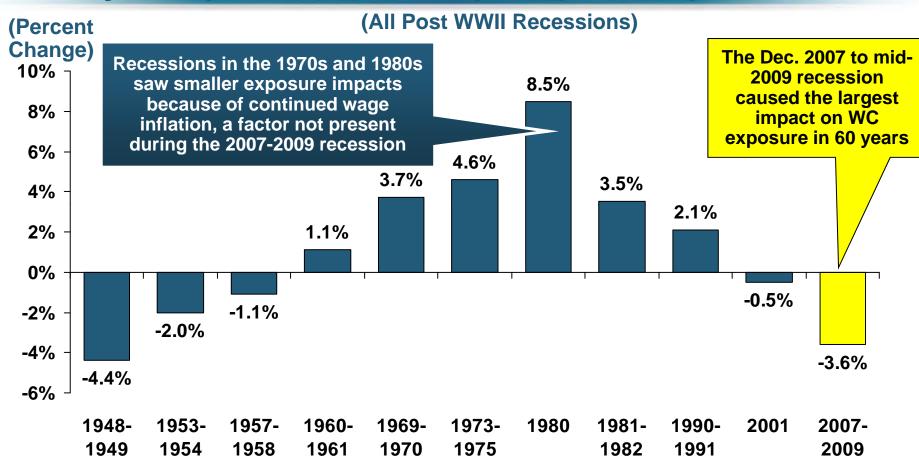


Seasonally adjusted.

Source: US Bureau of Labor Statistics

Estimated Effect of Recessions* on Payroll (Workers Comp Exposure)





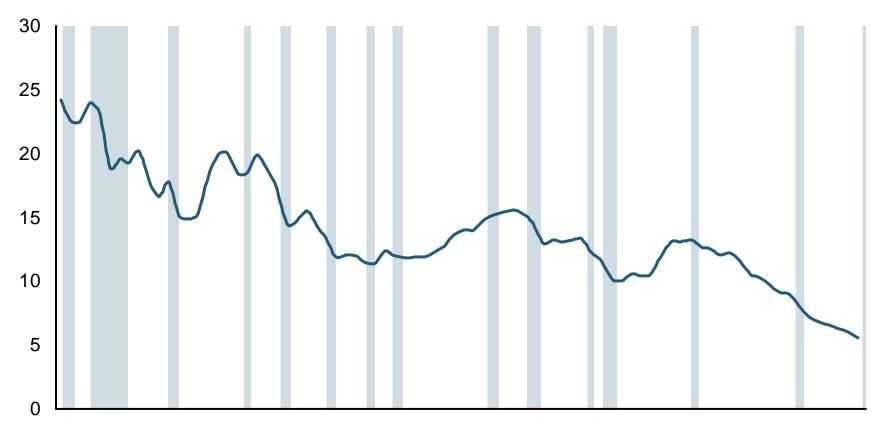
Recession Dates (Beginning/Ending Years)

^{*}Data represent maximum recorded decline over 12-month period using annualized quarterly wage and salary accrual data Source: Insurance Information Institute research; Federal Reserve Bank of St. Louis (wage and salary data); National Bureau of Economic Research (recession dates).

Frequency: 1926–2008 A Long-Term Drift Downward



Manufacturing – Total Recordable Cases Rate of Injury and Illness Cases per 100 Full-Time Workers



'26 '29 '32 '35 '39 '42 '45 '48 '52 '55 '58 '61 '65 '68 '71 '74 '78 '81 '84 '87 '91 '94 '97 '00 '04 '07

Note: Recessions indicated by gray bars.

Sources: NCCI from US Bureau of Labor Statistics; National Bureau of Economic Research



Insurance Industry Employment Trends: 1990-2010

Robert P. Hartwig, Ph.D., CPCU, President & Economist Insurance Information Institute ◆ 110 William Street ◆ New York, NY 10038

September 2010 Report: Employment Highlights*



P-C Insurers

- Employment down by 400 (-0.1%) vs. June 2010
- Employment down by 17,700 (-3.7%) vs. July 2009

Reinsurers

- Employment up by 100 (+0.4%) vs. June 2010
- Employment down by 1,400 (-5.1%) vs. July 2009

Claims Adjusters

- Employment up by 400 (+0.9%) vs. June 2010
- Employment down by 4,800 (-9.9%) vs. July 2009

Insurance Agents & Brokers

- Employment up by 700 (+0.1%) vs. June 2010
- Employment down by 16,300 (-2.5%) vs. July 2009

Life Insurers

- Employment down by 1,200 (-0.3%) vs. June 2010
- Employment down by 5,500 (-1.6%) vs. July 2009

Health/Medical Insurers

- Employment down by 4,100 (-0.9%) vs. June 2010
- Employment down by 7,200 (-1.6%) vs. July 2009

^{*}data are through July 2010 and are preliminary (i.e., subject to later revision)

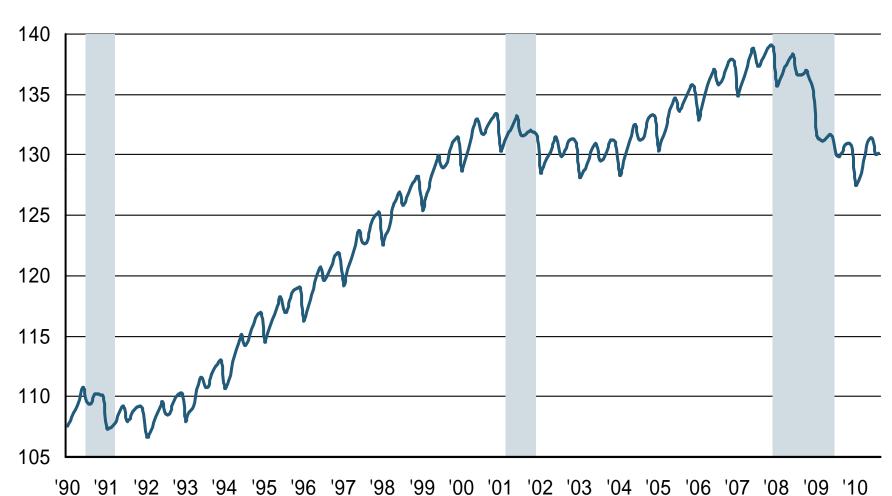


Baselines: U.S. Employment Trends

U.S. Nonfarm Employment, Monthly, 1990–2010*







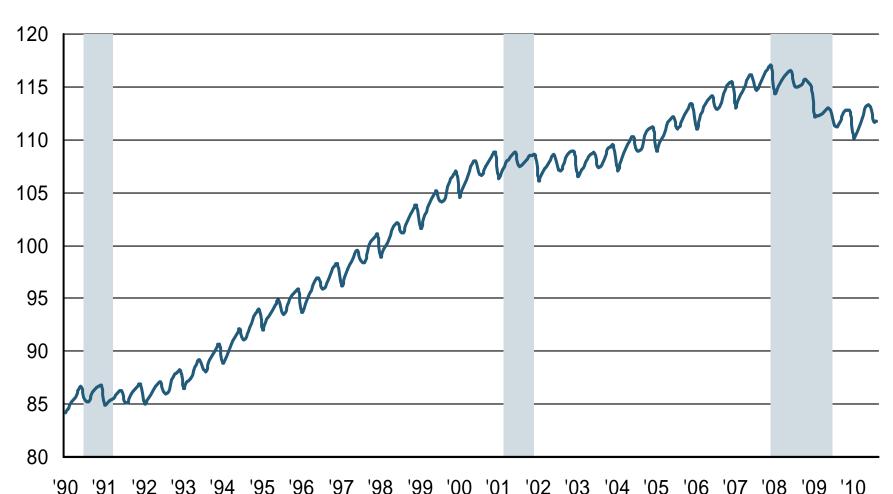
^{*}As of August 2010; Not seasonally adjusted

Note: Recessions indicated by gray shaded columns.

U.S. Employment in Service Industries, Monthly, 1990–2010*







*As of August 2010; Not seasonally adjusted

Note: Recessions indicated by gray shaded columns.



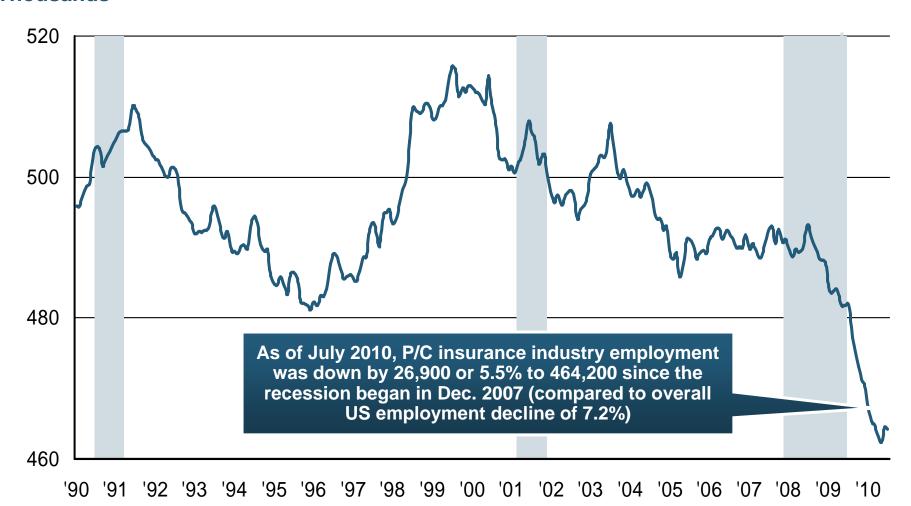
Insurance Industry Employment Trends

Soft Market, Difficult Economy,
Outsourcing, Productivity
Enhancements and
Consolidation Have Contributed
to Industry's Job Losses

U.S. Employment in the Direct P/C Insurance Industry: 1990–2010*



Thousands

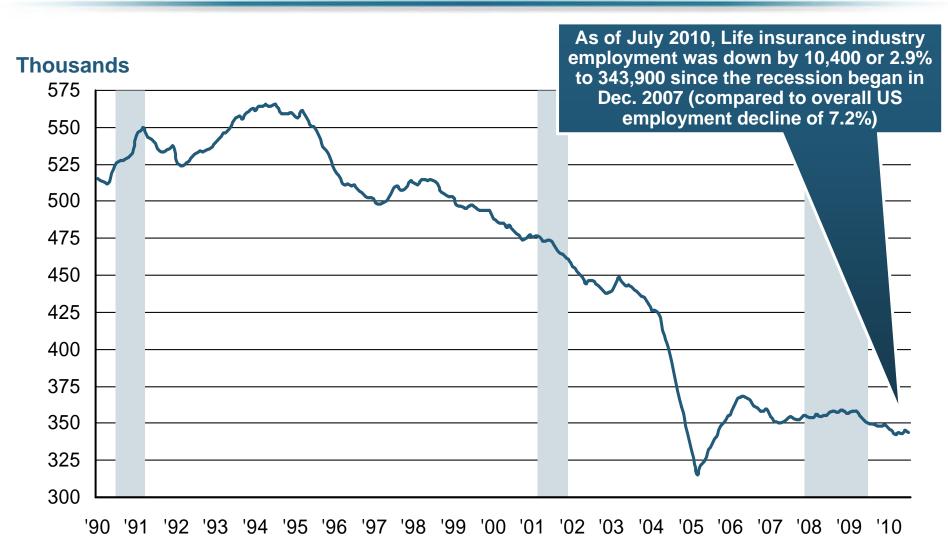


*As of July 2010; Not seasonally adjusted; Does not including agents & brokers

Note: Recessions indicated by gray shaded columns.

U.S. Employment in the Direct Life Insurance Industry: 1990–2010*



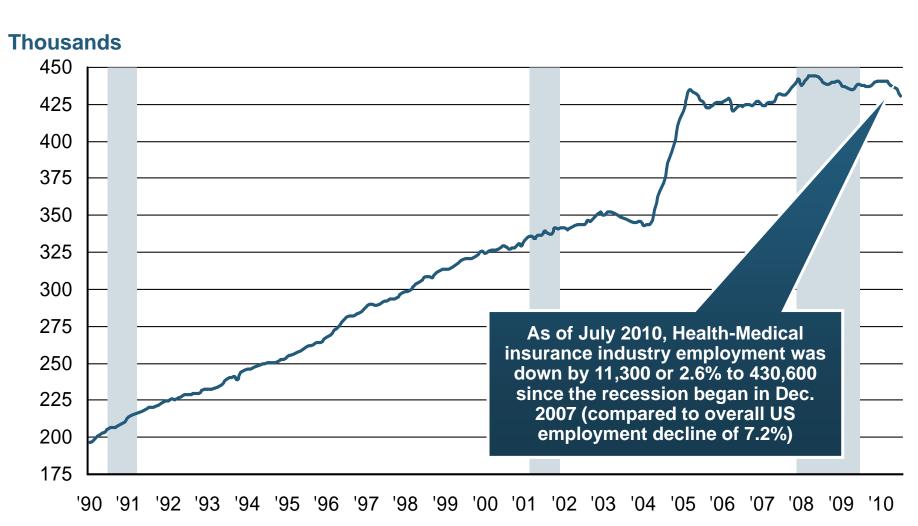


^{*}As of July 2010; Not seasonally adjusted; Does not including agents & brokers

Note: Recessions indicated by gray shaded columns.

U.S. Employment in the Direct HealthMedical Insurance Industry: 1990–2010*





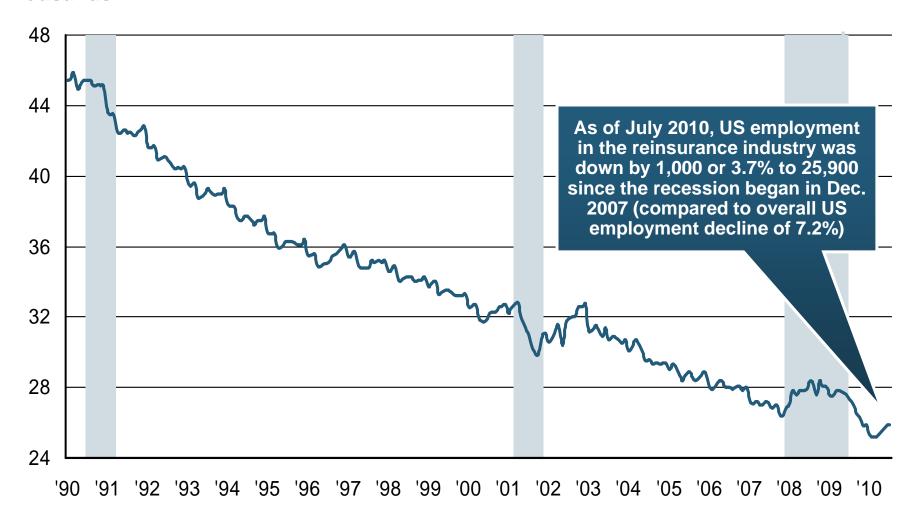
^{*}As of July 2010; Not seasonally adjusted; Does not including agents & brokers

Note: Recessions indicated by gray shaded columns.

U.S. Employment in the Reinsurance Industry: 1990–2010*



Thousands



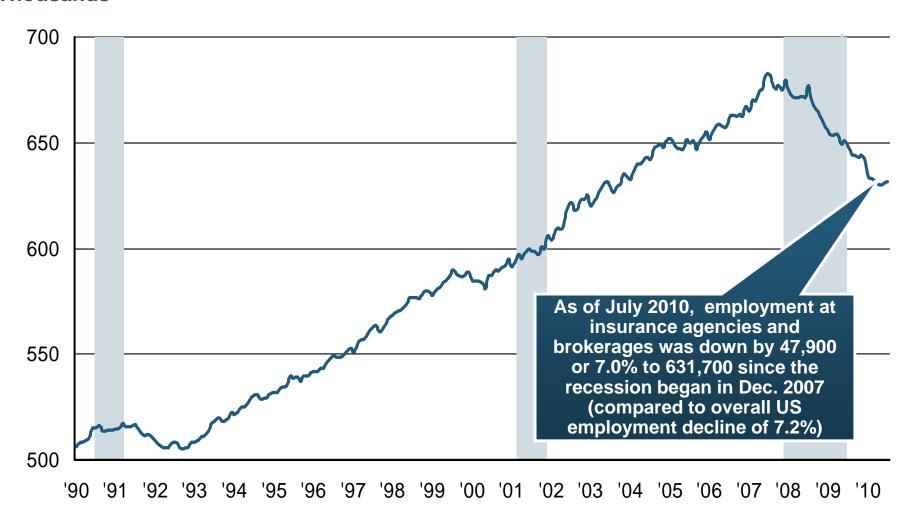
*As of July 2010; Not seasonally adjusted; Does not including agents & brokers

Note: Recessions indicated by gray shaded columns.

U.S. Employment in Insurance Agencies & Brokerages: 1990–2010*



Thousands



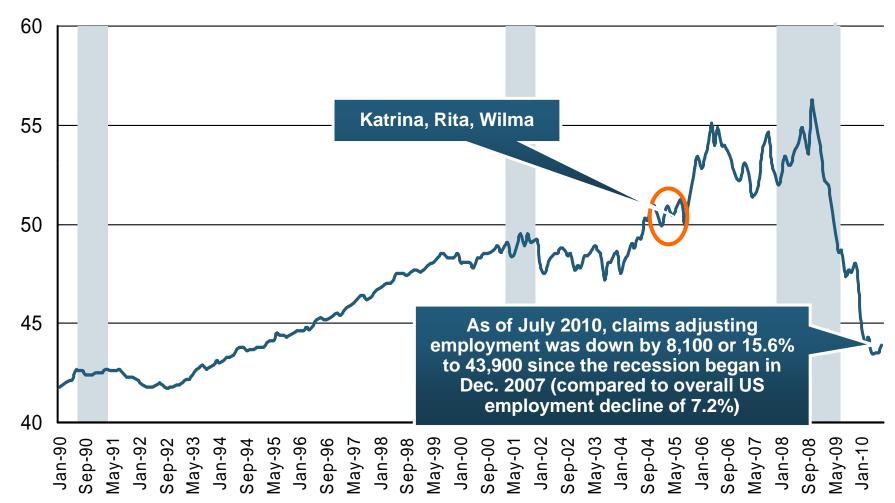
^{*}As of July 2010; Not seasonally adjusted. Includes all types of insurance.

Note: Recessions indicated by gray shaded columns.

U.S. Employment in Insurance Claims Adjusting: 1990–2010*



Thousands



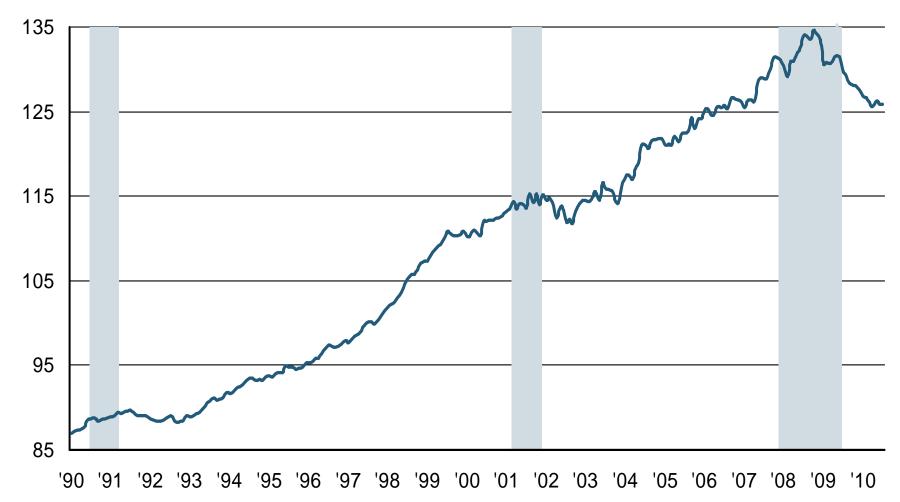
^{*}As of July 2010; Not seasonally adjusted.

Note: Recessions indicated by gray shaded columns.

U.S. Employment in Third-Party Administration of Insurance Funds: 1990–2010*



Thousands



^{*}As of July 2010; Not seasonally adjusted. Includes all types of insurance.

Note: Recessions indicated by gray shaded columns.

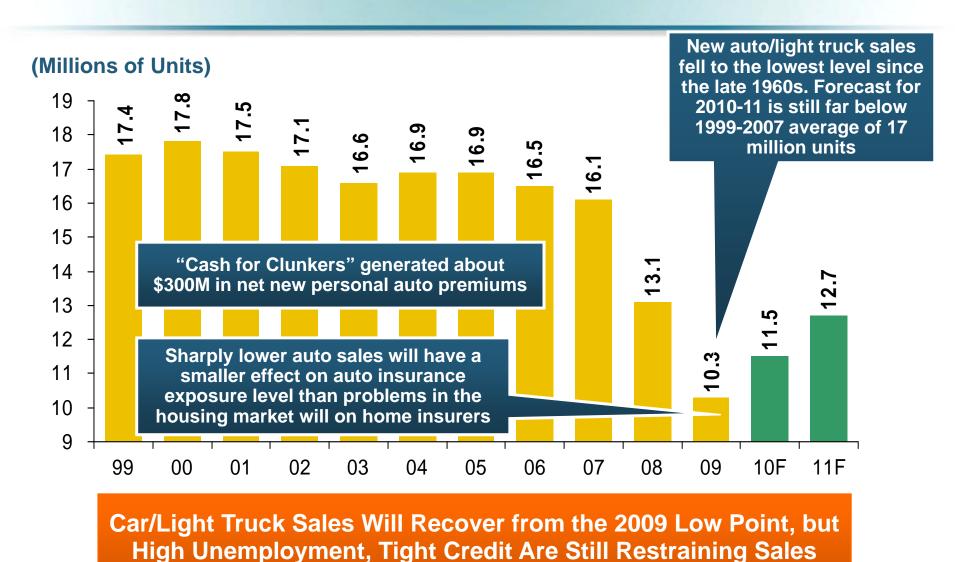


Crisis-Driven Exposure Drivers

Economic Obstacles to Growth in P/C Insurance

Auto/Light Truck Sales, 1999-2011F

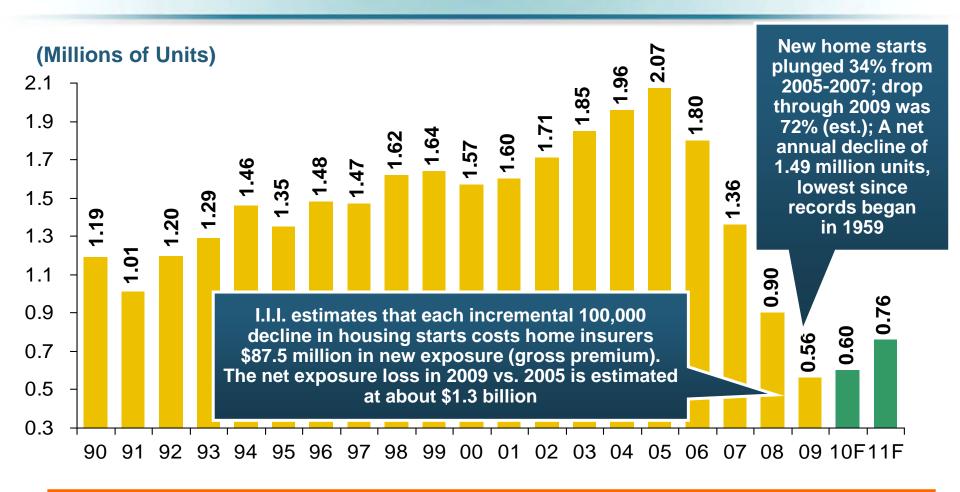




Source: U.S. Department of Commerce; Blue Chip Economic Indicators (9/10); Insurance Information Institute.

New Private Housing Starts, 1990-2011F

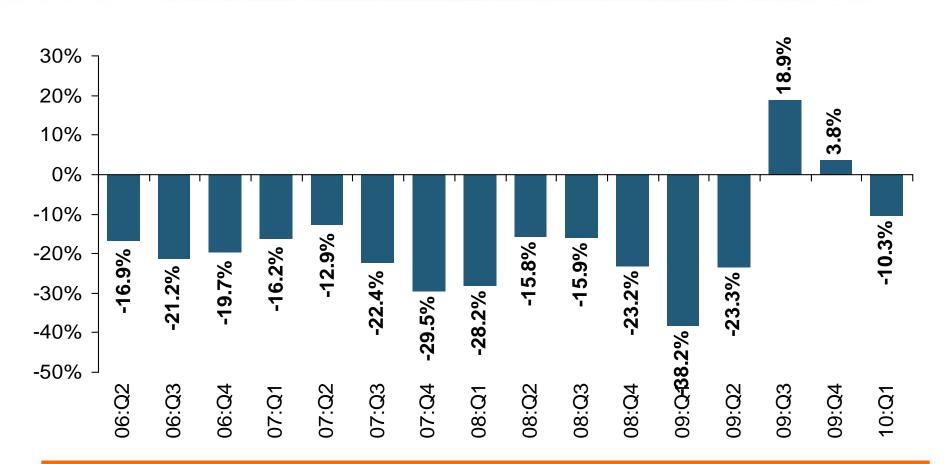




Little Exposure Growth Likely for Homeowners Insurers Due to Weak Home Construction Forecast for 2010-2011. Also Affects Commercial Insurers with Construction Risk Exposure, Surety

Percent Changes in Residential Fixed Investment, 2006:Q2-2010:Q1*



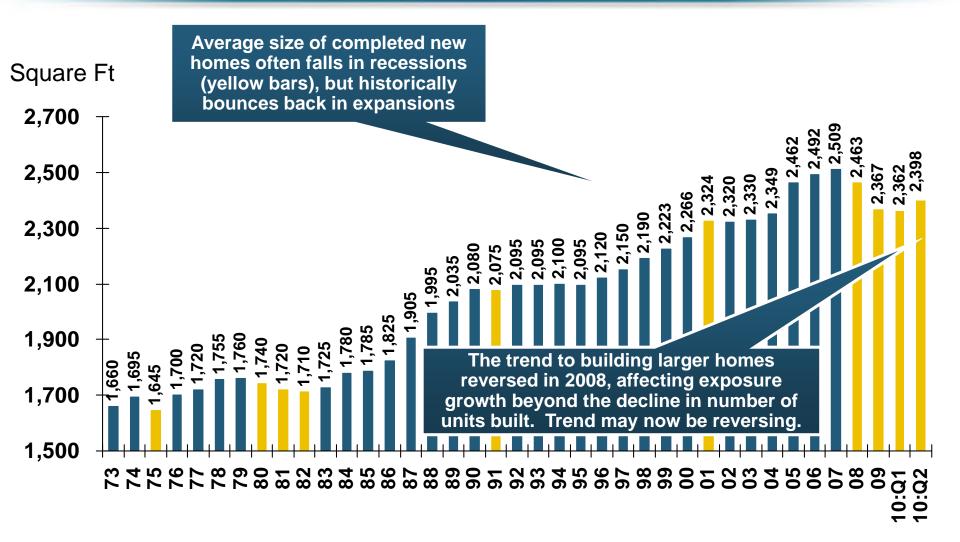


The Drop in 2006 is in Relation to the Record 2.07 Million Units Started in 2005; 1.8 Million Units Were Started That Year. The 2010:Q1 Drop Supports the Weak Home Construction Forecast for 2010-2011.

*seasonally adjusted
Source: U.S. Department of Commerce, Bureau of Economic Analysis

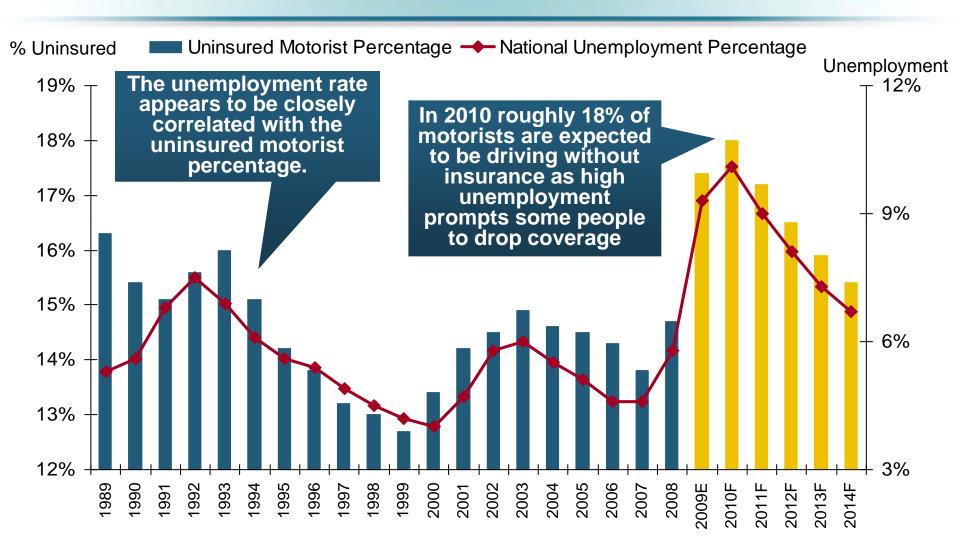
Average Square Footage of Completed New Homes in U.S., 1973-2010:Q2





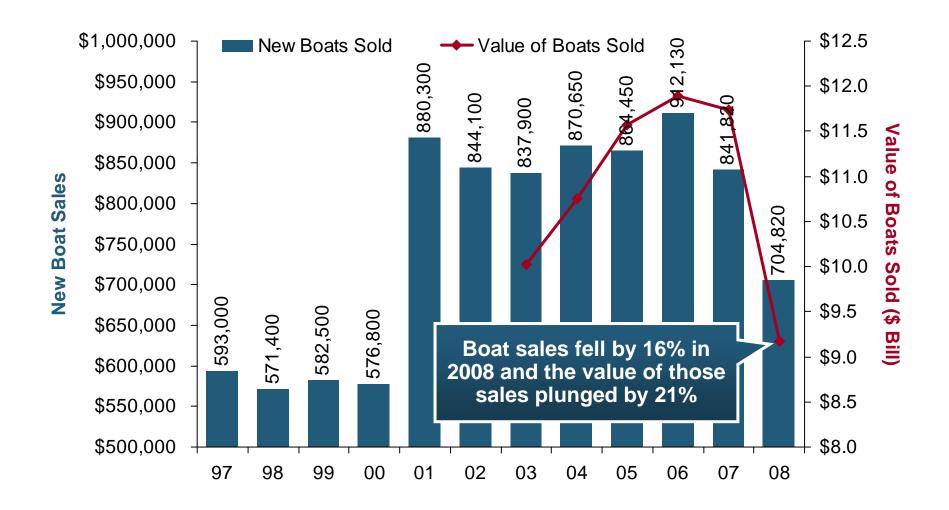
Unemployment's Effect on Percent of Uninsured Motorists, 1989-2014F





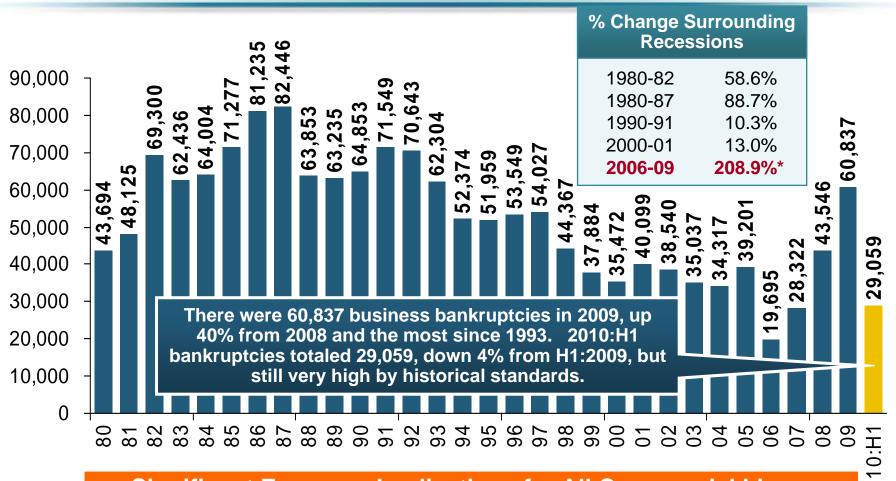
New Boat Sales Symptomatic of Decline in Insured Exposure Growth for Luxury/Discretionary Items





Business Bankruptcy Filings, 1980-2010:H1



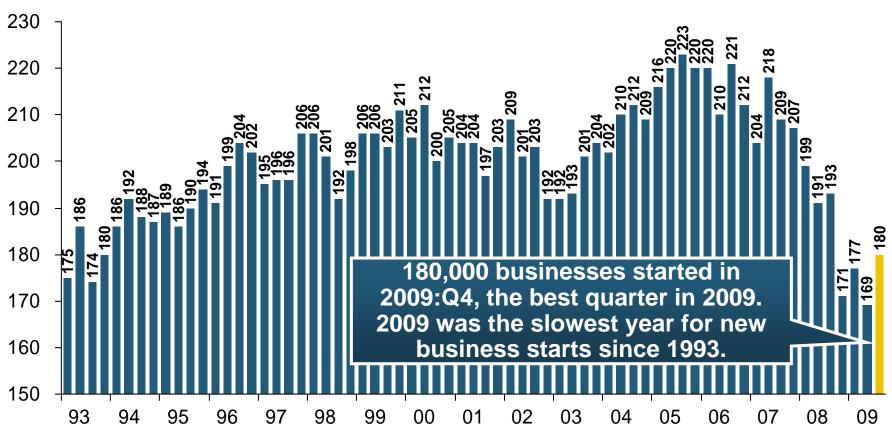


Significant Exposure Implications for All Commercial Lines.
There Are Some Preliminary Indications that Business
Bankruptcies Are Beginning to Decline.

Private Sector Business Starts, 1993:Q2 – 2009:Q4*





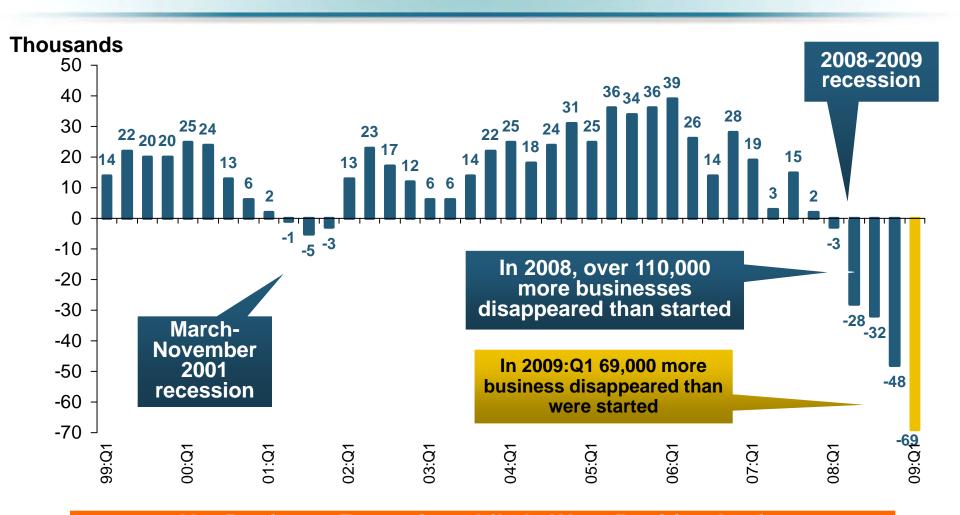


Business Starts Are Down Nearly 20% in the Current Downturn, Holding Back Most Types of Commercial Insurance Exposure

^{*}Latest available as of September 12, 2010, seasonally adjusted Source: Bureau of Labor Statistics, http://www.bls.gov/news.release/cewbd.t07.htm.

Net New Business Formations* 1999:Q1-2009:Q1*



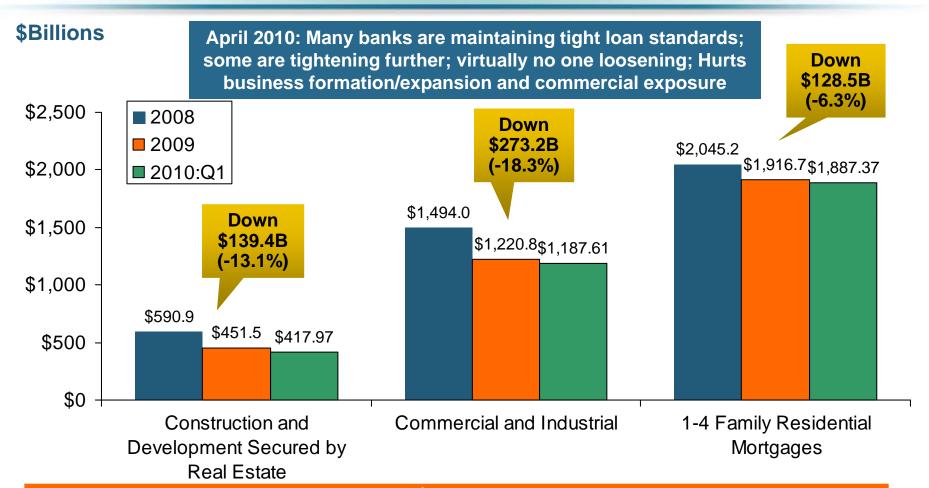


Net Business Formations Likely Were Positive Again, at Least in the Second Half of 2009 and into 2010.

^{*}Business "births" minus business "deaths." Latest data on business "deaths" is for 2009:Q1 as of Sept. 12, 2010. Sources: Bureau of Labor Statistics at http://www.bls.gov/news.release/cewbd.t07.htm; Insurance Information Institute.

FDIC-Insured Banks Are Reducing Credit: 2008, 2009, 2010:Q1



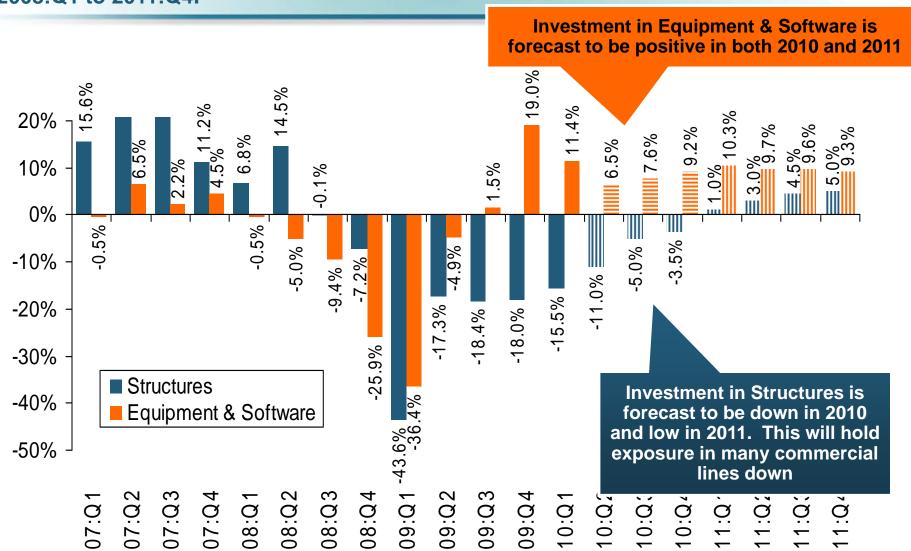


FDIC-Insured Institutions Had \$541.1B (-13.1%) Less in Outstanding Loans in These Three Categories at Year-end 2009 vs. 2008, and Even Less at End of 2010:Q1

Business Fixed Investment



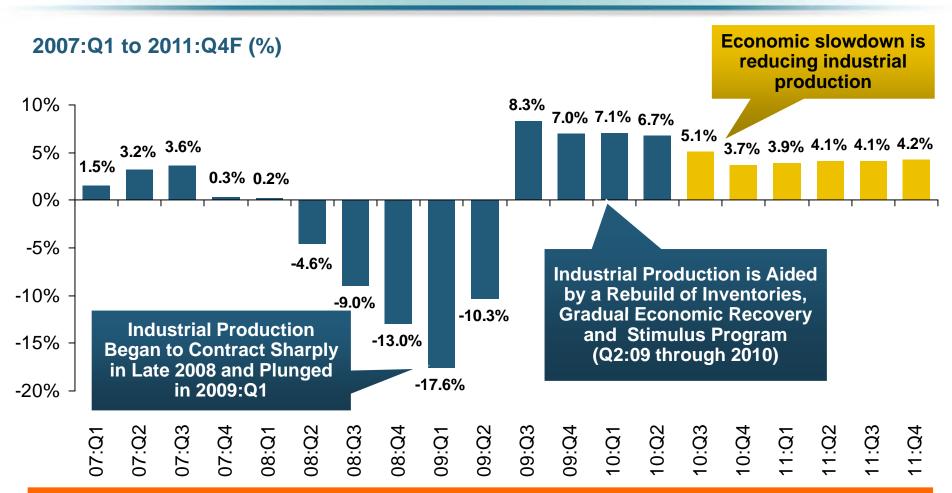
2008:Q1 to 2011:Q4F



Sources: Bureau of Economic Analysis, U.S. Department of Commerce (history); Wells Fargo Securities Economics Group, Monthly Outlook, April 7, 2010 (forecasts)

Total Industrial Production

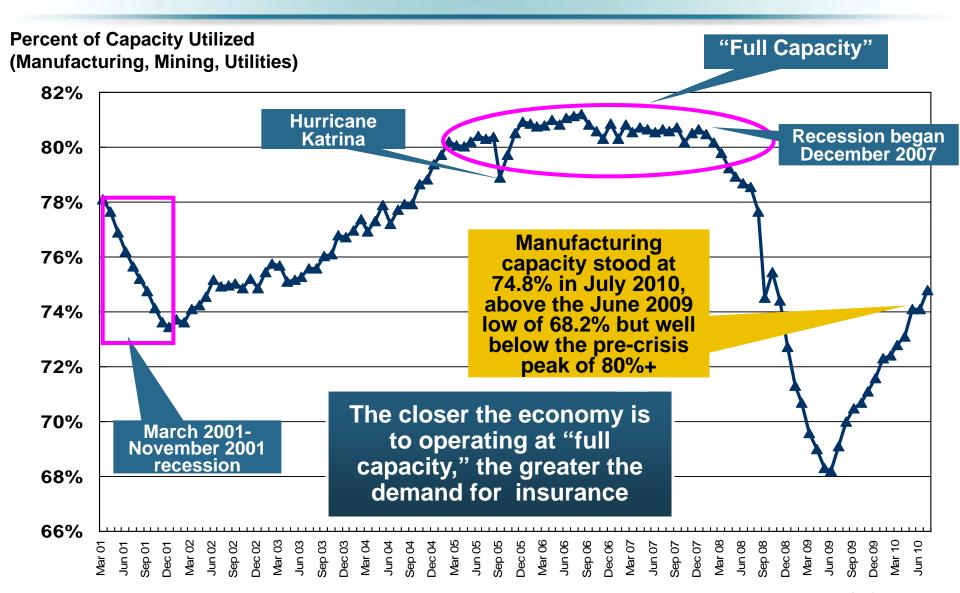




End of Recession in mid-2009, Stimulus Program Benefited Industrial Production and Insurance Exposure Both Directly and Indirectly, Albeit it Very Modestly; Stimulus Effect is Waning in 2010 and Will Be Gone in 2011.

Recovery in Capacity Utilization is a Positive Sign for Insurance Exposure





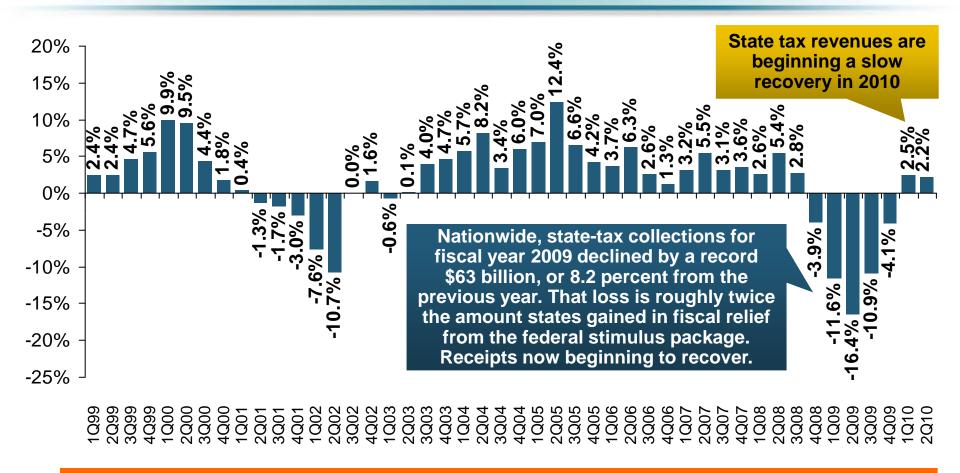


State & Local Government Finances in Dire Straits

Large, Long-Term Cuts Necessary to Align Spending with Shrinking Tax Revenues

Year-Over-Year Change in Quarterly US State Tax Revenues, Inflation Adjusted

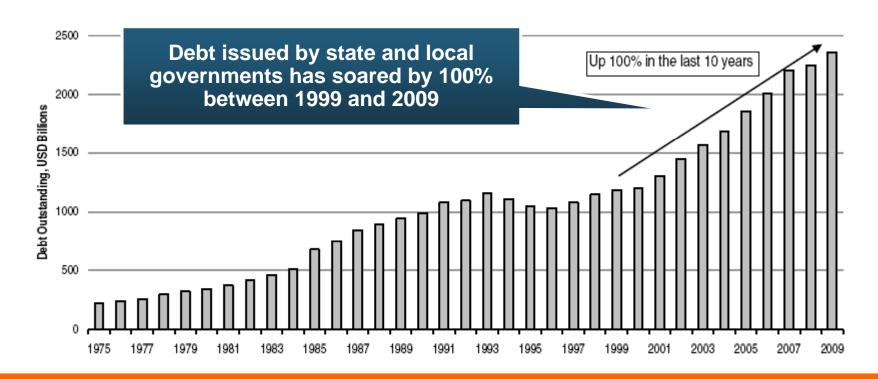




States Revenues Were Up 2.2% in Q2 2010, the 2nd Consecutive Quarter of Revenue Increase. Public Infrastructure Spending is Still Likely to Remain Depressed, Dampening Related Insurance Exposures and Demand.

State and Local Debt Outstanding, 1975-2009

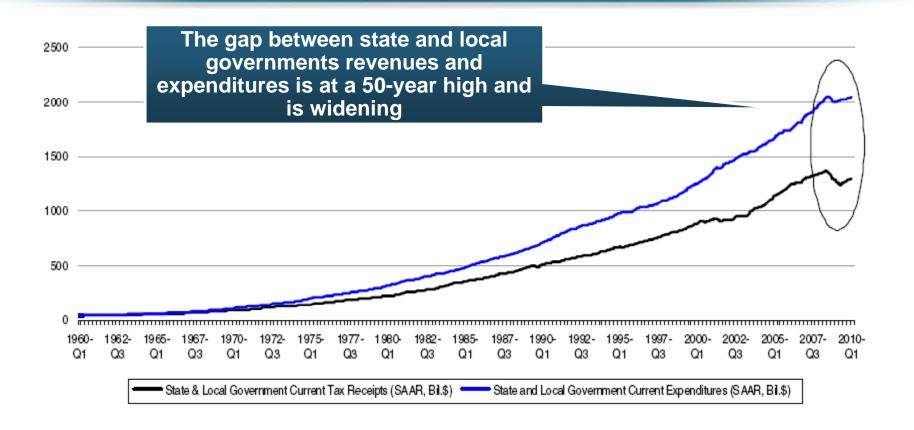




Many States/Localities Are in Dire Fiscal Straights, but the Default Rate on Moody's-Rated Muni Debt is Just 0.09% over the Past 10 Years. Just 1 State Has Defaulted in the Past 100 Years (AR). Default Rate on Munis During the Great Depression was 1.8%, 97% of Which Was Ultimately Recovered

State and Local Expenditures vs. Tax Receipts, 1960-2010:Q1





Many States/Localities Are in Dire Fiscal Straights, but the Default Rate on Moody's-Rated Muni Debt is Just 0.09% over the Past 10 Years. Just 1 State Has Defaulted in the Past 100 Years (AR). Default Rate on Munis During the Great Depression was 1.8%, 97% of Which Was Ultimately Recovered

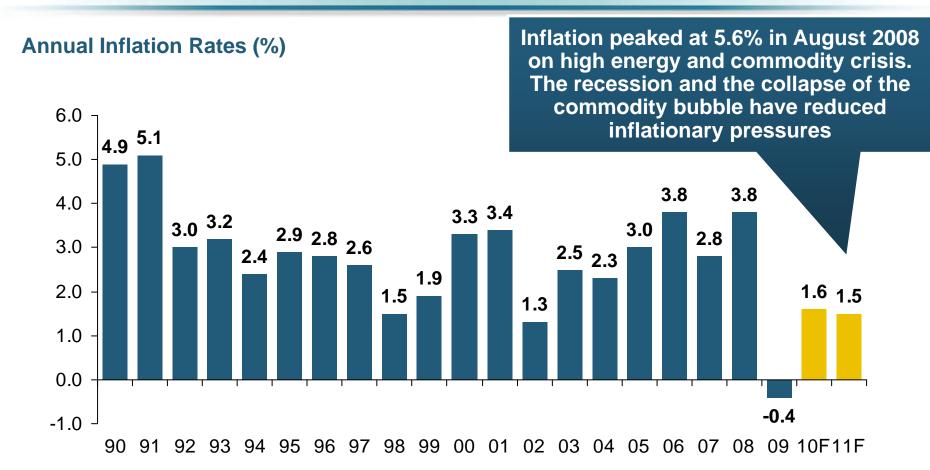


Inflation Trends: Concerns Over Stimulus Spending and Monetary Policy

Mounting Pressure on Claim Cost Severities?

Annual Inflation Rates (CPI-U, %), 1990–2011F

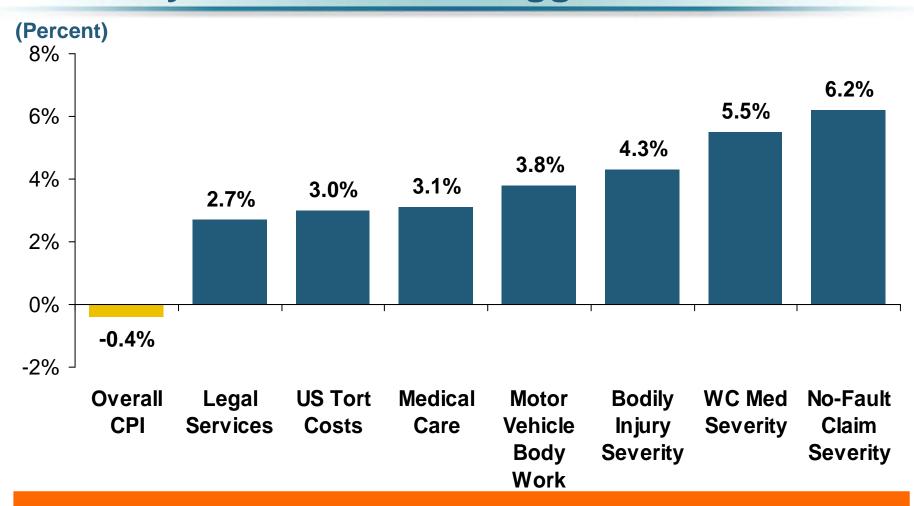




There is So Much Slack in the US Economy Inflation Should Not Be a Concern Through 2010/11, but Deficits and Monetary Policy Remain Longer Run Concerns

P/C Insurers Experience Inflation More Intensely than 2009 CPI Suggests



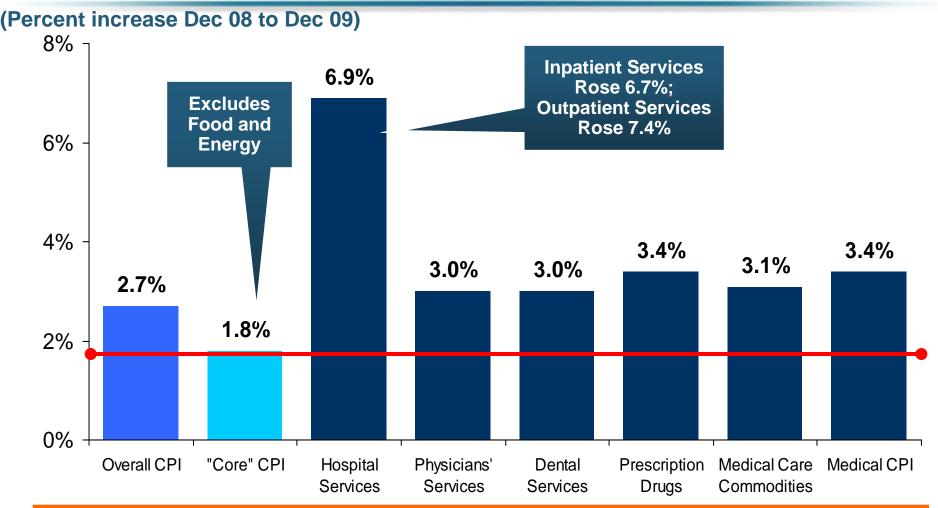


Healthcare and Legal/Tort Costs Are a Major P/C Insurance Cost Driver. These Are Expected to Increase Above the Overall Inflation Rate (CPI) Indefinitely

Source: CPI is Blue Chip Economic Indicator 2009 estimate, 12/09; Legal services, medical care and motor vehicle body work are avg. monthly year-over-year change from BLS; Bl and no-fault figures from ISO Fast Track data for 4 quarters ending 09:Q3. Tort costs is 2009 Towers-Perrin estimate. WC figure is I.I.I. estimate based on historical NCCI data.

WC Insurers Experience Inflation More Intensely than 2009 CPI Suggests

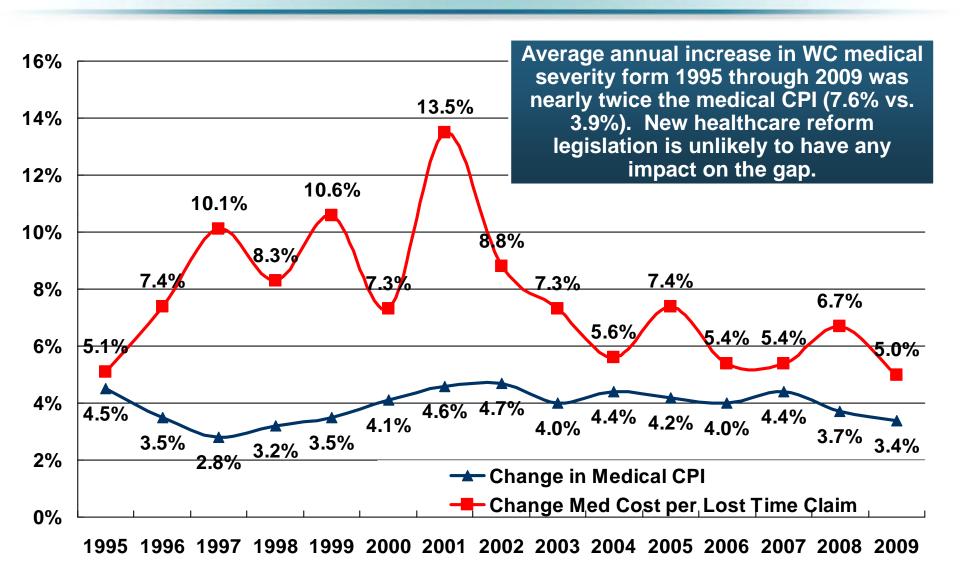




Healthcare Costs Are a Major WC Insurance Cost Driver. They Are Likely to Increase Faster than the CPI for the Next Few Years, at Least

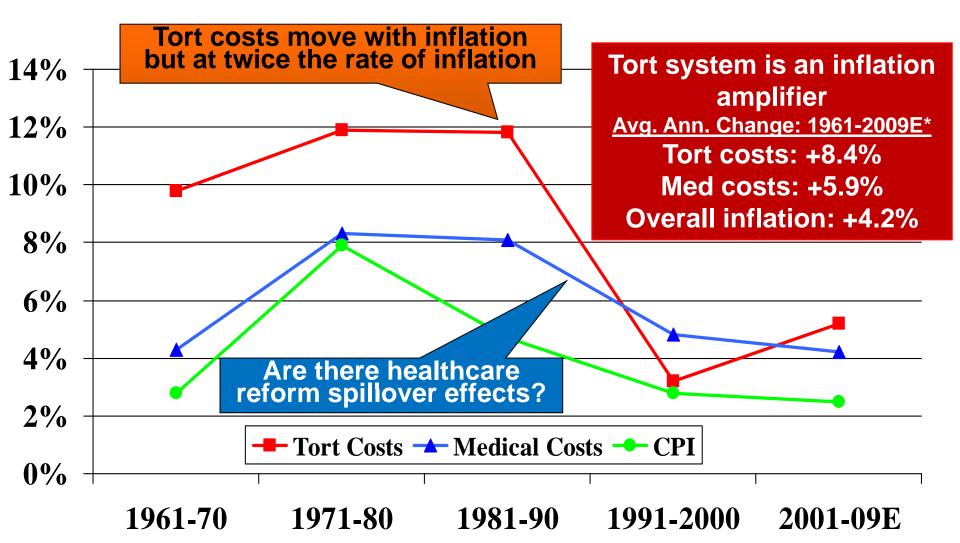
WC Medical Severity Rising at Twice the Medical CPI Rate





Tort Cost Growth & Medical Cost Inflation vs. Overall Inflation (CPI-U), 1961-2009E*





^{*} CPI-U and medical costs as of Sept 2009; Tort figure is for full-year 2009 from Tillinghast.

Source: U.S. Bureau of Labor Statistics; Tillinghast-Towers Perrin, 2008 Update on U.S. Tort Costs; I.I.I.

Top Concerns/Risks for Insurers if Inflation Is Reignited



Concerns

The Federal Reserve Has Flooded Financial System with Cash (Turned on the Printing Presses), the Federal Gov't Has Approved a \$787B Stimulus and the Deficit is Expected to Mushroom to \$1.8 Trillion. All Are Potentially Inflationary.

- What are the potential impacts for insurers?
- What can/should insurers do to protect themselves from the risks of inflation?

Key Risks

From Sustained/Accelerating Inflation

- Rising Claim Severities
 - Cost of claims settlement rises across the board (property and liability)
- Rate Inadequacy
 - Rates inadequate due to low trend assumptions arising from use of historical data
- Reserve Inadequacy
 - Reserves may develop adversely and become inadequate (deficient)
- **■** Burn Through on Retentions
 - Retentions, deductibles burned through more quickly
- Reinsurance Penetration/Exhaustion
 - Higher costs → risks burn through their retentions more quickly, tapping into reinsurance more quickly and potentially exhausting their reinsurance more quickly

Source: Insurance Information Institute.

Top Concerns/Risks for Insurers if Deflation Becomes a Reality



Concerns

Deflation is defined as a sustained decline in the general price level. It can result from the reduction in the supply of money or credit or reductions in government, personal or investment spending. When deflation takes hold, the incentive is to defer purchases until prices decline further. This depresses aggregate demand, increases unemployment and triggers recessions.

- What are the potential impacts for insurers?
- What can/should insurers do to protect themselves from the risks of deflation?

Key Risks

From Sustained Deflation Inflation

■ Reduced Exposures

Deflation is likely accompanied (potentially severe) recession, depressing insurance demand

■ Reduced Investment Earnings

 Deflationary periods that interest rates drop to very low levels. Stock markets may fall as the economy struggles with recessions and reduced corporate earnings.

Underwriting Profitability

Lack of investment earnings makes sustained underwriting profitability a necessity

Rates

Regulatory, buyer and market pressure will be biased strongly toward rate reduction

Lost Costs

 Even with a general decline in price levels insurers may experience rising costs in coverages vulnerable to medical claim costs, tort inflation and demand surge

Source: Insurance Information Institute.



Deflation Basics

Primary Causes and Major Bouts of Deflation



■Deflation is:

- A falling general price level
 - Note: this is different from
 - A fall in the rate of increase of the general price level;
 - This is called disinflation
 - A fall in the prices of some items or category of items
- For a prolonged period
- That is expected to continue indefinitely

■Deflation results from some or all of:

- A surge in productivity, generally from technological innovation
- A steep and prolonged drop in the money supply
- A steep and prolonged recession
 - Note: this is different from a fall in the rate of increase of the price level

■Major US Bouts of Deflation

- **1920-22**
- **1930-33**

Broad Impact of Deflation



■Deflation causes...

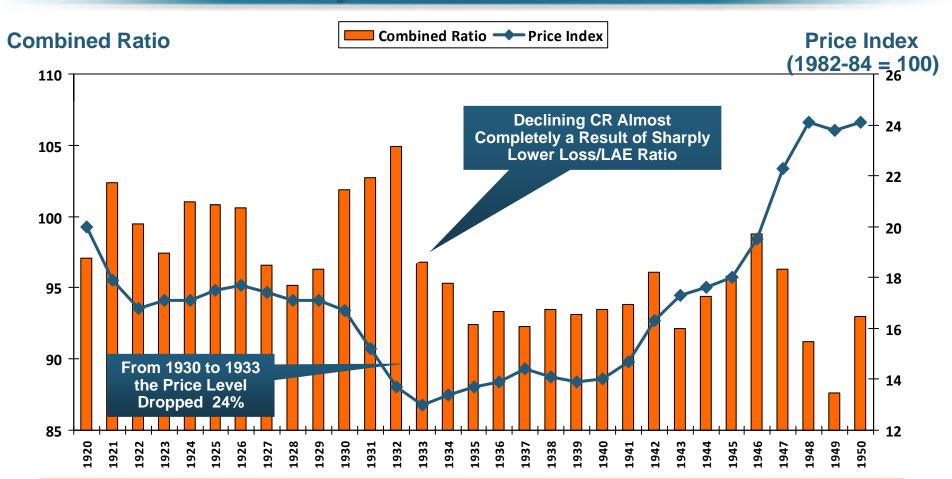
- Consumers to delay buying things
 - They expect to buy those things later at lower prices
- A drop in the level of aggregate demand, from the delay in consumption
- A transfer of wealth
 - From borrowers and holders of illiquid assets
 - To savers/lenders and holders of liquid assets and currency
- A drop in the level of business investment
 - Following the drop in aggregate demand
 - Slack in capacity if the economy is in recession
 - Increased likelihood of lower profits or losses as selling prices drop below costs



What History Teaches Us About Deflation and the P-C Industry

1920-1950: Inflation, Deflation and the P-C Industry's Combined Ratio*

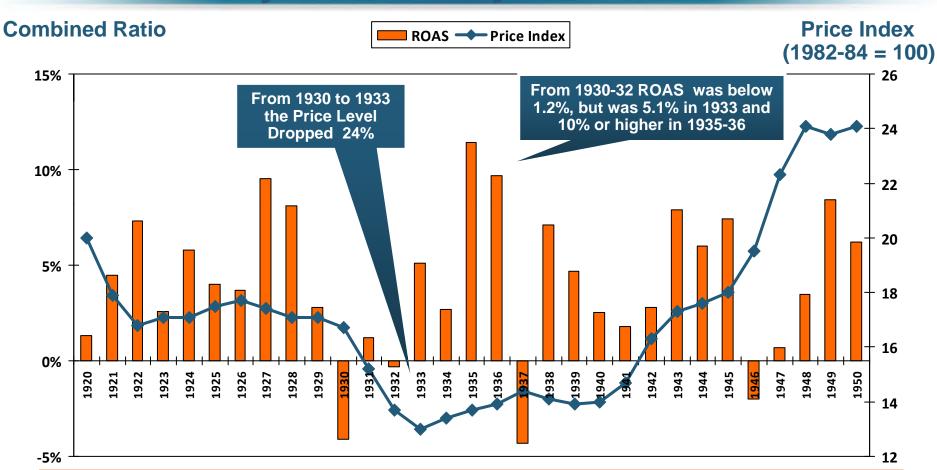




From Year-end 1929 Through 1932, the Industry's Combined Ratio Rose from 96.3 to 104.9 as the CPI Dropped. But from 1933 into the 1950s, the Combined Ratio Remained Below 100 Even as Prices Slowly Rose, Then Shot Up after WWII.

1920-1950: Inflation, Deflation and P-C Industry Profitability*





The Significant Deflation from 1930-32 Punished the Industry's ROAS, But an Improving Economy (and Slight Inflation) Helped Achieve ROAS in Double Digits in 1935-36.

^{*}stock companies only Sources: Best's Aggregates & Averages; I.I.I.; ; http://www.rateinflation.com/consumer-price-index/usa-historical-cpi.php?form=usacpi

Deflation's Effects on the P-C Insurance Industry



■Lower Claim Severities

 Particularly for property claims, severity drops for many items that insurers pay for

■ Rate contingency margins increase

 At least until rate construction reflects persistently declining claims severity, margins will be higher than otherwise due to high trend assumptions arising from use of historical data

■ Reserve Releases?

Reserves may develop beneficially to become "redundant"

■ Lower Claim Frequency as Fewer Claims Reach Deductible, Retention Levels

■Less Use of Reinsurance

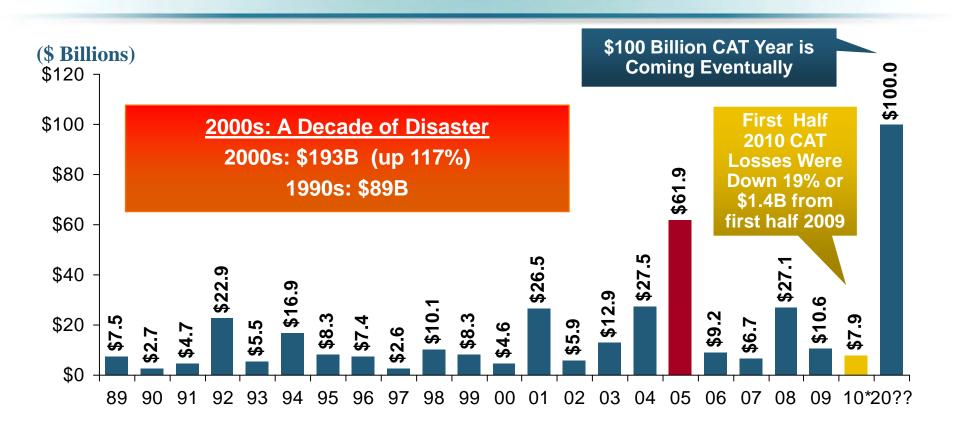
◆Lower costs → risks burn through their retentions less quickly, reaching policy limits less quickly



Catastrophic Loss – Catastrophe Losses Trends Are Trending Adversely

US Insured Catastrophe Losses





2010 CAT Losses Are Running Below 2009, *So Far* Figures Do Not Include an Estimate of Deepwater Horizon Loss

Note: 2001 figure includes \$20.3B for 9/11 losses reported through 12/31/01. Includes only business and personal property claims, business interruption and auto claims. Non-prop/BI losses = \$12.2B.

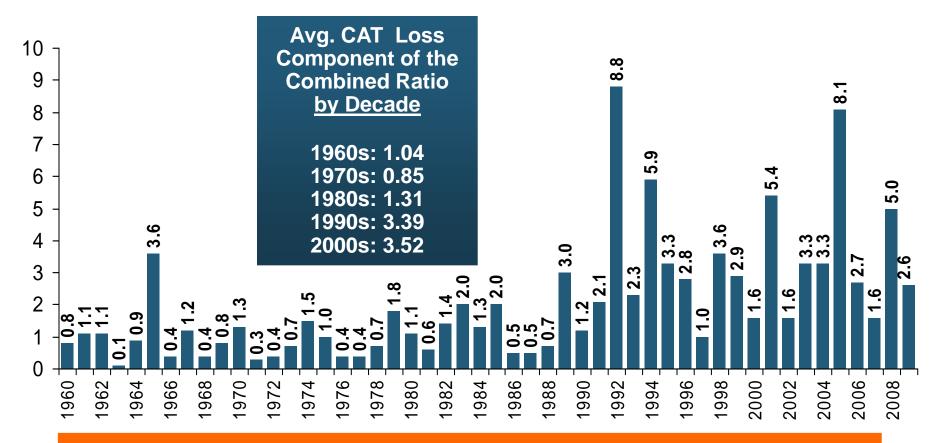
Sources: Property Claims Service/ISO; Munich Re; Insurance Information Institute.

^{*}Through June 30, 2010.

Combined Ratio Points Associated with Catastrophe Losses: 1960 – 2009



Combined Ratio Points



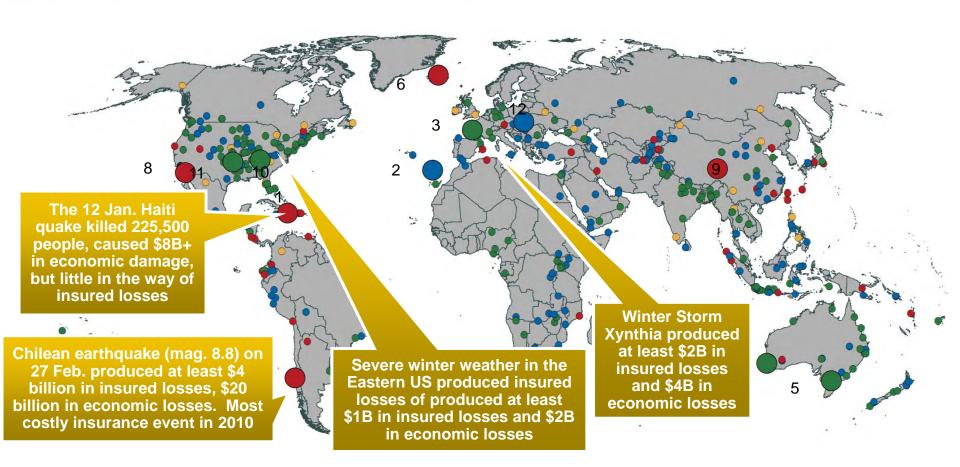
The Catastrophe Loss Component of Private Insurer Losses Has Increased Sharply in Recent Decades

Notes: Private carrier losses only. Excludes loss adjustment expenses and reinsurance reinstatement premiums. Figures are adjusted for losses ultimately paid by foreign insurers and reinsurers.

Source: ISO; Insurance Information Institute.

Global Natural Catastrophes: January – June 2010





- Global natural catastrophes
- Selection of significant natural catastrophes (see table)
- Geophysical events
 (earthquake, tsunami, volcanic activity)
- Meteorological events (storm)

- Hydrological events (flood, mass movement)
- Climatological events

 (extreme temperature, drought, wildfire)

Largest International Oil Well Blowouts by Volume, as of July 12, 2010*

Date	Well	Location	Bbl Spilled
April 20 2010- July 12, 2010	Deepwater Horizon	Gulf of Mexico, USA	est. 4,900,000
June 1979-April 1980	Ixtoc I	Bahia del Campeche, Mexico	3,300,000
October 1986	Abkatun 91	Bahia del Campeche, Mexico	247,000
April 1977	Ekofisk Bravo	North Sea, Norway	202,381
January 1980	Funiwa 5	Forcados, Nigeria	200,000
October 1980	Hasbah 6	Gulf, Saudi Arabia	105,000
December 1971	Iran Marine International	Gulf, Iran	100,000
January 1969	Alpha Well 21 Platform A	Pacific, CA, USA	100,000
March 1970	Main Pass Block 41 Platform C	Gulf of Mexico	65,000
October 1987	Yum II/Zapoteca	Bahia del Campeche, Mexico	58,643
December 1970	South Timbalier B-26	Gulf of Mexico, USA	53,095

^{*}Date well was capped. Federal government estimate as of August 2, 2010. Does not include offset for any amounts recovered. Source: American Petroleum Institute (API), 09/18/2009; http://www.api.org/ehs/water/spills/upload/356-Final.pdf and updates from the Insurance Information Institute.

Probabilty of Landfall of at Least One Major Hurricane (CAT 3-4-5) in 2010*



Region	Average Over Last Century	2010 Forecast*
Entire U.S. Coastline	52%	76%
U.S. East Coast Incl. FL Peninsula	31%	51%
Gulf Coast from FL Panhandle to Brownsville, TX	30%	50%
Caribbean	42%	65%

The Probability of a Major Hurricane Making Landfall Somewhere Along the US Coast is Greatly Elevated in 2010, Including a 50% Chance Along the Oil Spill-Impacted Gulf Coast

Outlook for 2010 North Atlantic Hurricane Season*



Forecast Parameter	Average (1950-2000)	2010 Forecast*
Named Storms	9.6	18
Named Storm Days	49.1	90
Hurricanes	5.9	10
Hurricane Days	24.5	40
Major Hurricanes	2.3	5
Major Hurricane Days	5.0	13
Accumulated Cyclone Energy	96.1	185
Net Tropical Cyclone Activity	100%	195%

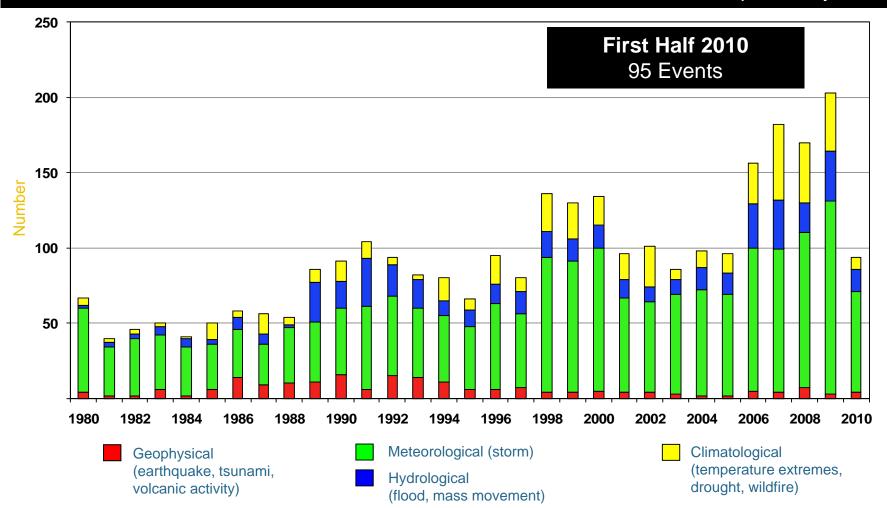
The 2010 Hurricane Season is Expected to Be Nearly Twice as Active as the Long-Run Average (195% of Normal)

Natural Disasters in the United States, 1980 – 2010



Number of Events (Annual Totals 1980 – 2009 vs. First Half 2010)

Number of events in first half of 2010 is close to the annual totals from five of past ten years.

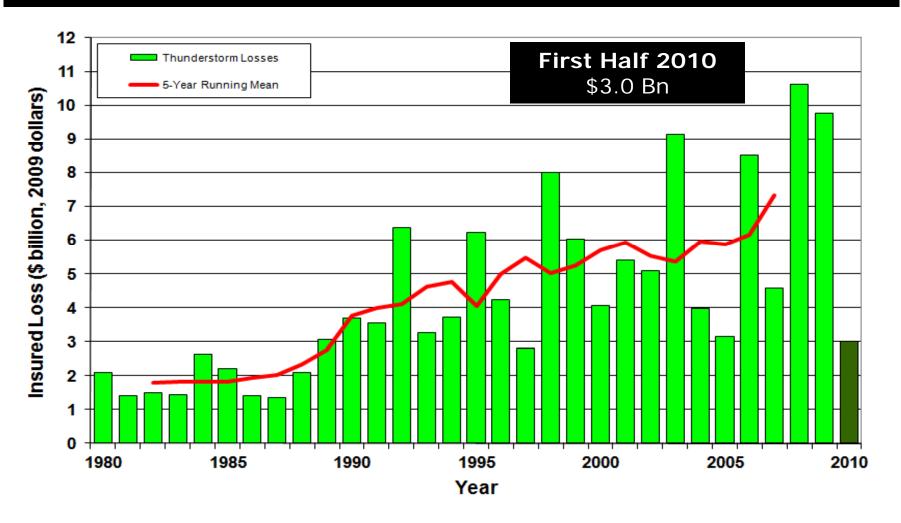


U.S. Thunderstorm Loss Trends



Annual Totals 1980 – 2009 vs. First Half 2010

Thunderstorm losses have quadrupled since 1980.

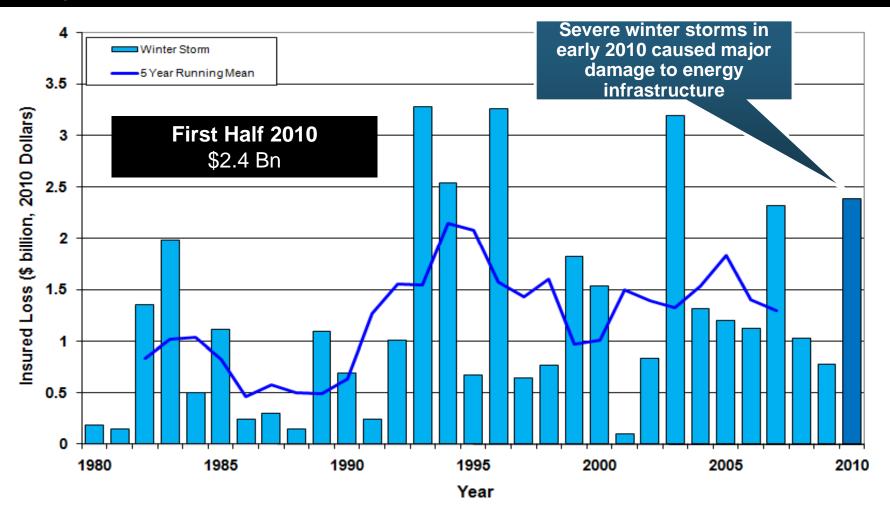


U.S. Winter Storm Loss Trends

Annual totals 1980 - 2009 vs. First Half 2010



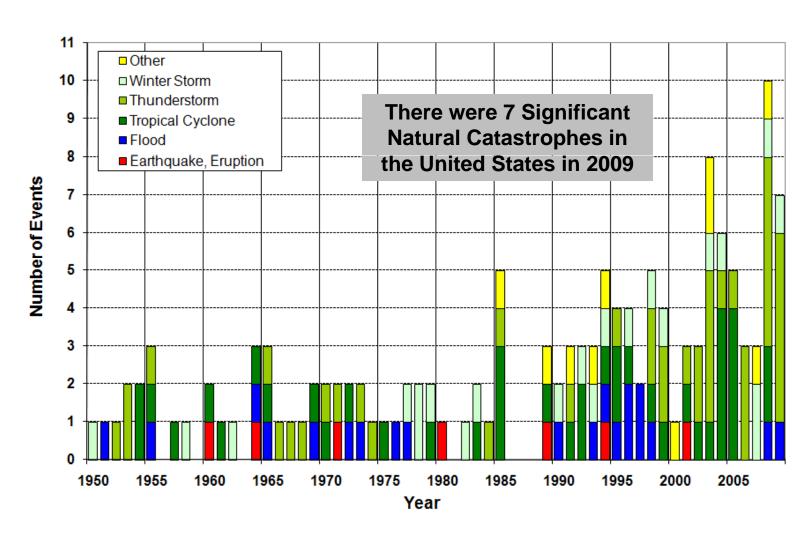
Average annual winter storm losses have increased over 50% since 1980.



U.S. Significant Natural Catastrophes, 1950 – 2009



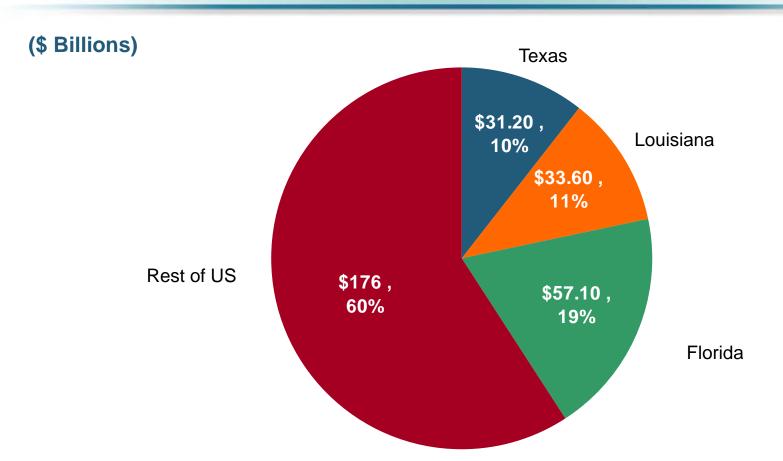
Number of Events (\$1+ Bill economic loss and/or 50+ fatalities)



Sources: MR NatCatSERVICE

Distribution of US Insured CAT Losses: TX, FL, LA vs. US, 1980-2008*





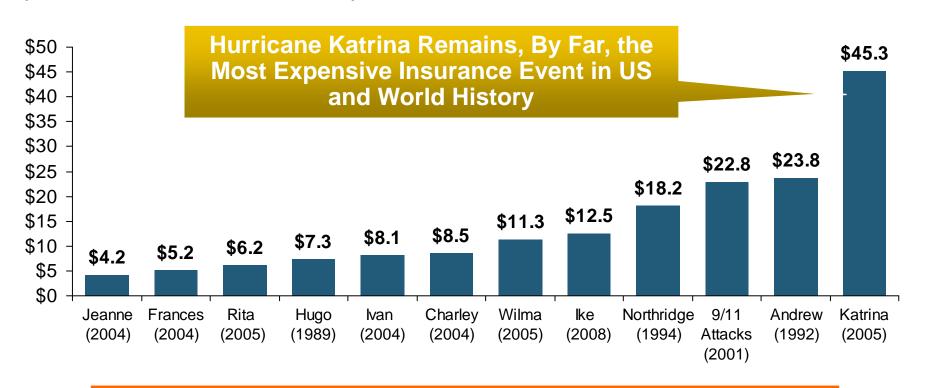
Texas Accounted for 10% of All US Insured CAT Losses from 1980-2008: \$57.1B out of \$297.9B

^{*} All figures (except 2006-2008 loss) have been adjusted to 2005 dollars. Source: PCS division of ISO.

Top 12 Most Costly Disasters in US History



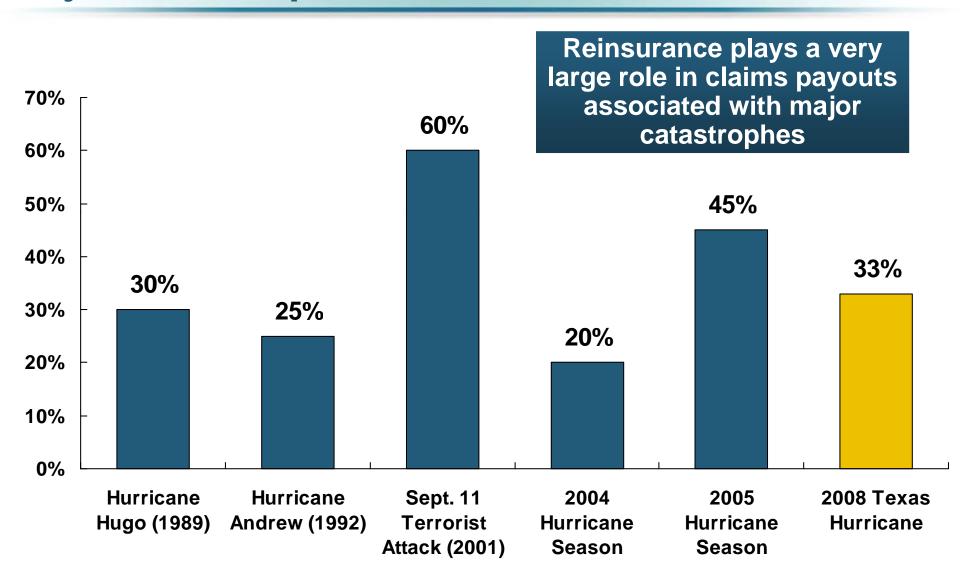
(Insured Losses, 2009, \$ Billions)



8 of the 12 Most Expensive Disasters in US History Have Occurred Since 2004; 8 of the Top 12 Disasters Affected FL

Share of Losses Paid by Reinsurers for Major Catastrophic Events



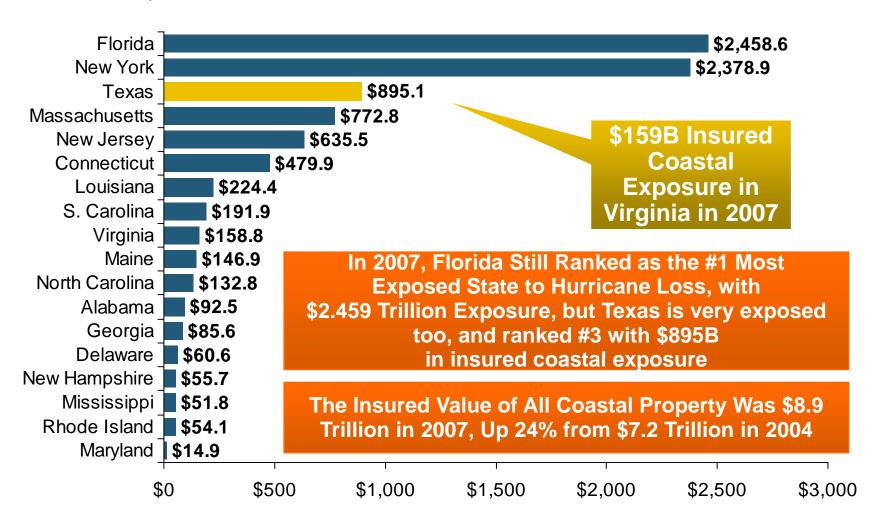


Source: Wharton Risk Center, Disaster Insurance Project, Renaissance Re, Insurance Information Institute.

Total Value of Insured Coastal Exposure insurance in Insurance Coastal Exposure Coastal E



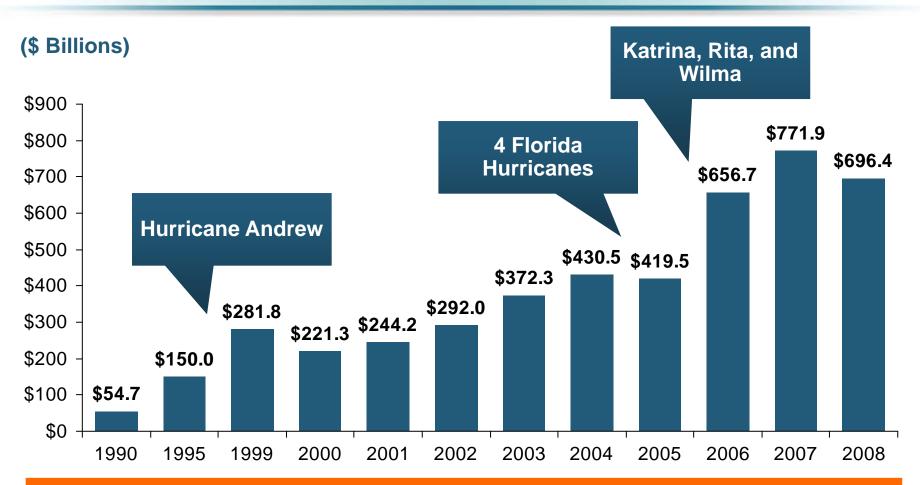
(2007, \$ Billions)



Source: AIR Worldwide

US Residual Market Exposure to Loss





In the 19-year Period Between 1990 and 2008, Total Exposure to Loss in the Residual Market (FAIR & Beach/Windstorm) Plans Has Surged from \$54.7B in 1990 to \$696.4B in 2008



Insurance Information Institute Online:

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