

Risk, Insurance and Interconnectedness in Today's Global Insurance Industry Australia & US Markets

May 8, 2013

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Presentation Outline



- About the Insurance Information Institute
- A Global View of Risk: Australia, U.S. & the World
 - Economic Risk
 - Catastrophe/Environmental Risk
 - Geopolitical Risk
 - Technological Risk
 - Societal Risk
- Insurance: Global Risk Management Tool
- Insurers Never Ending Quests: Australia, US
 - Growth
 - Performance
 - Distribution/Disintermediation
- Q&A



The Insurance Information Institute

The Public Face of the Industry:

Explaining What Insurance Is and How

It Works Since 1960

What Does the Insurance Information Institute Do and Why?



Communications

 Communicate what the insurance industry does and how insurance works to all stakeholders

Information Dissemination

 Assemble and disseminate vast amounts of industry data and respond to thousands of data requests each year

Research & Analysis

Produce original research on topics of critical and timely importance

Industry Advocacy (non-lobbying)

 Play a critical informational role in key legislative and public policy debates

Who Are Our Stakeholders/Consumers of Our Products and Services?



- General Public (Consumers of Insurance)
 - Print, online, video, software (apps), partnerships
- Media (Traditional & "New")
- Industry
- Regulators, State and Federal Lawmakers & Other Public Policymakers
- Investors
- Academia

Television is a Principal Means by Which We Communicate to the Public





Bob Hartwig Discussing the Importance of Terrorism Insurance, Money on FOX



Bob Hartwig on CNN - Insurance Companies Respond After Sandy









Bob Hartwig, Terrorism Coverage and Boston Marathon, FOX

I.I.I. Congressional Testimony on the Future of the Terrorism Risk Insurance Program



TRIA at Ten Years:

The Future of the Terrorism Risk Insurance Program

House Financial Services Subcommittee on Insurance, Housing and Community Opportunity

Testimony of

Robert P. Hartwig, Ph.D., CPCU

President & Economist

Insurance Information Institute

New York, NY

September 11, 2012

Washington, DC



- Issue: Act expires 12/31/14. Insurers still generally regard large-scale terror attacks as fundamentally uninsurable
- I.I.I. Input: Testified at first hearing on the issue in DC (on 9/11/12) on trends in terrorist activity in the US and abroad, difficulties in underwriting terror risk; Noted that bin Laden may be dead but war on terror is far from over



Impact of Dodd-Frank's Insurance Regulations on Consumers, Job creators, a...

Key Media Metrics



- Conducted 120 television interviews in 2012.
- Received an additional 2,600 mentions in print publications, wire services and prominent blogs.
- Featured in more than 16,000 articles in Internet news publications.
- I.I.I.'s main web site receives about 2 million page views per year
- ■The I.I.I. is mentioned more than 100,000 times on any given day on the web

I.I.I.'s Web Site Is Extremely Popular





INSTITUTE Improving public understanding of insurance—what it does and how it works.

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ALLI SPOTLIGHT 2012 - Year End Results

MAY 01, 2013 - Profitability in the property/casualty insurance industry rebounded sharply in 2012, despite \$35 billion in insured losses from catastrophes, the majority from superstorm Sandy. The improvement came from a growth in premiums and reduction in both catastrophe and noncatastrophe related loss and loss adjustment expenses. For more, see Dr. Robert Hartwig's full commentary.

Full Story

PRESENTATIONS

Sandy Recovery - Six Months Later APRIL 24, 2013

IDENTITY THEFT AND CYBER SECURITY

- Cyber Risks The Growing Threat
- Identity Theft Insurance
- Facts & Statistics: Identity Theft and Cyber Security

BOSTON BOMBINGS

- White Paper: Terrorism Risk A Continuing
- Backgrounder: Terrorism Risk and Insurance
- Facts and Statistics: Man-made Disasters

▲ FACTS+STATISTICS



Motorcycle Crashes

Motorcyclists were about 30 times more likely than passenger car occupants to die in a crash (per vehicle mile traveled) in 2010, according to NHTSA.

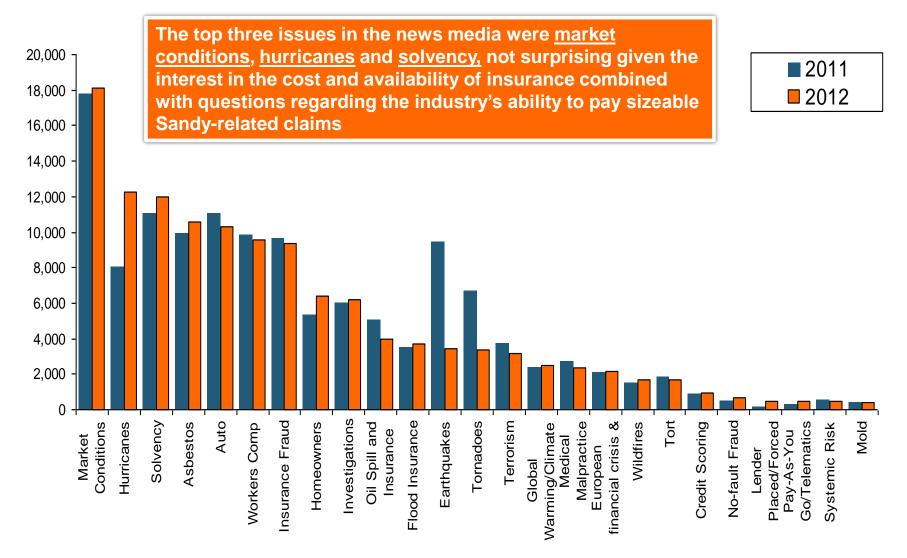
I.I.I. VIDEO



Prom Season

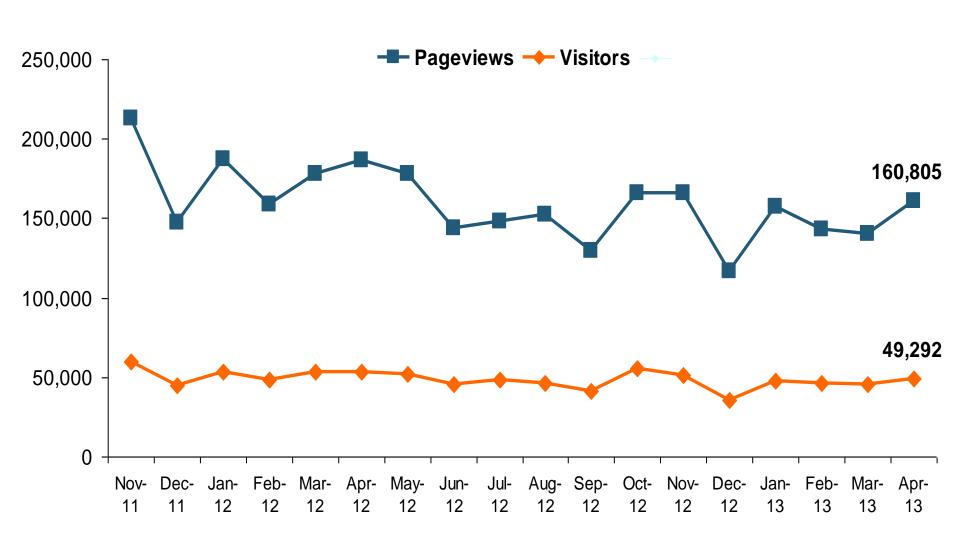
Year in Review - Top Issues, P/C, 2011 vs 2012 (1).I.I. Media Index, P/C, 2011 vs 2012 (1)





Total Pageviews and Visitors to iii.org April 2013





I.I.I. Mobile Apps



We conceived our mobile outreach as a branded suite of apps to provide guidance to consumers in making decisions about their insurance and preparing for a disaster.

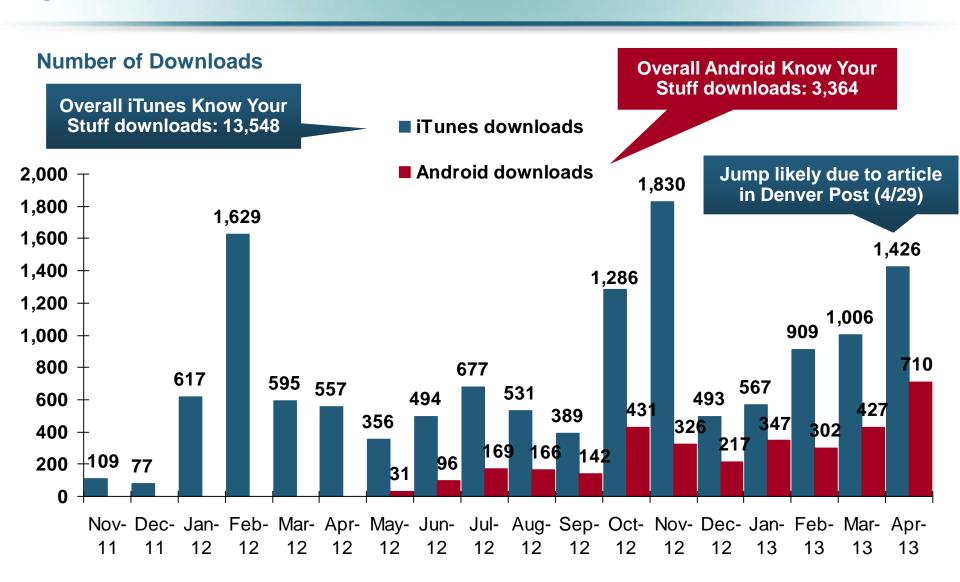






Know Your Stuff Home Inventory April 2013







Social Media Stats



1,000+ likes



10,000 followers



600,000+ video views



128 users have us in their circle



~250,000 visitors



THE INSTITUTE'S EXPERTISE IS WIDE RANGING AND ALWAYS EVOLVING

I.I.I. Is Involved in a Range of Important Industry Issues Requiring a Wide Range of Economic and Actuarial Expertise

I.I.I. Expertise on Key Issues: Terrorism





TERRORISM RISK: A CONTINUING THREAT

Impacts for Property/Casualty Insurers

SEPTEMBER 2012

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Incurance Intermation Builtish 118 William Street New York, WY 1888S 212.348.6688

- I.I.I. periodic report provides readers, including those with little or no understanding of the issue, with a detailed understanding of the Terrorism Risk Insurance Program in the US.
- The report provides an update on recent terrorist threats in the US and internationally.
- Recently expanded to include a discuss of cyber terrorism risk
- Includes a FAQ section for issues of key interest
- I.I.I. will update and expand this report in the run-up to TRIPRA expiration at year-end 2014.
- First update scheduled for Q2 2013.

I.I.I.'s Global Perspective: Strong Demand for International Economic Expertise in an Age of Global Instability





I.I.I. Expertise on Key Issues: Energy





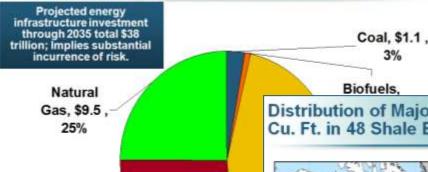
Energy Inst Cumulative Projected Investment in Trends & Challeng Global Energy Infrastructure, 2011-2035 (\$ Trill.)

Oil, \$10.1.

Insurance In Octo

Robert P. Hartwig, Ph.D Insurance Information Institute

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Cell: 917



Energy sector in the U.S. is expanding rapidly, especially with "fracking" activity.

Great deal of media interest.

Distribution of Major Shale Deposits: 5.76 Tr. Cu. Ft. in 48 Shale Basins in 32 Countries

3%

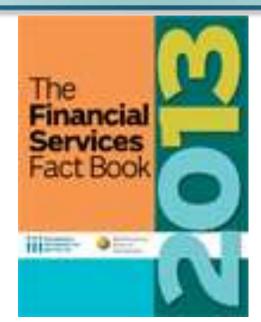
Europe and S. America also have large deposits Initial assessments reveal 5.76 trillion cu. ft. of shale gas worldwide, including 1.069 eia trillion cu. Ft. in North America

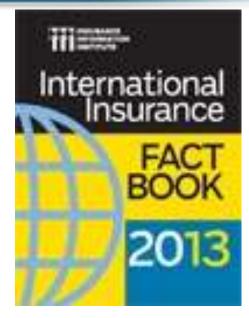
...Sector will grow globally for decades

I.I.I. Publications: Just a Few Examples

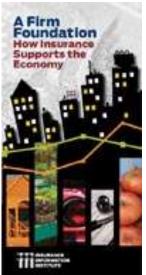














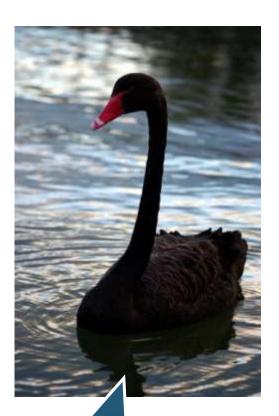
What in the World Is Going On: Australia, U.S. and Everywhere Else?

Is the World Becoming a Riskier, More Uncertain Place? All Major Categories of Risk Influence Economies and Insurance Industry on a Global Scale

Uncertainty, Risk and Fear Abound



- Never Ending Echoes of the Financial Crisis
- European Sovereign Debt & Eurozone Crises
- The "Fiscal Cliff": US Debt and Budget Crisis
- Unintended Consequences of (Over)Regulation
- "Hard Landing" in China
- Housing Crisis
- Political Gridlock: US, Europe
- Political Upheaval in the Middle East
- Resurgent Terrorism Risk
- Diffusion of Weapons of Mass Destruction
- Cyber Attacks
- Record Natural Disaster Losses
- Climate Change
- Environmental Degradation
- Income Inequality
- Insomnia???



Are "Black Swans"
everywhere or
does it just seem
that way?

5 Major Categories for Global Risks, **Uncertainties and Fears**



- 1. Economic Risks
- 2. Geopolitical Risks
- 3. Environmental Risks
- 4. Technological Risks
- 5. Societal Risks

While risks can be broadly categorized, none are mutually exclusive









Top 5 Global Risks in Terms of *Likelihood*, 2007—2012: Insurance Can Help With Most

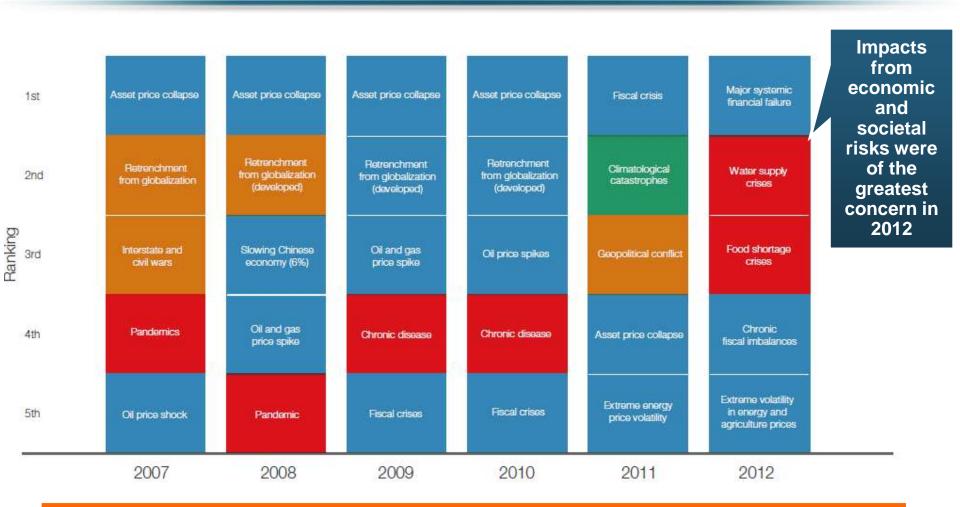




Concerns Shift Considerably Over Short Spans of Time. Shift in 2012 to Economic Risks and Away from Environmental Risks

Top 5 Global Risks in Terms of *Impact*, 2007—2012: Insurance Can Help With Most





Concerns Over the Impacts of Economics Risks Remained High in 2012, but Societal Risks Displaced Environmental Risks

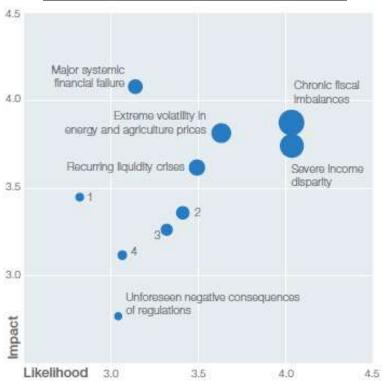
Economic Risk: Foremost on the Minds in "Advanced" Economies



Economic Risks

- Chronic fiscal imbalances
- Severe income disparity
- Extreme volatility in energy and food prices
- Recurring liquidity crises
- Major systemic failure
- Adverse unintended consequences of regulation
- Unmanageable in/deflation
- Chronic labor mkt. imbalances

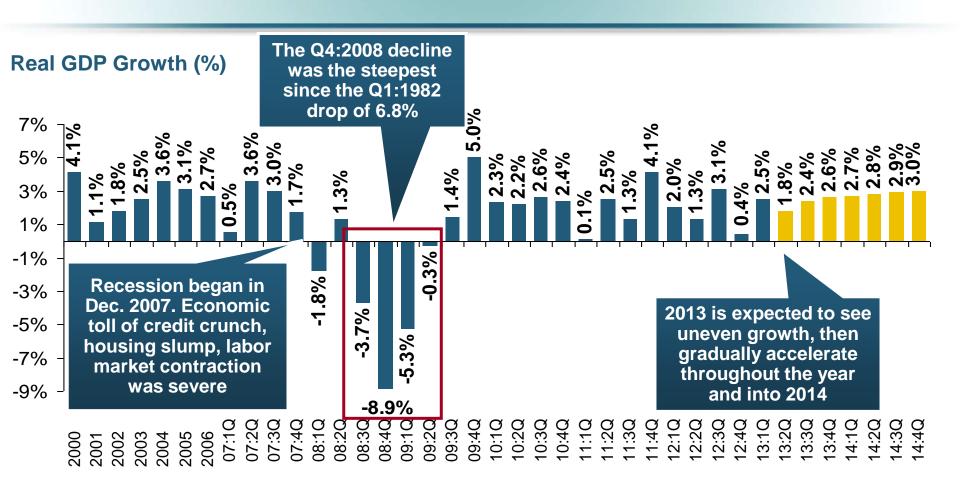
Economic Risk Landscape



- Unmanageable inflation or deflation
- Chronic labour market imbalances
- Prolonged Infrastructure neglect
- Hard landing of an emerging economy
- Hard landing of emerging economy

US Real GDP Growth*





Demand for Insurance Continues To Be Impacted by Sluggish Economic Conditions, but the Benefits of Even Slow Growth Will Compound and Gradually Benefit the Economy Broadly

^{*} Estimates/Forecasts from Blue Chip Economic Indicators.

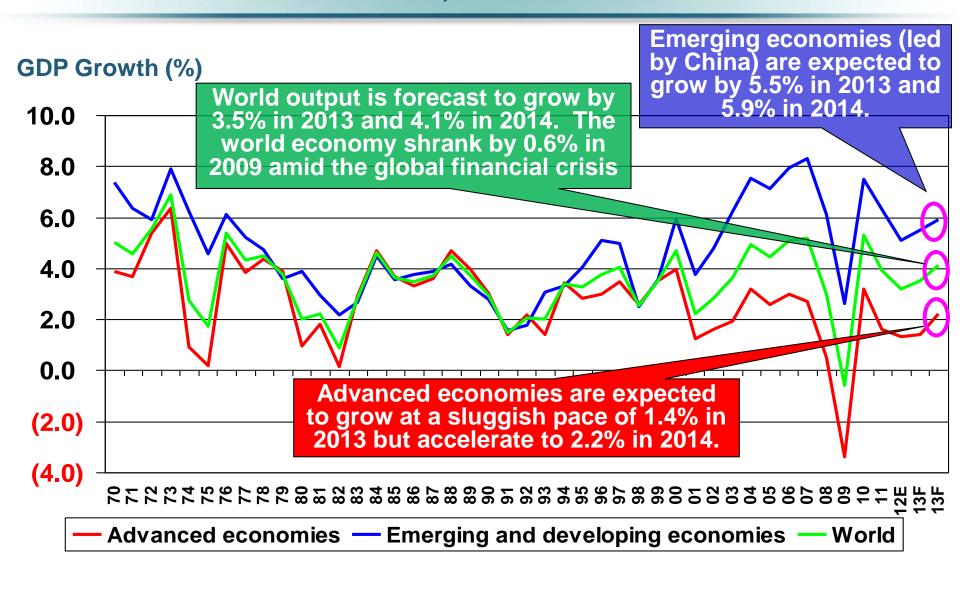
Federal Spending as a Share of State GDP: INSURANCE **Vulnerability to Sequestration Varies**





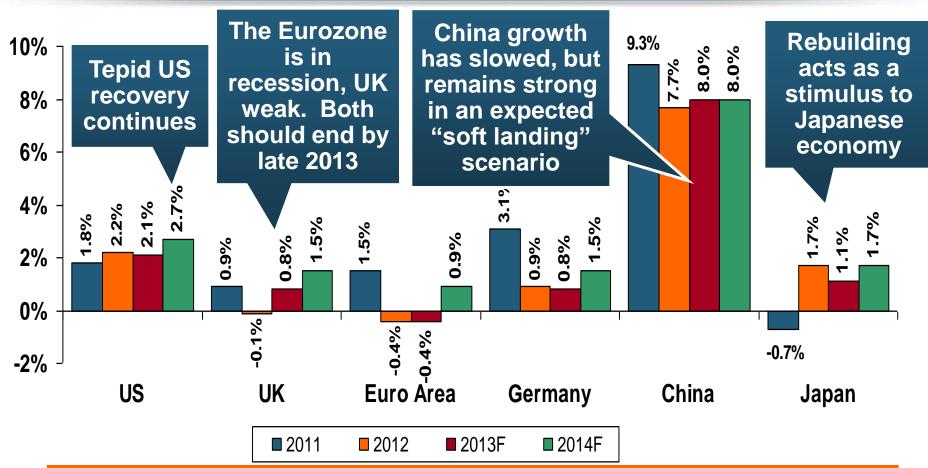
GDP Growth: Advanced & Emerging Economies vs. World, 1970-2014F





Real GDP Growth Forecasts: Major Economies: 2011 – 2014F

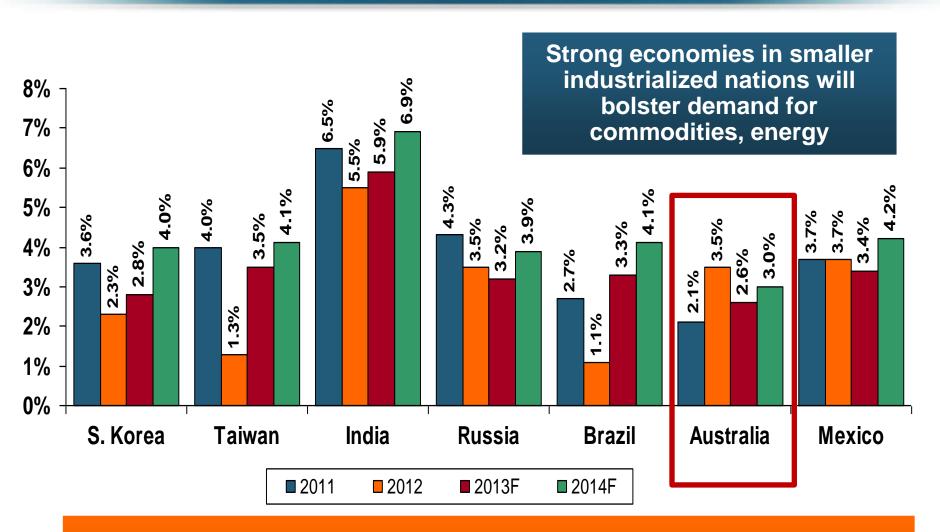




Growth Prospects Vary Widely by Region: Growth Returning in the US, Mild Recession in the Eurozone, A "Soft Landing" in China, Sluggish Growth in Japan and Modest Growth in America's Largest Trading Partners—Canada and Mexico.

Real GDP Growth Forecasts: Selected Economies: 2011 – 2014F



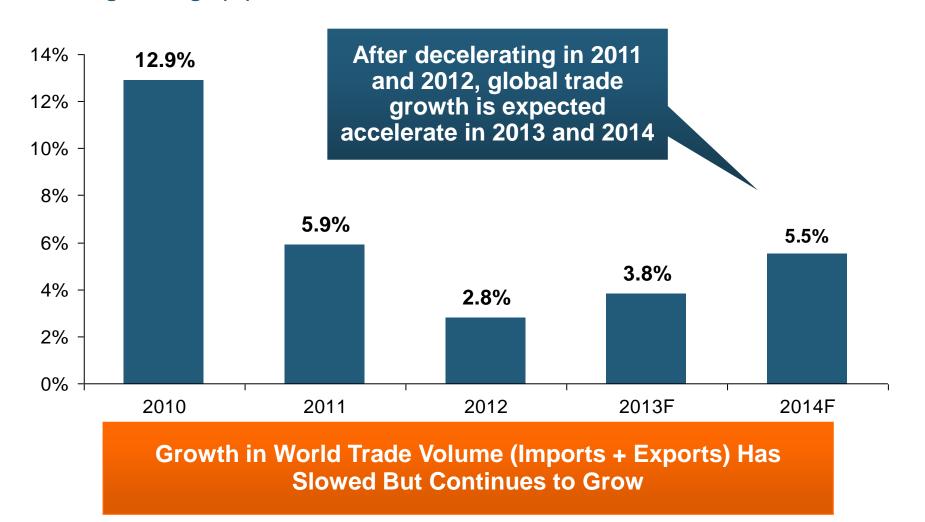


Growth Outside the US, Europe and Japan is Relatively Strong

World Trade Volume: 2010—2014F



Percentage Change (%)

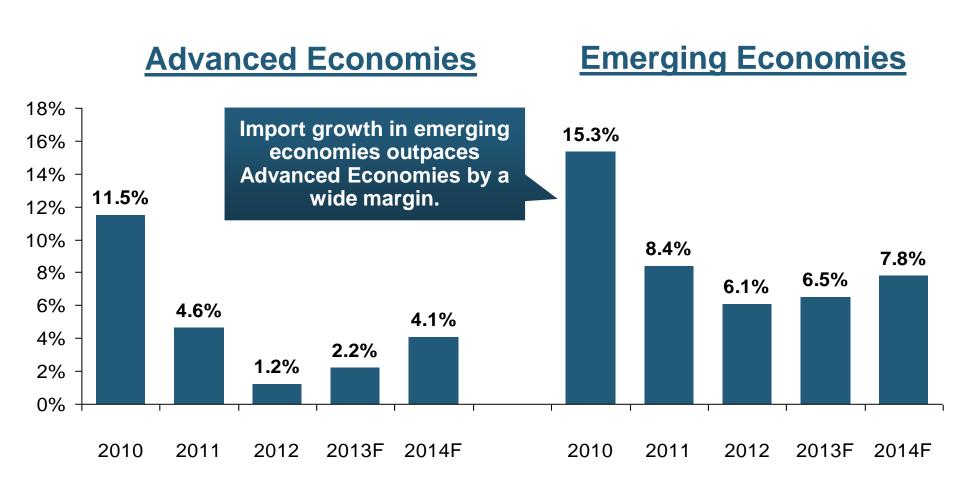


Sources: IMF World Economic Outlook Update (Jan. 2013); Insurance Information Institute.

World Trade Volume: IMPORTS 2010 – 2014F



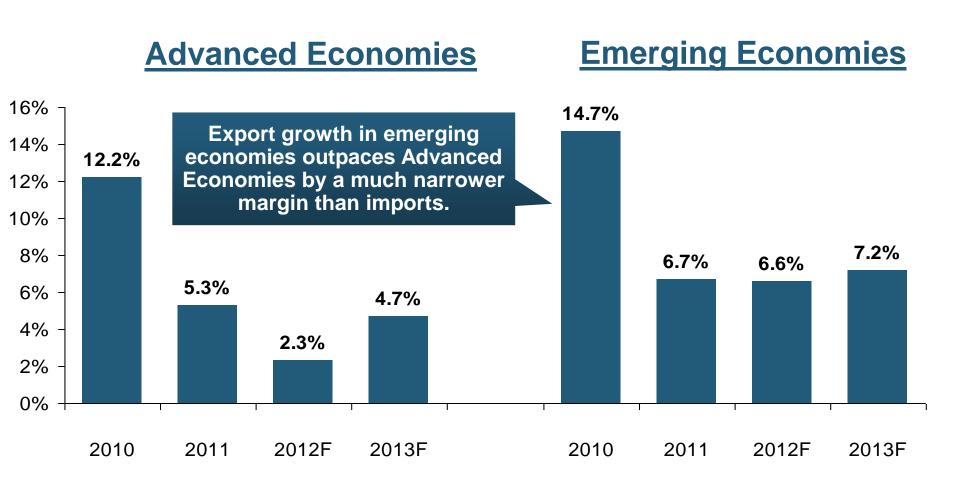
Growth (%)



World Trade Volume: EXPORTS 2010 – 2013F



Growth (%)



Sources: IMF World Economic Outlook Update (Jan. 2013); Insurance Information Institute.



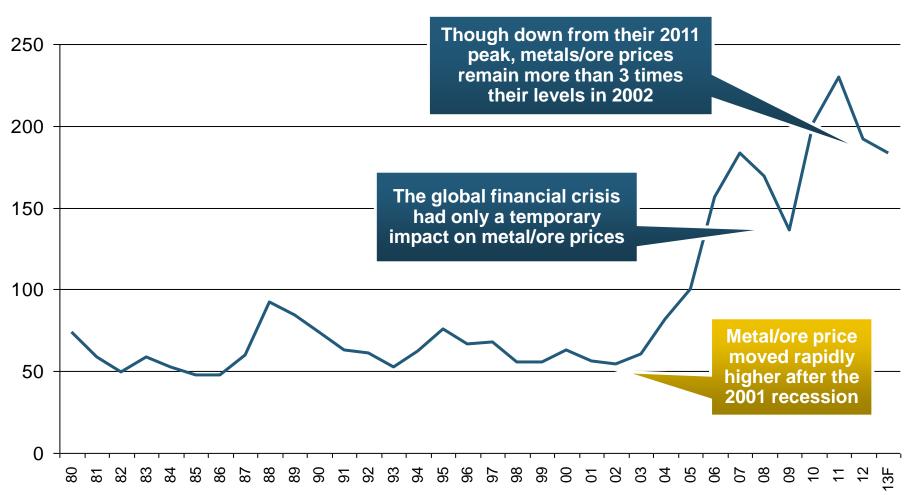
THE INSURANCE INDUSTRY CAN BENEFIT FROM AND ENERGY AND COMMODITIES BOOM, EVEN AMID SLOWDOWN

Insurers in Australia and the U.S. Need to Provide Insurance Solutions Associated with a Rising Global Commodities Demand and Surging Energy Demand

Commodity Metals Global Price Index, 1980—2013F* (2005 = 100)





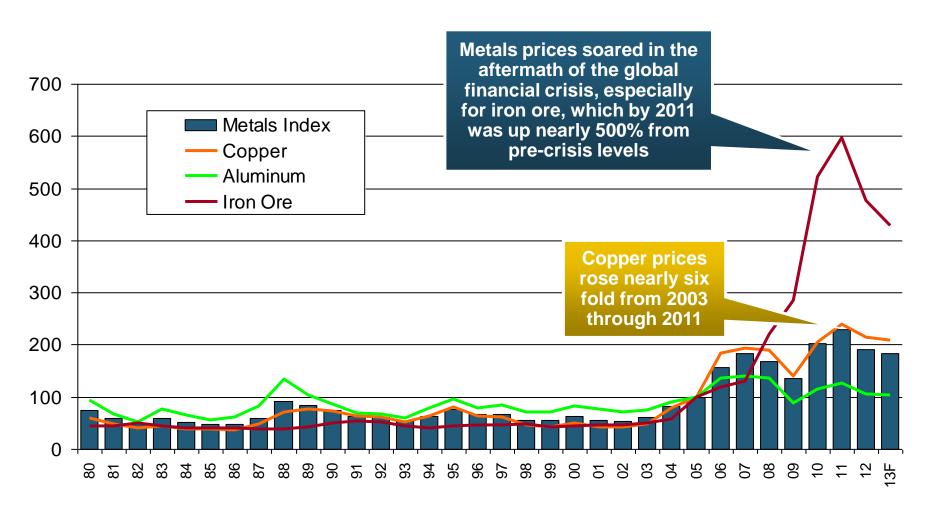


^{*} Includes: Copper, Aluminum, Iron Ore, Tin, Nickel, Zinc, Lead and Uranium. Sources: International Monetary Fund; Insurance Information Institute.

Global Price Index: Copper, Aluminum & Iron Ore vs. Full Metals Index,1980—2013F*



Index Value (2005 = 100)

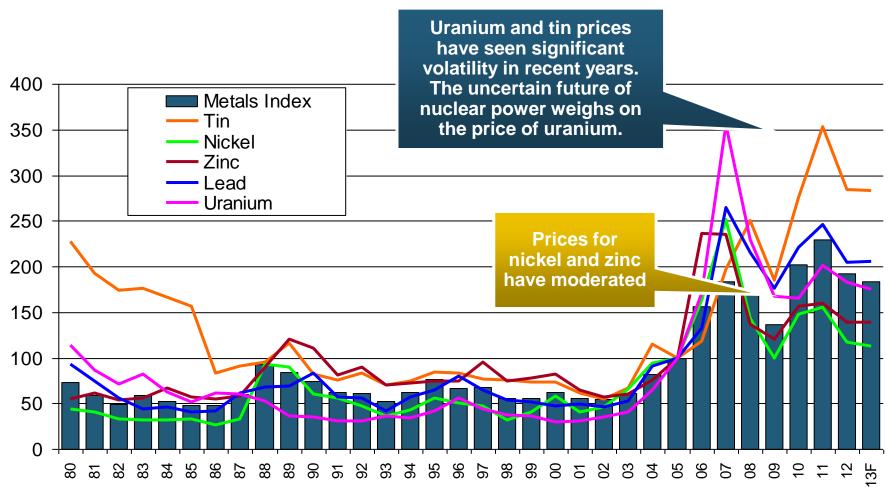


^{*} Full Metals Index Includes: Copper, Aluminum, Iron Ore, Tin, Nickel, Zinc, Lead and Uranium. Sources: International Monetary Fund; Insurance Information Institute.

Global Price Index: Tin, Nickel, Zinc, Lead & Uranium vs. Full Metals Index,1980—2013F*



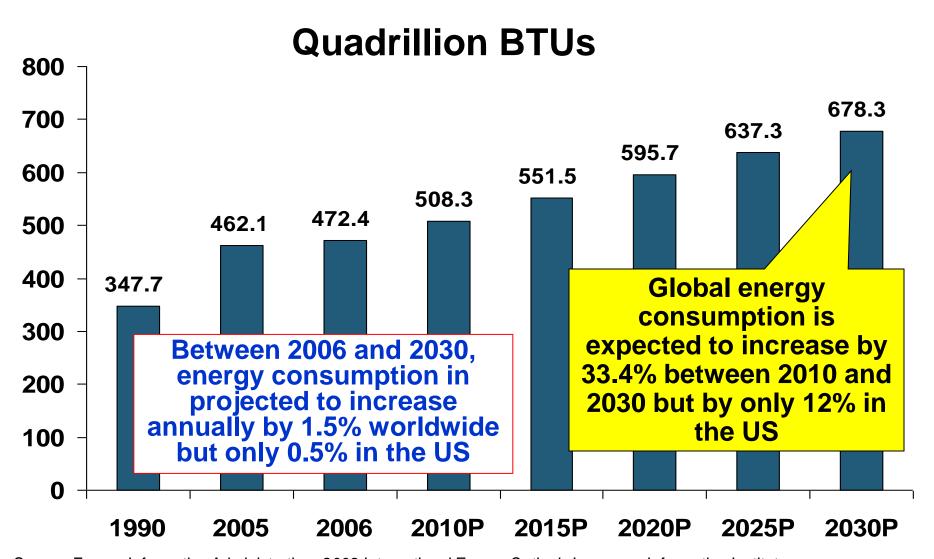




^{*} Full Metals Index Includes: Copper, Aluminum, Iron Ore, Tin, Nickel, Zinc, Lead and Uranium. Sources: International Monetary Fund; Insurance Information Institute.

World Primary Energy Consumption, 1990-2030P

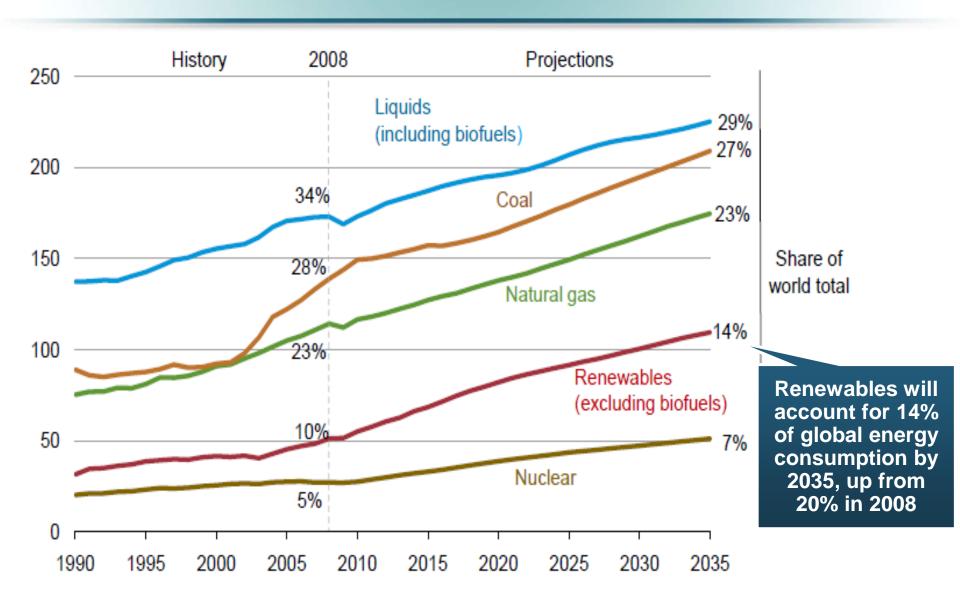




Source: Energy Information Administration, 2009 International Energy Outlook, Insurance Information Institute.

World Energy Consumption by Fuel, 1990—2035F

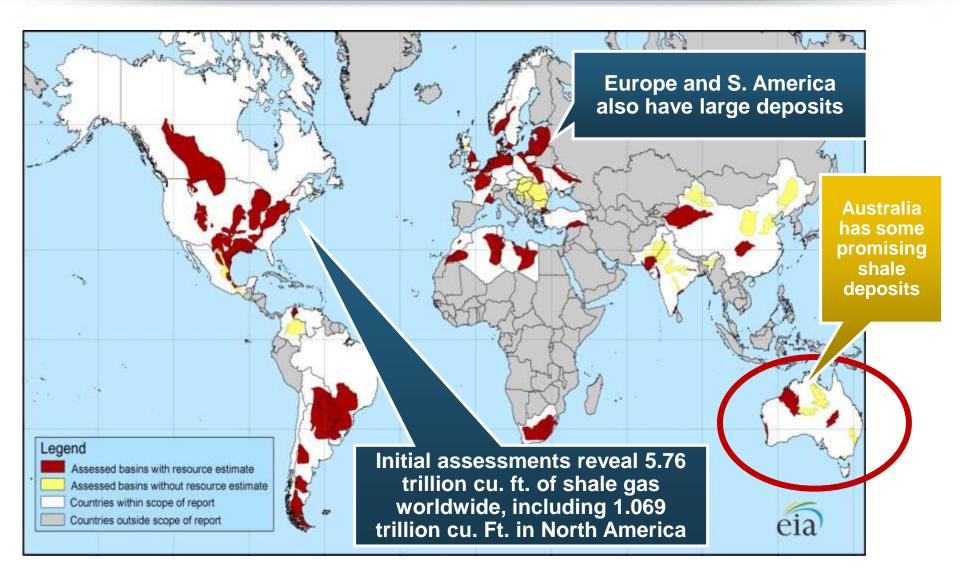




Source: US Energy Information Administration, *International Energy Outlook 2011;* Insurance Information Institute.

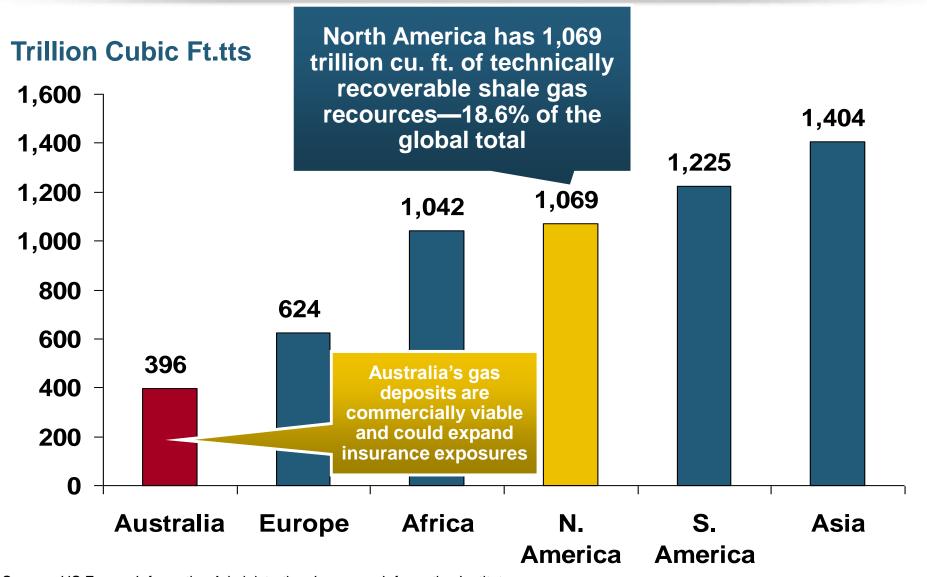
Distribution of Major Shale Deposits: 5.76 Tr. Cu. Ft. in 48 Shale Basins in 32 Countries





Technically Recoverable Shale Gas Deposits, by Region

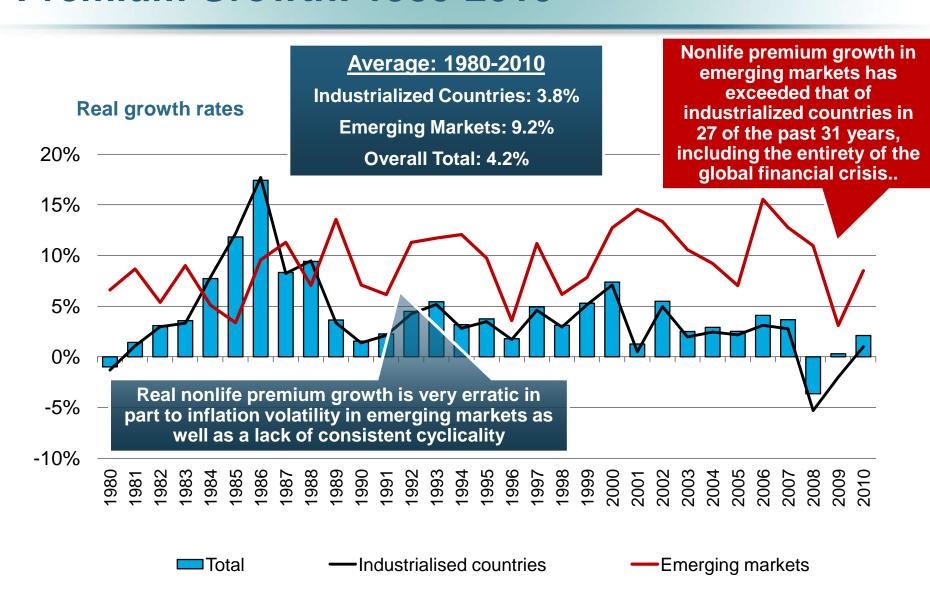




Source: US Energy Information Administration; Insurance Information Institute.

Global Real (Inflation Adjusted) Nonlife Premium Growth: 1980-2010





Source: Swiss Re, sigma, No. 2/2010.

Regulatory Risk: Financial Sector in Consumed with Post-Crisis Concerns

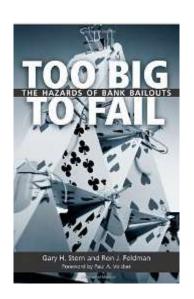


- Capital Adequacy, Quality, Liquidity, Leverage, Prudential Oversight
- Dodd-Frank
- Basel III
- Solvency II
- ComFrame
- ORSA
- Systemic Importance
 - US
 - Global









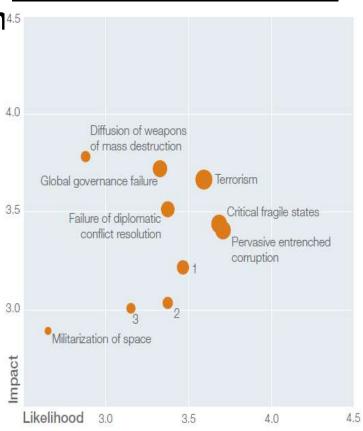
Geopolitical Risk: Foremost on the Minds in "Emerging" Economies



Geopolitical Risks

- Pervasive entrenched corruption
- Critical fragile states
- Terrorism
- Failure of diplomatic conflict resolution
- Global governance failure
- Entrenched organized crime
- Widespread illicit trade
- Diffusion of WMD
- Unilateral resource nationalization
- Militarization of space

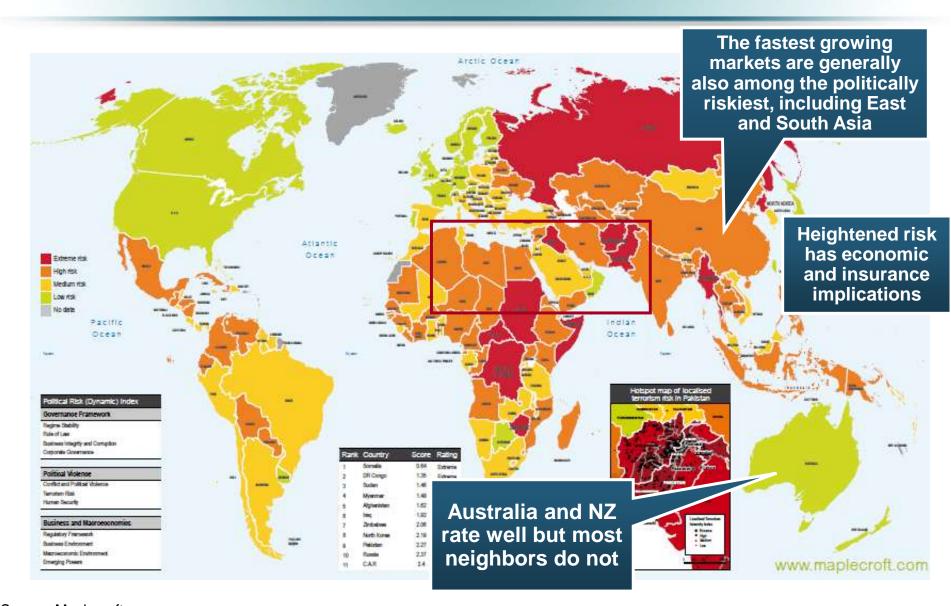




- Entrenched organized crime
- Widespread illicit trade
- Unilateral resource nationalization

Political Risk in 2011/12: Greatest Business Opportunities Are Often in Risky Nations

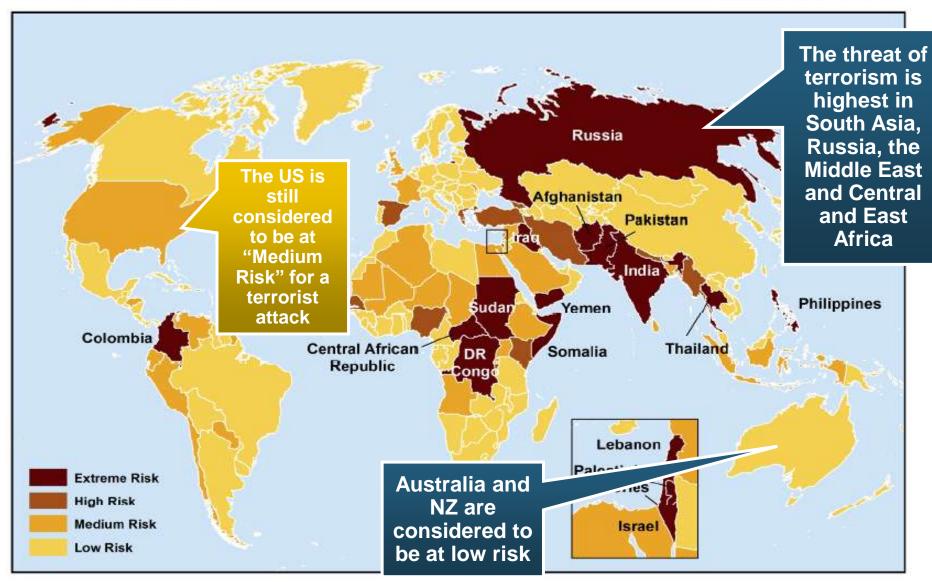




Source: Maplecroft

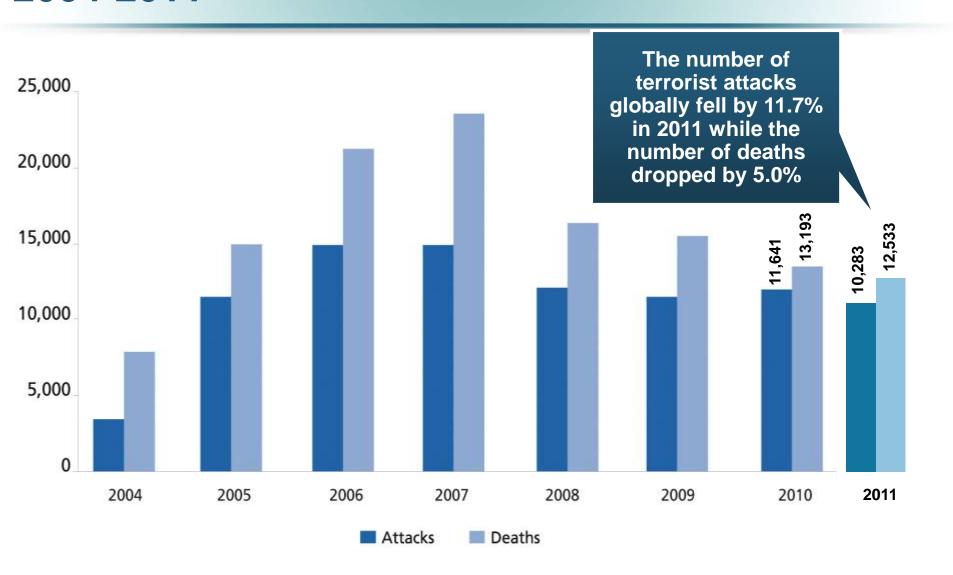
Terrorist Risk Index





Global Terrorist Attacks and Deaths, 2004-2011





Frequent Reminders of Terrorist Threat: New and Old



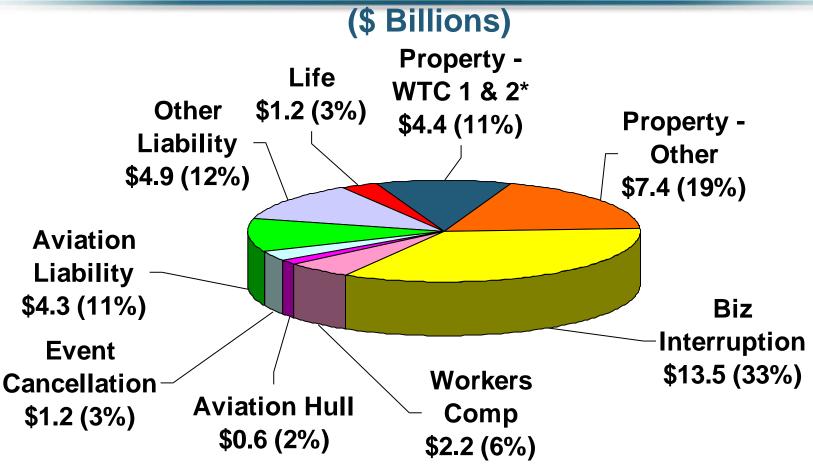


Bombings at the Boston Marathon on April 15, 2013

Freedom Tower under construction. Insurance money is the primary source of funds for rebuilding the WTC site

Loss Distribution by Type of Insurance from Sept. 11 Terrorist Attack (\$ 2011)





Total Insured Losses Estimate: \$40.0B**

*Loss total does not include March 2010 New York City settlement of up to \$657.5 million to compensate approximately 10,000 Ground Zero workers or any subsequent settlements.

Source: Insurance Information Institute.

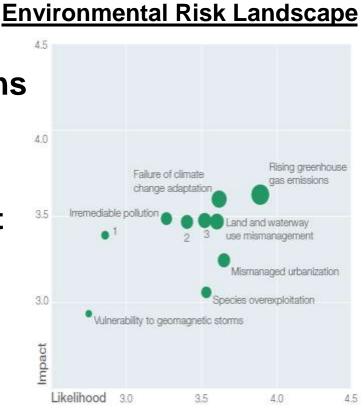
^{**\$32.5} billion in 2001 dollars.

Environmental Risk: Vulnerability and Susceptibility Vary Across Globe



Environmental Risks

- Rising greenhouse gas emissions
- Failure of climate change adaptation
- Land/water use mismanagement
- Mismanaged urbanization
- Antibiotic-resistant bacteria
- Persistent extreme weather
- Species overexploitation
- Irremediable pollution
- Vulnerability to geomagnetic storms



- Unprecedented geophysical destruction
- Persistent extreme weather
- Antibiotic-resistant bacteria

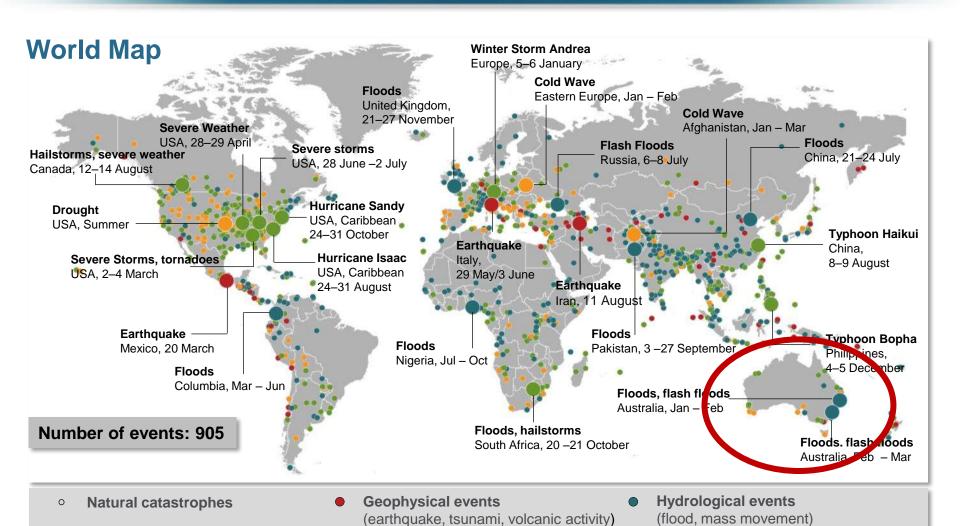


Catastrophe Risk: A Global Concern

The U.S. and Australia Face Many of the Same Catastrophe Risks

Natural Loss Events: Full Year 2012





Meteorological events

(storm)

Climatological events

(extreme temperature, drought, wildfire)

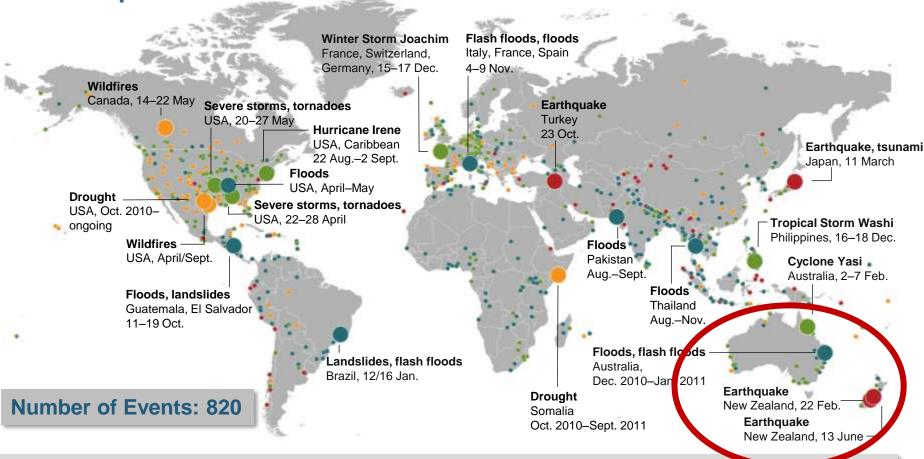
Selection of significant

Natural catastrophes

Natural Loss Events, 2011







- Natural catastrophes
- Selection of significant loss events (see table)

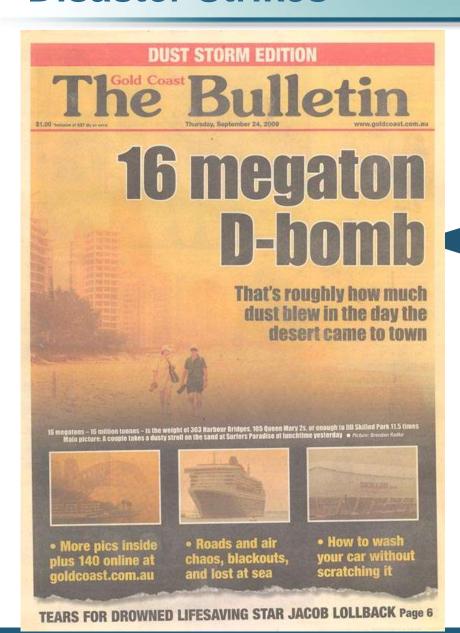
- Geophysical events
 (earthquake, tsunami, volcanic activity)
- Meteorological events (storm)

- Hydrological events (flood, mass movement)
- Climatological events (extreme temperature, drought, wildfire)

Source: MR NatCatSERVICE 53

My One Trip to Australia: Disaster Strikes





Huge dust storm blankets the Gold Coast in Sept. 2009

Natural Catastrophes Worldwide 2011



Insured losses US\$ 105bn - Percentage distribution per continent



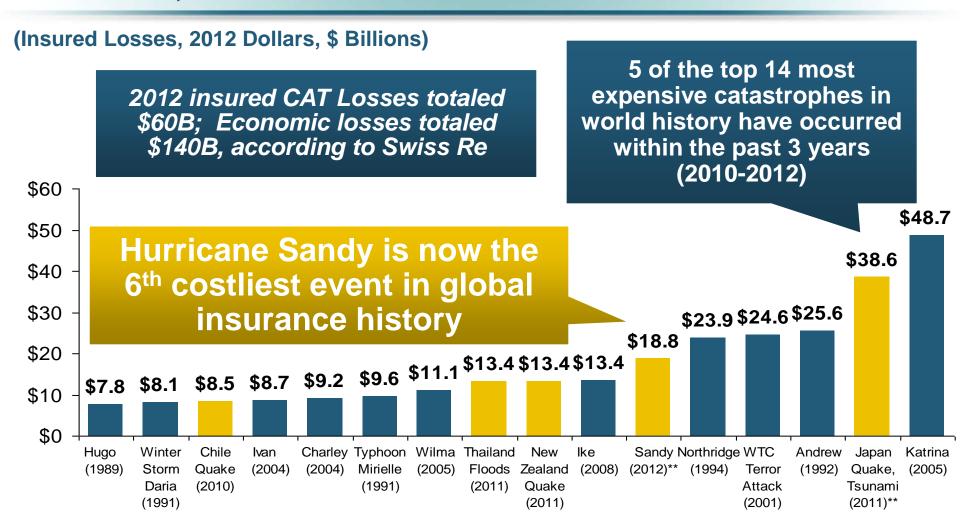
Continent	Insured losses US\$ m	
America (North and South America)	40,000	
Europe	2,000	
Africa	Minor damages	
Asia	45,000	
Australia/Oceania	18,000	

In 2011, 61% of insured natural catastrophe losses were in the Asia/Pacific region, nearly 3.5 times the average of 13% over the prior 30 years (1981-2010)

Source: MR NatCatSERVICE

Top 16 Most Costly World Insurance Losses, 1970-2012*





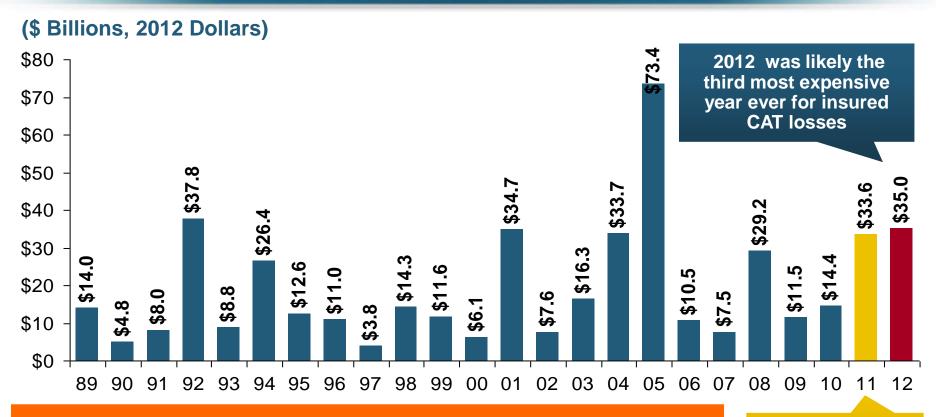
^{*}Figures do not include federally insured flood losses.

^{**}Estimate based on PCS value of \$18.75B as of 4/12/13.

Sources: Munich Re; Swiss Re; Insurance Information Institute research.

US Insured Catastrophe Losses





2012 Was the 3rd Highest Year on Record for Insured Losses in US History on An Inflation-Adjusted Basis. 2011 Losses Were the 6th Highest.

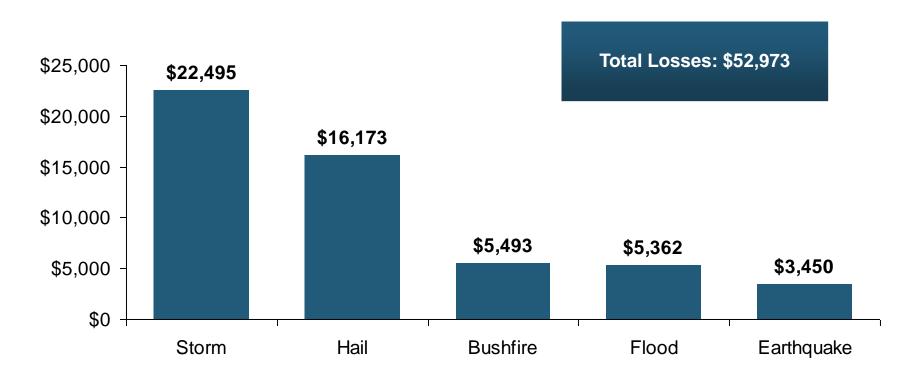
Record Tornado Losses Caused 2011 CAT Losses to Surge

Note: 2001 figure includes \$20.3B for 9/11 losses reported through 12/31/01 (\$25.9B 2011 dollars). Includes only business and personal property claims, business interruption and auto claims. Non-prop/BI losses = \$12.2B (\$15.6B in 2011 dollars.) Sources: Property Claims Service/ISO; Insurance Information Institute.

Most Costly Natural Disasters in Australia by Type, 1967-2011



\$ AUD millions



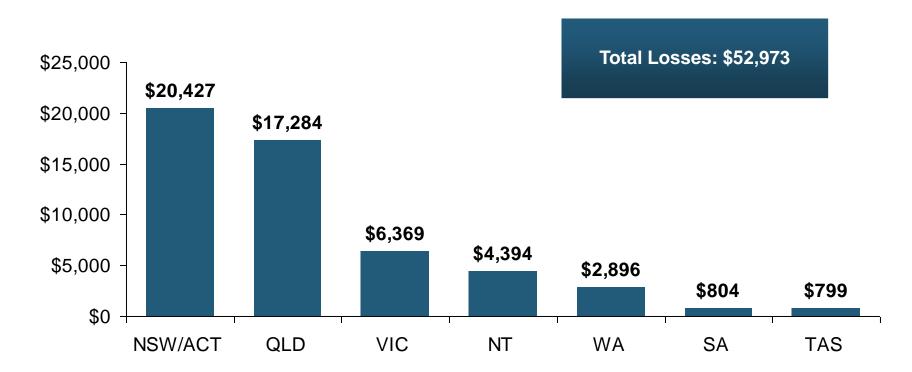
Note: Expressed in December 2011 Australian dollars.

Source: AXCO.

Insured Losses From Natural Disasters in Australia by State, 1967-2011



\$ AUD millions



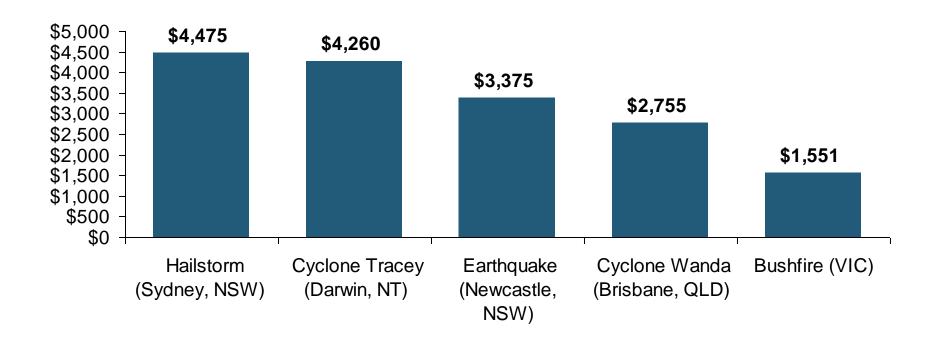
Note: Expressed in December 2011 Australian dollars.

Source: AXCO.

Top Five Natural Disasters in Australia by Insured Losses, 1967-2011



\$ USD millions

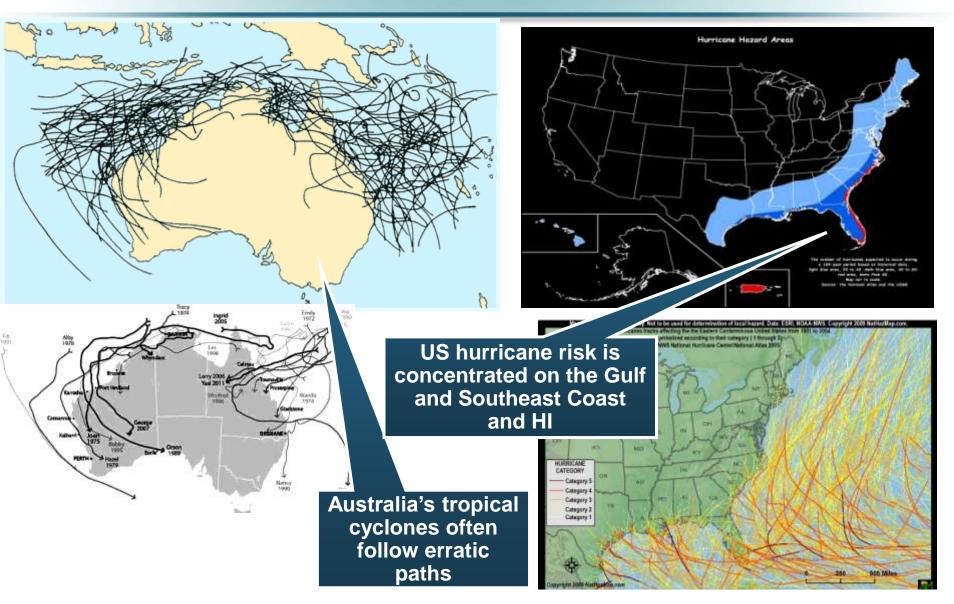


Note: Expressed in December 2011 U.S. dollars.

Source: AXCO.

Tropical Cyclone Risk in Australia: A Shared Risk with the US





Outlook for 2013 Hurricane Season: 75% Worse Than Average

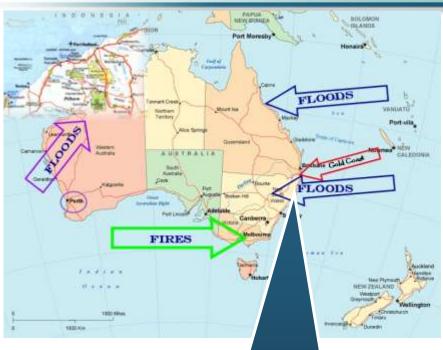


Forecast Parameter	Median (1981-2010)	2013F
Named Storms	12.0	18
Named Storm Days	60.1	95
Hurricanes	6.5	9
Hurricane Days	21.3	40
Major Hurricanes	2.0	4
Major Hurricane Days	3.9	9
Accumulated Cyclone Energy	92.0	165
Net Tropical Cyclone Activity	103%	175%

Source: Philip Klotzbach and Dr. William Gray, Colorado State University, April 10, 2013, accessed at http://tropical.atmos.colostate.edu/forecasts/2013/apr2013/apr2013.pdf; Insurance Information Institute..

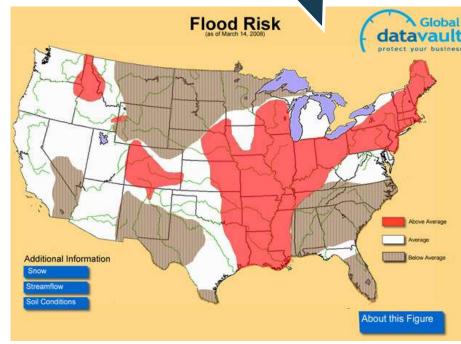
Flood Risk in Australia: Another Shared Risk with the US





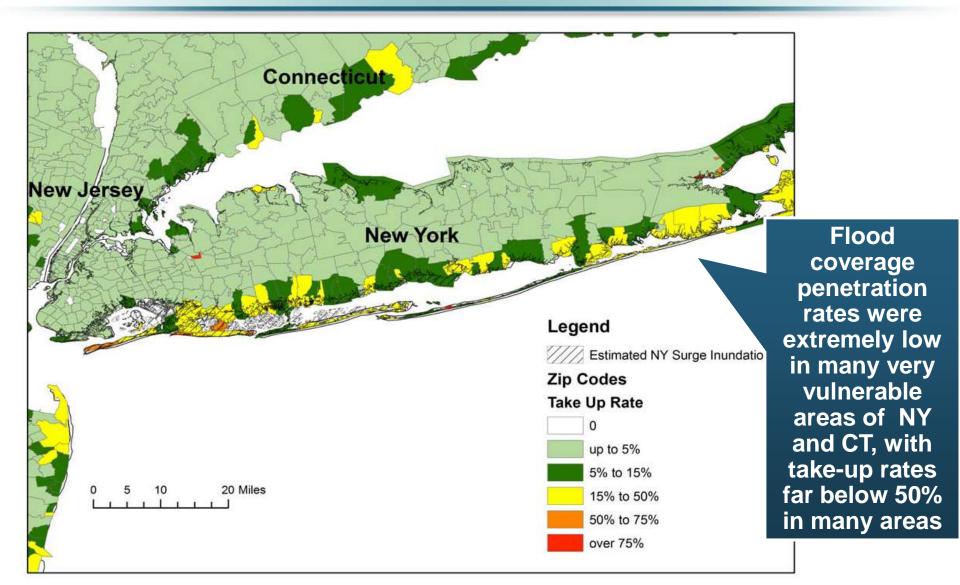
Australia has been hot by severe floods in recent years in areas such as the Gold Coast

US flooding is most commonly associated with rivers, though coastal inundation from tropical events is not uncommon



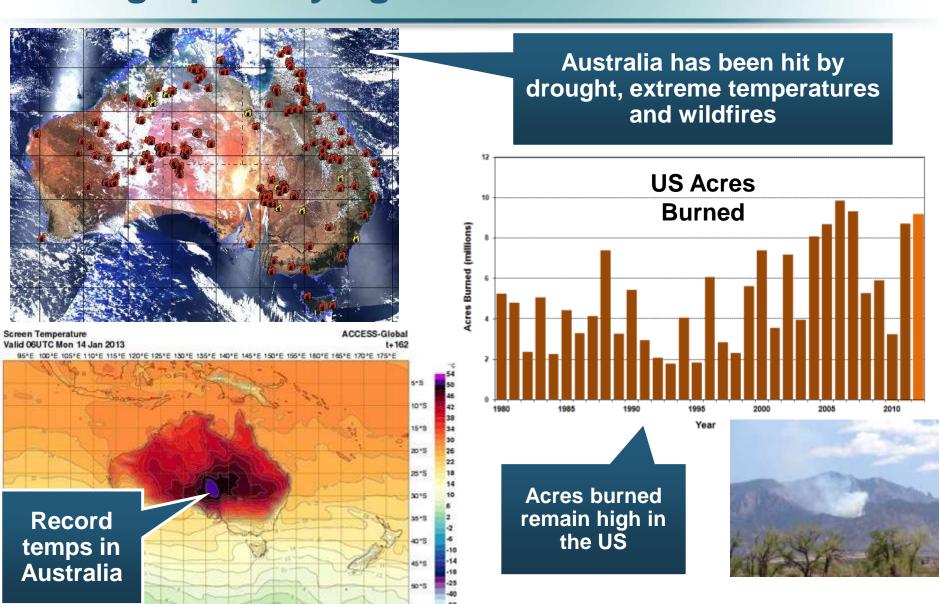
Residential NFIP Flood Take-Up Rates in NY, CT (2010) & Sandy Storm Surge





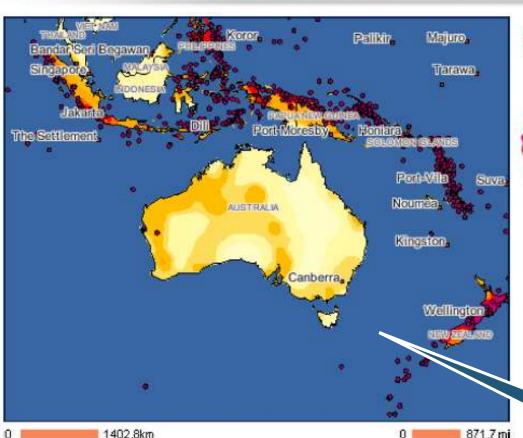
Wildfire Risk: Australia and America— Heating Up & Drying Out?





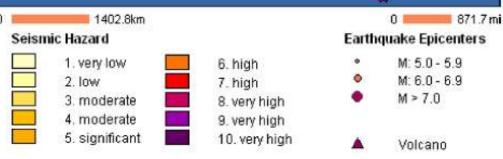
Earthquake Risk in Australia: Living in a Dangerous Neighborhood







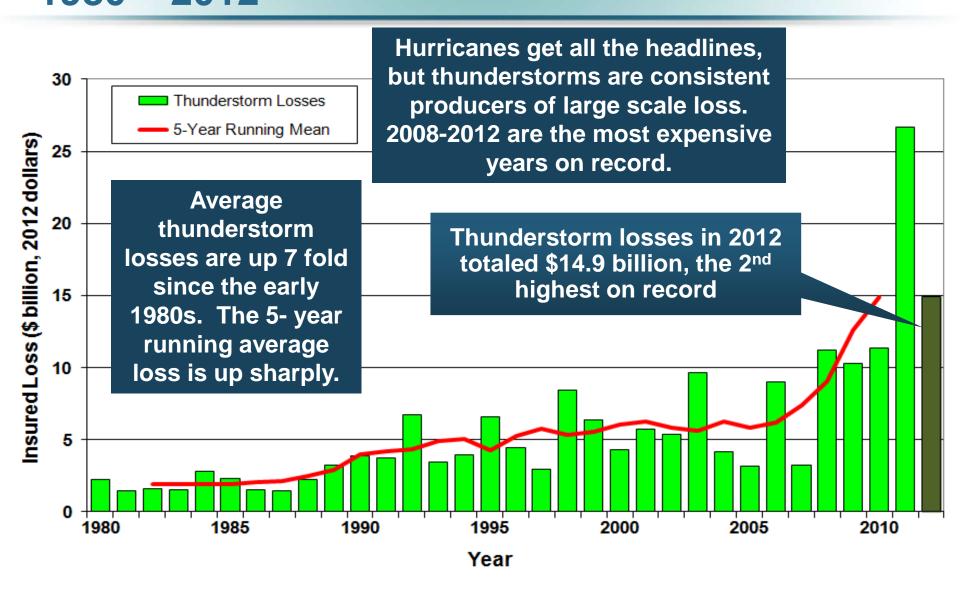
US earthquake risk is concentrated on the West Coast and AK, HI



Australia's earthquake risk is modest, especially relative to NZ and points north and east

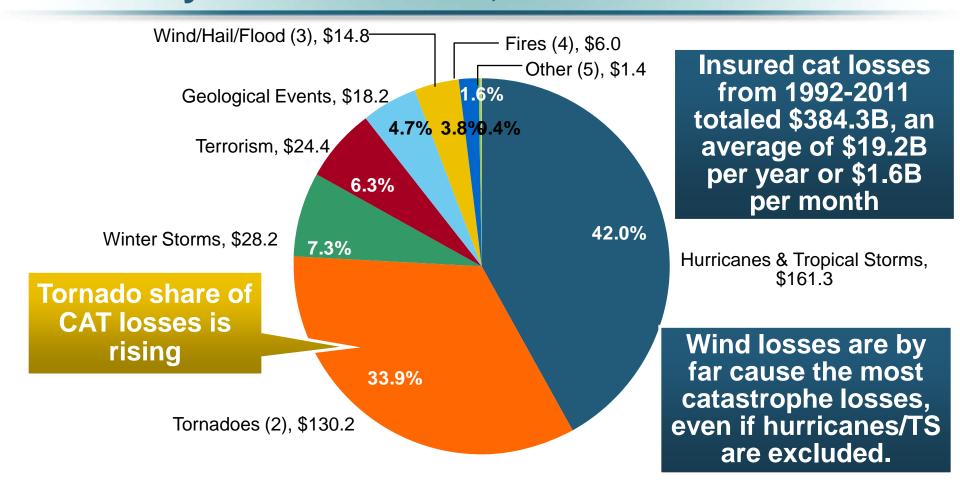
U.S. Thunderstorm Loss Trends, 1980 – 2012





Inflation Adjusted U.S. Catastrophe Losses by Cause of Loss, 1992–2011¹





- 1. Catastrophes are defined as events causing direct insured losses to property of \$25 million or more in 2009 dollars.
- 2. Excludes snow.
- 3. Does not include NFIP flood losses
- Includes wildland fires
- 5. Includes civil disorders, water damage, utility disruptions and non-property losses such as those covered by workers compensation.

Source: ISO's Property Claim Services Unit.

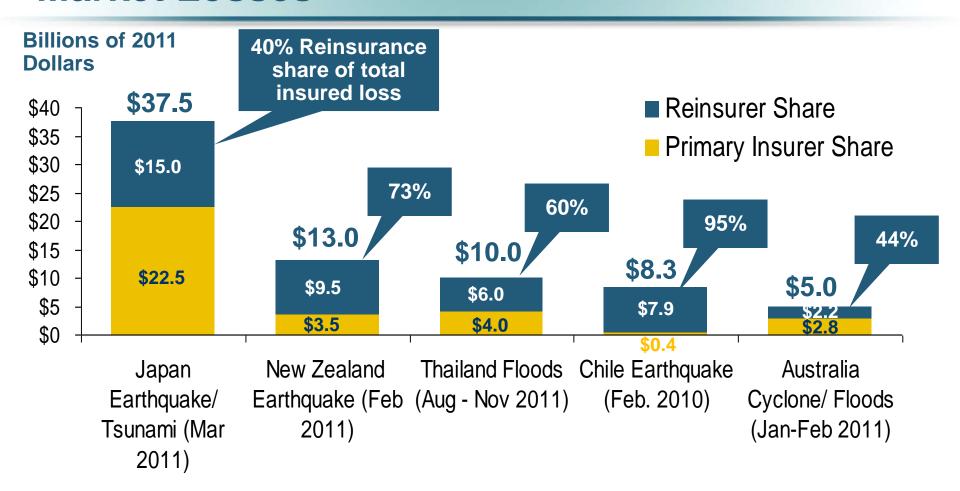


GLOBAL REINSURANCE MARKET IMPACTS

Global Reinsurance Markets
Proved Resilient Despite
Record Catastrophe Losses
Worldwide

Reinsurer Share of Recent Significant Market Losses





Reinsurers Paid a High Proportion of Insured Losses Arising from Major Catastrophic Events Around the World in Recent Years

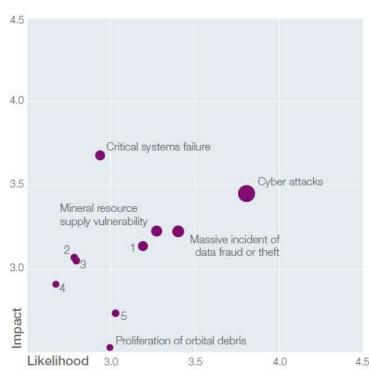
Technological Risks: Vulnerability and Susceptibility Vary Across the Globe



Technological Risks

- Cyber attacks
- Massive data fraud/theft
- Mineral resource supply vulnerability
- Massive digital misinformation
- Unintended consequences of new life sciences technologies
- Unintended consequences of climate change mitigation
- Unintended consequences of nanotechnology

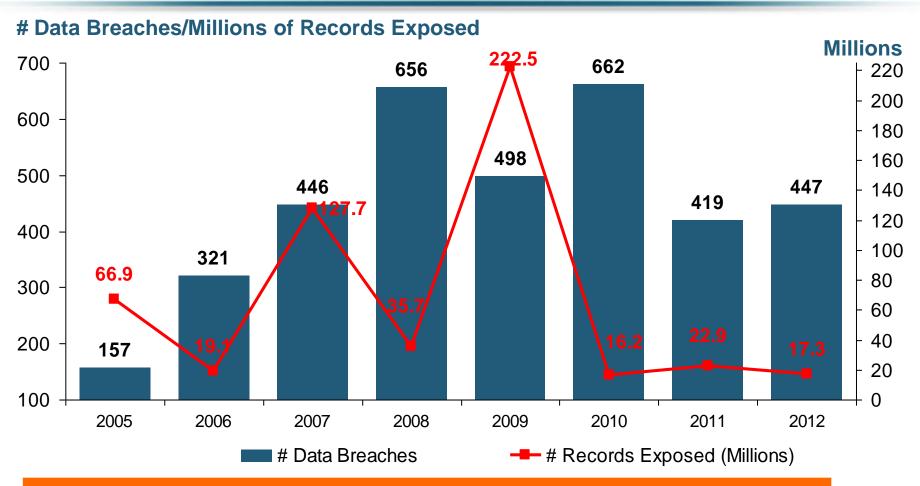
Technological Risk Landscape



- Massive digital misinformation
- 2 Unintended consequences of new life science technologies
- Unintended consequences of climate change mitigation
- Unintended consequences of nanotechnology
- 6 Failure of intellectual property regime

U.S. Data Breaches 2005-2013, By Number of Breaches and Records Exposed





The total number of data breaches and number of records exposed fluctuates from year to year and over time.

^{* 2013} figures as of March 19, 2013. Source: Identity Theft Resource Center

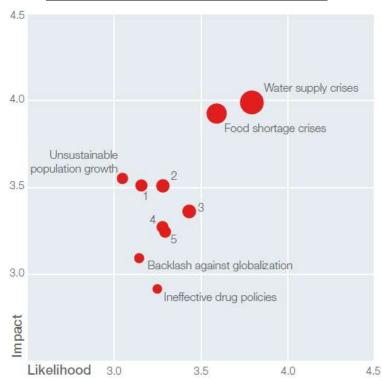
Societal Risks: Vulnerability and Susceptibility Vary Across the Globe



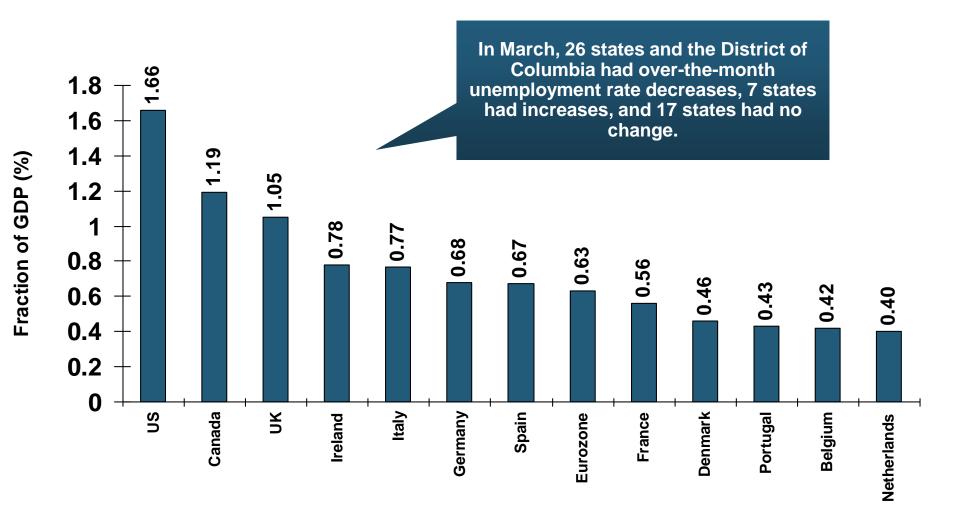
Societal Risks

- Water supply crisis
- Food shortage crisis
- Rising religious fanaticism
- Vulnerability to pandemics
- Unmanaged migration
- Mismanagement of population aging
- Unsustainable population growth
- Backlash against globalization
- Ineffective drug policies

Societal Risk Landscape



- Vulnerability to pandemics
- Pising religious fanaticism
- Mismanagement of population aging
- 4 Unmanaged migration
- 6 Rising rates of chronic disease



^{*}Provisional figures for March 2013, seasonally adjusted.

Sources: US Chamber of Commerce; Insurance Information Institute.

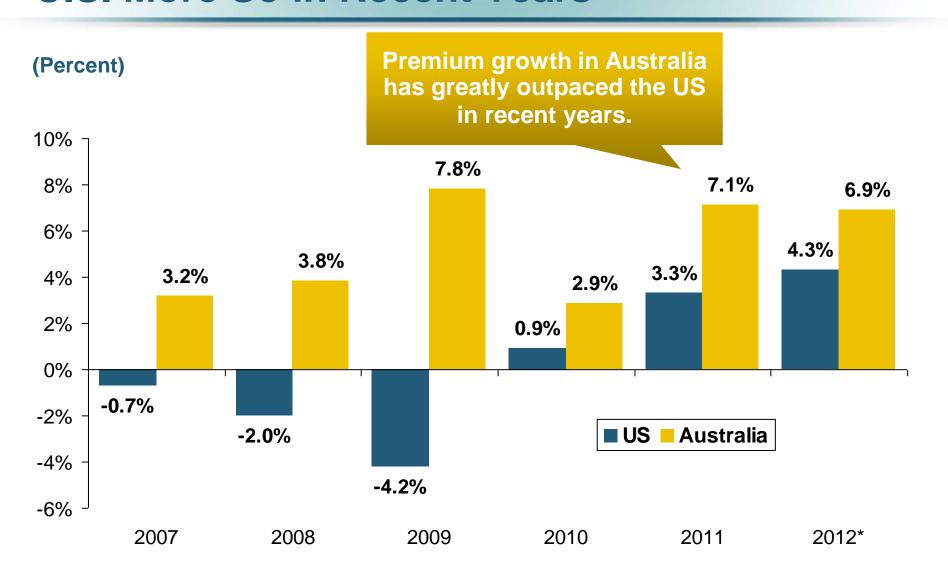


THE NEVER ENDING QUEST FOR GROWTH AND PERFORMANCE

Insurers, Brokers Around the World Share Many Concerns

Growth: Always a Challenge— U.S. More So in Recent Years



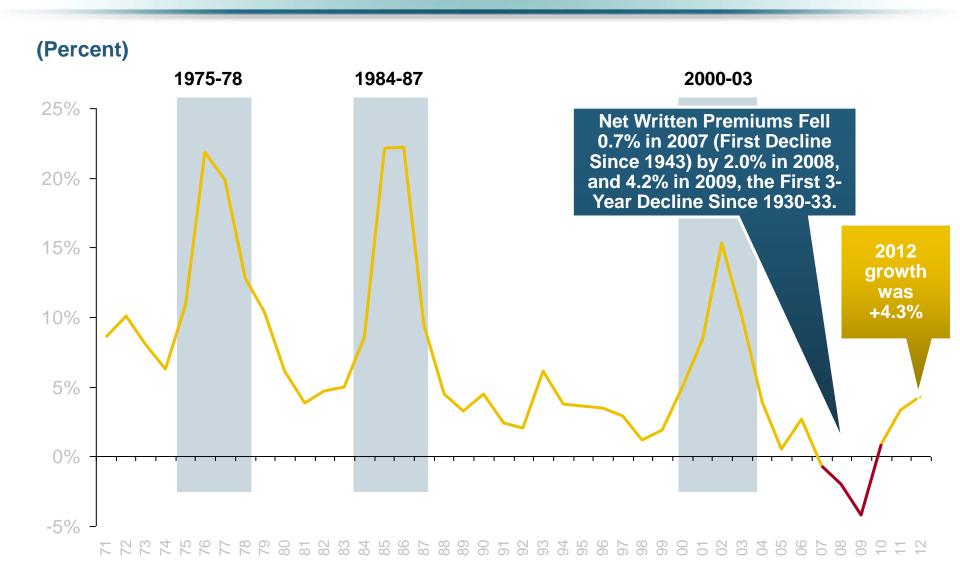


^{*2012} figure for Australia is through Q2 only.

Source: A.M. Best (U.S.); Australian Prudential Regulatory Authority; Insurance Information Institute.

Net Premium Growth: Annual Change, 1971—2012

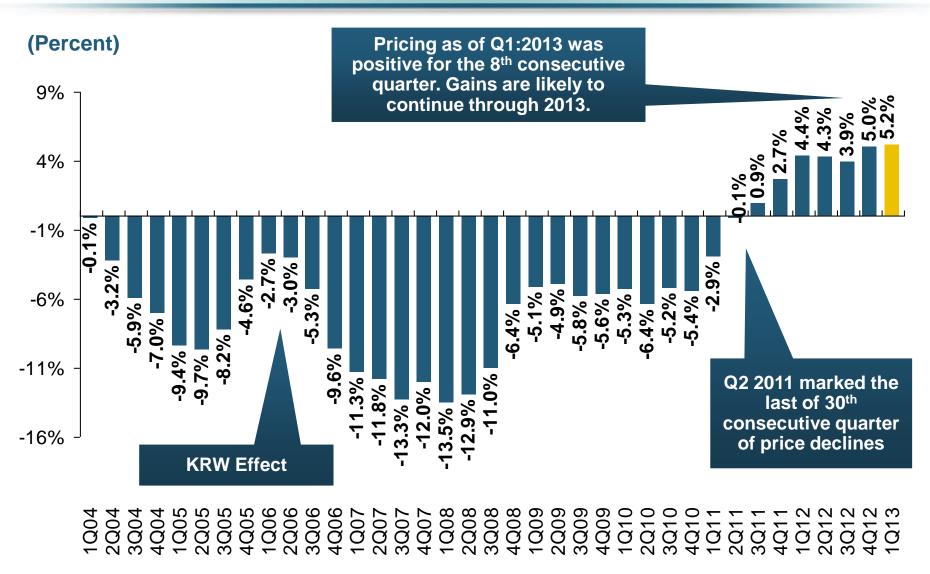




Shaded areas denote "hard market" periods Sources: A.M. Best (historical and forecast), ISO, Insurance Information Institute.

Average Commercial Rate Change, All Lines, (1Q:2004–1Q:2013)



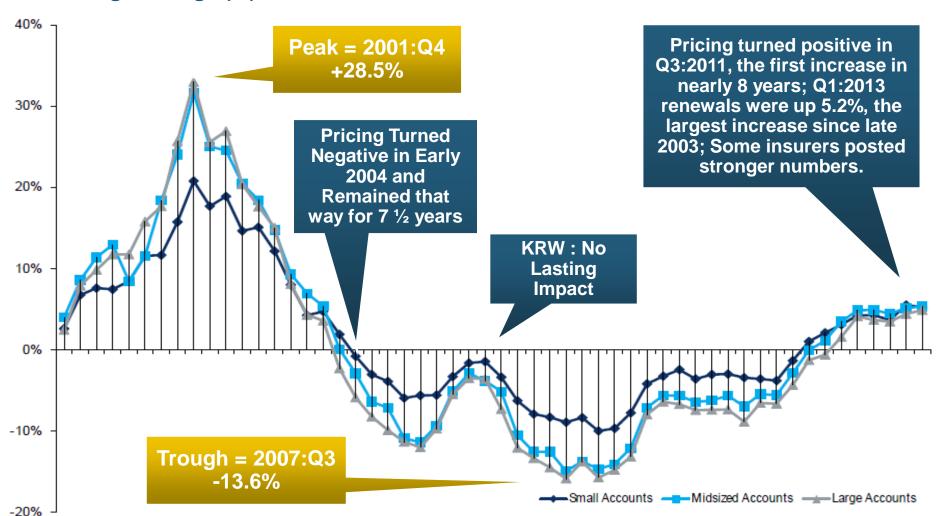


Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially. Source: Council of Insurance Agents & Brokers; Insurance Information Institute

Change in Commercial Rate Renewals, by Account Size: 1999:Q4 to 2013:Q1





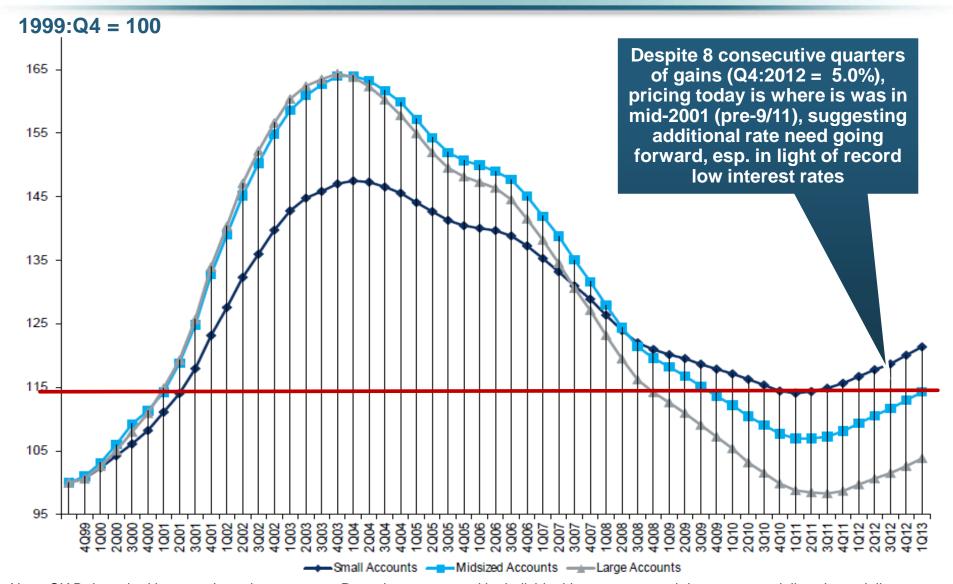


Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially.

Source: Council of Insurance Agents and Brokers; Barclay's Capital; Insurance Information Institute.

Cumulative Qtrly. Commercial Rate Changes, by Account Size: 1999:Q4 to 2013:Q1

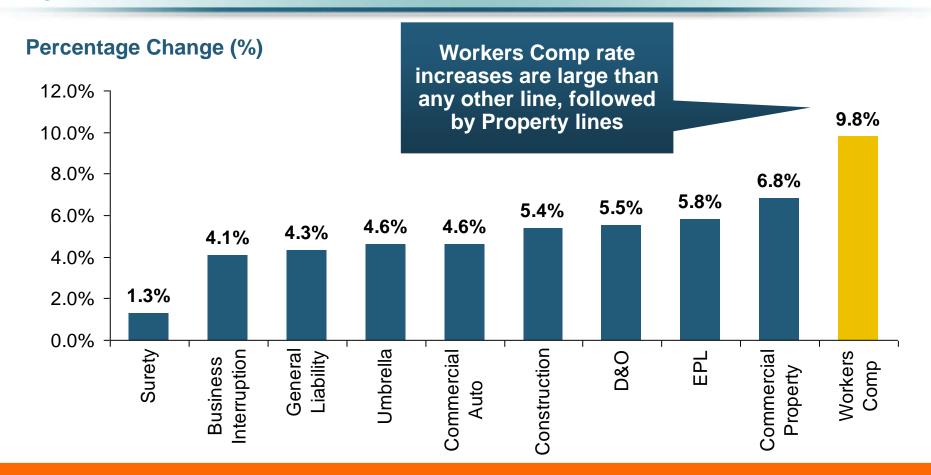




Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially. Source: Council of Insurance Agents and Brokers; Barclay's Capital; Insurance Information Institute.

Change in Commercial Rate Renewals, by Line: 2013:Q1

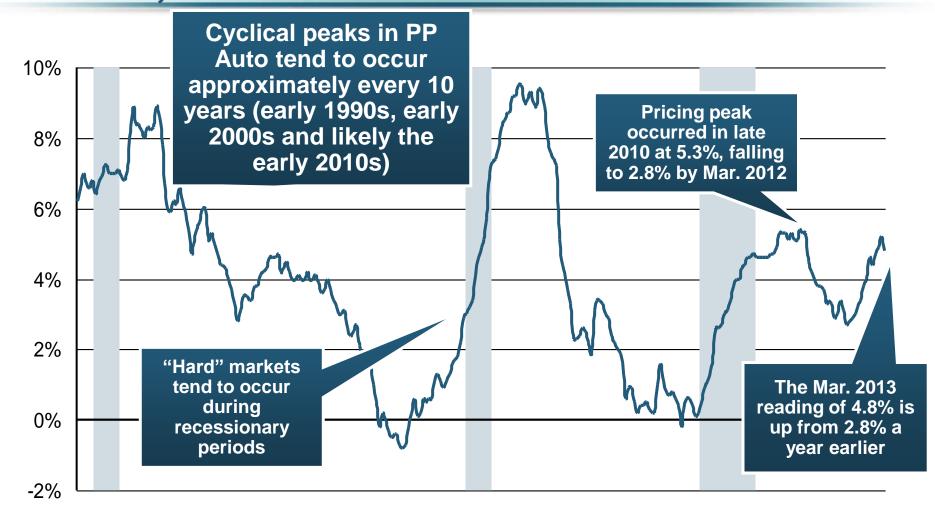




Major Commercial Lines Renewed Uniformly Upward in Q1:2013 for the 8th Consecutive Quarter; Property Lines & Workers Comp Leading the Way; Cat Losses and Low Interest Rates Provide Momentum Going Forward

Monthly Change* in Auto Insurance Prices, 1991–2013*



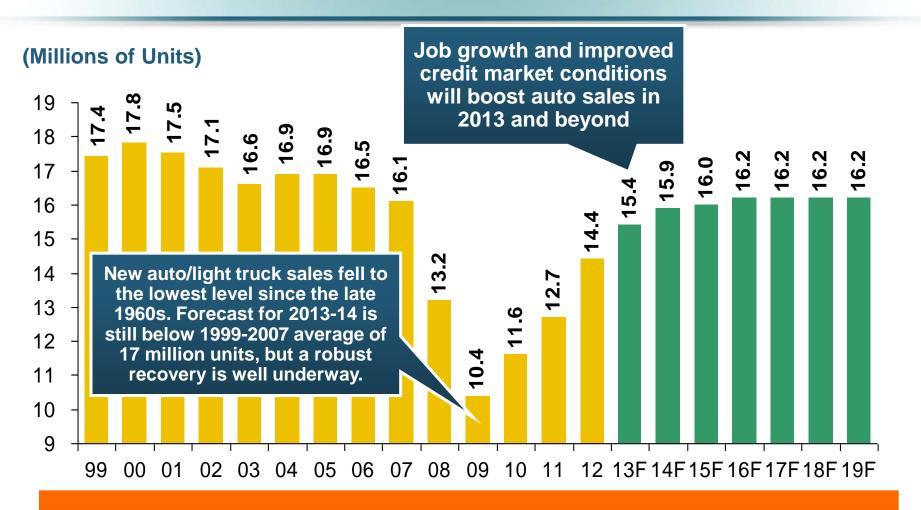


'90 '91 '92 '93 '94 '95 '96 '97 '98 '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13

^{*}Percentage change from same month in prior year; through Mar. 2013; seasonally adjusted Note: Recessions indicated by gray shaded columns.

Auto/Light Truck Sales, 1999-2019F

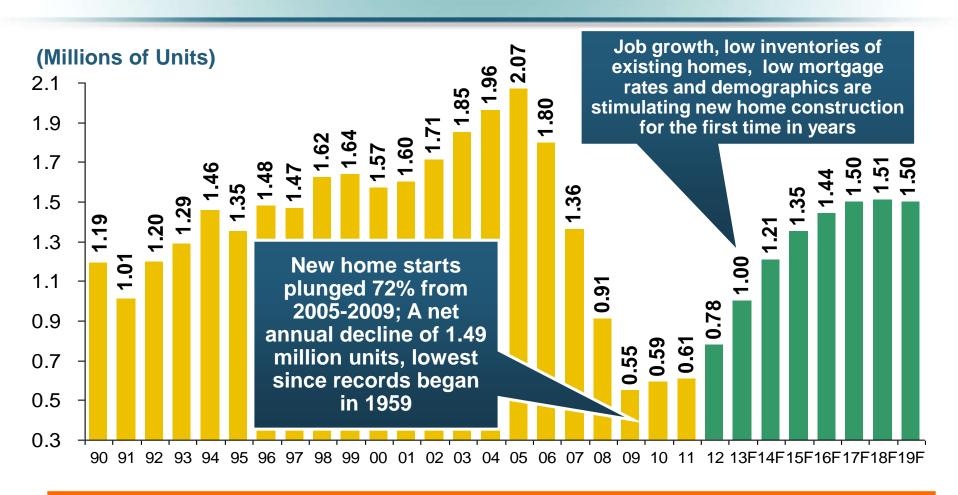




Car/Light Truck Sales Will Continue to Recover from the 2009 Low Point, Bolstering the Auto Insurer Growth and the Manufacturing Sector.

New Private Housing Starts, 1990-2019F





Homeowners Insurers Are Starting to See Meaningful Exposure Growth for the First Time Since 2005. Commercial Insurers with Construction Risk **Exposure, Surety, Workers Comp Also Benefit**

Construction Employment, Jan. 2010—March 2013*

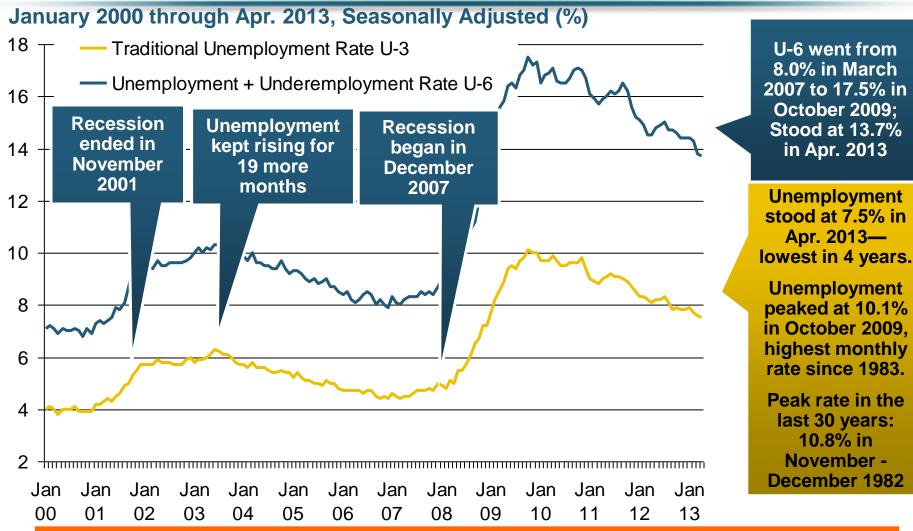




^{*}Seasonally adjusted

Unemployment and Underemployment Rates: Stubbornly High in 2012, But Falling



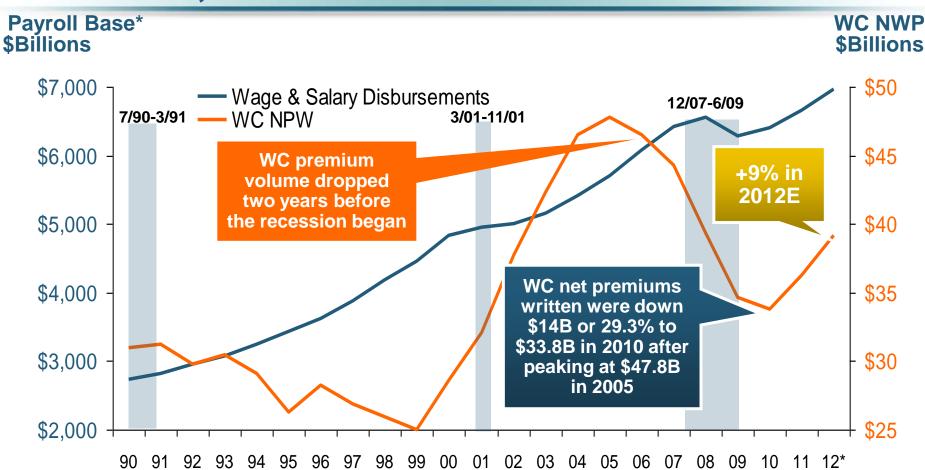


Stubbornly high unemployment and underemployment constrain overall economic growth, but the job market is now clearly improving

Source: US Bureau of Labor Statistics; Insurance Information Institute.

Payroll vs. Workers Comp Net Written Premiums, 1990-2012E





Continued Payroll Growth and Rate Increases Suggest WC NWP Will Grow Again in 2012; +7.9% Growth in 2011 Was the First Gain Since 2005

^{*}Private employment; Shaded areas indicate recessions. WC premiums for 2012 are I.I.I. estimate based YTD 2012 actuals. Sources: NBER (recessions); Federal Reserve Bank of St. Louis at http://research.stlouisfed.org/fred2/series/WASCUR; NCCI; I.I.I.

12 Industries for the Next 10 Years: Insurance Solutions Needed



Health Care

Health Sciences

Energy (Traditional)

Alternative Energy

Petrochemical

Agriculture

Natural Resources

Technology (incl. Biotechnology)

Light Manufacturing

Insourced Manufacturing

Export-Oriented Industries

Shipping (Rail, Marine, Trucking, Pipelines)

Many
industries are
poised for
growth,
though
insurers'
ability to
capitalize on
these
industries
varies widely



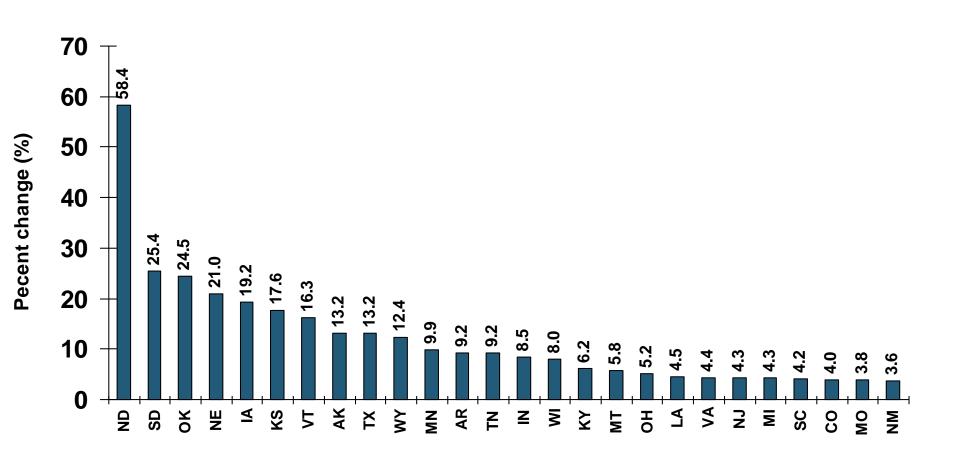
Growth Analysis by State and Business Segment

Premium Growth Rates Vary Tremendously by State

Direct Premiums Written: Total P/C Percent Change by State, 2007-2012*



Top 25 States

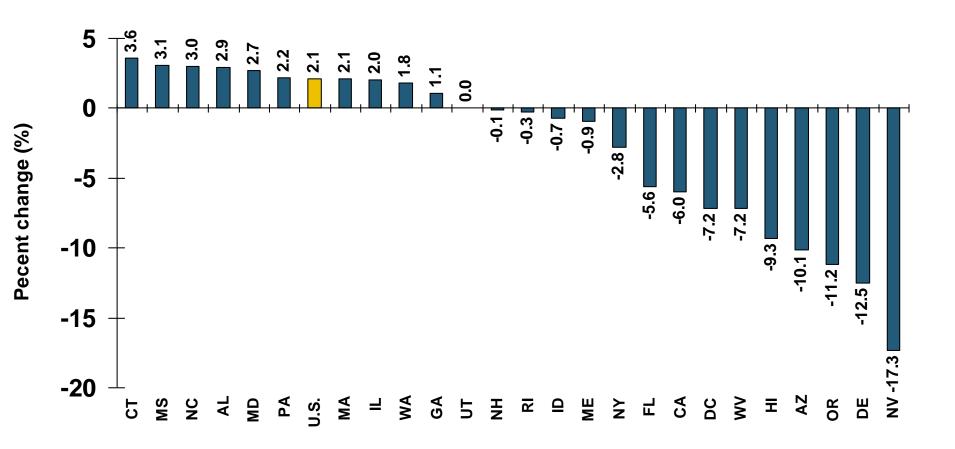


^{*}Data are preliminary as of 5/1/13 and do not yet fully reflect the impact of state-run pools and plans. Sources: SNL Financial LC.; Insurance Information Institute.

Direct Premiums Written: Total P/C Percent Change by State, 2007-2012*



Bottom 25 States



*Data are preliminary as of 5/1/13 and do not yet fully reflect the impact of state-run pools and plans. Sources: SNL Financial LC.; Insurance Information Institute.

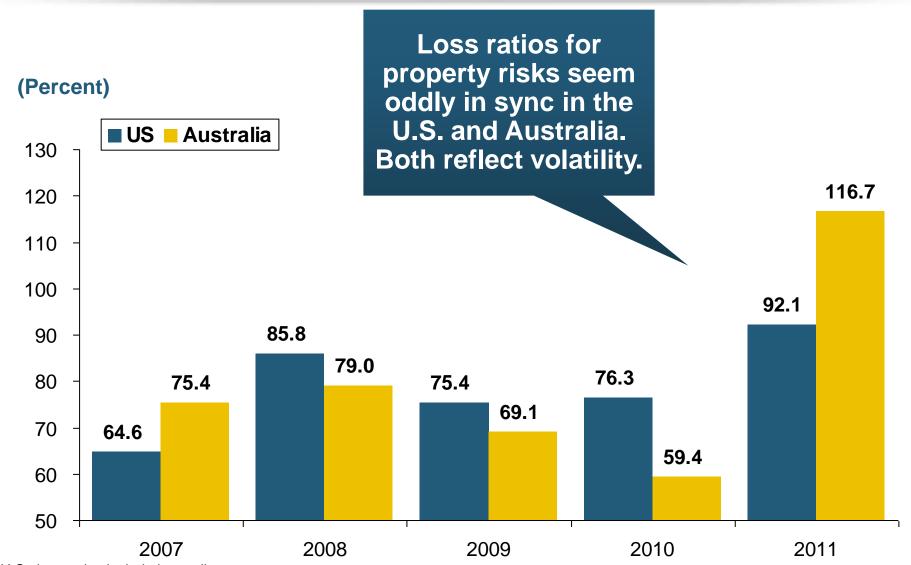


UNDERWRITING PERFORMANCE MUST IMPROVE IN CURRENT LOW INTEREST RATE ENVIRONMENT

Australia and U.S. Underwriting Performance/Trends Are More Similar than Might Be Expected

Loss Ratios: Homeowners (U.S.) & Property (Australia)



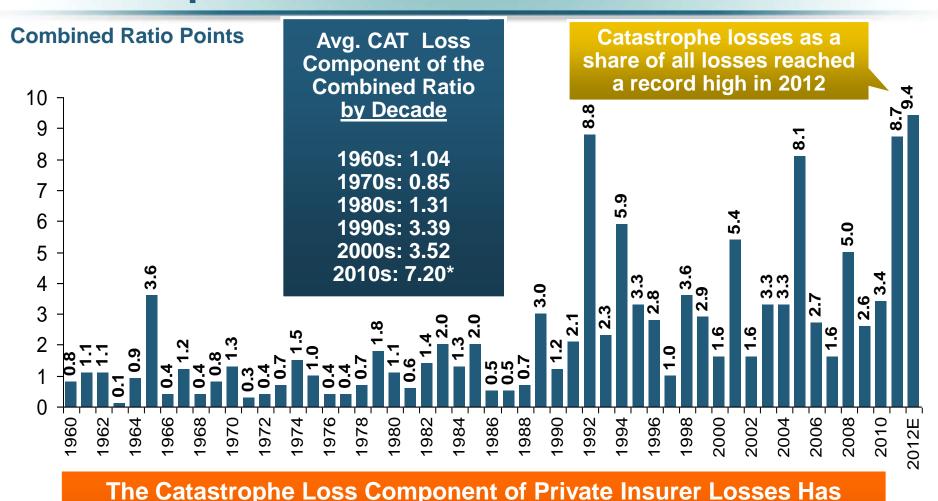


*U.S., loss ratios include loss adjustment expense.

Source: A.M. Best (U.S.), Australian Prudential Regulation Authority; Insurance Information Institute

Combined Ratio Points Associated with Catastrophe Losses: 1960 – 2012*



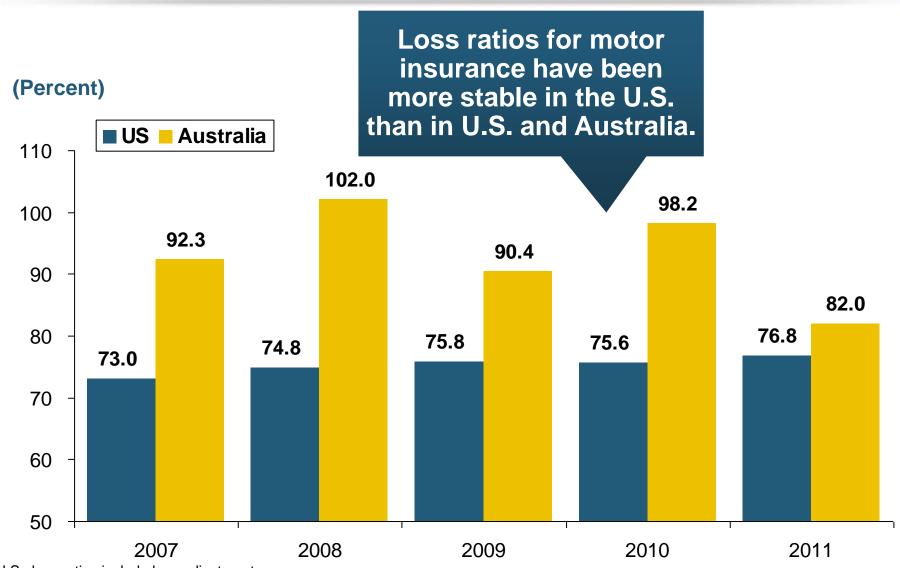


Increased Sharply in Recent Decades

Notes: Private carrier losses only. Excludes loss adjustment expenses and reinsurance reinstatement premiums. Figures are adjusted for losses ultimately paid by foreign insurers and reinsurers.

Loss Ratios: Motor/Auto



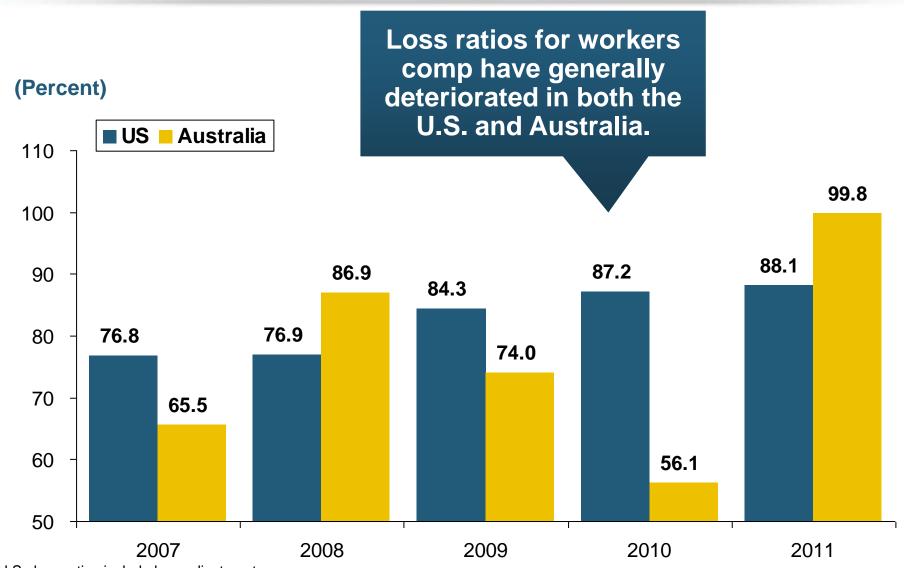


*U.S., loss ratios include loss adjustment expense.

Source: A.M. Best (U.S.), Australian Prudential Regulation Authority; Insurance Information Institute

Loss Ratios: Workers Compensation





*U.S., loss ratios include loss adjustment expense.

Loss Ratios: Liability





Source: A.M. Best (U.S.), Australian Prudential Regulation Authority; Insurance Information Institute



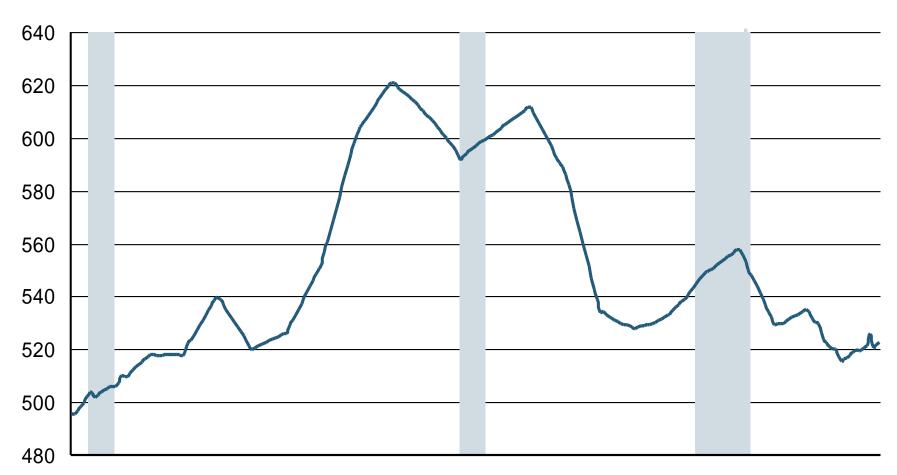
U.S. Insurance Industry Employment Trends

Soft Market, Difficult Economy,
Outsourcing, Productivity
Enhancements and
Consolidation Contributed to
Industry's Job Losses

U.S. Employment in the Direct P/C Insurance Industry: 1990–2013*



Thousands



'90 '91 '92 '93 '94 '95 '96 '97 '98 '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13

Note: Recessions indicated by gray shaded columns.

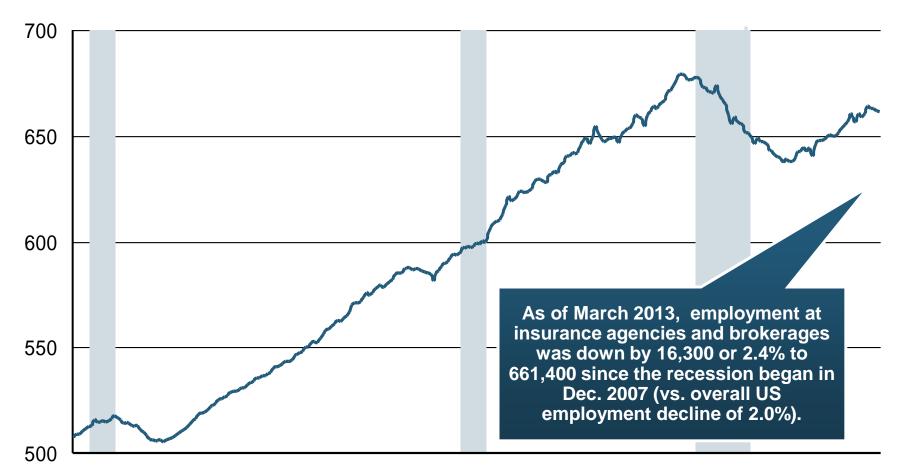
Sources: U.S. Bureau of Labor Statistics; National Bureau of Economic Research (recession dates); Insurance Information Institute.

^{*}As of March 2013; Seasonally adjusted; Does not including agents & brokers.

U.S. Employment in Insurance Agencies & Brokerages: 1990–2013*



Thousands



'90 '91 '92 '93 '94 '95 '96 '97 '98 '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13

Note: Recessions indicated by gray shaded columns.

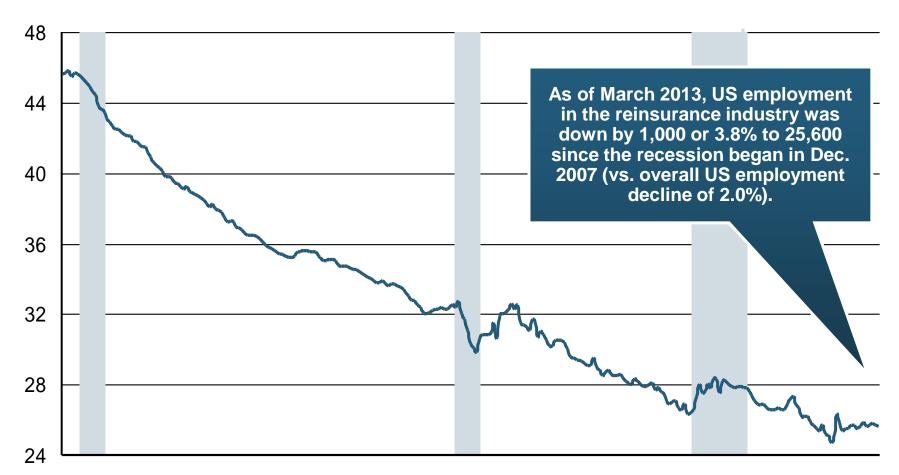
Sources: U.S. Bureau of Labor Statistics; National Bureau of Economic Research (recession dates); Insurance Information Institute.

^{*}As of March 2013; Seasonally adjusted. Includes all types of insurance.

U.S. Employment in the Reinsurance Industry: 1990–2013*



Thousands



'90 '91 '92 '93 '94 '95 '96 '97 '98 '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13

Note: Recessions indicated by gray shaded columns.

Sources: U.S. Bureau of Labor Statistics; National Bureau of Economic Research (recession dates); Insurance Information Institute.

^{*}As of March 2013; Seasonally adjusted; Does not including agents & brokers.

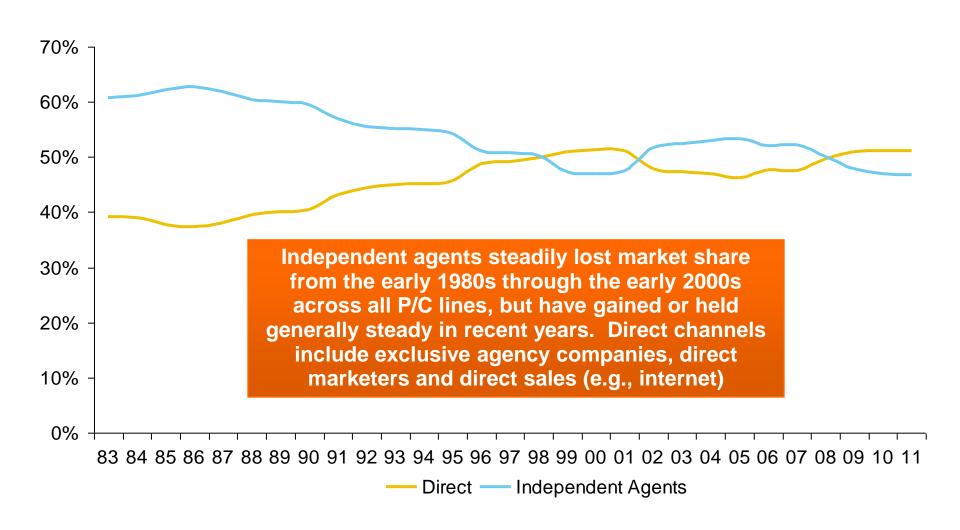


Distribution Trends

Distribution by Channel Type Continues to Evolve Around the World

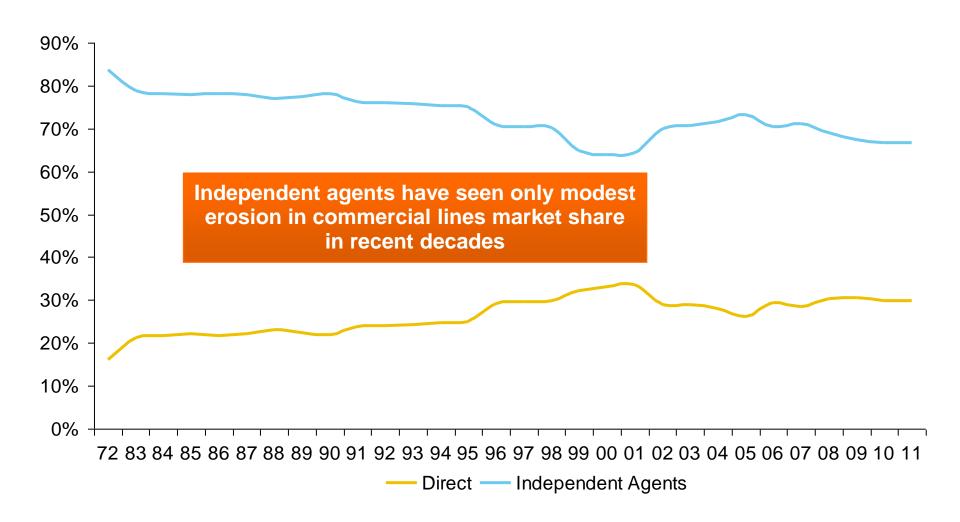
All P/C Lines Distribution Channels, Direct vs. Independent Agents





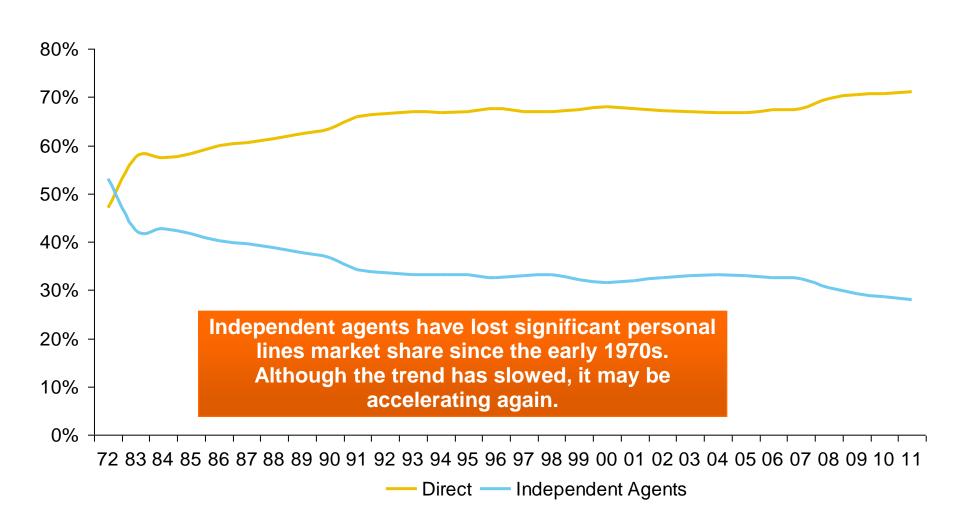
Commercial P/C Distribution Channels, Direct vs. Independent Agents





Personal Lines Distribution Channels, Direct vs. Independent Agents





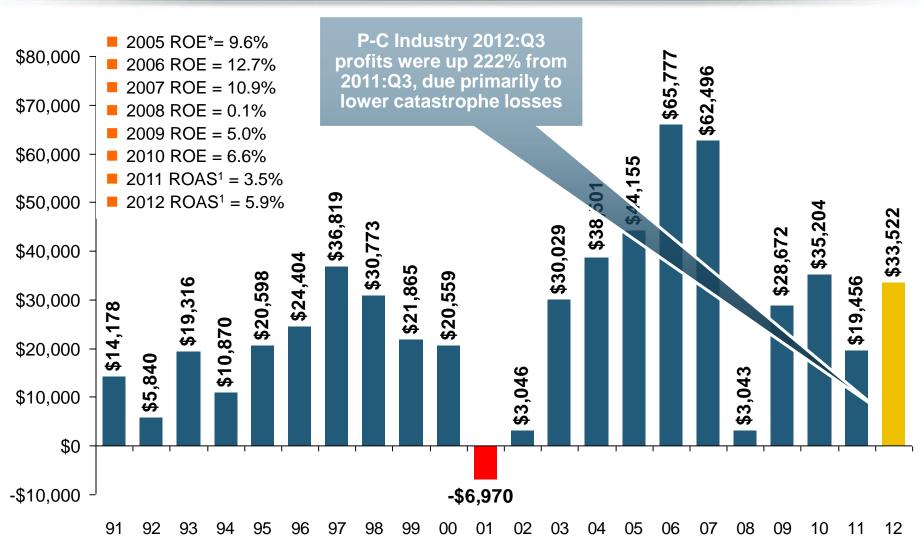


P/C Insurance Industry Financial Overview

Profit Recovery in 2012 After High CAT Losses; Ultimate Impact of Sandy Still Unclear

P/C Net Income After Taxes 1991–2012 (\$ Millions)





^{*} ROE figures are GAAP; ¹Return on avg. surplus. Excluding Mortgage & Financial Guaranty insurers yields a 6.2% ROAS in 2012, 4.7% ROAS for 2011, 7.6% for 2010 and 7.4% for 2009.

Sources: A.M. Best, ISO, Insurance Information Institute

Profitability Peaks & Troughs in the P/C Insurance Industry, 1975 – 2013F*

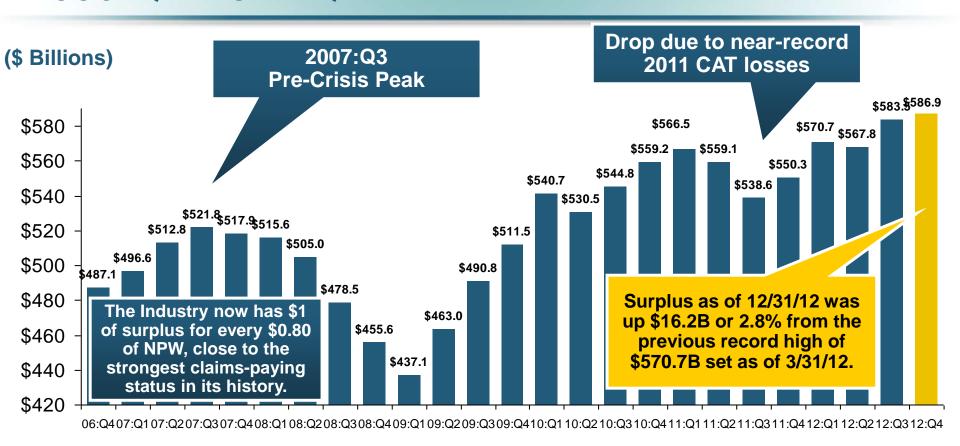




*Profitability = P/C insurer ROEs. 2011 figure is an estimate based on ROAS data. Note: Data for 2008-2013 exclude mortgage and financial guaranty insurers. 2012:Q3 ROAS = 6.2% including M&FG. Source: Insurance Information Institute; NAIC, ISO, A.M. Best.

Policyholder Surplus, 2006:Q4–2012:Q4





*Includes \$22.5B of paid-in capital from a holding company parent for one insurer's investment in a non-insurance business in early 2010.

The P/C Insurance Industry Both Entered and Emerged from the 2012 Hurricane Season Very Strong Financially.

Sources: ISO, A.M .Best.



INVESTMENTS: THE NEW REALITY

Investment Performance is a Key Driver of Profitability

Depressed Yields Will Necessarily Influence Underwriting & Pricing

U.S. 10-Year Treasury Note Yields: A Long Downward Trend, 1990–2013*





'90 '91 '92 '93 '94 '95 '96 '97 '98 '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13

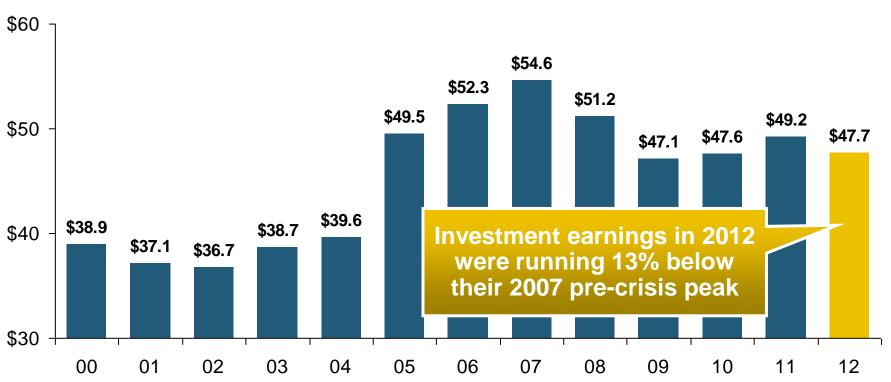
Since roughly 80% of P/C bond/cash investments are in 10-year or shorter durations, most P/C insurer portfolios will have low-yielding bonds for years to come.

^{*}Monthly, through Mar. 2013. Note: Recessions indicated by gray shaded columns.

Property/Casualty Insurance Industry Investment Income: 2000–2012¹







Investment Income Fell in 2012 Due to Persistently Low Interest Rates, Putting Additional Pressure on (Re) Insurance Pricing

¹ Investment gains consist primarily of interest and stock dividends.. Sources: ISO: Insurance Information Institute.



Insurance Information Institute Online:

www.iii.org

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