

An Industry and Economy in Transition: Overview and Outlook for US and Ohio P/C Insurance Markets

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Presentation Outline



- U.S. Economic Overview and Outlook
 - Economy as a Growth Engine for P/C Insurers
 - Labor Market Review
- Summary of P/C Financial Performance
 - Focus on Ohio Markets
- Catastrophe Loss Developments & Trends
 - Global, US and Ohio
- Will the Market Turn? Four Necessary Criteria:
 - Underwriting Loss Trends
 - Capital/Capacity
 - Reinsurance Markets
 - Pricing Discipline
- Analysis by Key Line
- Other Contributing Factors to the Underwriting Cycle
 - Investment Environment
 - Tort/Casualty Environment
 - Inflation
- Q&A



Economics 2012: The World Is Changing

2012 Is the First Year Since 2005
Where Economic Perceptions and
Reality in the US Will Be Positive
Potentially Enormous Benefits for
P/C Insurers

Economic Outlook for 2012



- Economic Growth Will Accelerate Modestly in 2012/13, Beating Expectations
 - No Double Dip Recession
 - Economy remains more resilient than most pundits presume
- Consumer Confidence Will Continue to Improve
- Consumer Spending/Investment Will Continue to Expand
- Consumer and Business Lending Continue to Expand
- Housing Market Remains Weak, but Some Improvement Expected in 2012
- Inflation Remains Tame
 - Runaway inflation highly unlikely but energy spike possible; Fed has things under control
- Private Sector Hiring Remains Consistently Positive, Exceeds Expectations
 - Unemployment dips below 8% by year's end
- Sovereign Debt, Euro Currency/Economy, Muni Bond "Crises" Overblown
- European Recession in Milder than Commonly Presumed
- Soft Landing in China
- Higher Oil Prices and Current Middle East Turmoil Pose Greater Risk to US Economy than in 2011
- Interest Rates Remain Low by Historical Standards; Edge Up by Year's End
- Stock and Bond Markets More Stable, Less Volatile
- Political Environment Is More Hospitable to Business Interests
- Obama Wins Re-Election Based on Improving Economy

Insurance Industry Predictions for 2012



P/C Insurance Exposures Grow Robustly

- Personal and commercial exposure growth is certain in 2012; Strongest since 2004
- But restoration of destroyed exposure will take until mid-decade

P/C Industry Growth in 2012 Will Be Strongest Since 2004

- Growth likely to exceed A.M. Best projection of +3.8% for 2012
- No traditional "hard market" emerges in 2012

Underwriting Fundamentals Deteriorate Modestly

Some pressure from claim frequency, in some severity in key lines

Increasing Private Sector Hiring Will Drive Payrolls/WC Exposures

- Wage growth is also positive and could modestly accelerate
- WC will prove to be tough to fix from an underwriting perspective

Increase in Demand for Commercial Insurance Will Accelerate in 2012

- Includes workers comp, property, marine, many liability coverages
- Laggards: inland marine, aviation, commercial auto, surety
- Personal Lines: Auto leads, homeowners lags (though HO leads in NPW growth due to rates)

■ Investment Environment Is/Remains Much More Favorable

- Return of realized capital gains as a profit driver
- Interest rates remain low; Some upward pressured if economic strength surprises

Industry Capacity Hits a New Record by Year-End 2012 (Barring Mega-CAT)

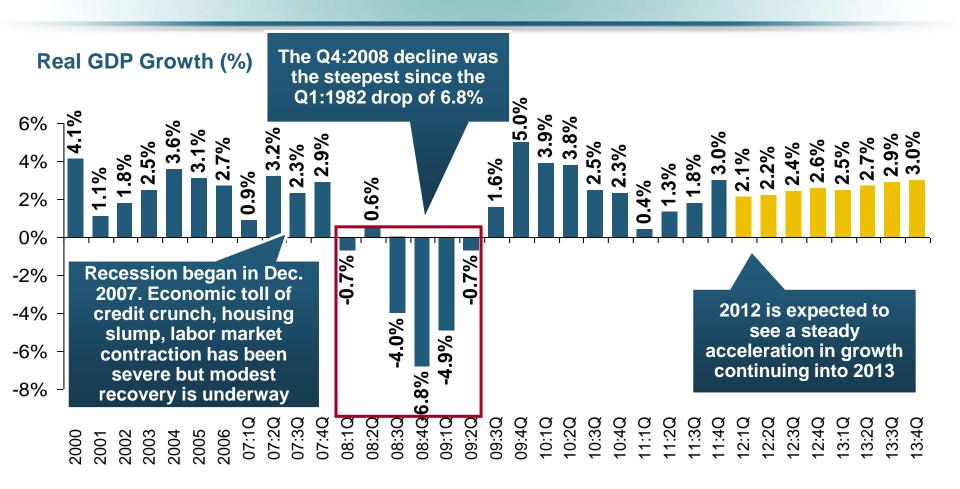


The Strength of the Economy Will Influence P/C Insurer Growth Opportunities

Growth Will Expand Insurable Exposures and Help Absorb Excess Capital

US Real GDP Growth*





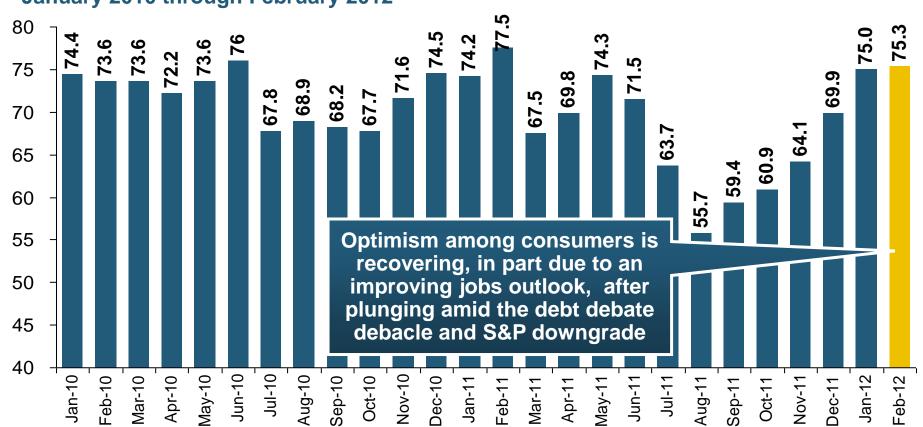
Demand for Insurance Continues To Be Impacted by Sluggish Economic Conditions, but the Benefits of Even Slow Growth Will Compound and Gradually Benefit the Economy Broadly

^{*} Estimates/Forecasts from Blue Chip Economic Indicators.

Consumer Sentiment Survey (1966 = 100)



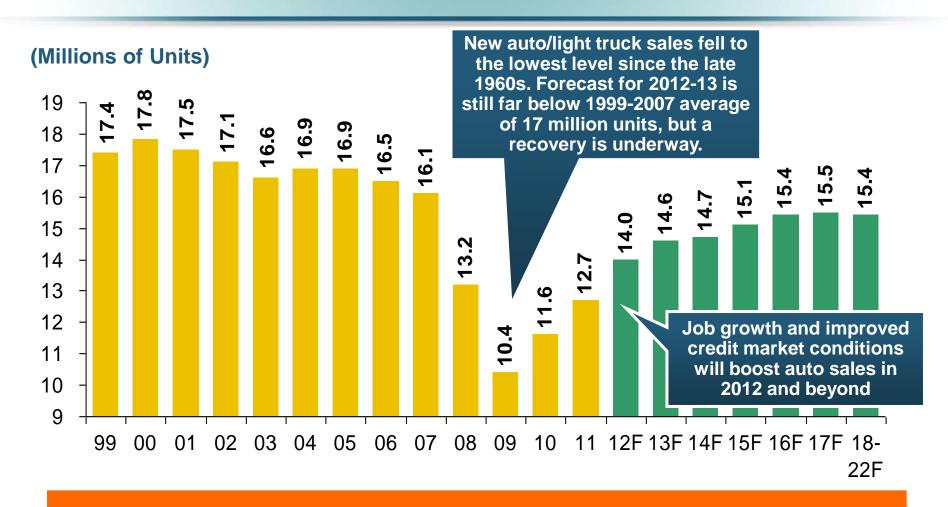




Consumer confidence has been low for years amid high unemployment, falling home prices and other factors adversely impact consumers, but improved substantially in late 2011 and early 2012

Auto/Light Truck Sales, 1999-2022F

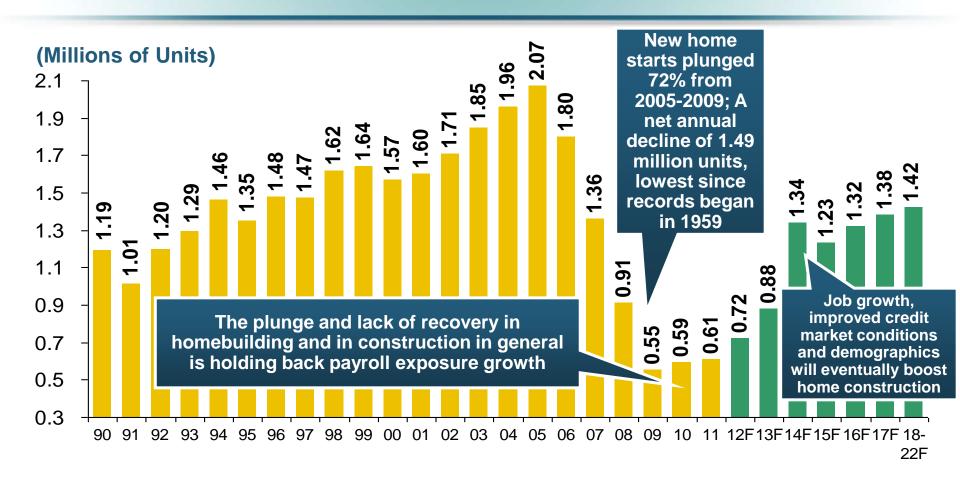




Car/Light Truck Sales Will Continue to Recover from the 2009 Low Point, Bolstering the Auto Insurer Growth and the Manufacturing Sector.

New Private Housing Starts, 1990-2022F



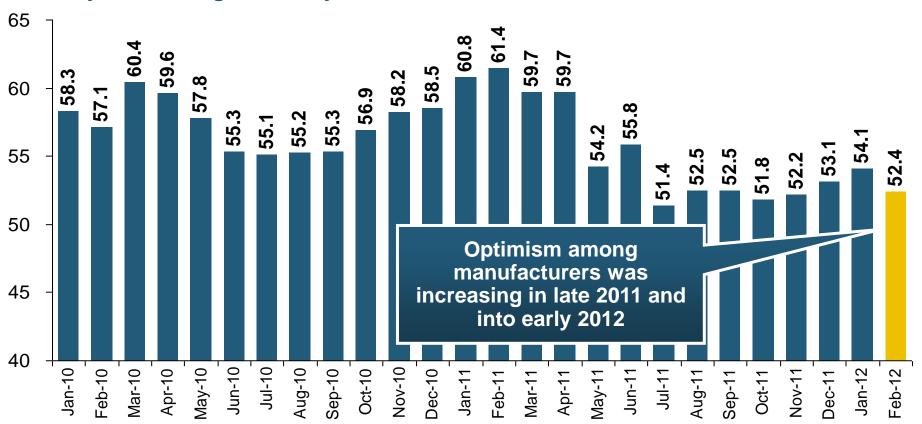


Little Exposure Growth Likely for Homeowners Insurers Until at least 2014.
Also Affects Commercial Insurers with Construction Risk Exposure, Surety

ISM Manufacturing Index (Values > 50 Indicate Expansion)



January 2010 through February 2012

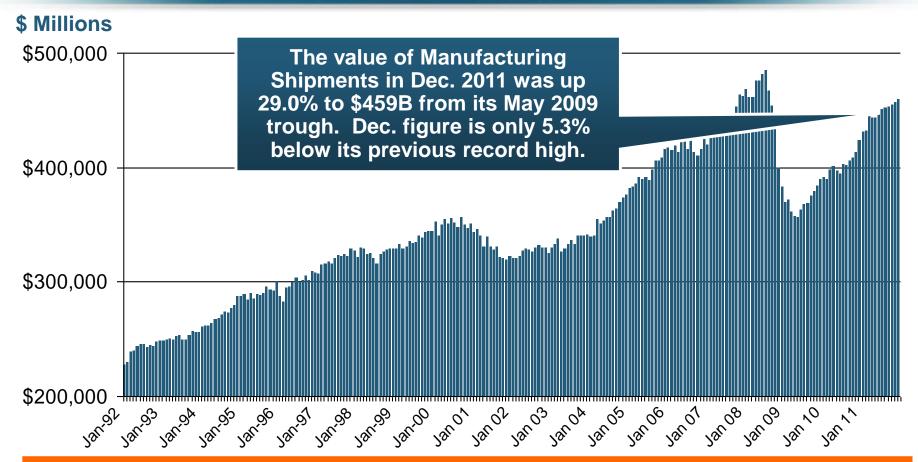


The manufacturing sector has been expanding and adding jobs.

The question is whether this will continue.

Dollar Value* of Manufacturers' Shipments Monthly, Jan. 1992—Dec. 2011

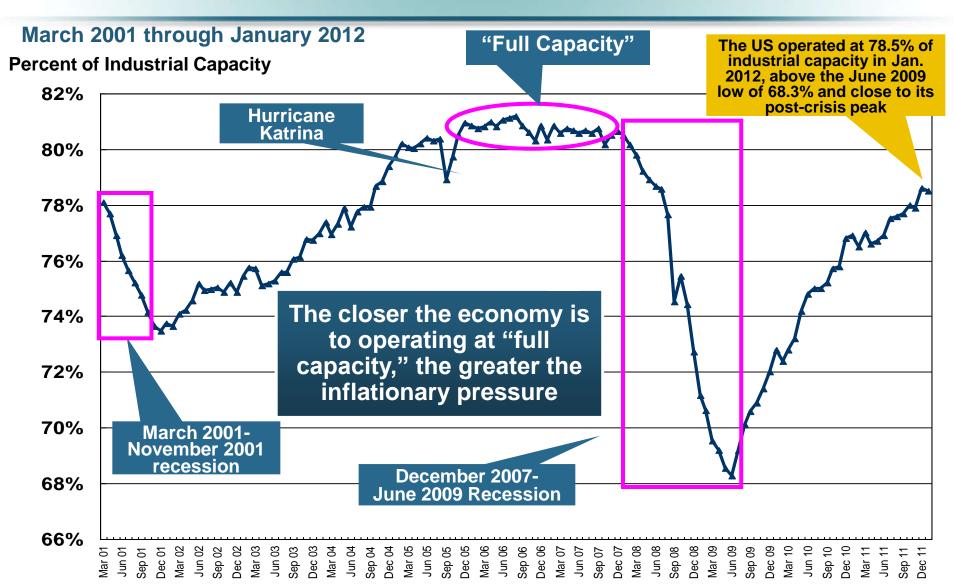




Monthly shipments are nearly back to peak (in July 2008, 8 months into the recession). Trough in May 2009. Growth from trough to December 2011 was 29.0%. This growth leads to gains in many commercial exposures: WC, Commercial Auto, Property and Various Liability Coverages

Recovery in Capacity Utilization is a Positive Sign for Commercial Exposures

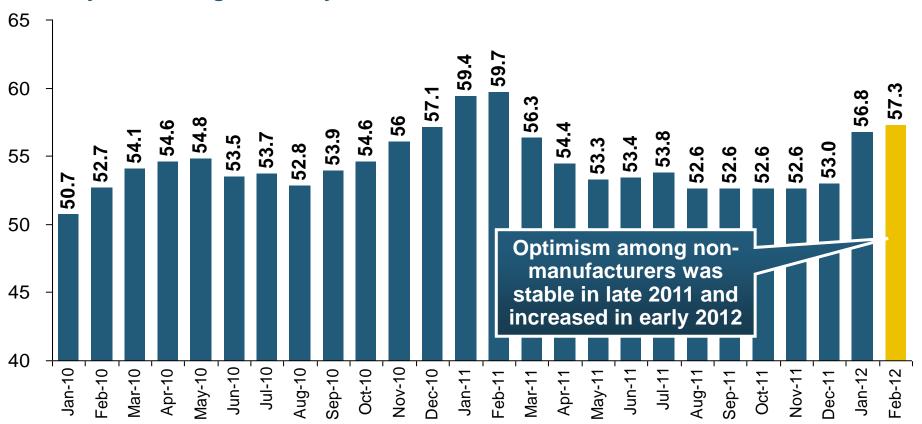




ISM Non-Manufacturing Index (Values > 50 Indicate Expansion)



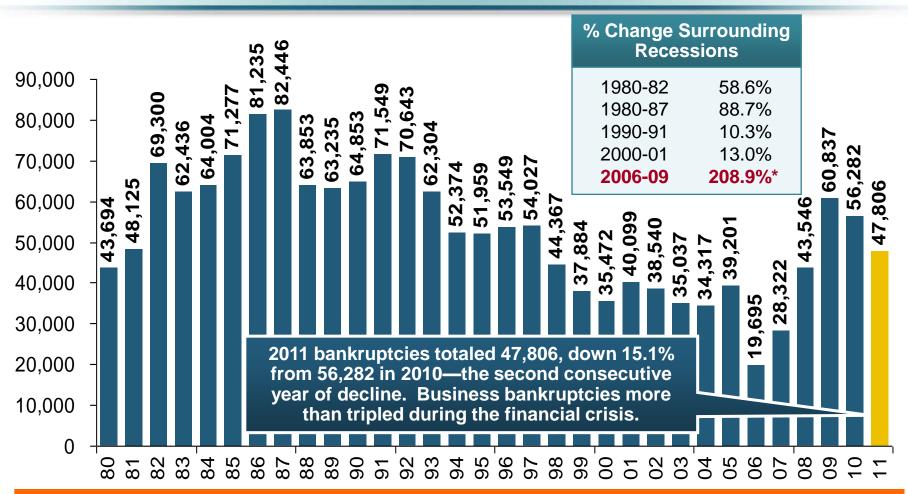
January 2010 through February 2012



Non-manufacturing industries have been expanding and adding jobs. The question is whether this will continue.

Business Bankruptcy Filings, 1980-2011



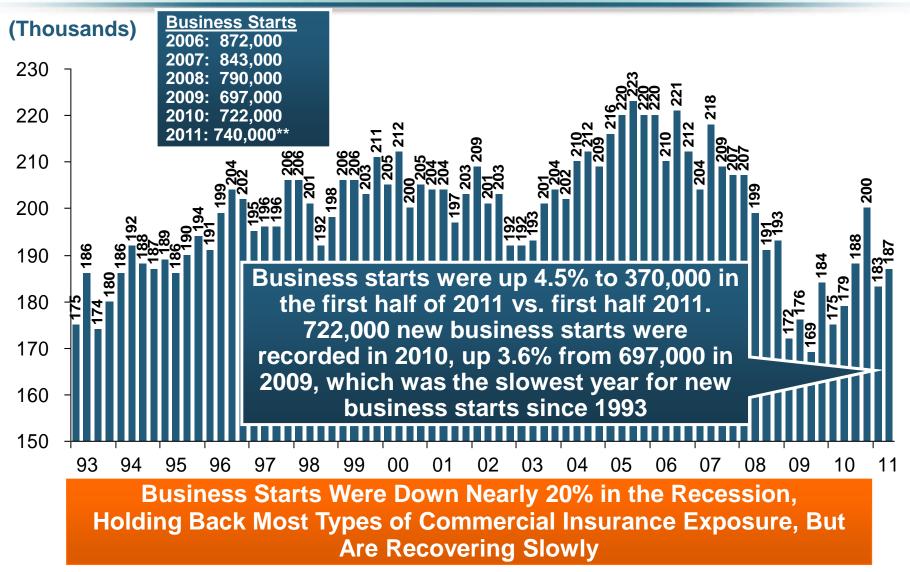


Significant Exposure Implications for All Commercial Lines as Business Bankruptcies Begin to Decline

Sources: American Bankruptcy Institute at http://www.abiworld.org/AM/AMTemplate.cfm?Section=Home&TEMPLATE=/CM/ContentDisplay.cfm&CONTENTID=61633; Insurance Information Institute

Private Sector Business Starts, 1993:Q2 – 2011:Q2*





^{*} Data through June 30, 2011 are the latest available as of February 26, 2012; Seasonally adjusted; **Annualized based on 2011:H1 actual data. Source: Bureau of Labor Statistics, http://www.bls.gov/news.release/cewbd.t08.htm.

12 Industries for the Next 10 Years: Insurance Solutions Needed



Health Care

Health Sciences

Energy (Traditional)

Alternative Energy

Petrochemical

Agriculture

Natural Resources

Technology (incl. Biotechnology)

Light Manufacturing

Insourced Manufacturing

Export-Oriented Industries

Shipping (Rail, Marine, Trucking)

Many
industries are
poised for
growth, but
many insurers
do not write in
these
economic
segments

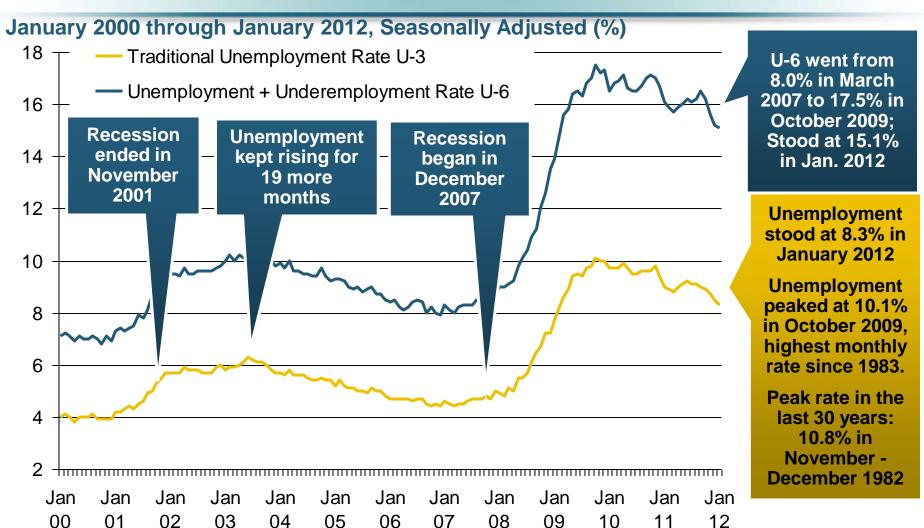


Labor Market Trends

Massive Job Losses Sapped the Economy and Commercial/Personal Lines Exposure, But Trend is Improving

Unemployment and Underemployment Rates: Stubbornly High in 2011, But Falling



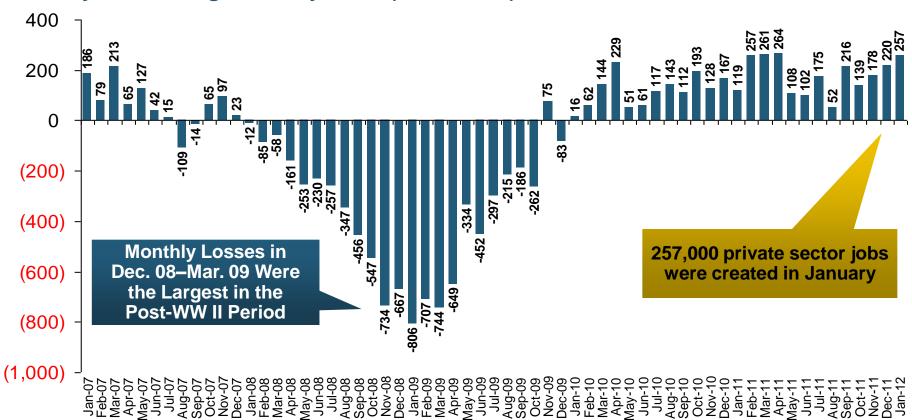


Stubbornly high unemployment and underemployment constrain overall economic growth, but the job market is now clearly improving

Monthly Change in Private Employment



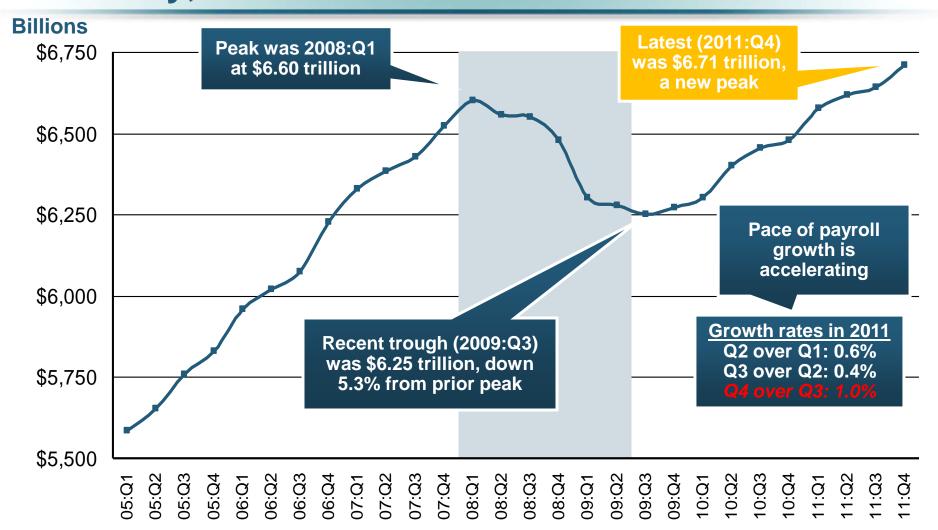




Private Employers Added 3.771 million Jobs Since Jan. 2010 After Having Shed 4.66 Million Jobs in 2009 and 3.81 Million in 2008 (State and Local Governments Have Shed Hundreds of Thousands of Jobs

Nonfarm Payroll (Wages and Salaries): Quarterly, 2005–2011:Q4



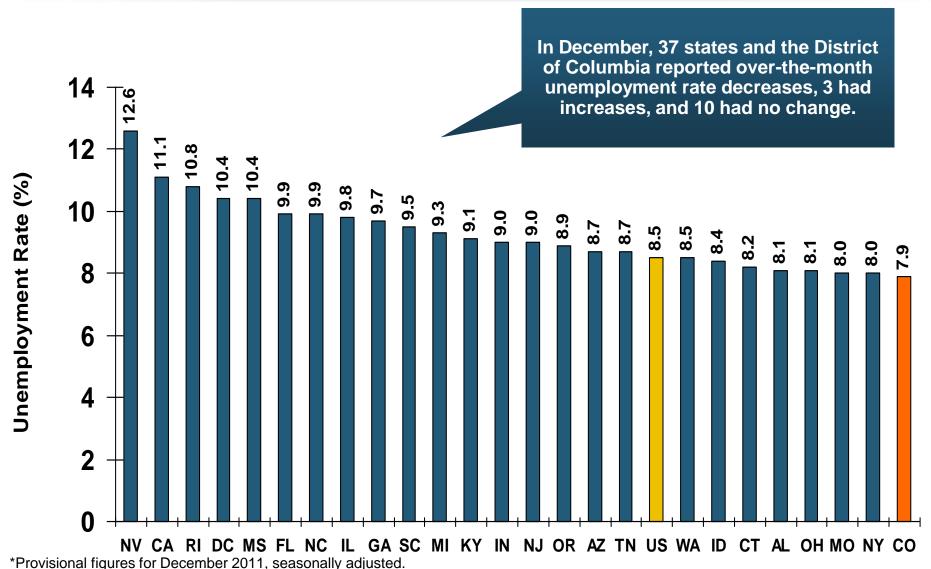


Note: Recession indicated by gray shaded column. Data are seasonally adjusted annual rates.

Sources: http://research.stlouisfed.org/fred2/series/WASCUR; National Bureau of Economic Research (recession dates); Insurance Information Institute.

Unemployment Rates by State, December 2011: Highest 25 States*

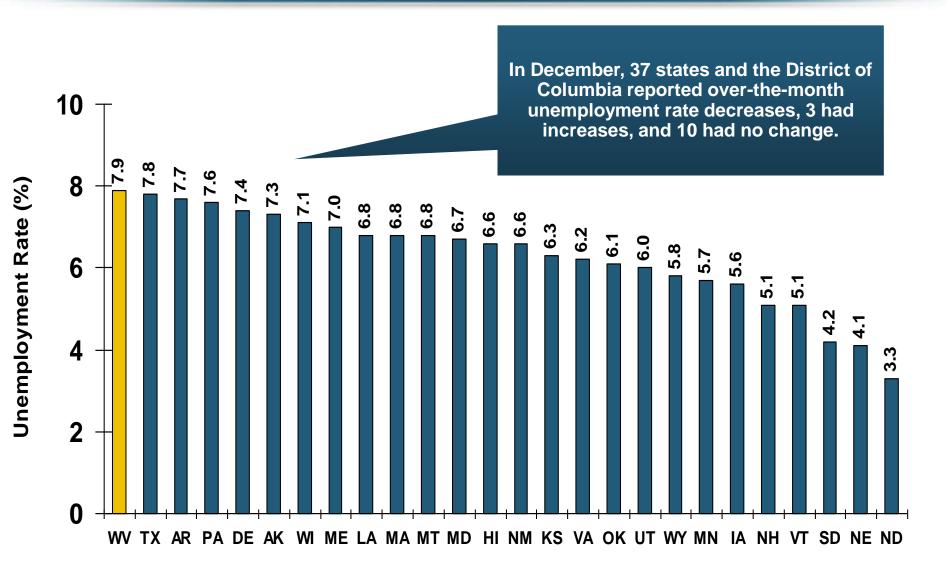




Flovisional figures for December 2011, seasonally adjusted.

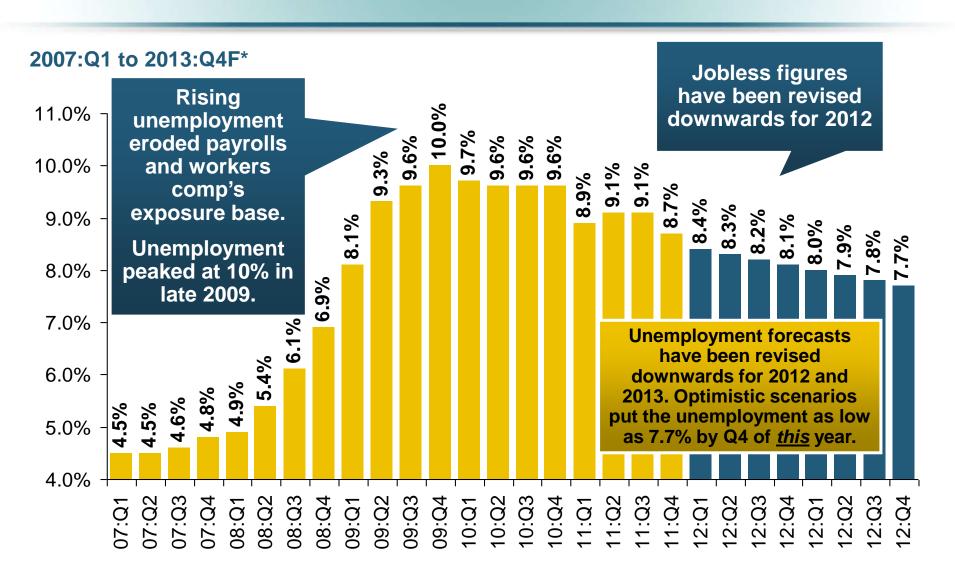
Unemployment Rates By State, December 2011: Lowest 25 States*





US Unemployment Rate



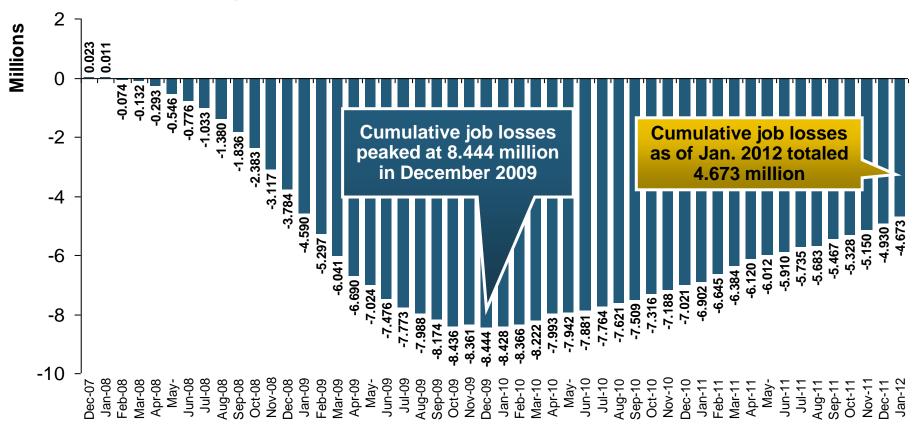


^{* =} actual; = forecasts

Cumulative Change in Private Employment: Dec. 2007—Jan. 2012



December 2007 through January 2012* (Millions)



Private Employers Added 3.771 million Jobs Since Jan. 2010 After Having Shed 4.66 Million Jobs in 2009 and 3.81 Million in 2008 (State and Local Governments Have Shed Hundreds of Thousands of Jobs

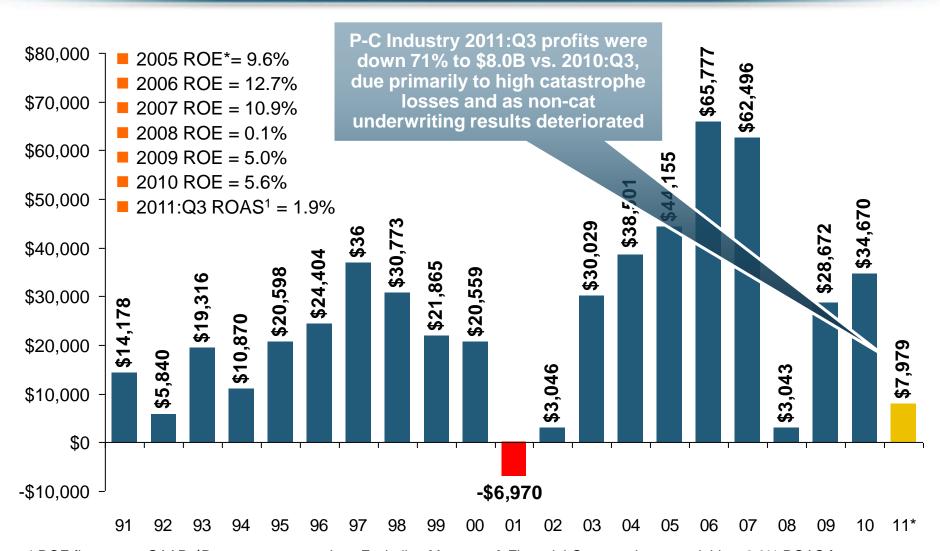


P/C Insurance Industry Financial Overview

Profit Recovery Was Set Back in 2011 by High Catastrophe Loss & Other Factors

P/C Net Income After Taxes 1991–2011:Q3 (\$ Millions)

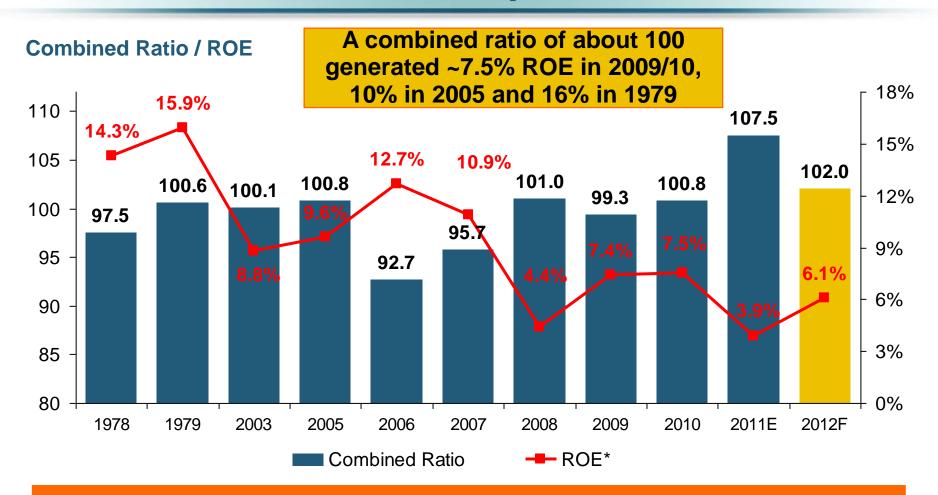




^{*} ROE figures are GAAP; ¹Return on avg. surplus. Excluding Mortgage & Financial Guaranty insurers yields a 3.0% ROAS for 2011:Q3, 7.5% for 2010 and 7.4% for 2009.

A 100 Combined Ratio Isn't What It Once Was: Investment Impact on ROEs





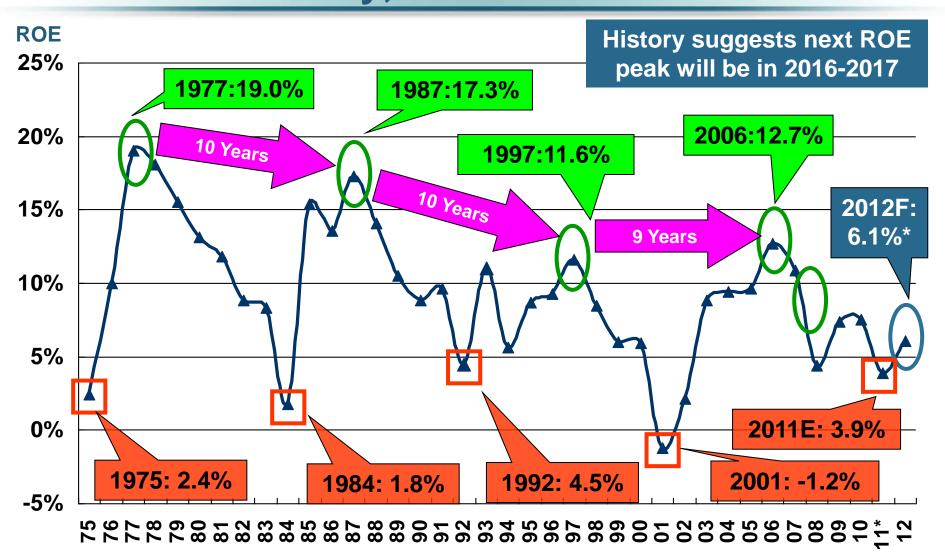
Combined Ratios Must Be Lower in Today's Depressed Investment Environment to Generate Risk Appropriate ROEs

Source: Insurance Information Institute from A.M. Best and ISO data.

^{* 2008 -2010} figures are return on average surplus and exclude mortgage and financial guaranty insurers. 2011-12 combined ratios are A.M. Best estimate excl. M&FG insurers.

Profitability Peaks & Troughs in the P/C Insurance Industry, 1975 – 2012F*





*Profitability = P/C insurer ROEs. 2011-12 figures are A.M. Best estimates. Note: Data for 2008-2012 exclude mortgage and financial guaranty insurers. For 2011:Q3 ROAS = 1.9% including M&FG.

Source: Insurance Information Institute; NAIC, ISO, A.M. Best.

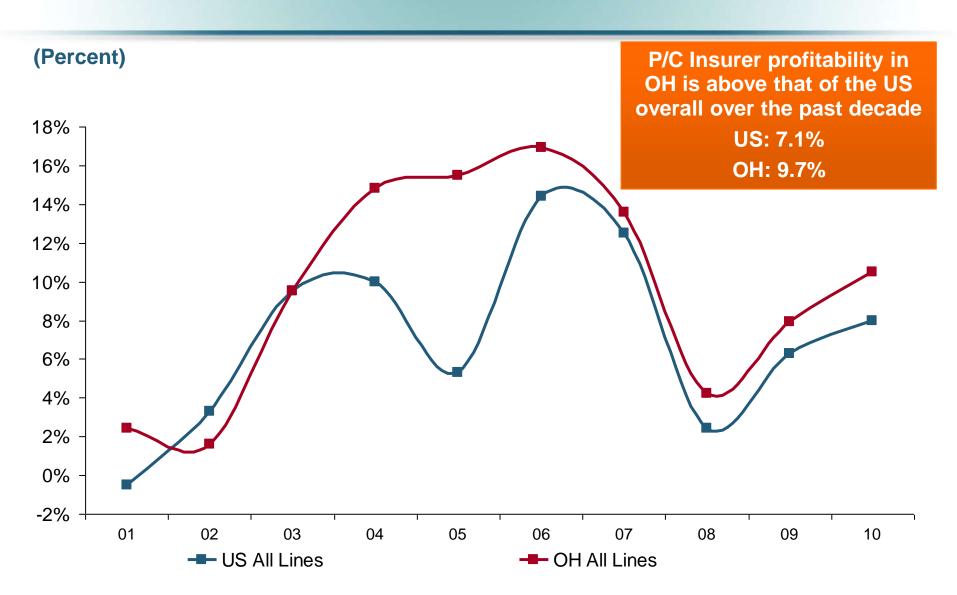


Profitability and Growth in Ohio P/C Insurance Markets

Analysis by Line and Nearby State Comparisons

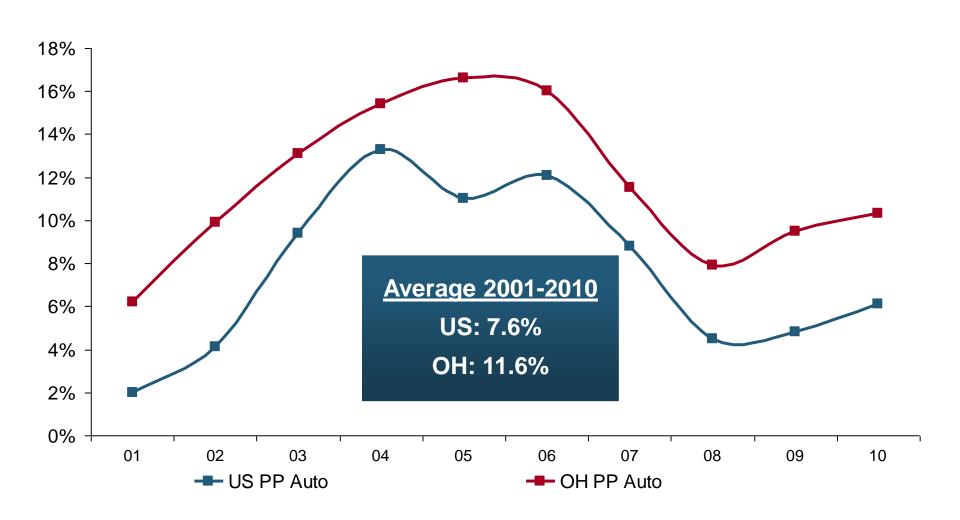
RNW All Lines: OH vs. U.S., 2001-2010





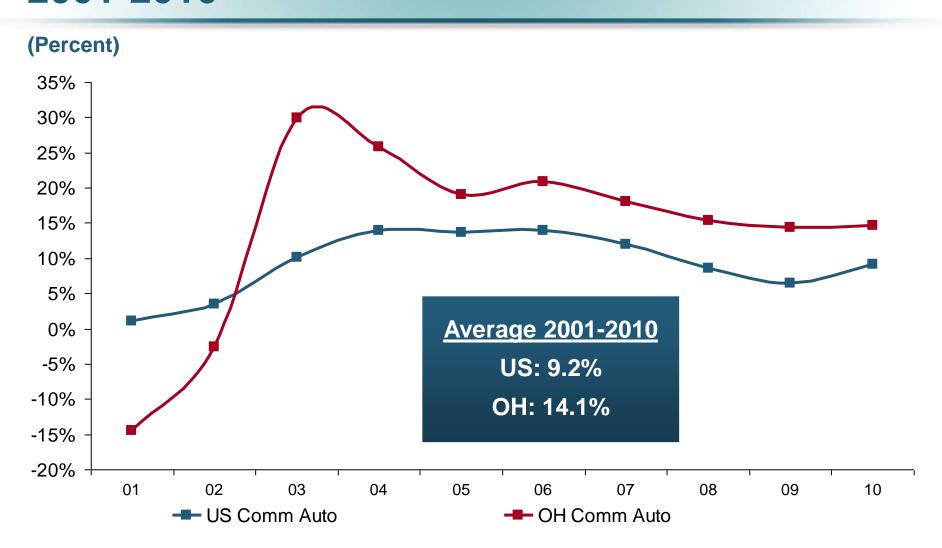
RNW PP Auto: OH vs. U.S., 2001-2010





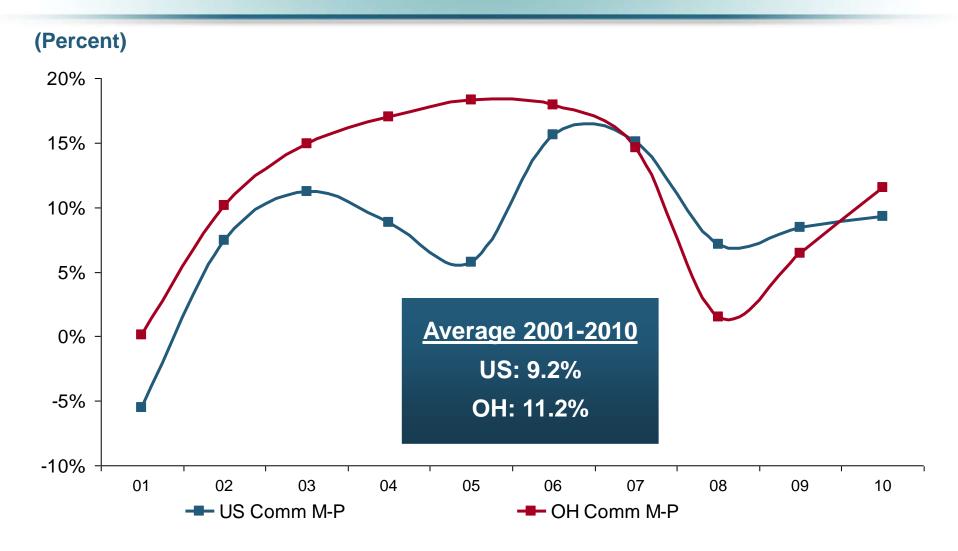
RNW Comm. Auto: OH vs. U.S., 2001-2010





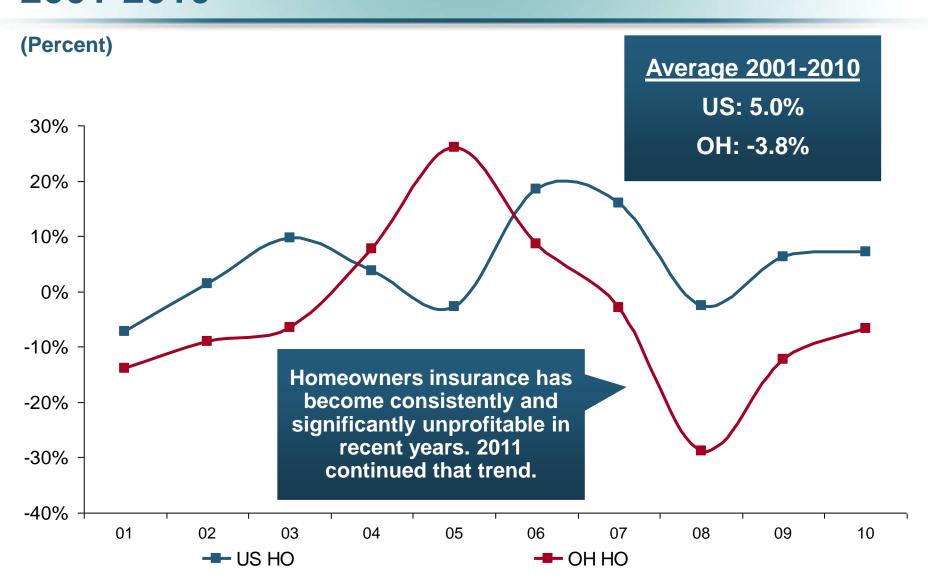
RNW Comm. Multi-Peril: OH vs. U.S., 2001-2010





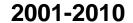
RNW Homeowners: OH vs. U.S., 2001-2010

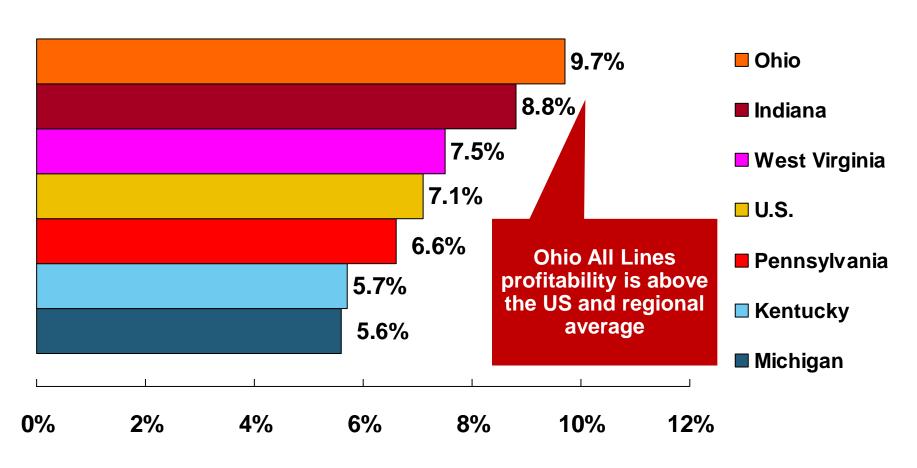




All Lines: 10-Year Average RNW OH & Nearby States



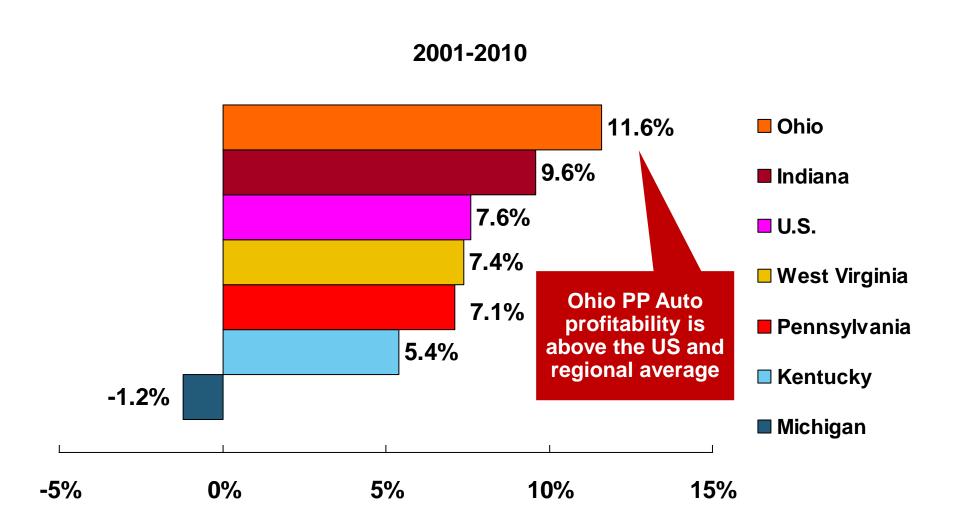




Source: NAIC, Insurance Information Institute

PP Auto: 10-Year Average RNW OH & Nearby States





Top Ten Most Expensive And Least Expensive States For Automobile Insurance, 2009 (1)



Rank	Most expensive states	Average expenditure	Rank	Least expensive states	Average expenditure
1	District of Columbia	\$1,128	1	North Dakota	\$510
2	New Jersey	1,101	2	South Dakota	521
3	Louisiana	1,099	3	lowa	532
4	New York	1,057	4	Idaho	555
5	Delaware	1,021	5	Nebraska	559
6	Florida	1,006	6	Kansas	578
7	Rhode Island	969	7	Wisconsin	591
8	Connecticut	952	8	Maine	598
9	Nevada	944	9	North Carolina	610
10	Maryland	929	10	Ohio	616

Ohio ranked 10th least expensive in 2009, with an average expenditure for auto insurance of \$616.

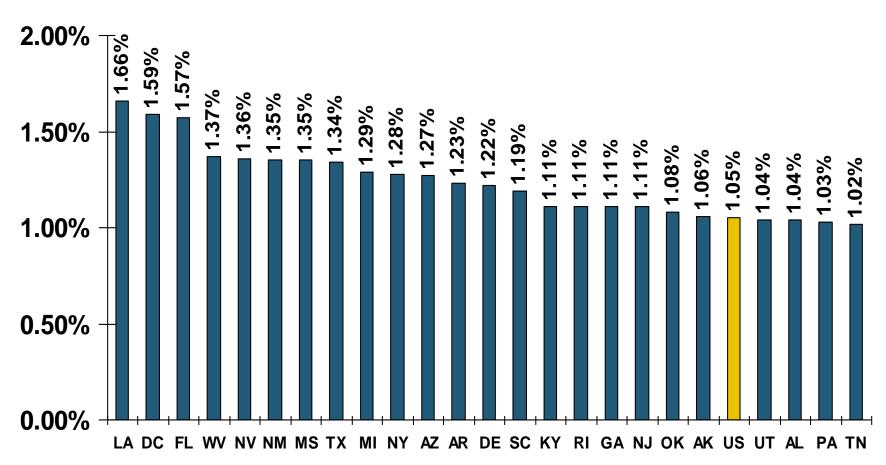
(1) Based on average automobile insurance expenditures.

Source: © 2012 National Association of Insurance Commissioners.

Ratio of Avg. Expenditure for Pvt. Passenger Auto Insurance to Median Family Income, 2009



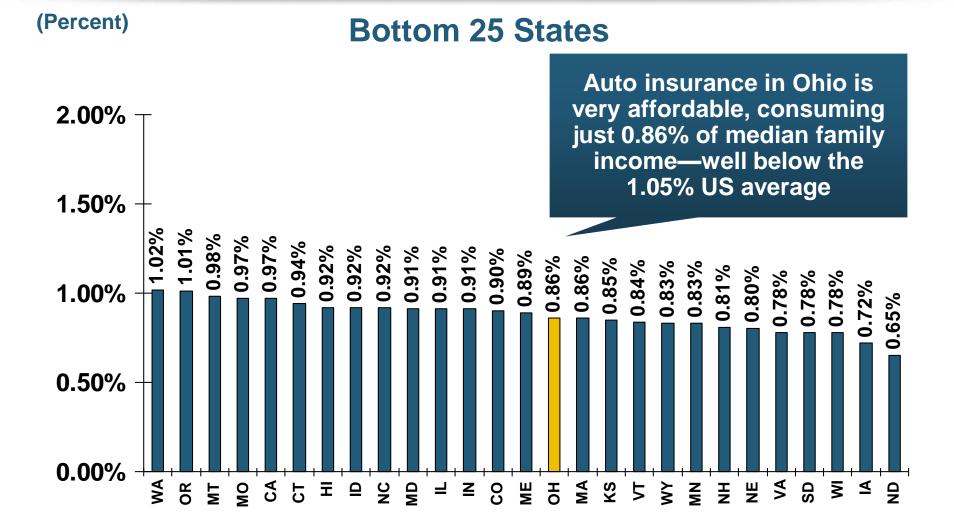




^{*}Average auto insurance expenditure as a percentage of the 2009 median income for a family of four Sources: Prepared by the Insurance Information Institute, based on data from the U.S. Census and the National Association of Insurance Commissioners.

Ratio of Avg. Expenditure for Pvt. Passenger Auto Insurance to Median Family Income, 2009

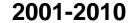


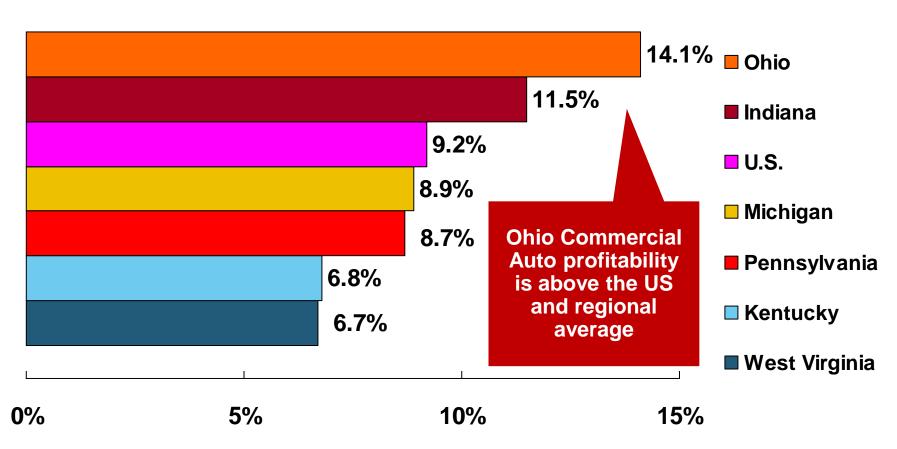


^{*}Average auto insurance expenditure as a percentage of the 2009 median income for a family of four Sources: Prepared by the Insurance Information Institute, based on data from the U.S. Census and the National Association of Insurance Commissioners.

Comm. Auto: 10-Year Average RNW OH & Nearby States

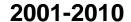


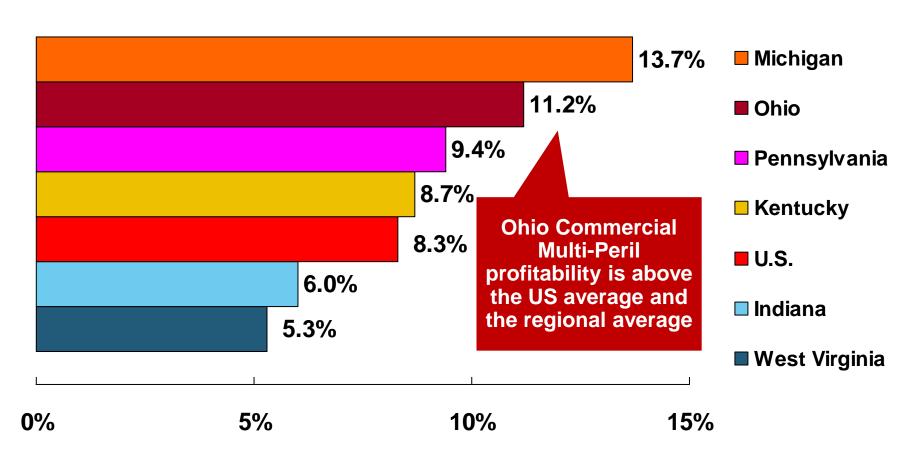




Comm. M-P: 10-Year Average RNW OH & Nearby States

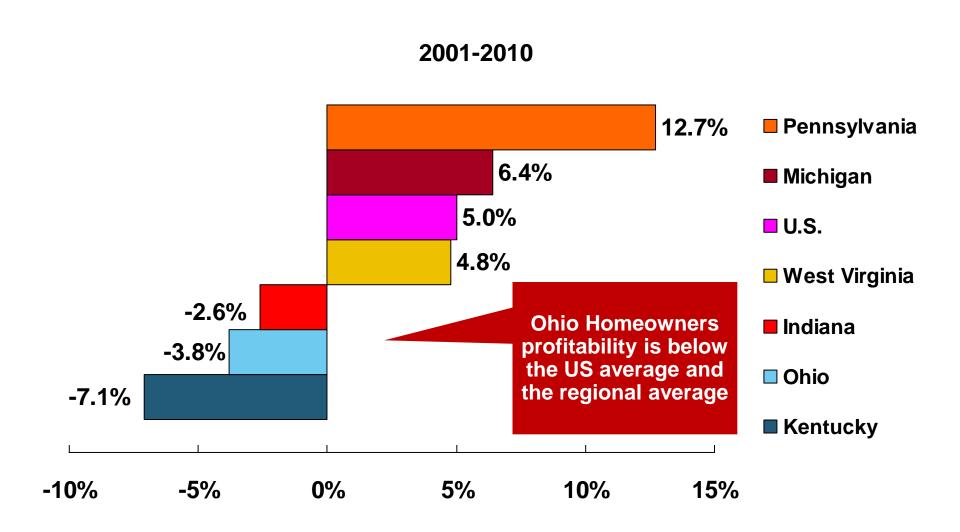






Homeowners: 10-Year Average RNW OH & Nearby States





Top Ten Most Expensive And Least Expensive States For Homeowners Insurance, 2009 (1)



Ohio ranked as the 6th least expensive state for homeowners insurance in 2009, with an average expenditure of \$613.

Rank	Most expensive states	Average expenditure	Rank	Least expensive states	Average expenditure
1	Texas (3)	\$1,511	1	Idaho	\$485
2	Florida (4)	1,460	2	Wisconsin	542
3	Louisiana	1,430	3	Oregon	544
4	Mississippi	1,185	3	Utah	544
5	Oklahoma	1,123	4	Washington	552
6	D.C.	1,069	5	Delaware	610
6	Rhode Island	1,069	6	Ohio	613
7	Massachusetts	1,035	7	Arizona	642
8	New York	1,021	8	Iowa	645
9	Connecticut	1,016	8	South Dakota	645

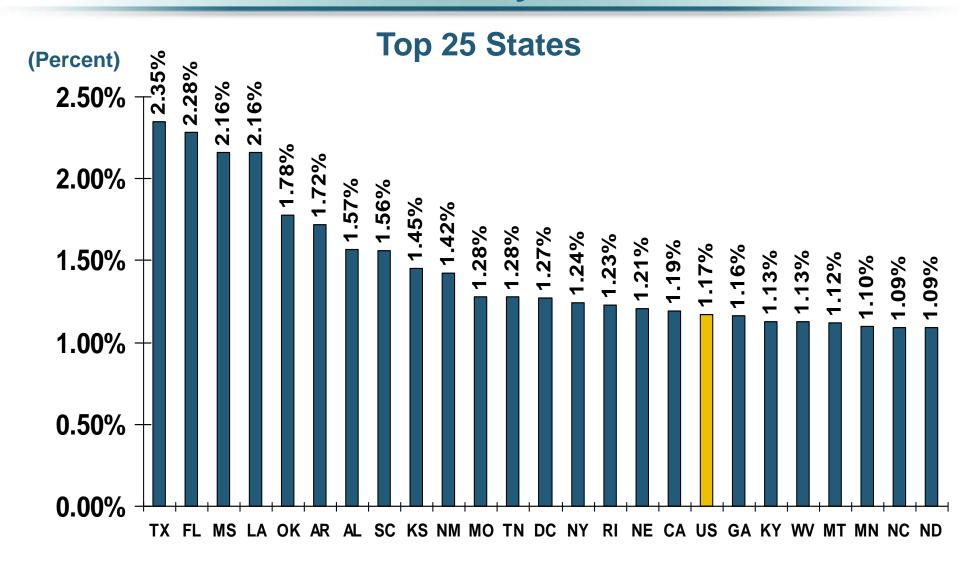
- (1) States with the same premium receive the same rank.
- (2) Based on the HO-3 homeowner package policy for owner-occupied dwellings, 1 to 4 family units. Provides "all risks" coverage (except those specifically excluded in the policy) on buildings and broad named-peril coverage on personal property, and is the most common package written.
- (3) The Texas Department of Insurance developed home insurance policy forms that are similar but not identical to the standard forms.
- (4) Florida data excludes policies written by Citizen's Property Insurance Corporation, the state's insurer of last resort, and therefore are not directly comparable to other states.

Note: Average premium=Premiums/exposure per house years. A house year is equal to 365 days of insured coverage for a single dwelling. The NAIC does not rank State Average Expenditures and does not endorse any conclusions drawn from this data.

Source: © 2011 National Association of Insurance Commissioners (NAIC). Reprinted with permission. Further reprint or distribution strictly prohibited without written permission of NAIC.

Ratio of Avg. Premium for Homeowners Insurance to Median Family Income, 2009



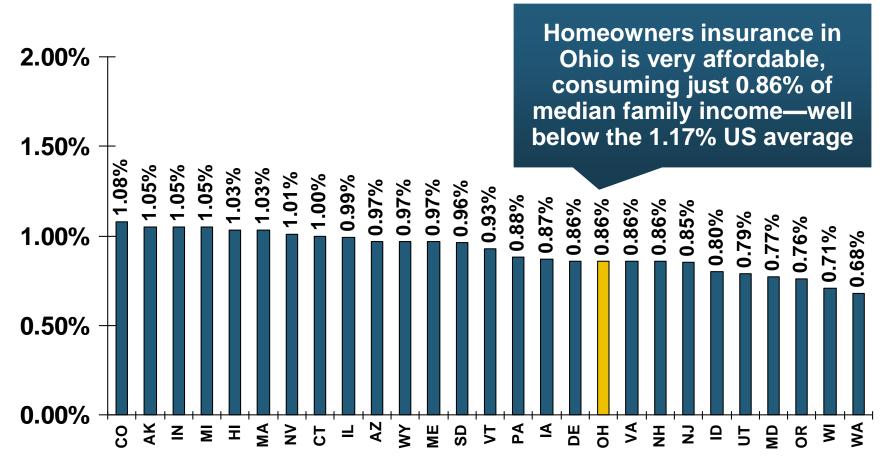


^{*}Average homeowners insurance expenditure as a percentage of the 2009 median income for a family of four Sources: Prepared by the Insurance Information Institute, based on data from the U.S. Census and the National Association of Insurance Commissioners.

Ratio of Avg. Premium for Homeowners Insurance to Median Family Income, 2009



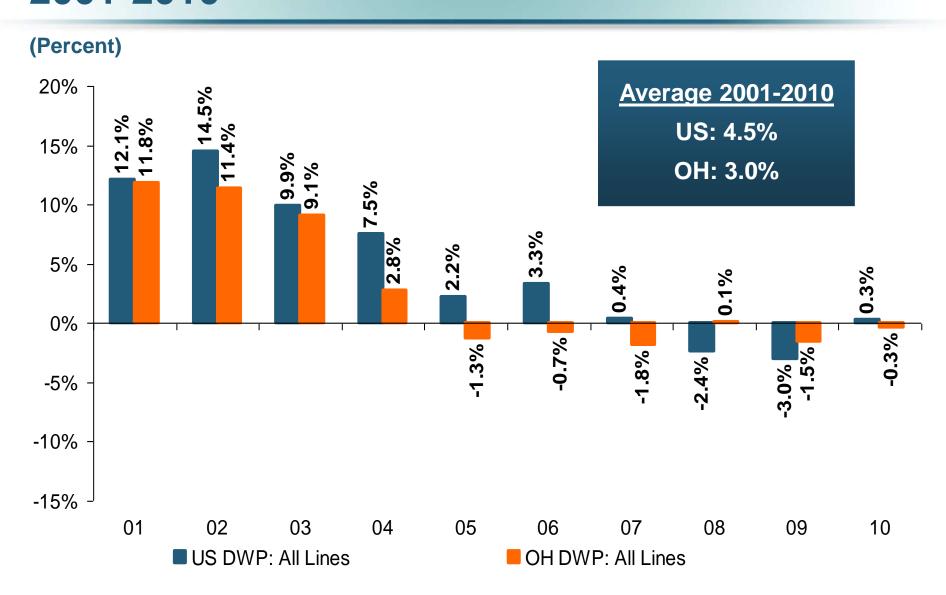




^{*}Average homeowners insurance expenditure as a percentage of the 2009 median income for a family of four Sources: Prepared by the Insurance Information Institute, based on data from the U.S. Census and the National Association of Insurance Commissioners.

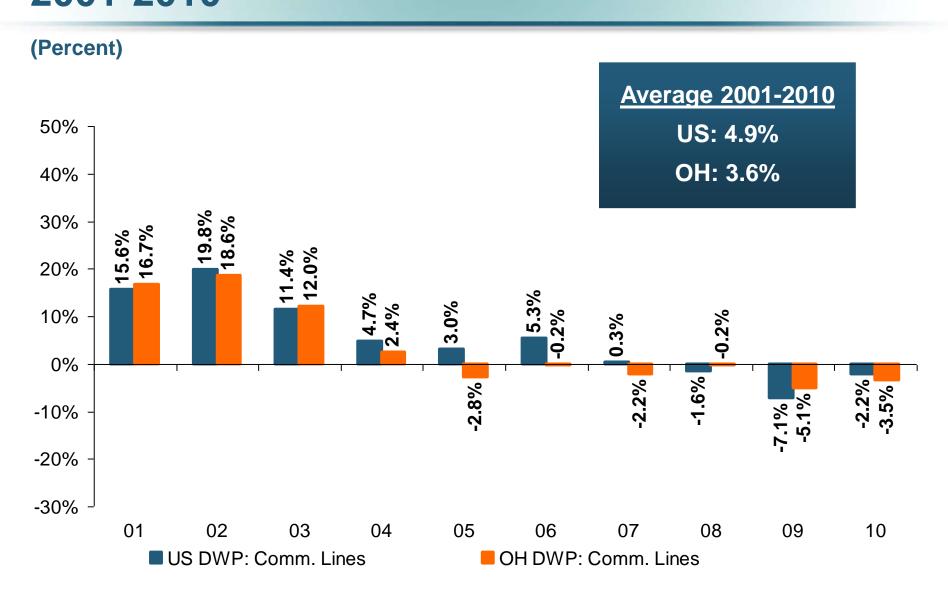
All Lines DWP Growth: OH vs. U.S., 2001-2010





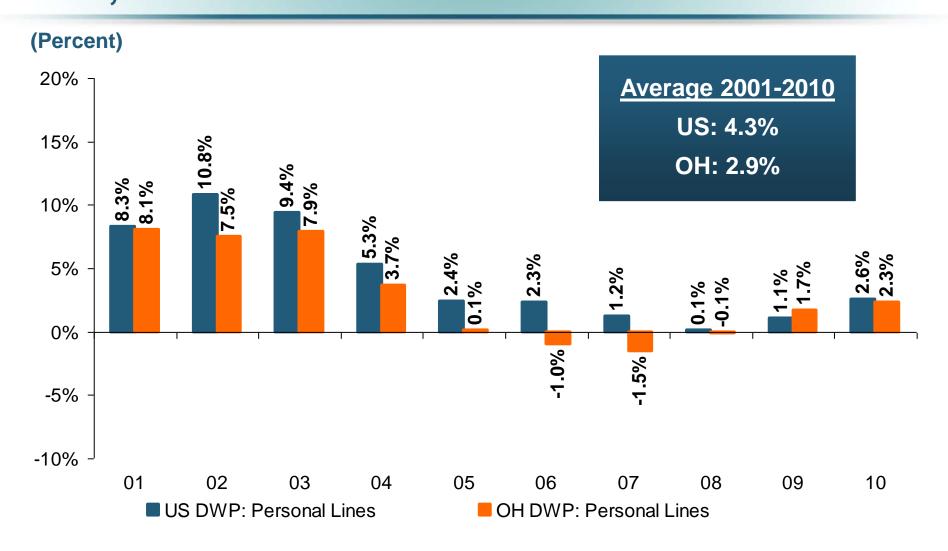
Comm. Lines DWP Growth: OH vs. U.S., 2001-2010





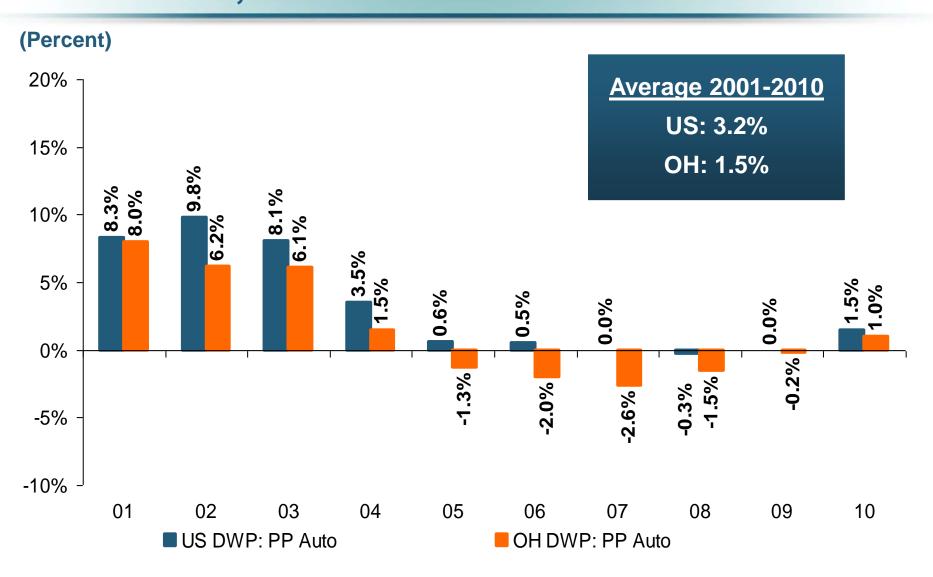
Personal Lines DWP Growth: OH vs. U.S., 2001-2010





Private Passenger Auto DWP Growth: OH vs. U.S., 2001-2010

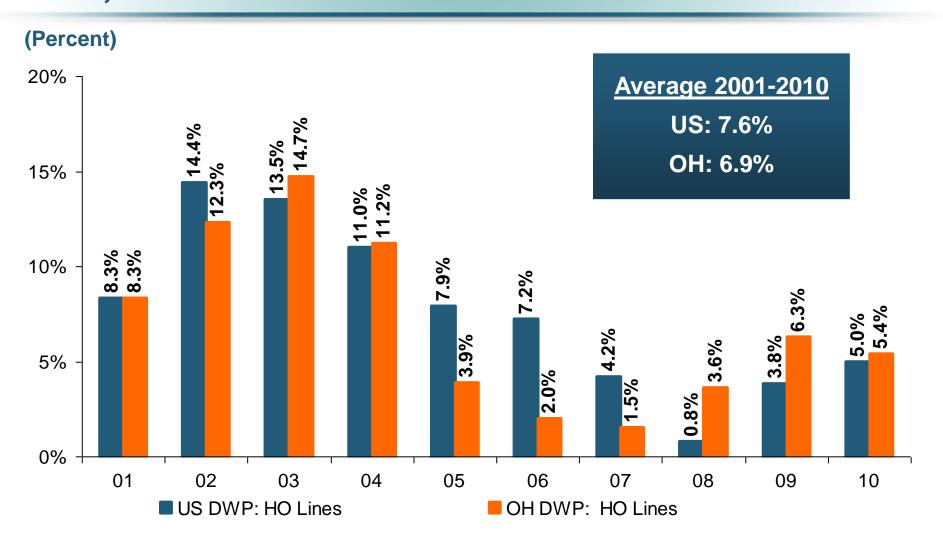




Homeowner's MP DWP Growth: OH vs. U.S., 2001-2010



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Global Catastrophe Loss Developments and Trends

2011 Rewrote Catastrophe Loss and Insurance History

But Will Losses Turn the Market?

Global Catastrophe Loss Summary: 2011

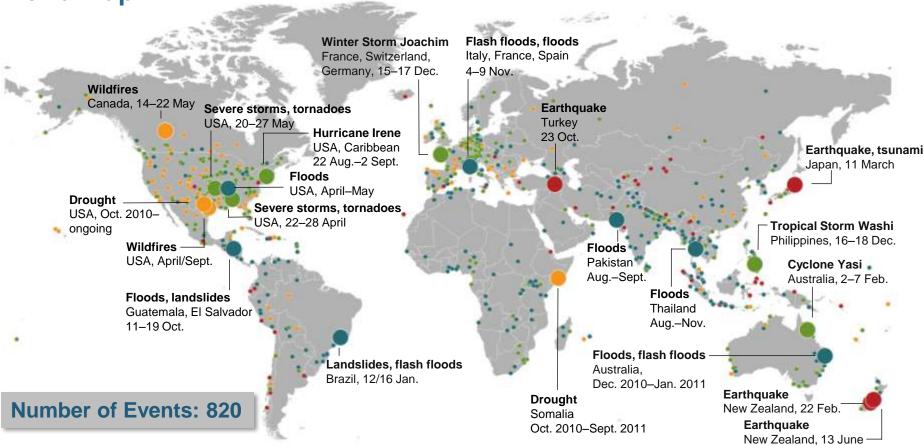


- 2011 Was the Highest Loss Year on Record for Economic Losses Globally
 - Extraordinary accumulation of severe natural catastrophe: Earthquakes, tsunami, floods and tornadoes are the primary causes of loss
- \$380 Billion in *Economic* Losses Globally (New Record)
 - New record, exceeding the previous record of \$270B in 2005
- \$105 Billion in *Insured* Losses Globally
 - 2011 losses were 2.5 times 2010 insured losses of \$42B
 - Second only to 2005 on an inflation adjusted basis (new record on a unadjusted basis)
 - Over 5 times the 30-year average of \$19B
- \$72.8 Billion in *Economic* Losses in the US
 - Represents a 129% increase over the \$11.8 billion amount through the first half of 2010
- \$35.9 Billion in *Insured* Losses in the US Arising from 171 CAT Events
 - Fifth highest year on record
 - Represents 51% increase over the \$23.8 billion total in 2010

Natural Loss Events, 2011



World Map



- Natural catastrophes
- Selection of significant loss events (see table)

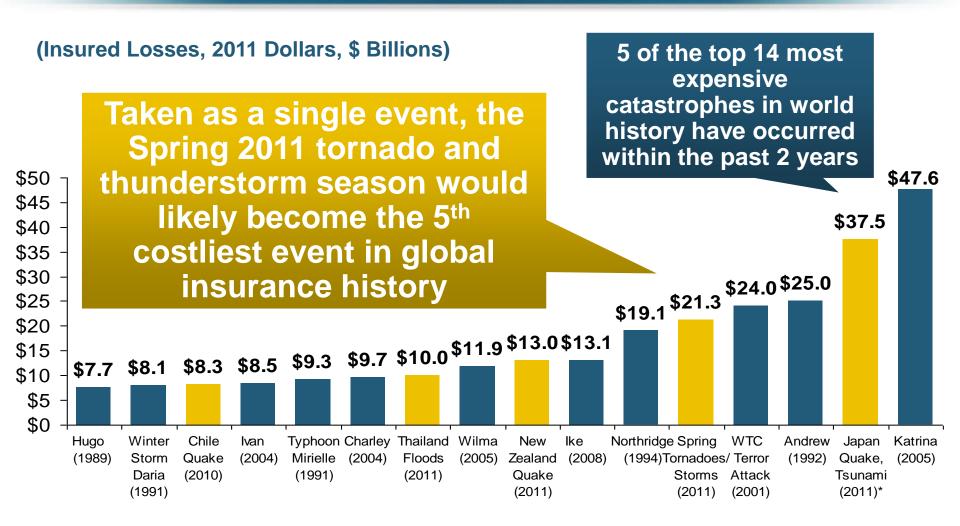
- Geophysical events
 (earthquake, tsunami, volcanic activity)
- Meteorological events (storm)

- Hydrological events (flood, mass movement)
- Climatological events
 (extreme temperature, drought, wildfire)

Source: MR NatCatSERVICE 64

Top 16 Most Costly World Insurance Losses, 1970-2011**





^{*}Average of range estimates of \$35B - \$40B as of 1/4/12; Privately insured losses only.

Sources: Swiss Re sigma 1/2011; Munich Re; Insurance Information Institute research.

^{**}Figures do not include federally insured flood losses.



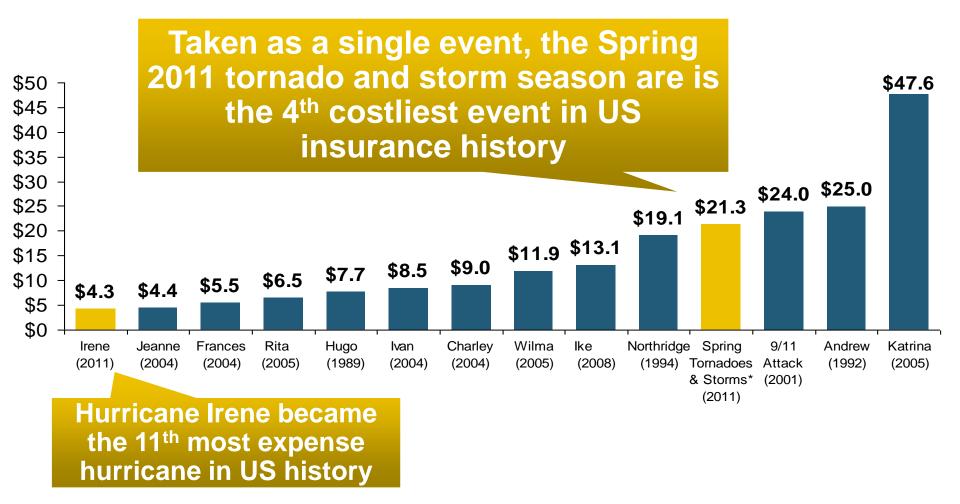
U.S. Insured Catastrophe Loss Update

2011 Was One of the Most Expensive Years on Record

Top 14 Most Costly Disasters in U.S. History



(Insured Losses, 2011 Dollars, \$ Billions)

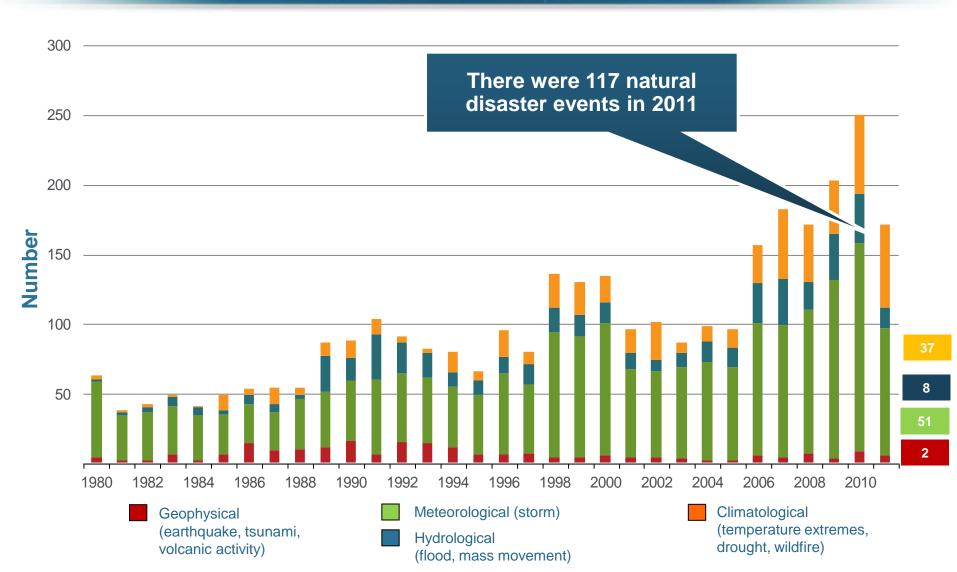


^{*}Losses will actually be broken down into several "events" as determined by PCS. Includes losses for the period April 1 – June 30. Sources: PCS; Insurance Information Institute inflation adjustments.

Natural Disasters in the United States, 1980 – 2011

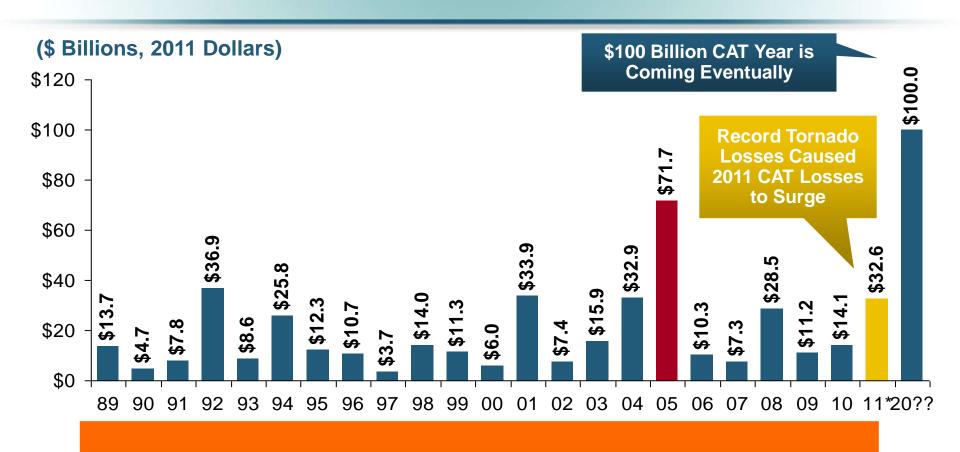


Number of Events (Annual Totals 1980 – 2011)



US Insured Catastrophe Losses





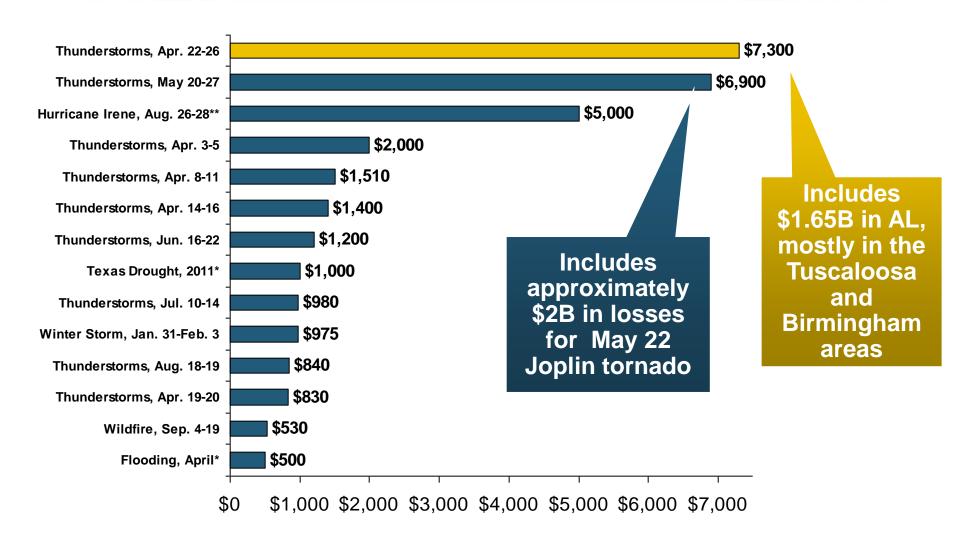
US CAT Losses in 2011 Were the 5th Highest in US History on An Inflation Adjusted Basis

Note: 2001 figure includes \$20.3B for 9/11 losses reported through 12/31/01 (\$25.9B 2011 dollars). Includes only business and personal property claims, business interruption and auto claims. Non-prop/BI losses = \$12.2B (\$15.6B in 2011 dollars.) Sources: Property Claims Service/ISO; Insurance Information Institute.

^{*}PCS estimate through Sept. 30, 2011.

2011's Most Expensive Catastrophes, Insured Losses



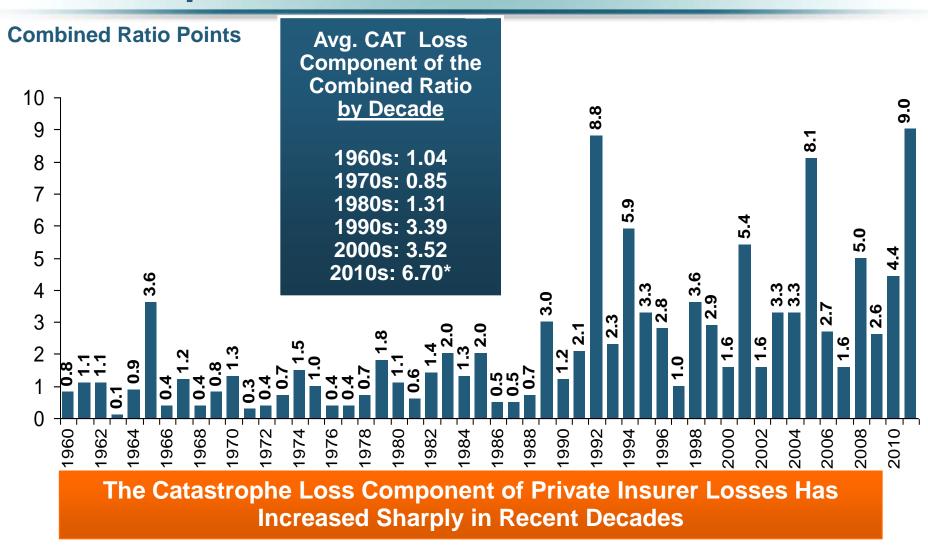


^{**}Includes \$700 million in flood losses insured through the National Flood Insurance Program.

Source: PCS except as noted by "*" which are sourced to Munich Re; Insurance Information Institute.

Combined Ratio Points Associated with Catastrophe Losses: 1960 – 2011*



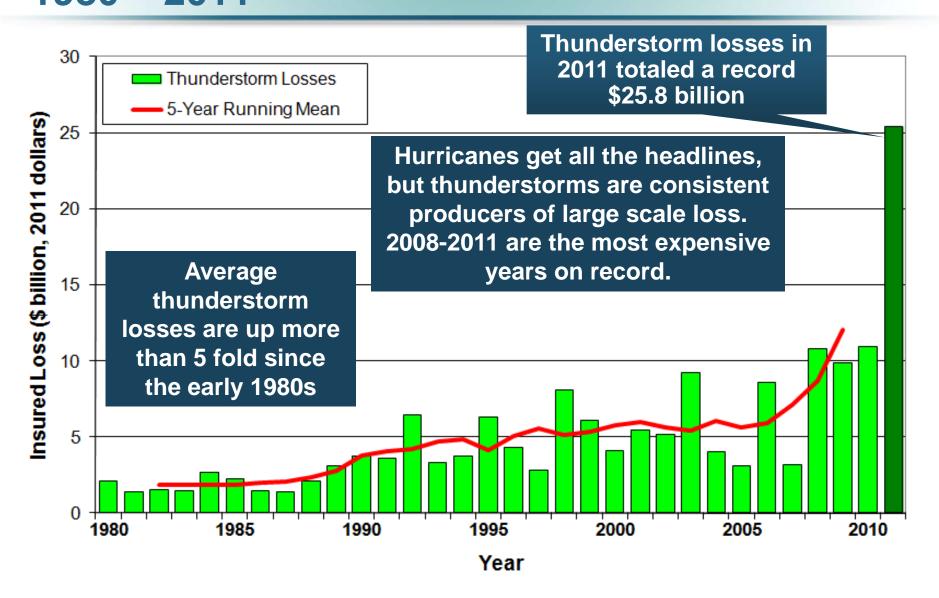


^{*}Insurance Information Institute estimates for 2010 and 2011 based on A.M. Best data.

Notes: Private carrier losses only. Excludes loss adjustment expenses and reinsurance reinstatement premiums. Figures are adjusted for losses ultimately paid by foreign insurers and reinsurers.

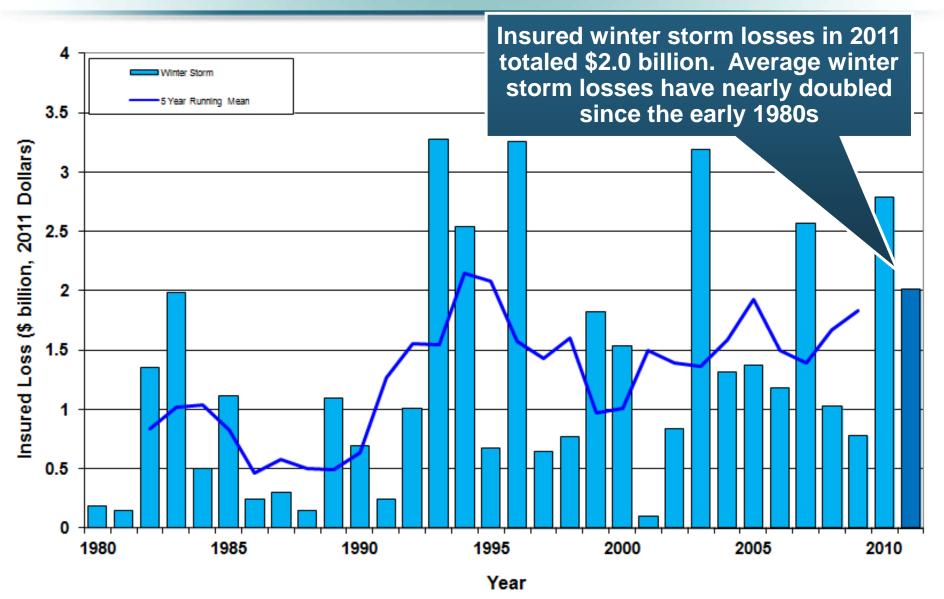
U.S. Thunderstorm Loss Trends, 1980 – 2011





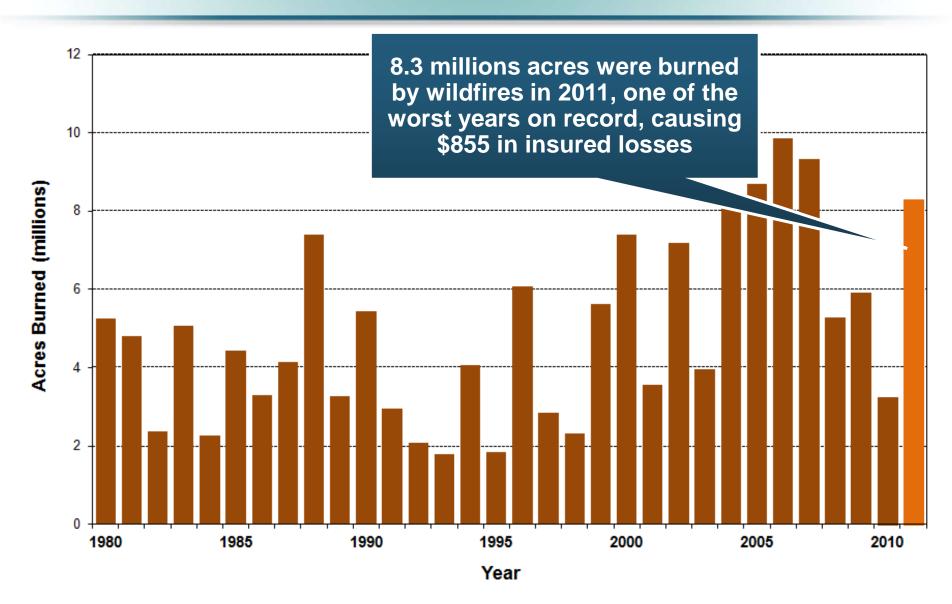
U.S. Winter Storm Loss Trends, 1980 – 2011





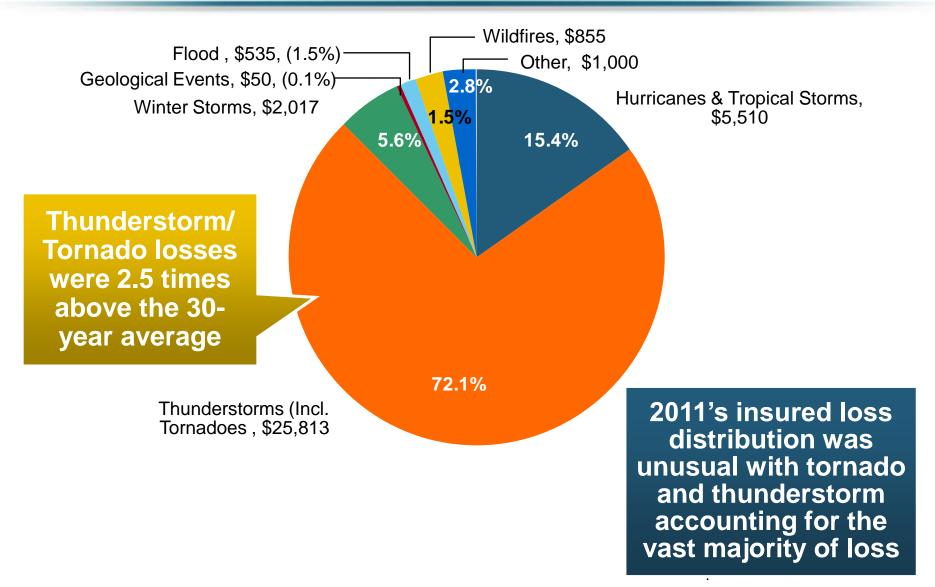
U.S. Acreage Burned by Wildfires, 1980 – 2011





U.S. Insured Catastrophe Losses by Cause of Loss, 2011 (\$ Millions)





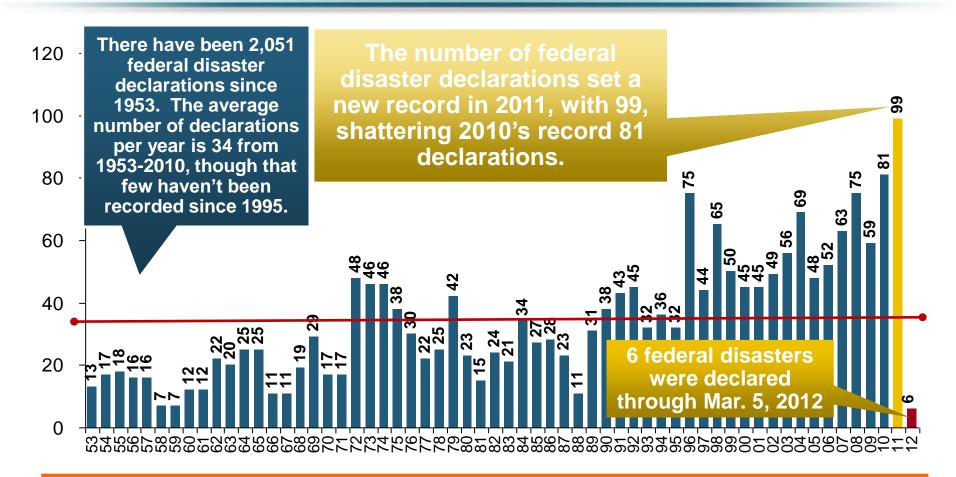


2011: Nowhere to Run, Nowhere to Hide

Most of the Country East of the Rockies Suffered Severe Weather in 2011, Impacting Most Insurers

Number of Federal Disaster Declarations, 1953-2012*



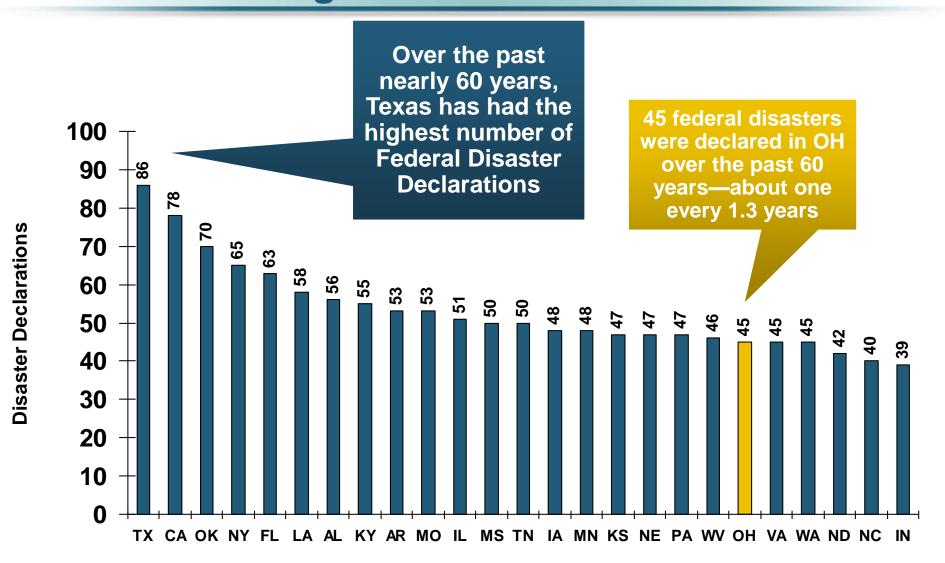


The Number of Federal Disaster Declarations Is Rising and Set a New Record in 2011

^{*}Through March 5, 2012.

Federal Disasters Declarations by State, 1953 – 2012: Highest 25 States*

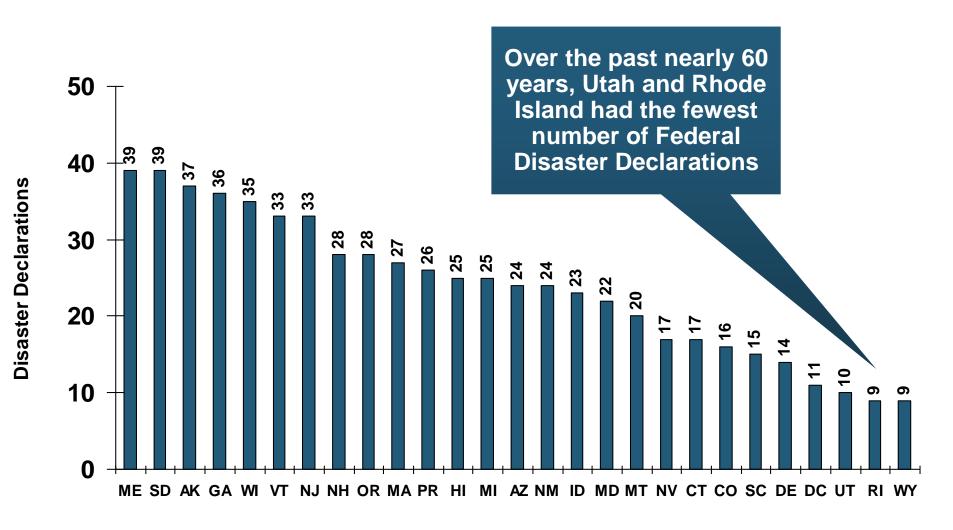




^{*}Through Mar. 5, 2012.

Federal Disasters Declarations by State, 1953 – 2012: Lowest 25 States*



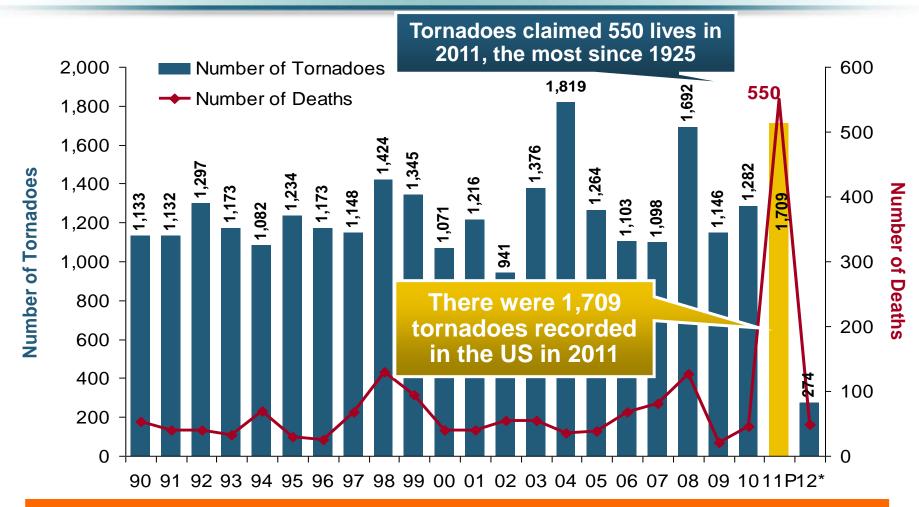


^{*}Through Mar. 5, 2012. Includes Puerto Rico and the District of Columbia.

Source: FEMA: http://www.fema.gov/news/disaster totals annual.fema; Insurance Information Institute.

Number of Tornadoes and Related Deaths, 1990 – 2012*





2012 Tornado Losses Is Off to a Ominous Beginning. First Half 2011 Insured Losses from Tornadoes and Thunderstorms Topped \$21B.

^{*}Through March 6, 2012.

Insurers Making a Difference in Impacted Communities





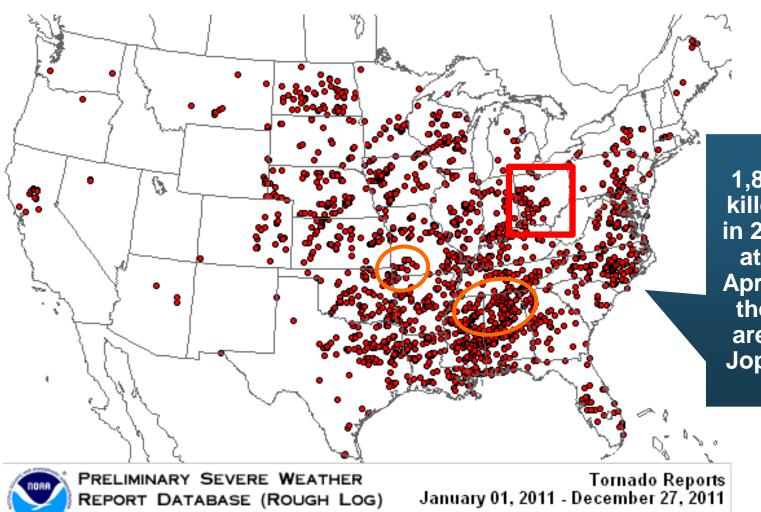
Destroyed home in Tuscaloosa. Insurers will pay some 165,000 claims totaling \$2 billion in the Tuscaloosa/Birmingham areas alone.

Presentation of a check to Tuscaloosa Mayor Walt Maddox to the Tuscaloosa Storm Recovery Fund



Location of Tornadoes in the US, 2011





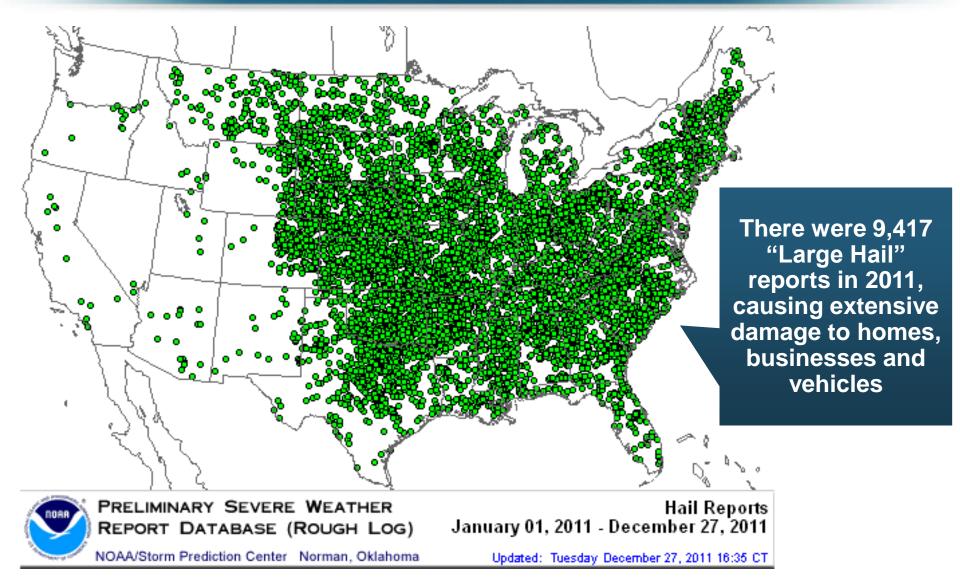
1,894 tornadoes killed 552 people in 2011, including at least 340 on April 26 mostly in the Tuscaloosa area, and 130 in Joplin on May 22

Updated: Tuesday December 27, 2011 16:35 CT

NOAA/Storm Prediction Center Norman, Oklahoma

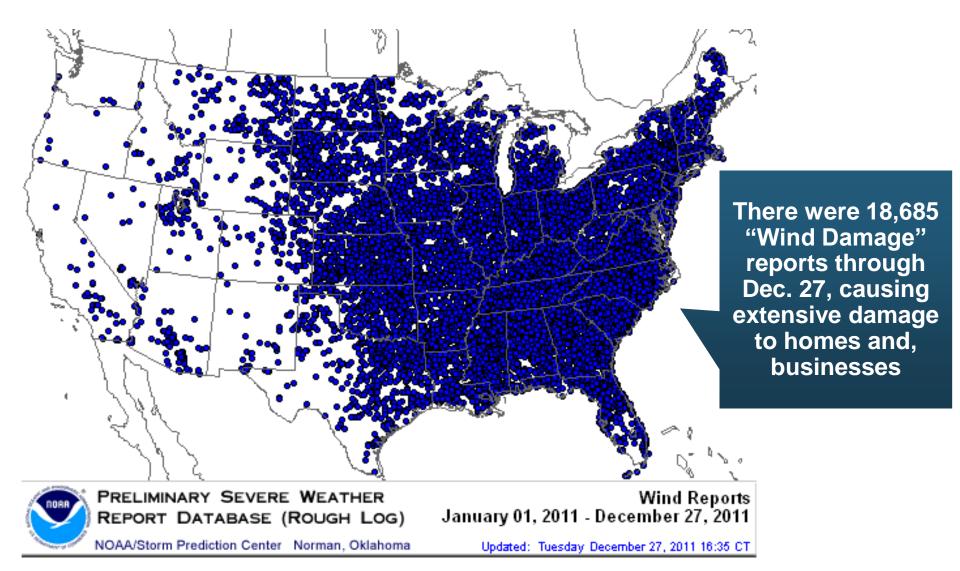
Location of Large Hail Reports in the US, 2011





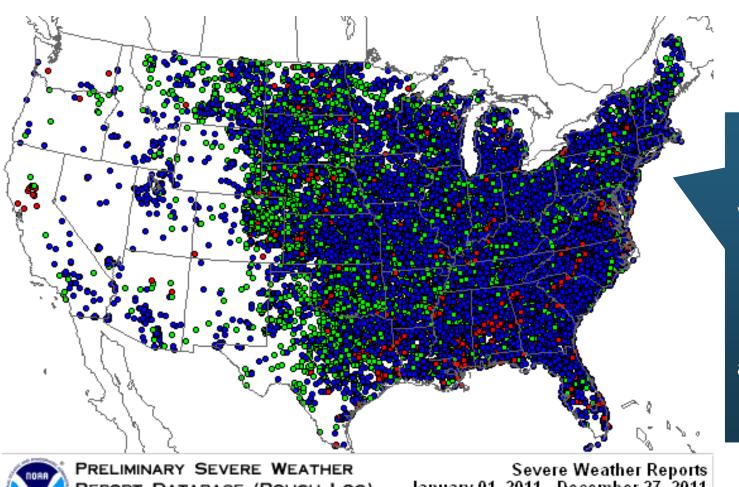
Location of Wind Damage Reports in the US, 2011





Severe Weather Reports, 2011





There were 29,996 severe weather reports in 2011; including 1,894 tornadoes; 9,417 "Large Hail" reports and 18,685 high wind events

REPORT DATABASE (ROUGH LOG)

January 01, 2011 - December 27, 2011

NOAA/Storm Prediction Center Norman, Oklahoma

Updated: Tuesday December 27, 2011 16:35 CT

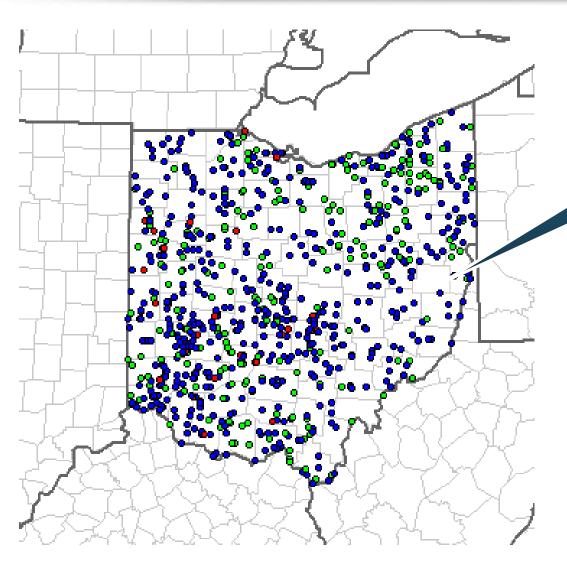


Ohio's Catastrophe Loss History: 2011

Ohio May Not Be a Coastal State, but It is No Stranger to Catastrophe

Severe Weather Reports in OH, January 1—December 31, 2011





There were 1,050 severe weather reports in OH in 2011

OHIO

Total Reports = 1,050

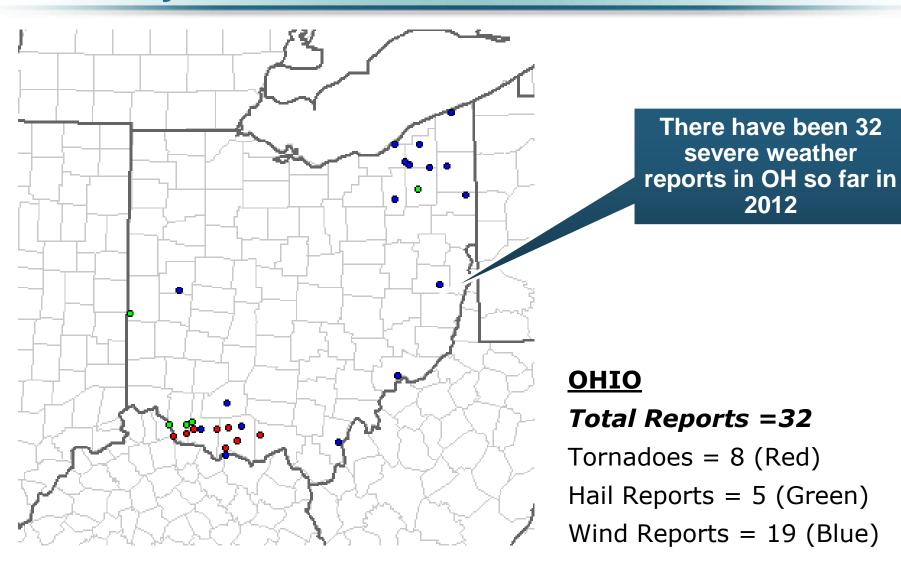
Tornadoes = 34 (Red)

Hail Reports = 322 (Green)

Wind Reports = 694 (Blue)

Severe Weather Reports in OH, January 1—March 6, 2012







The BIG Question: When Will the Market Turn?

Are Catastrophes and Other Factors Pressuring Insurance Markets?

Criteria Necessary for a "Market Turn": All Four Criteria Must Be Met



Criteria	Status	Comments
Sustained Period of Large Underwriting Losses	Early Stage, Inevitable	 Apart from 2011 CAT losses, overall p/c underwriting losses remain modest Combined ratios (ex-CATs) still in low 100s (vs. 110+ at onset of last hard market) Prior-year reserve releases continue to reduce u/w losses, boost ROEs, though more modestly
Material Decline in Surplus/ Capacity	Entered 2011 At Record High; Since Fallen	 Surplus hit a record \$565B as of 3/31/11 Fell by 4.6% through 9/30/11 (latest available) Little excess capacity remains in reinsurance markets Weak growth in demand for insurance is insufficient to absorb much excess capacity
Tight Reinsurance Market	Somewhat in Place	 •Much of the global "excess capacity" was eroded by cats •Higher prices in Asia/Pacific •Modestly higher pricing for US risks
Renewed Underwriting & Pricing Discipline	Some Firming esp. in Property, WC	 Commercial lines pricing trends have turned from negative to flat or up in some lines (property, WC); Casualty is flat. Competition remains intense as many seek to maintain market share

Sources: Barclays Capital; Insurance Information Institute.

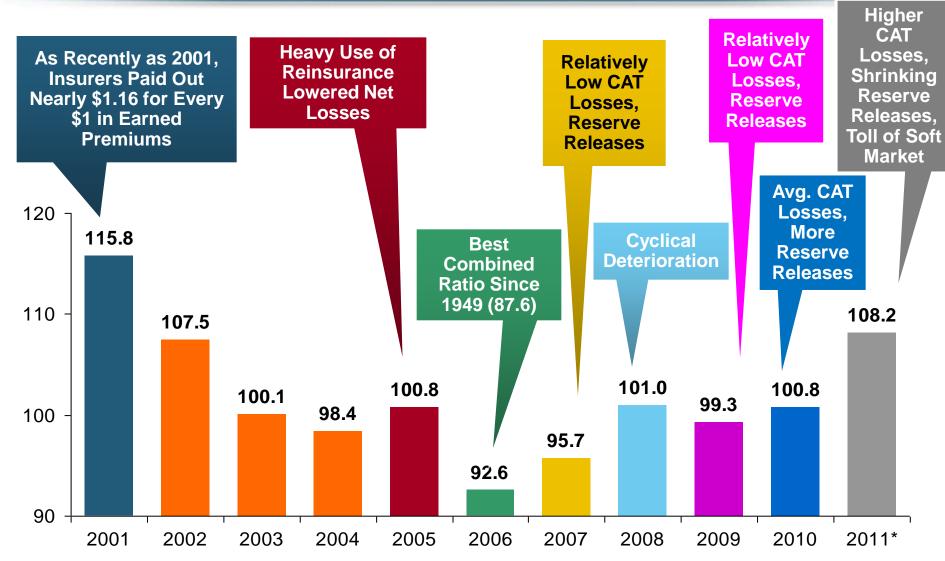


1. UNDERWRITING

Have Underwriting Losses Been Large Enough for Long Enough to Turn the Market?

P/C Insurance Industry Combined Ratio, 2001–2011:Q3*

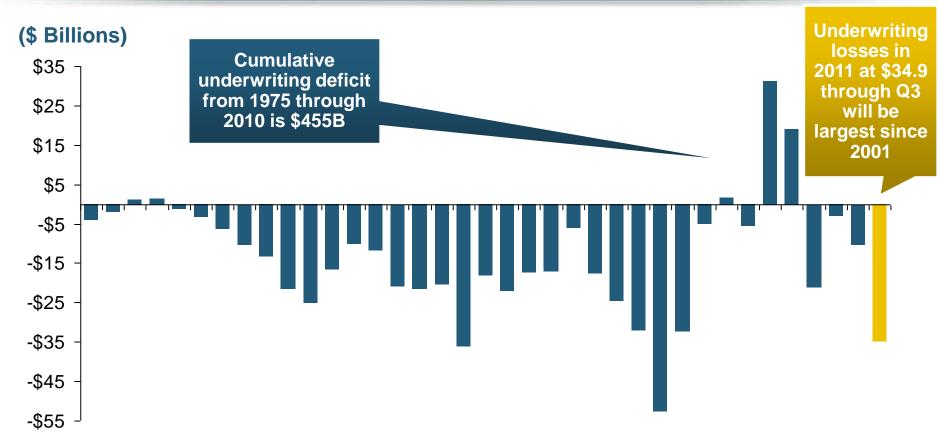




^{*} Excludes Mortgage & Financial Guaranty insurers 2008--2011. Including M&FG, 2008=105.1, 2009=100.7, 2010=102.4, 2011=109.9 Sources: A.M. Best, ISO.

Underwriting Gain (Loss) 1975–2011*





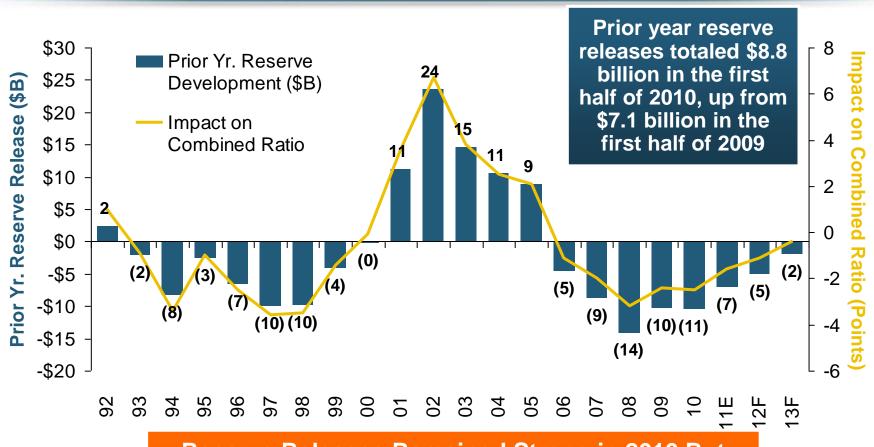
75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 1011*

Large Underwriting Losses Are *NOT* Sustainable in Current Investment Environment

^{*} Includes mortgage and financial guaranty insurers in all years Sources: A.M. Best, ISO; Insurance Information Institute.

P/C Reserve Development, 1992–2013F





Reserve Releases Remained Strong in 2010 But Tapered Off in 2011. Releases Are Expected to Further Diminish in 2012 and 2103

Note: 2005 reserve development excludes a \$6 billion loss portfolio transfer between American Re and Munich Re. Including this transaction, total prior year adverse development in 2005 was \$7 billion. The data from 2000 and subsequent years excludes development from financial guaranty and mortgage insurance.

Sources: Barclays Capital; A.M. Best.

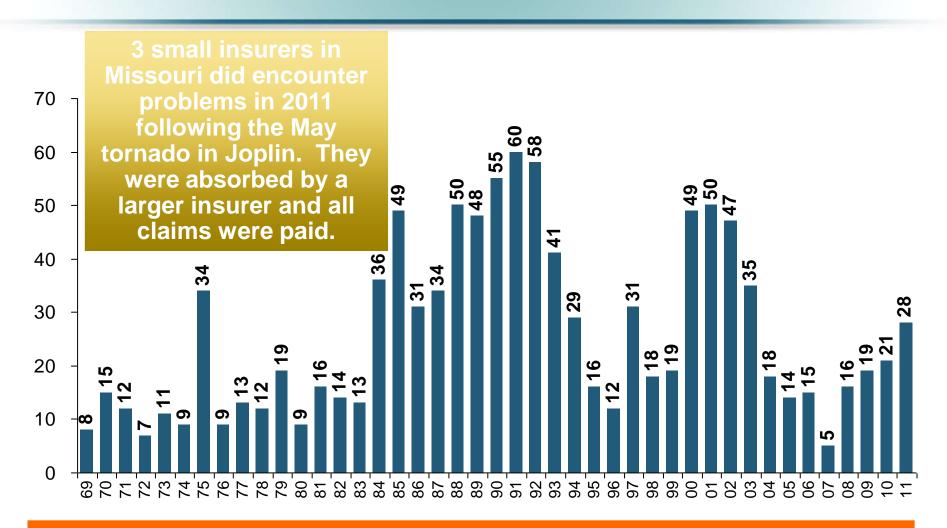


Financial Strength & Underwriting

Cyclical Pattern is P-C Impairment History is Directly Tied to Underwriting, Reserving & Pricing

P/C Insurer Impairments, 1969–2011





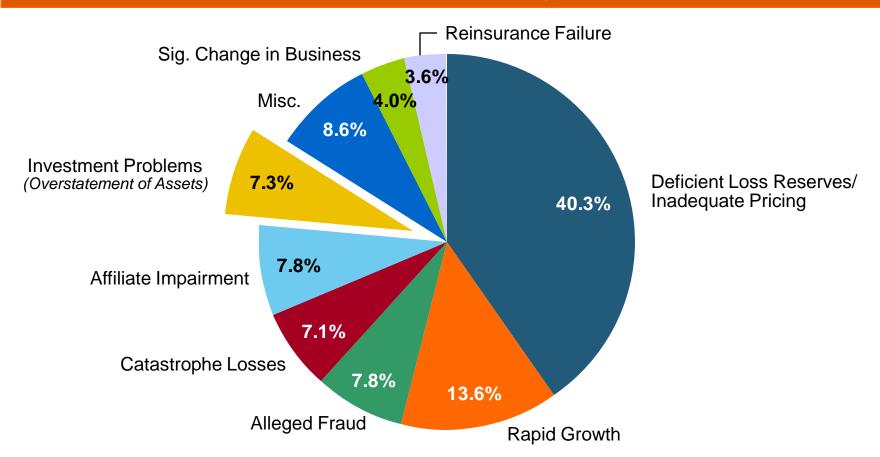
The Number of Impairments Varies Significantly Over the P/C Insurance Cycle, With Peaks Occurring Well into Hard Markets

Reasons for US P/C Insurer Impairments, 1969–2010



Historically, Deficient Loss Reserves and Inadequate Pricing Are By Far the Leading Cause of P-C Insurer Impairments.

Investment and Catastrophe Losses Play a Much Smaller Role



Number of Recessions Endured by P/C Insurers, by Number of Years in Operation Institute

Number of Recessions Since 1860



Number of Years in Operation

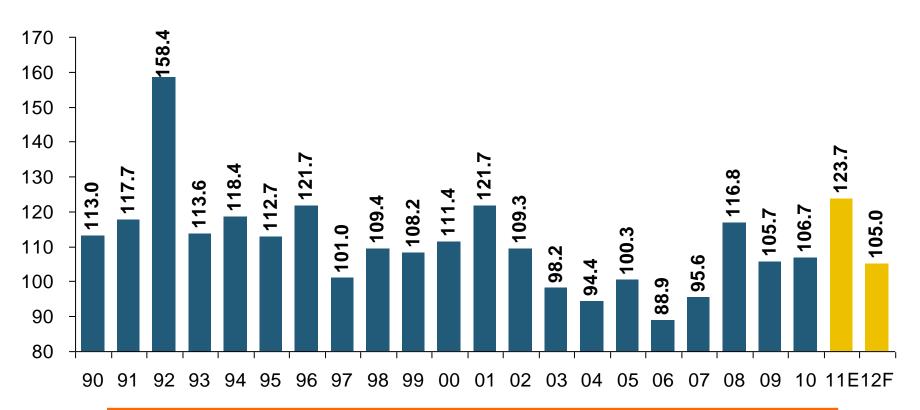
Many US Insurers Are Close to a Century Old or Older



Performance by Segment: Personal Lines

Homeowners Insurance Combined Ratio: 1990–2012F

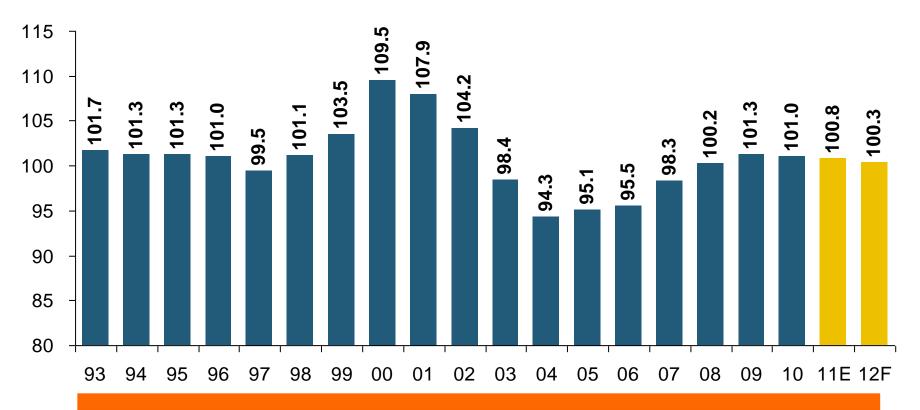




Homeowners Line Could Deteriorate in 2011 Due to Large Cat Losses. Extreme Regional Variation Can Be Expected Due to Local Catastrophe Loss Activity

Private Passenger Auto Combined Ratio: 1993–2012P





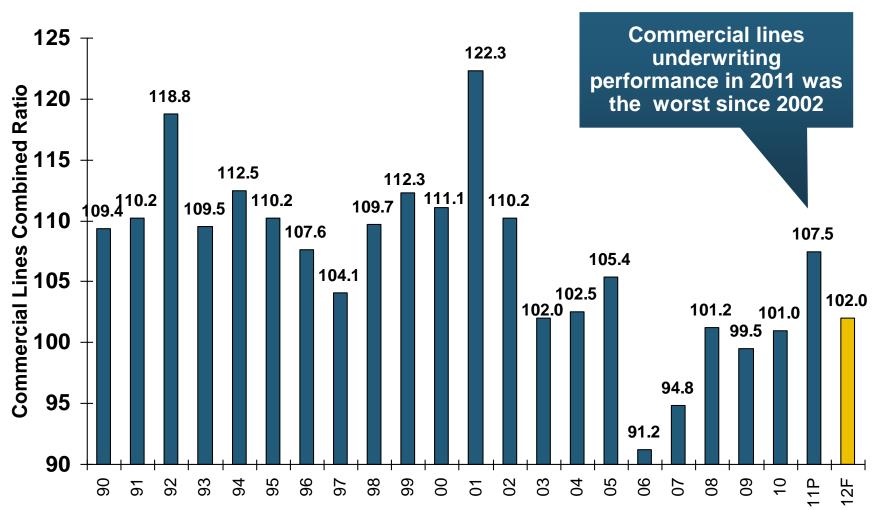
Private Passenger Auto Accounts for 34% of Industry Premiums and Remains the Profit Juggernaut of the P/C Insurance Industry



Performance by Segment: Commercial Lines

Commercial Lines Combined Ratio, 1990-2012F*





*2007-2012 figures exclude mortgage and financial guaranty segments.

Source: A.M. Best; Insurance Information Institute

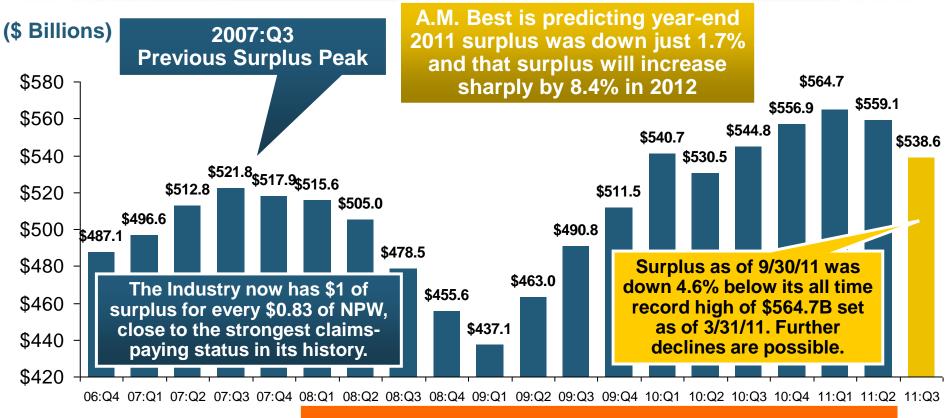


2. SURPLUS/CAPITAL/CAPACITY

Have Large Global Losses Reduced Capacity in the Industry, Setting the Stage for a Market Turn?

Policyholder Surplus, 2006:Q4–2011:Q3





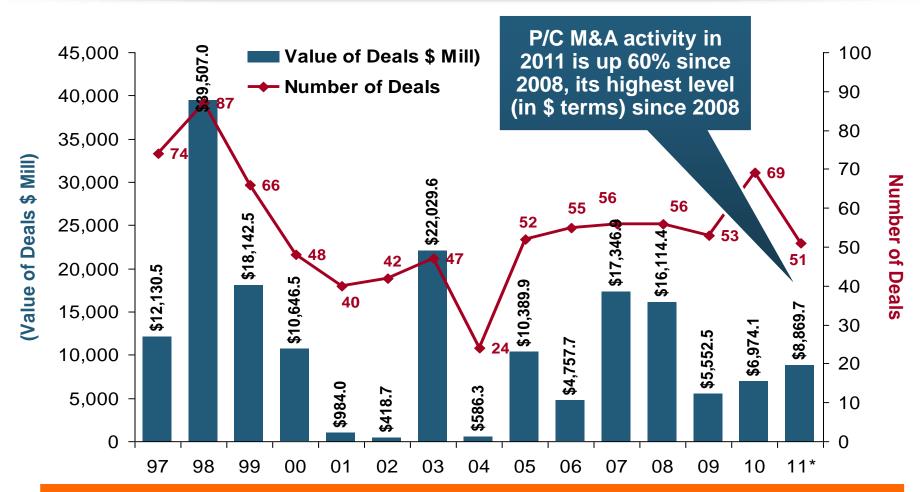
*Includes \$22.5B of paid-in capital from a holding company parent for one insurer's investment in a non-insurance business in early 2010.

Sources: ISO, A.M .Best.

Quarterly Surplus Changes Since 2011:Q1 Peak

M&A Activity in the US P/C Insurance Industry, 1997-2011*





M&A Activity in the P/C Insurance Industry Remains Well Below its 1990s Peak

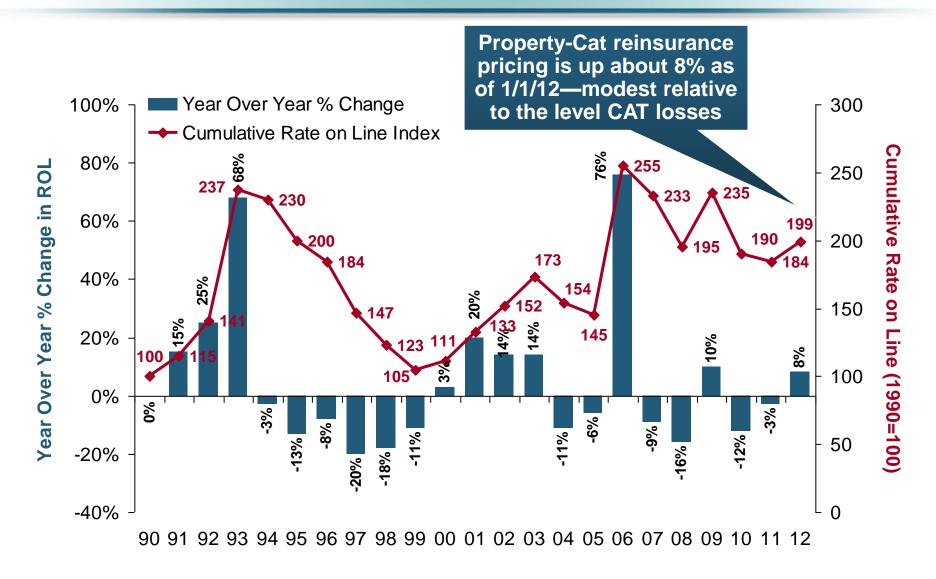


3. REINSURANCE MARKET CONDITIONS

Record Global Catastrophes Activity is Pressuring Pricing

Global Property Catastrophe Rate on Line Index, 1990—2012 (as of Jan. 1)

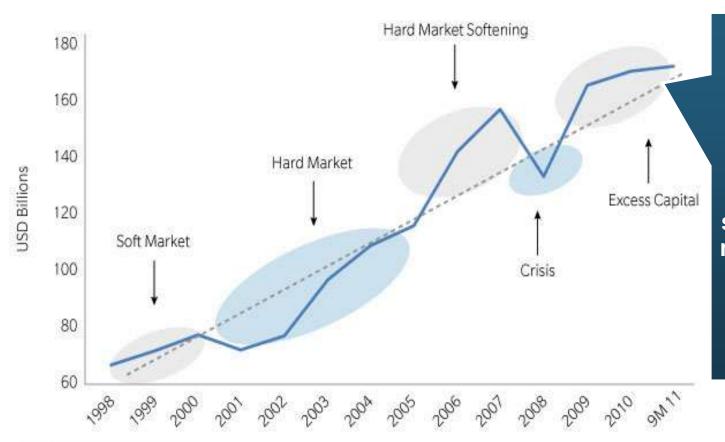




Historical Capital Levels of Guy Carpenter, Reinsurance Composite, 1998—3Q11



LONG-TERM EVOLUTION OF SHAREHOLDERS' FUNDS FOR THE GUY CARPENTER GLOBAL REINSURANCE COMPOSITE



Most excess reinsurance capacity was removed from the market in 2011, but there does not appear to be a shortage, leading to modest increases in 2012 reinsurance renewals except in areas hit hard by CATs.

Source: Guy Carpenter & Company, LLC

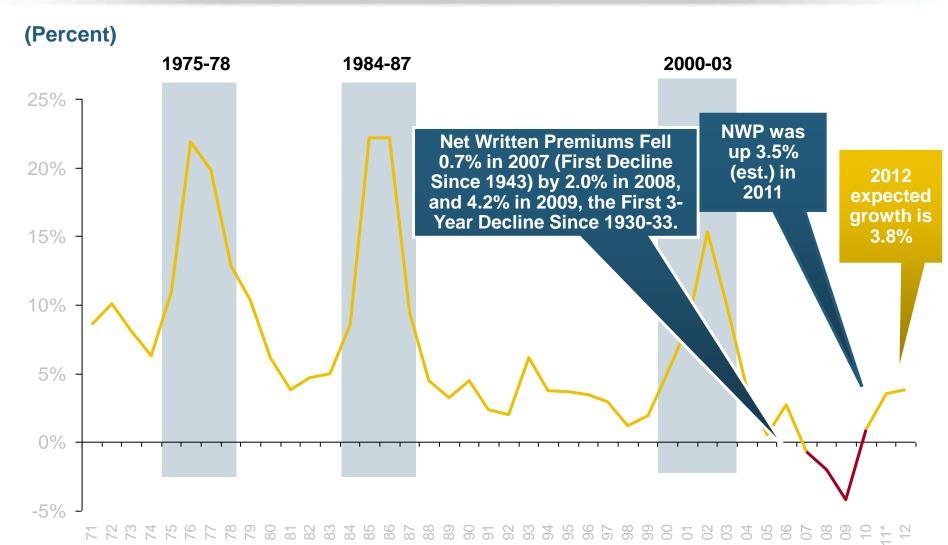


4. RENEWED PRICING DISCIPLINE

Is There Evidence of a Broad and Sustained Shift in Pricing?

Soft Market Persisted into Early 2011 but Growth Returned: More in 2012?

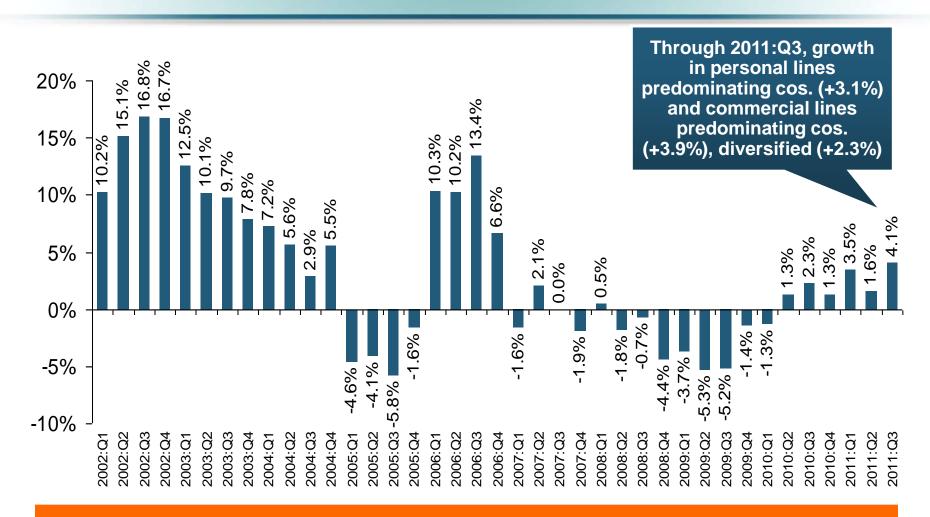




*2011 and 2012 figures are A.M. Best Estimates
Shaded areas denote "hard market" periods
Sources: A.M. Best (historical and forecast), ISO, Insurance Information Institute.

P/C Net Premiums Written: % Change, Quarter vs. Year-Prior Quarter

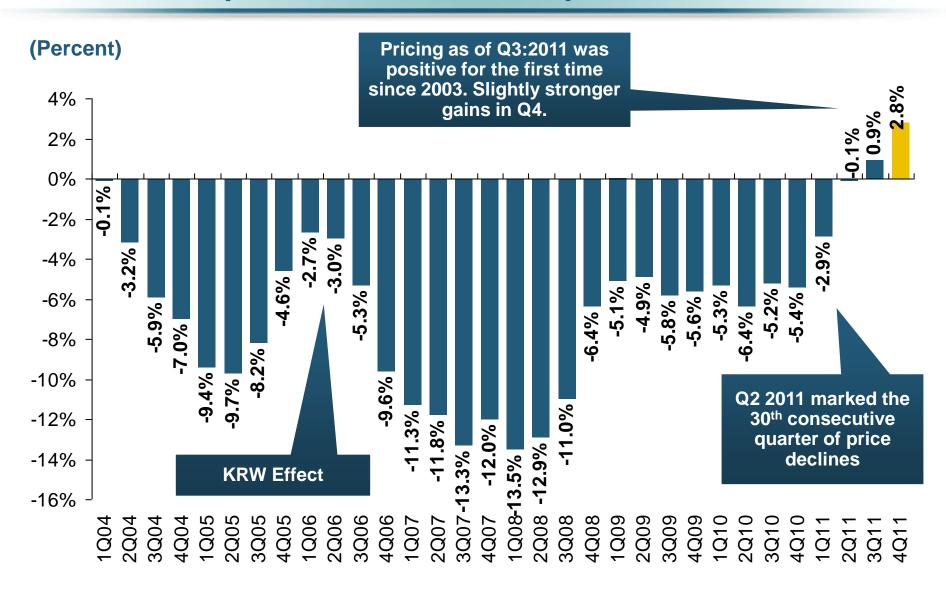




Finally! Back-to-back quarters of net written premium growth (vs. the same quarter, prior year)

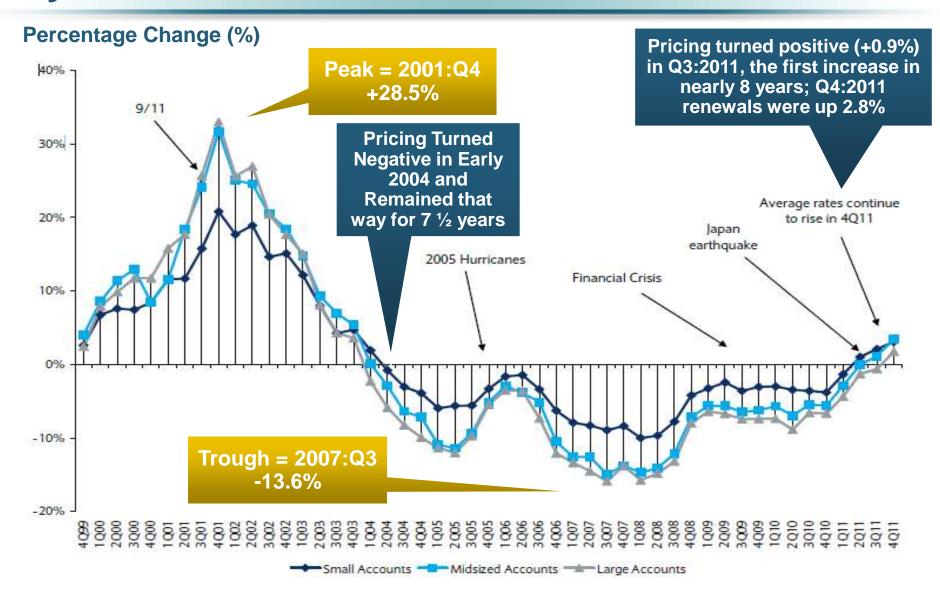
Average Commercial Rate Change, All Lines, (1Q:2004–4Q:2011)





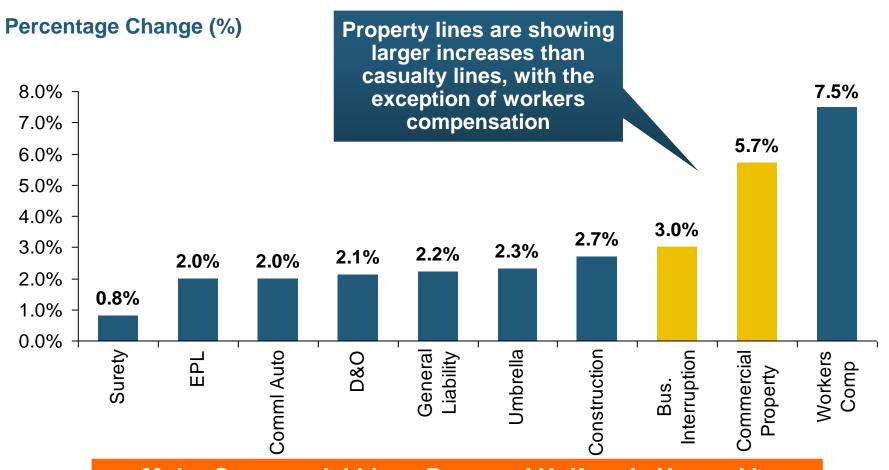
Change in Commercial Rate Renewals, by Account Size: 1999:Q4 to 2011:Q4





Change in Commercial Rate Renewals, by Line: 2011:Q4

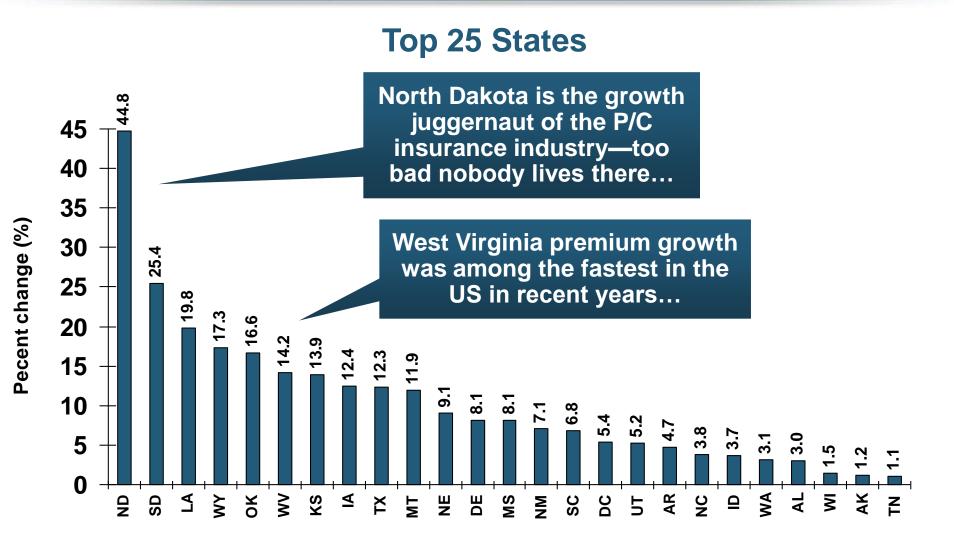




Major Commercial Lines Renewed Uniformly Upward in Q4:2011 for Only the Second Time Since 2003; Property Lines & Workers Comp Leading the Way

Direct Premiums Written: All P/C Lines Percent Change by State, 2005-2010

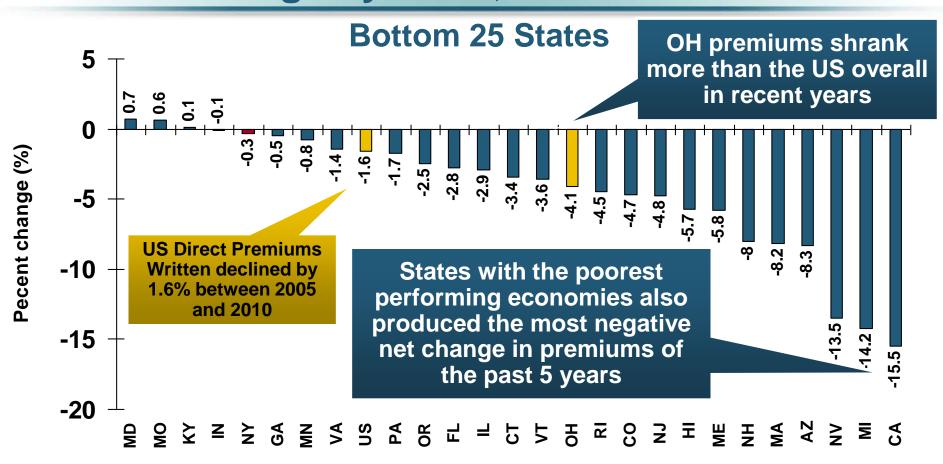




Sources: SNL Financial LC.; Insurance Information Institute.

Direct Premiums Written: All P/C Lines Percent Change by State, 2005-2010







INVESTMENTS: THE NEW REALITY

Investment Performance is a Key Driver of Profitability

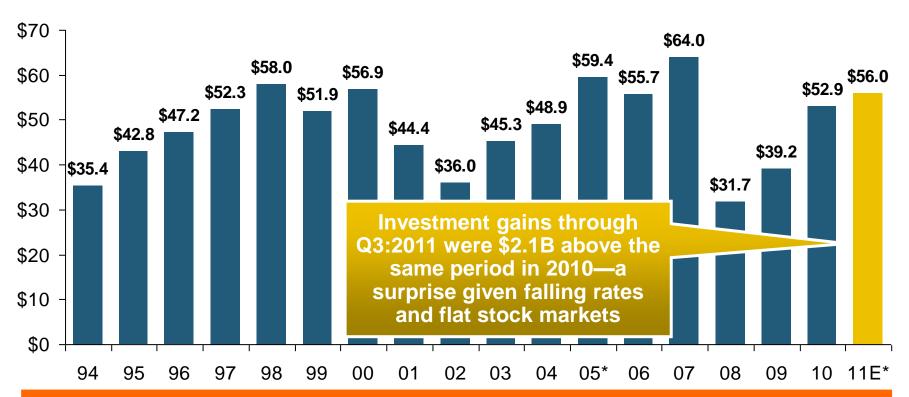
Does It Influence

Underwriting or Cyclicality?

Property/Casualty Insurance Industry Investment Gain: 1994–2011E¹



(\$ Billions)



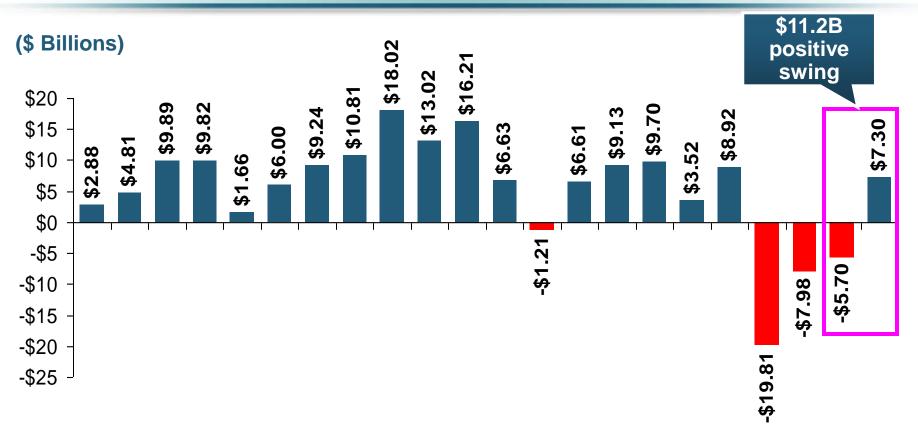
Investment Gains in 2011 Were Surprisingly Robust. Investment Gains Recovered Significantly Due to Realized Investment Gains; The Financial Crisis Caused Investment Gains to Fall by 50% in 2008

¹ Investment gains consist primarily of interest, stock dividends and realized capital gains and losses.

^{* 2005} figure includes special one-time dividend of \$3.2B; 2011 figure is annualized based 2011:Q3 actual of \$42.0B. Sources: ISO: Insurance Information Institute.

P/C Insurer Net Realized Capital Gains/Losses, 1990-2011E



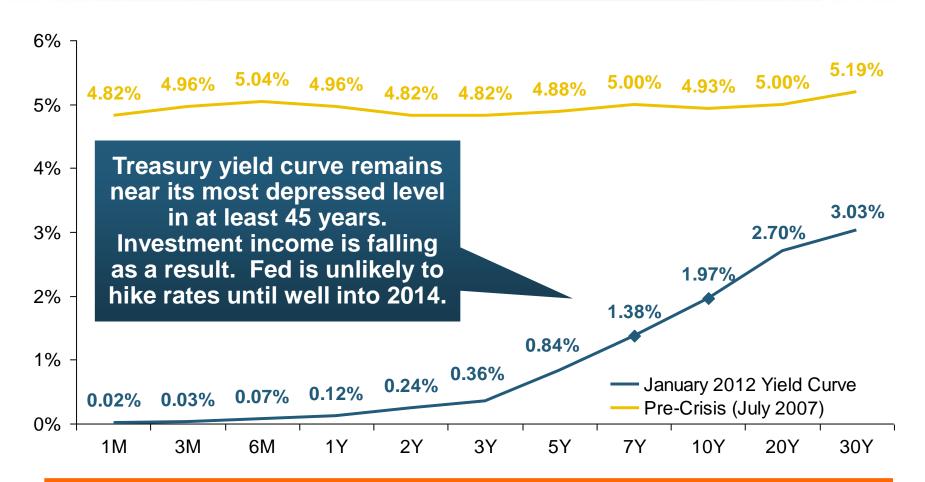


90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 E

Insurers Posted Net Realized Capital Gains in 2011 for the First Time Since 2007. Realized Capital Losses Were the Primary Cause of 2008/2009's Large Drop in Profits and ROE

Treasury Yield Curves: Pre-Crisis (July 2007) vs. Jan. 2012



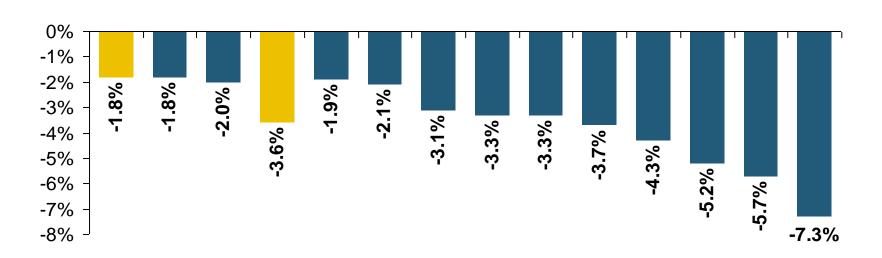


The Fed Is Actively Signaling that it Is Determined to Keep Rates Low Through Late 2014

Reduction in Combined Ratio Necessary to Offset 1% Decline in Investment Yield to Maintain Constant ROE, by Line*







Lower Investment Earnings Place a Greater Burden on Underwriting and Pricing Discipline

Source: A.M. Best; Insurance Information Institute.

^{*}Based on 2008 Invested Assets and Earned Premiums

^{**}US domestic reinsurance only

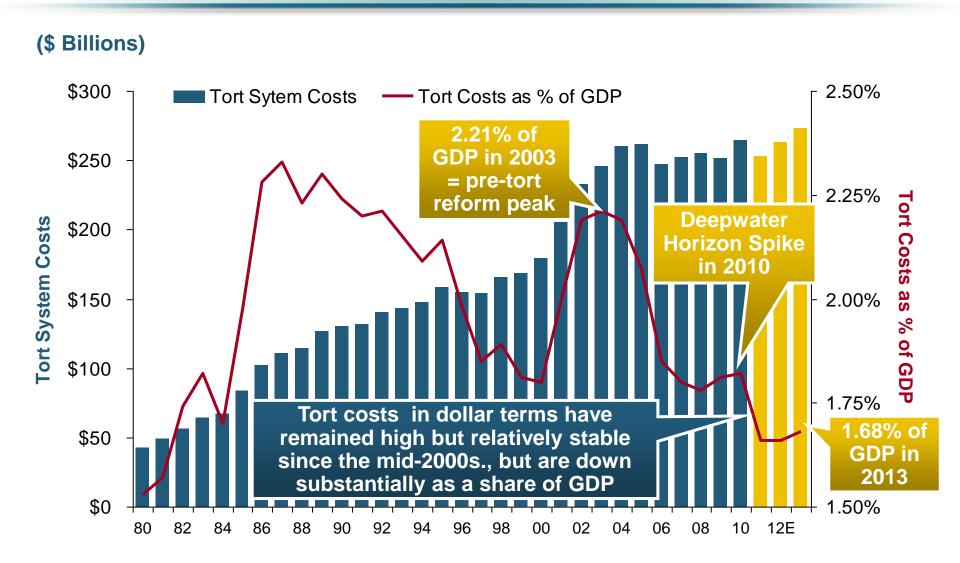


Shifting Legal Liability & Tort Environment

Is the Tort Pendulum Swinging Against Insurers?

Over the Last Three Decades, Total Tort Costs as a % of GDP Appear Somewhat Cyclical, 1980-2013E





Business Leaders Ranking of Liability Systems in 2010



Best States

- Delaware
- North Dakota
- Nebraska
- 4. Indiana
- 5. lowa
- 6. Virginia
- 7. Utah
- 8. Colorado
- 9. Massachusetts

10. South Dakota

New in 2010

- North Dakota
- Massachusetts
- South Dakota

Drop-offs

- Maine
- Vermont
- Kansas

Midwest/West has mix of good and bad states.

Worst States

- 41. New Mexico
- 42. Florida
- 43. Montana
- 44. Arkansas
- 45. Illinois
- 46. California
- 47. Alabama
- 48. Mississippi
- 49. Louisiana
- 50. West Virginia

Newly Notorious

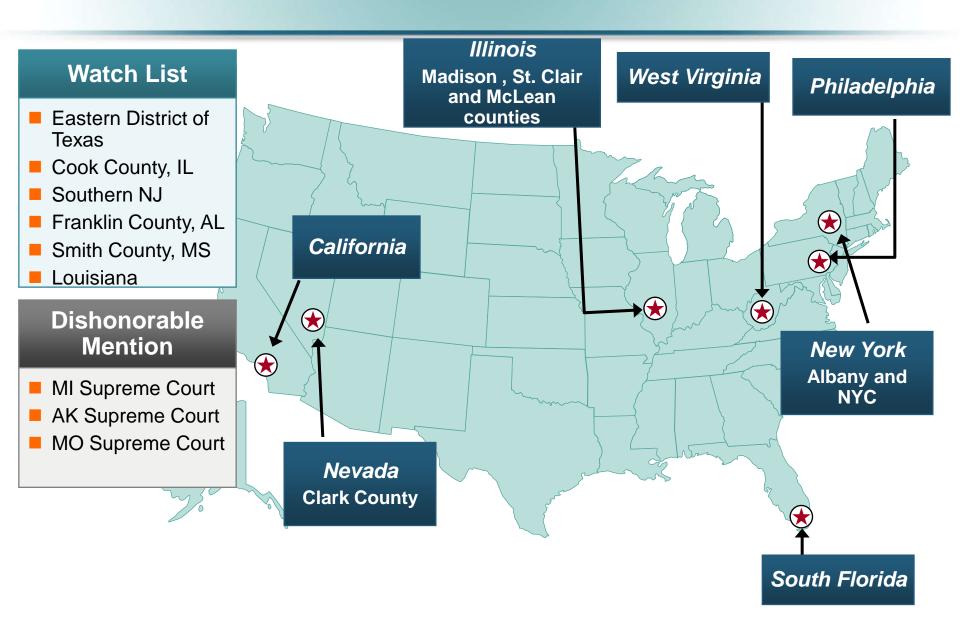
- New Mexico
- Montana
- Arkansas

Rising Above

- Texas
- South Carolina
- Hawaii

The Nation's Judicial Hellholes: 2011





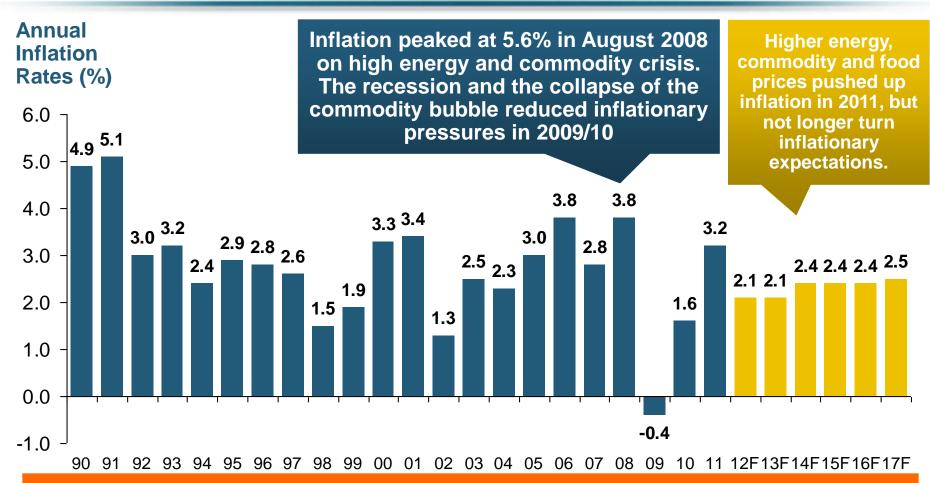


Inflation

Is it a Threat to Claim Cost Severities

Annual Inflation Rates, (CPI-U, %), 1990–2017F



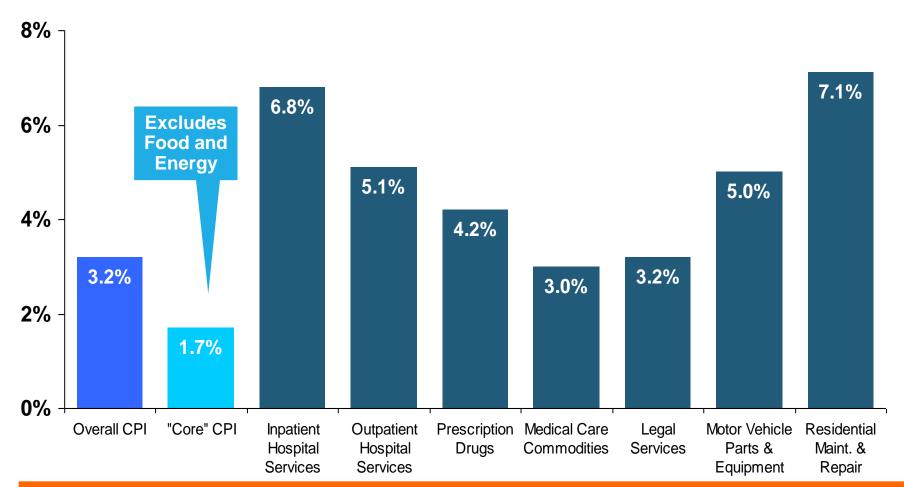


The slack in the U.S. economy suggests that inflationary pressures should remain subdued for an extended period of times. Energy, health care and commodity prices, plus U.S. debt burden, remain longer-run concerns

P/C Personal Insurance Claim Cost Drivers Grow Faster Than the Core CPI Suggests



Price Level Change: 2011 vs. 2010



Healthcare costs are a major liability, med pay, and PIP claim cost driver. They are likely to grow faster than the CPI for the next few years, at least



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