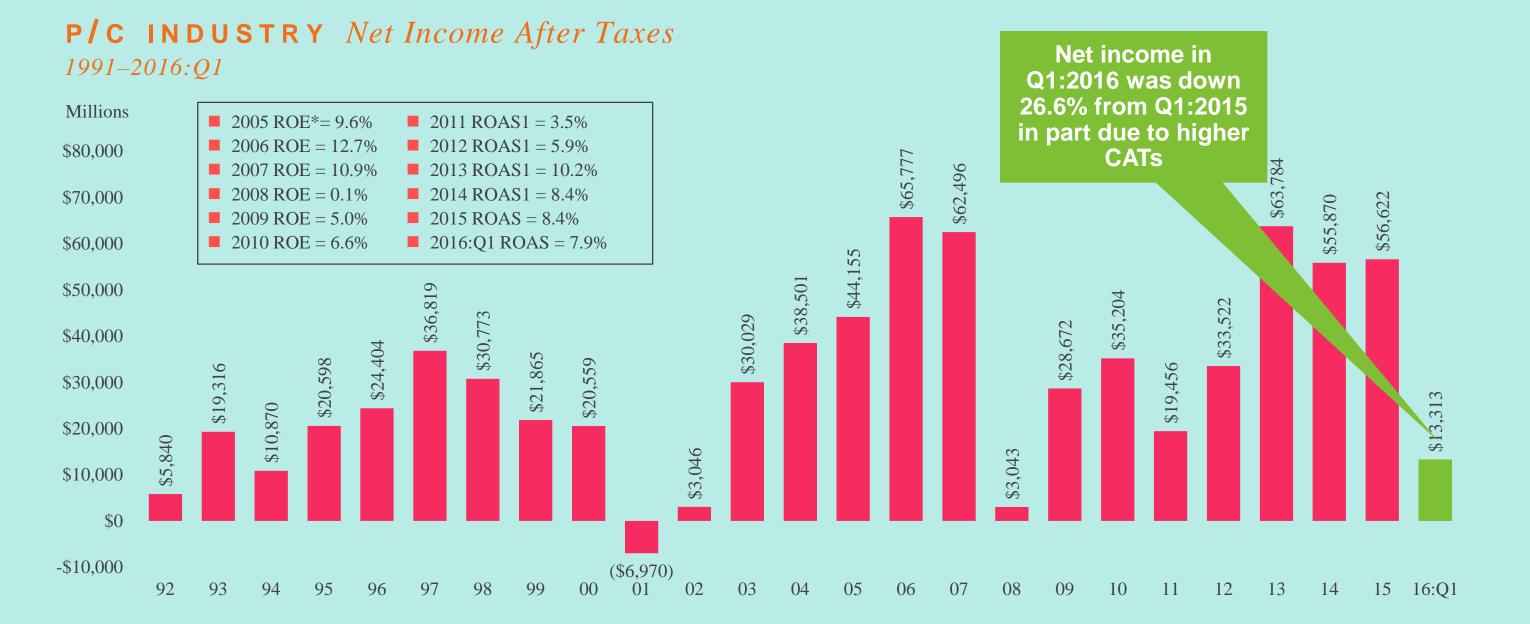
ROBERT P. HARTWIG, PH.D., CPCU

President & Economist
Insurance Information Institute

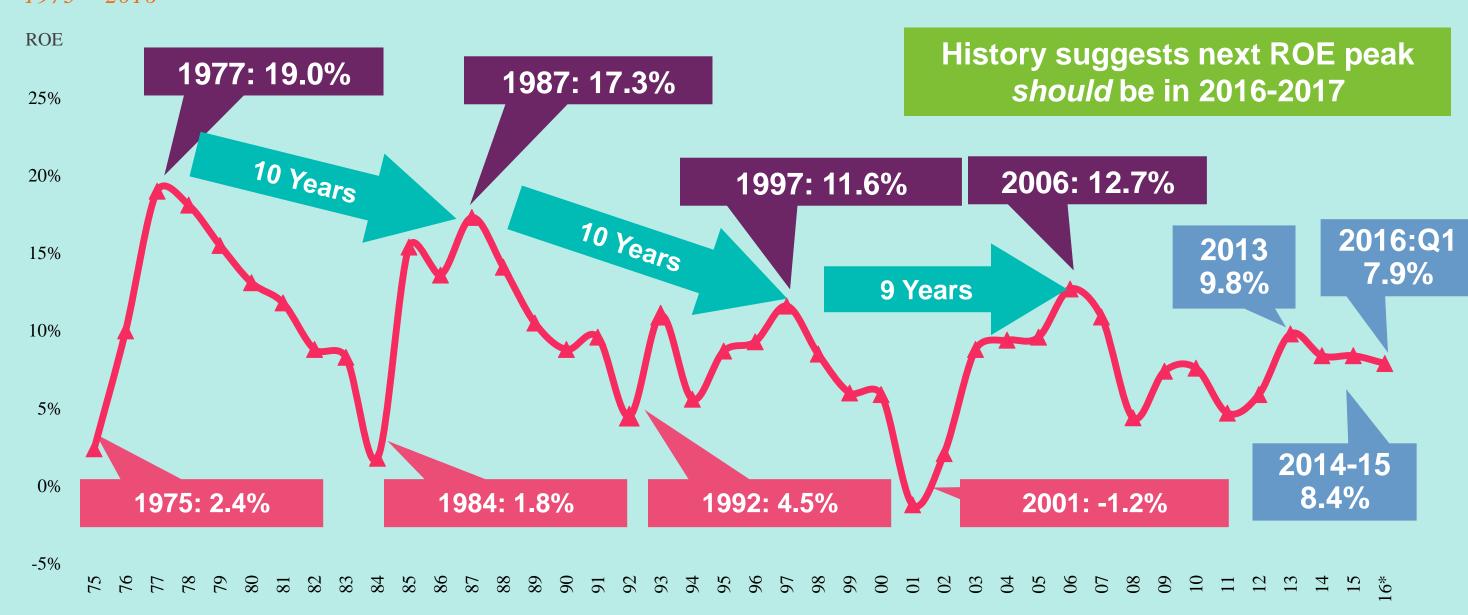




ROE figures are GAAP; 1Return on avg. surplus. 2016 data are for Q1. Excluding Mortgage & Financial Guaranty insurers yields a 8.2% ROAS in 2014, 9.8% ROAS in 2013, 6.2% ROAS in 2012, 4.7% ROAS for 2011, 7.6% for 2010 and 7.4% for 2009; 2015E is annualized figure based actual figure through Q3 of \$44.0 Sources: A.M. Best, ISO; Insurance Information Institute



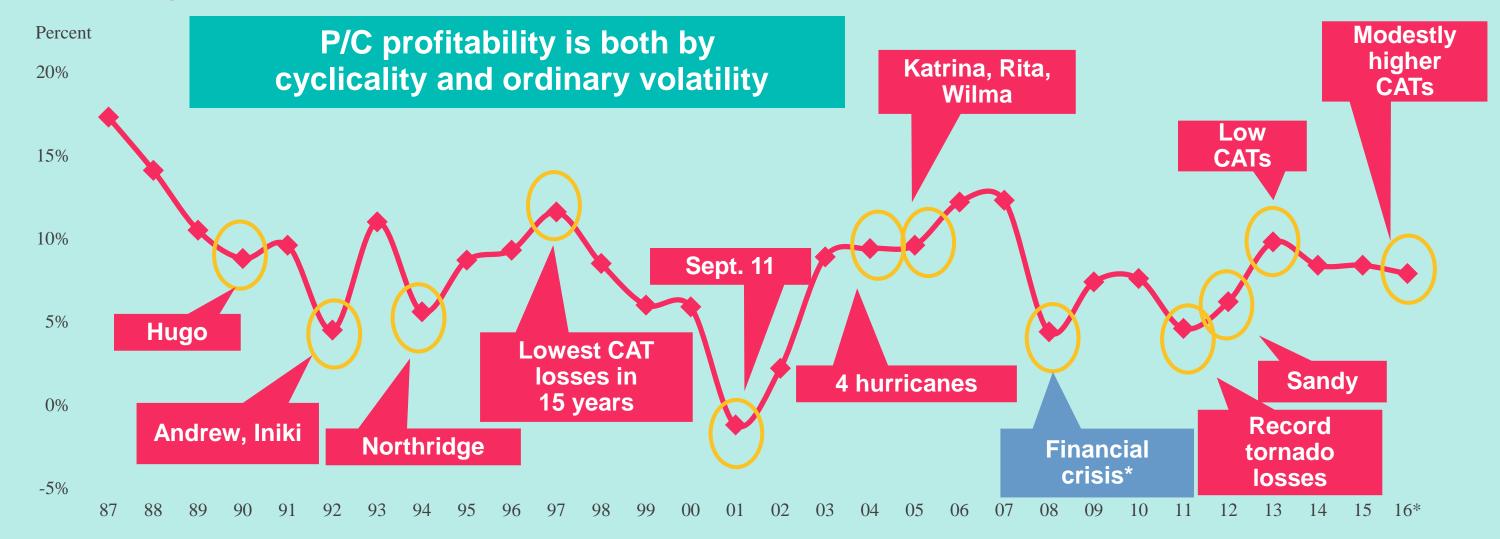
PROFITABILITY PEAKS & TROUGHS in the P/C Insurance Industry 1975 – 2016*



*2016 data through Q1. Profitability = P/C insurer ROEs. 2011-15 figures are estimates based on ROAS data. Note: Data for 2008-2014 exclude mortgage and financial guaranty insurers. Source: Insurance Information Institute; NAIC, ISO, A.M. Best, Conning



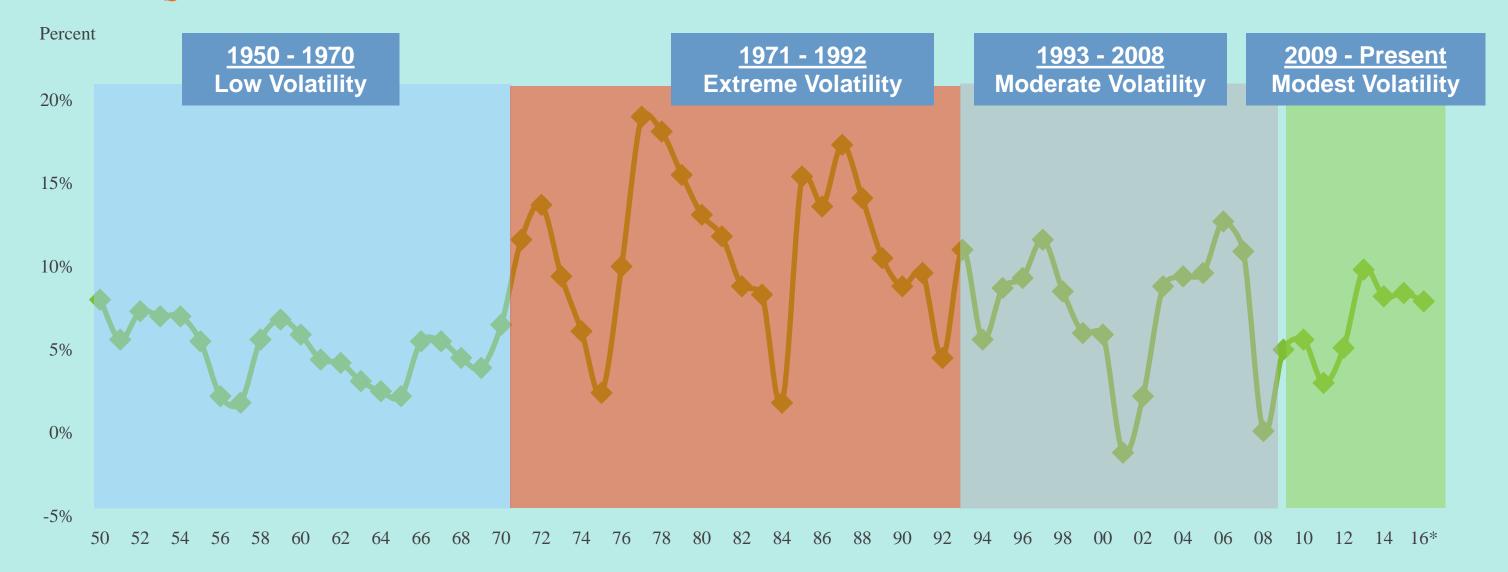
ROE Property/Casualty Insurance by Major Event 1987–2016:Q1





^{*} Data for 2016 through Q1. Excludes Mortgage & Financial Guarantee in 2008 – 2014 Sources: ISO, Fortune; Insurance Information Institute

P/C INSURANCE INDUSTRY ROE Magnitude of Cyclicality, Volatility Changes Over Time 1950-2016:Q1

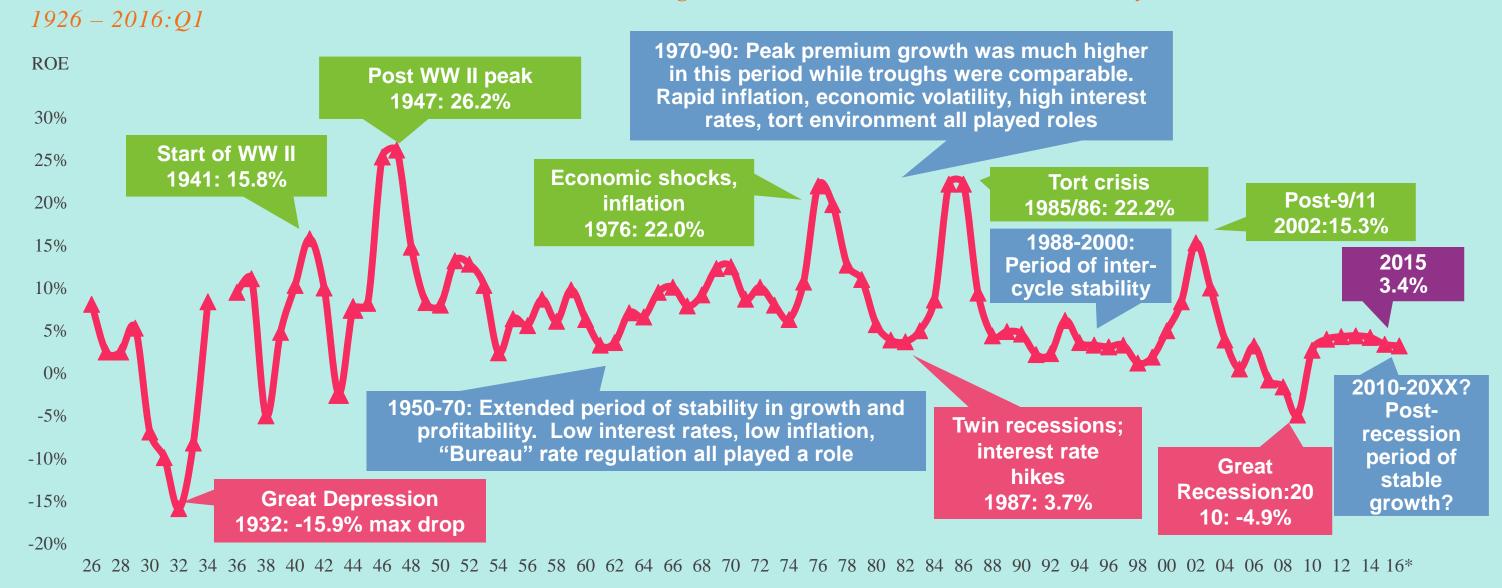


*Through Q1 2016.

Source: Insurance Information Institute



NPW PREMIUM GROWTH Peaks & Troughs in the P/C Insurance Industry



*Q1 data.

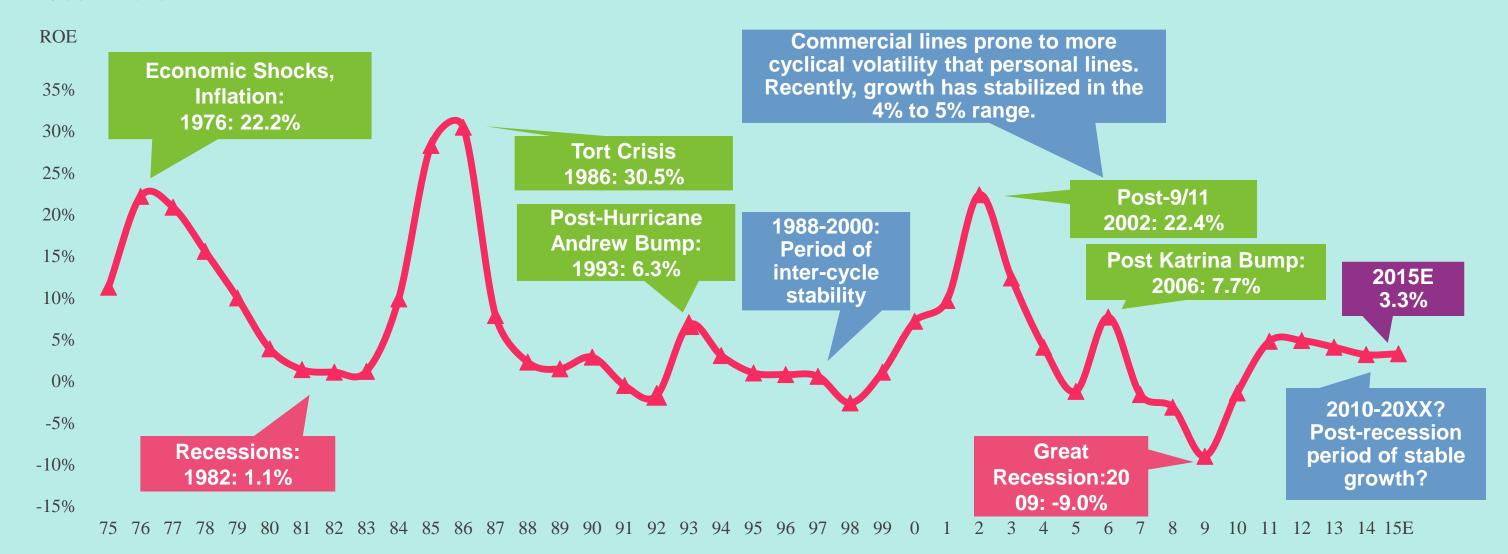
Note: Data through 1934 are based on stock companies only. Data include state funds beginning in 1998.

Source: A.M. Best; Insurance Information Institute



COMMERCIAL LINES NPW Premium Growth

1975 - 2015E

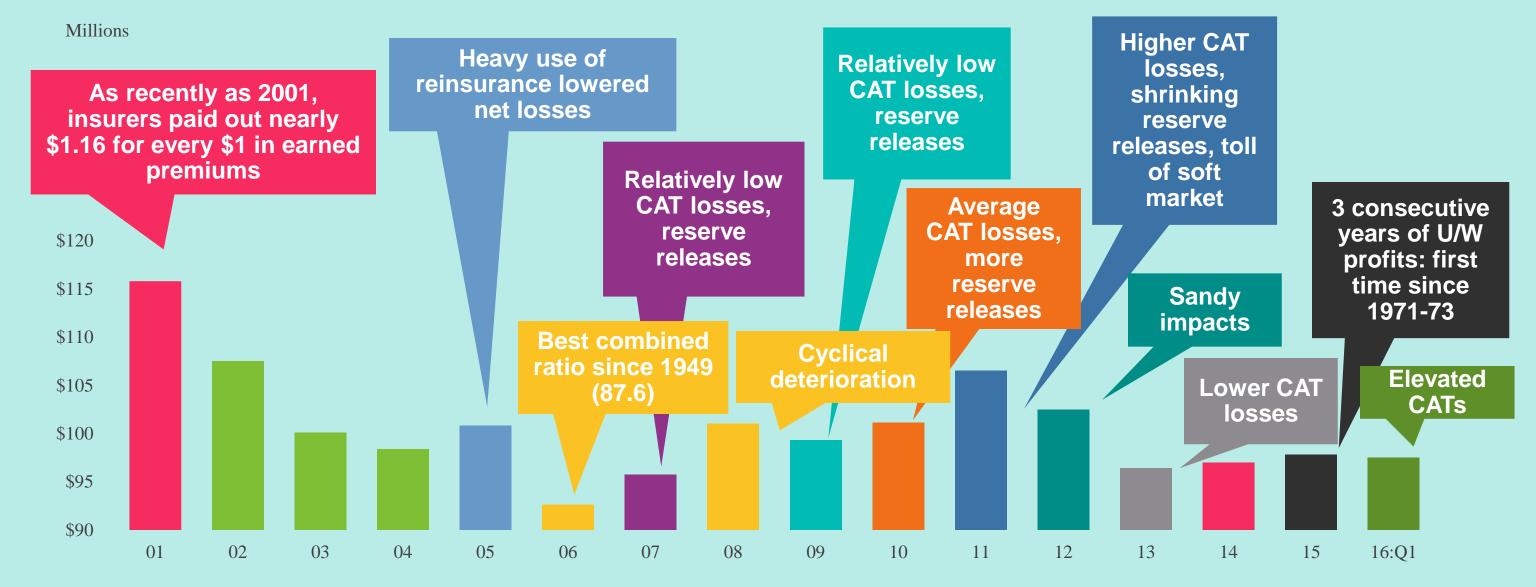


Note: Data include state funds beginning in 1998. Source: A.M. Best; Insurance Information Institute



P/C INSURANCE INDUSTRY Combined Ratio

2001-2016:Q1*



^{*} Excludes Mortgage & Financial Guaranty insurers 2008--2014. Including M&FG, 2008=105.1, 2009=100.7, 2010=102.4, 2011=108.1; 2012:=103.2; 2013: = 96.1; 2014: = 97.0. Sources: 2016 figure from ISO/Verisk; A.M. Best, ISO (2014-2015); Figure for 2010-2013 is from A.M. Best P&C Review and Preview, Feb. 16, 2016.

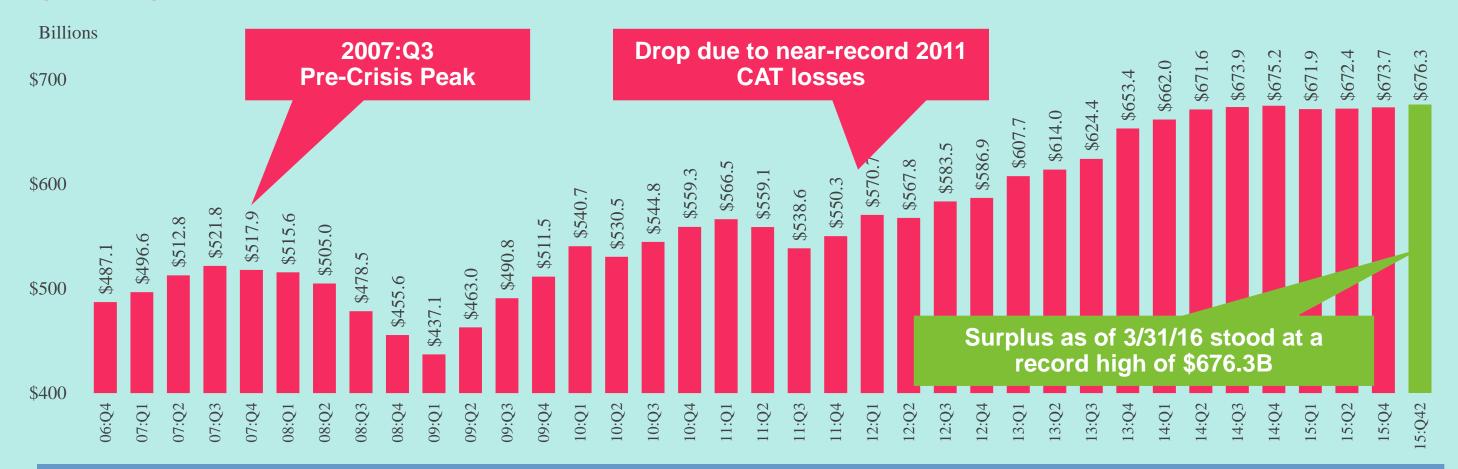


CAPACITY/INDUSTRY CAPITAL REMAINS AT RECORD HIGHS BUT HAS STABILIZED



POLICYHOLDER SURPLUS 2016

Q4-2016:Q1



The industry now has \$1 of surplus for every \$0.77 of NPW, close to the strongest claims-paying status in its history

2010:Q1 data includes \$22.5B of paid-in capital from a holding company parent for one insurer's investment in a non-insurance business.

Sources: ISO, A.M .Best

The P/C insurance industry entered 2016 in very strong financial condition

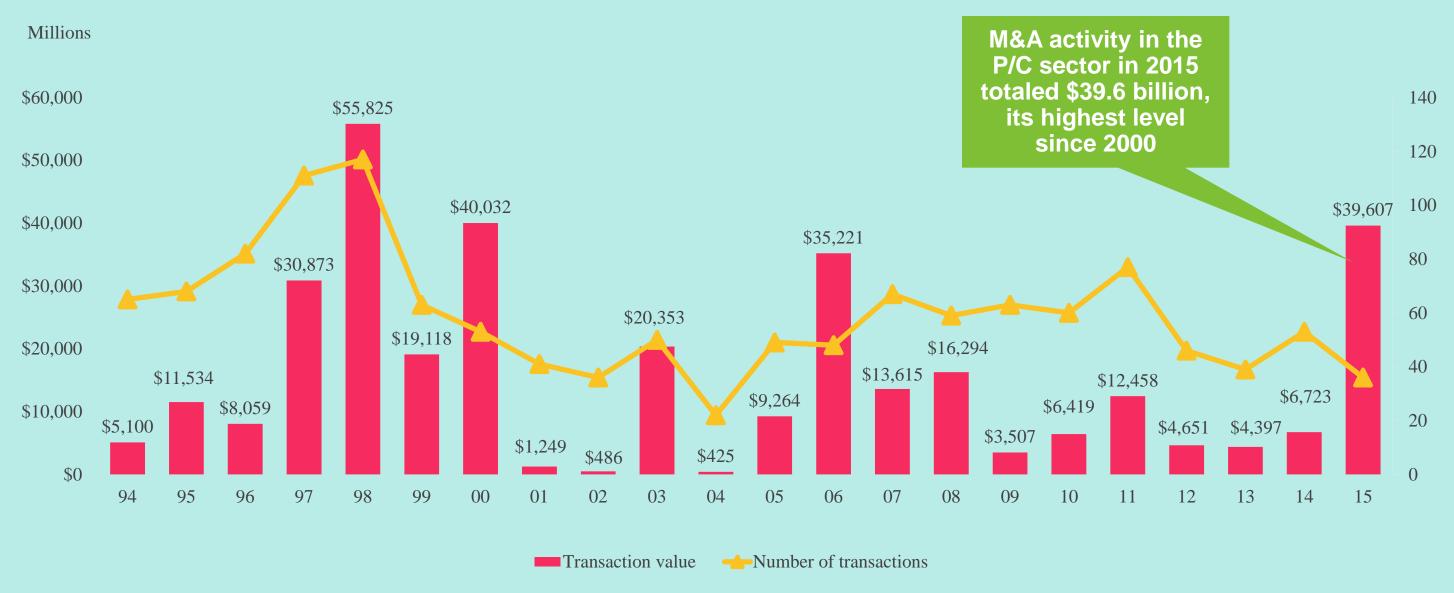


ARE CAPITAL ACCUMULATION,
DRIVE FOR GROWTH AND SCALE
STIMULATING M&A ACTIVITY?



US INSURANCE MERGERS AND ACQUISITIONS P/C Sector

1994-2015 (1)

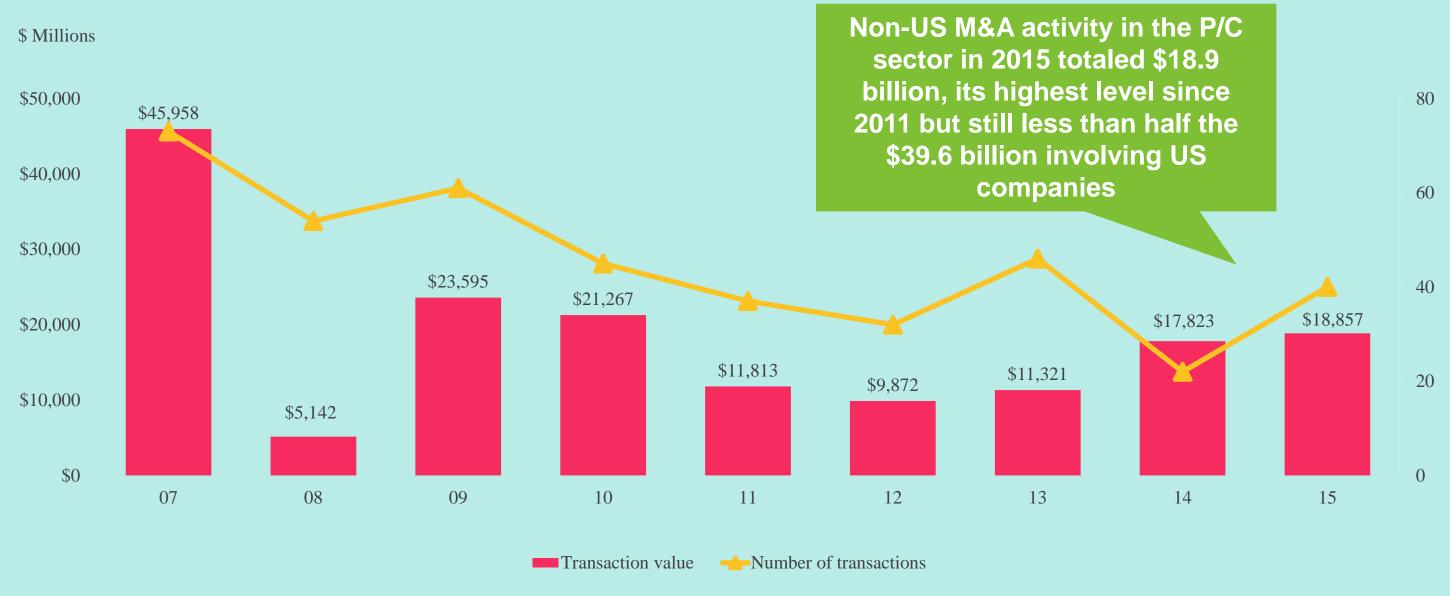


⁽¹⁾ Includes transactions where a U.S. company was the acquirer and/or the target. Source: Conning proprietary database



NON-US INSURANCE MERGERS AND ACQUISITIONS P/C Sector

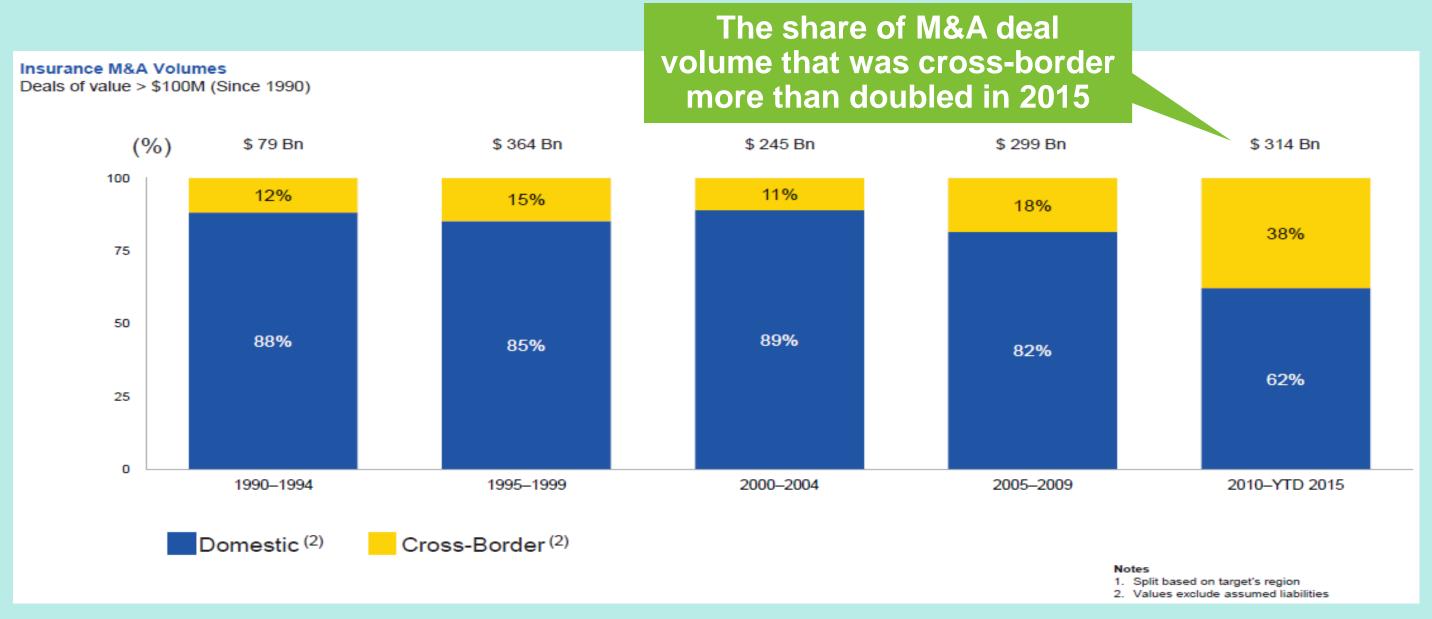
2007-2015 (1)



⁽¹⁾ Includes transactions where a non-U.S. company was the acquirer and the target. Source: Conning proprietary database



HUGE SHIFT FROM DOMESTIC M&A ACTIVITY TO CROSS-BORDER

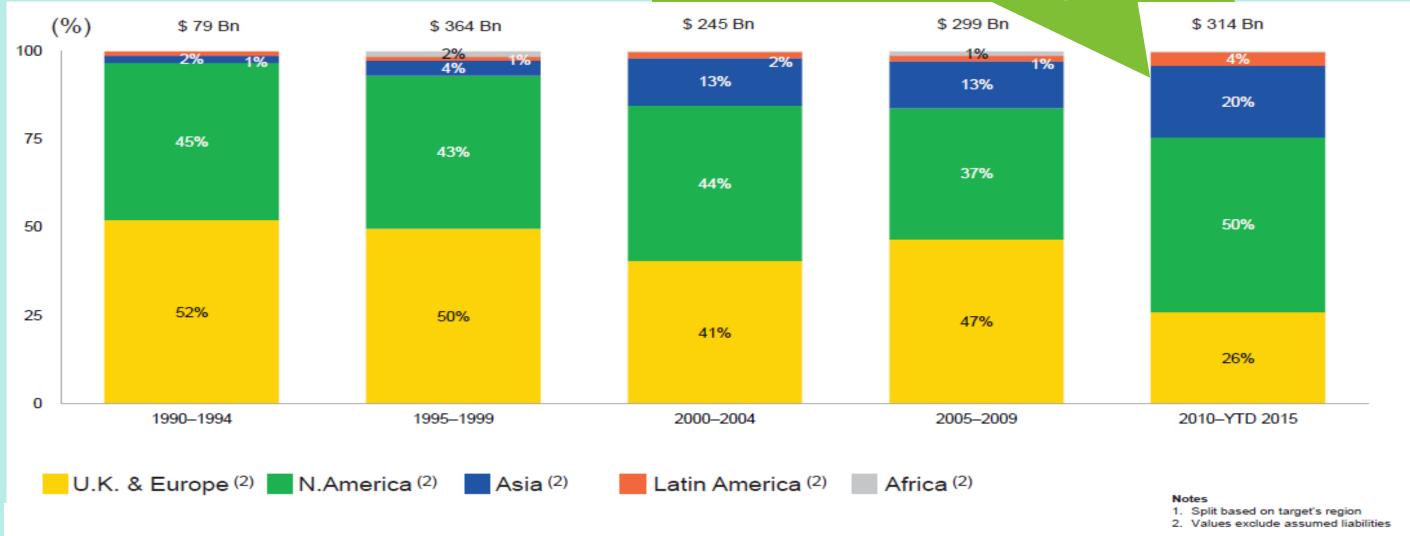


Source: Thomson Reuters as of Oct. 2015 from Geneva Association Newsletter *Insurance and Finance*, Jan. 2016, presentation *"Facts vs. Sentiment: Deals in the Insurance Sector,"* by Aviva CEO Mark Wilson.



M&A ACTIVITY HAS SHIFTED AWAY FROM EUROPE AND TOWARDS ASIA AND NORTH AMERICA

Asian, North American deal volumes were up sharply in 2015



Source: Thomson Reuters as of Oct. 2015 from Geneva Association Newsletter Insurance and Finance. Jan. 2016, presentation "Facts vs. Sentiment: Deals in the Insurance Sector," by Aviva CEO Mark Wilson.



INVESTMENT PERFORMANCE IS A KEY DRIVER OF PROFITABILITY

DEPRESSED YIELDS WILL NECESSARILY INFLUENCE UNDERWRITING & PRICING



P/C INSURANCE INDUSTRY Investment Income

2000-2016:Q1



Due to persistently low interest rates, investment income fell in 2012, 2013 and 2014 but showed a small (1.9%) increase in 2015—another drop in 2016 seems likely

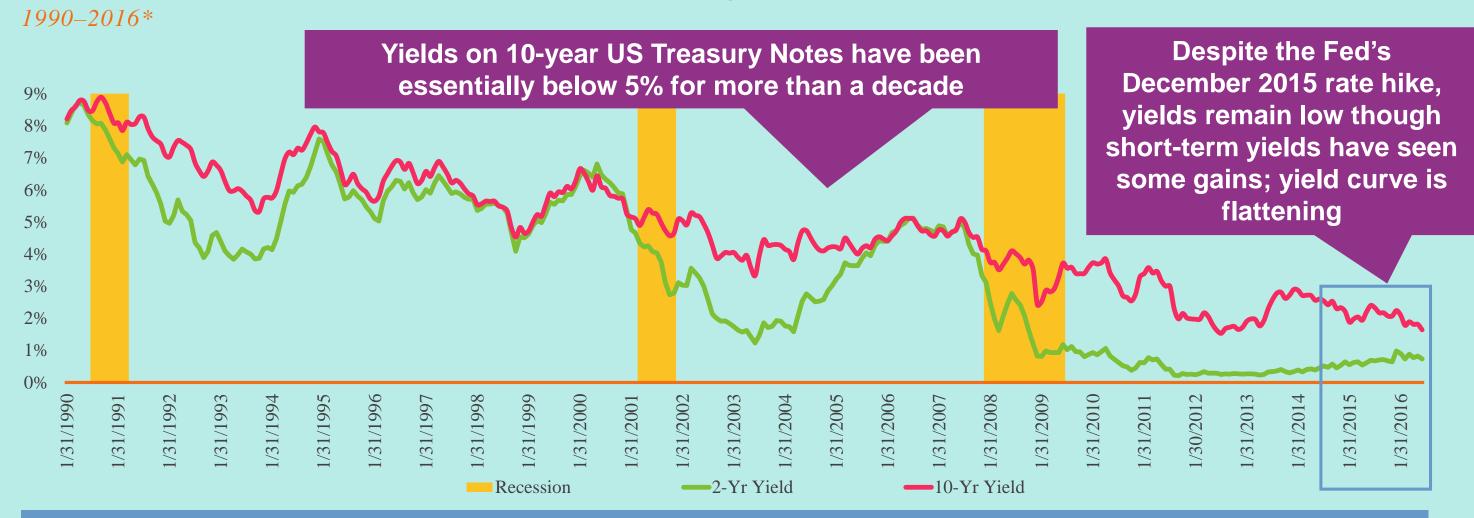
Sources: ISO; Insurance Information Institute



¹ Investment gains consist primarily of interest and stock dividends.

^{*2014} figure is estimated based on annualized data through Q3.

US TREASURY SECURITY YIELDS A Long Downward Trend



Since roughly 80% of P/C bond/cash investments are in 10-year or shorter durations, most P/C insurer portfolios will have low-yielding bonds for years to come

Sources: Federal Reserve Bank at http://www.federalreserve.gov/releases/h15/data.htm. National Bureau of Economic Research (recession dates); Insurance Information Institute



^{*}Monthly, constant maturity, nominal rates, through June 2016.

NET INVESTMENT YIELD ON P/C INSURANCE Invested Assets

2007-2016P*

Percent



The yield on invested assets remains low relative to pre-crisis yields. The Fed's plan to raise interest rates in late 2015 has pushed up some yields, albeit quite modestly.

*2015 figure is the average of the four quarters ending in 2015:Q1. Sources: SNL Financial; Insurance Information Institute



INTEREST RATE FORECASTS

2016-2021



A full normalization of interest rates is unlikely until 2019, more than a decade after the onset of the financial crisis

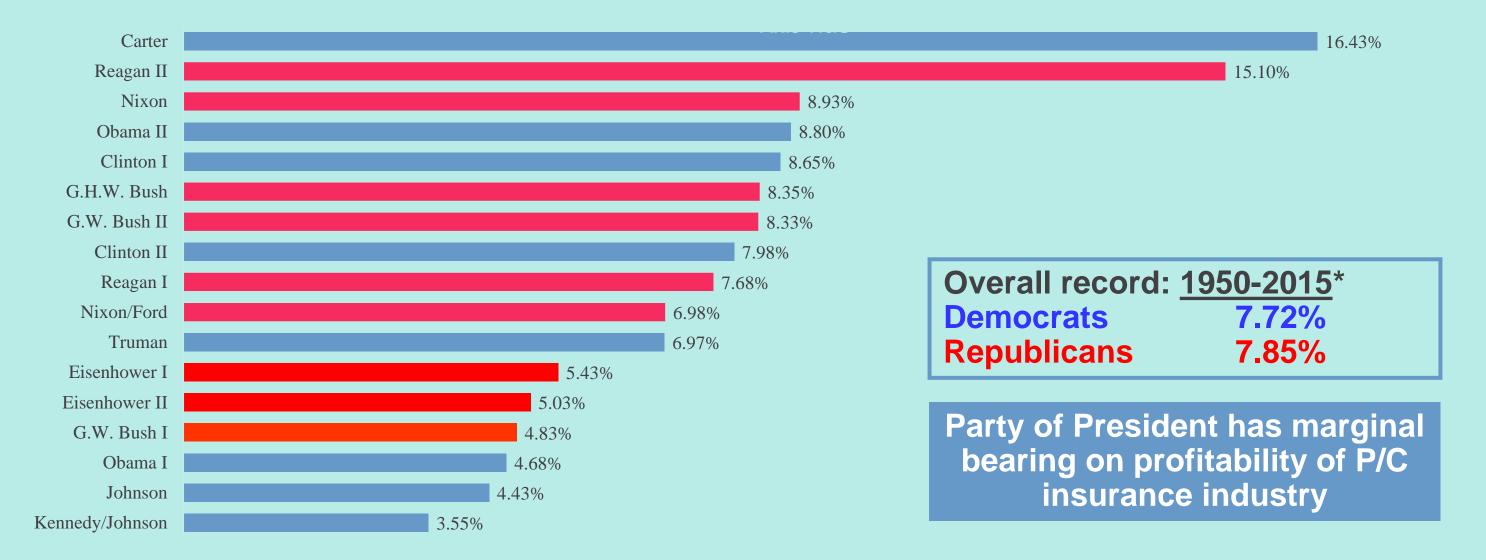
Sources: Blue Chip Economic Indicators (6/16 for 2016 and 2017; for 2018-2021 3/16 issue); Insurance Information Institute.



HOW IS PROFITABILITY AFFECTED BY THE PRESIDENT'S POLITICAL PARTY?



P/C INSURANCE INDUSTRY ROE by Presidential Administration 1950-2015*

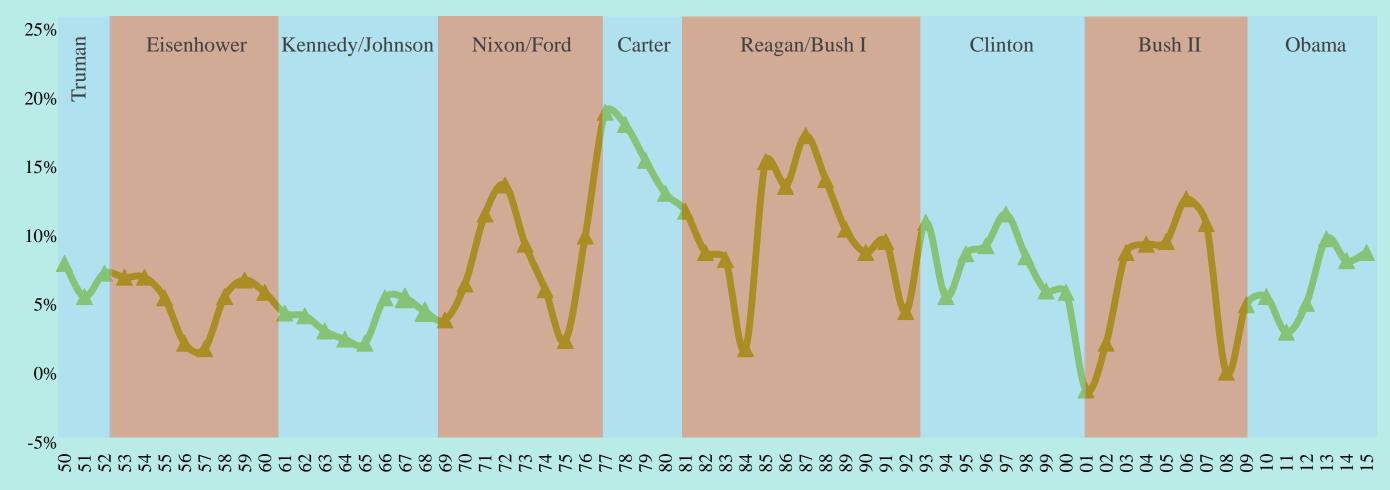


^{*}Truman administration ROE of 6.97% based on 3 years only, 1950-52;. Source: Insurance Information Institute



P/C INSURANCE INDUSTRY ROE by Presidential Party Affiliation

1950-2015*



BLUE = Democratic President **RED** = Republican President

*2015 data is through Q3.

Source: Insurance Information Institute



TRUMP VS. CLINTON

Issues that Matter to P/C Insurers

Issue	Trump	Clinton
Economy	Supply Side-Like Philosophy: Lower taxes \rightarrow faster real GDP growth; deficits likely grow as tax cuts are combined with targeted increased spending on Homeland Security, defense, etc.	Keynesian Philosophy: More government spending on infrastructure, education, social services; deficits likely increase as tax increases likely difficult to pass
Interest Rates	May trend higher with larger deficits; shift from monetary policy to fiscal focus (tax cuts, government spending)	Status quo at the Fed; net impact on interest rates unclear
Taxes	Favors lower tax rates for corporate and personal income tax rates; tax code overhaul?	Unlikely to reduce taxes or embark on major overhaul of tax code
International Trade	Protectionist tendencies (appeal primarily to manufacturing sector)	Has criticized Trans-Pacific Partnership but is a realist on international matters
Tort System	Doesn't like trial lawyers but seems to like filing lawsuits	Status quo
Energy	Laissez-faire; less "green"	Status quo



TRUMP VS. CLINTON Differences on Energy Policy Are Large, but Energy Is Not a Major Issue this Election Cycle

TRUMP

- "America First" energy plan: "American energy dominance will be declared a strategic economic and foreign policy goal of the United States."
- Supports fracking, coal, nuclear, XL / Keystone pipeline
- Not a big supporter of "green" energy…but renewables are okay so long as they're not to the exclusion of other forms of energy
- Climate change not one of our "big problems"

CLINTON

- Views green / renewable energy investment as job stimulus
- Staunch supporter of Obama climate change initiatives
- "Utilities should not be allowed to penalize consumers with retroactive rule changes that cause financial hardship and slow the transition to a clean energy economy" Feb. 12, 2016
- Speaks frequently about a "bridge" to clean energy
- Suggests a pragmatic, gradual approach

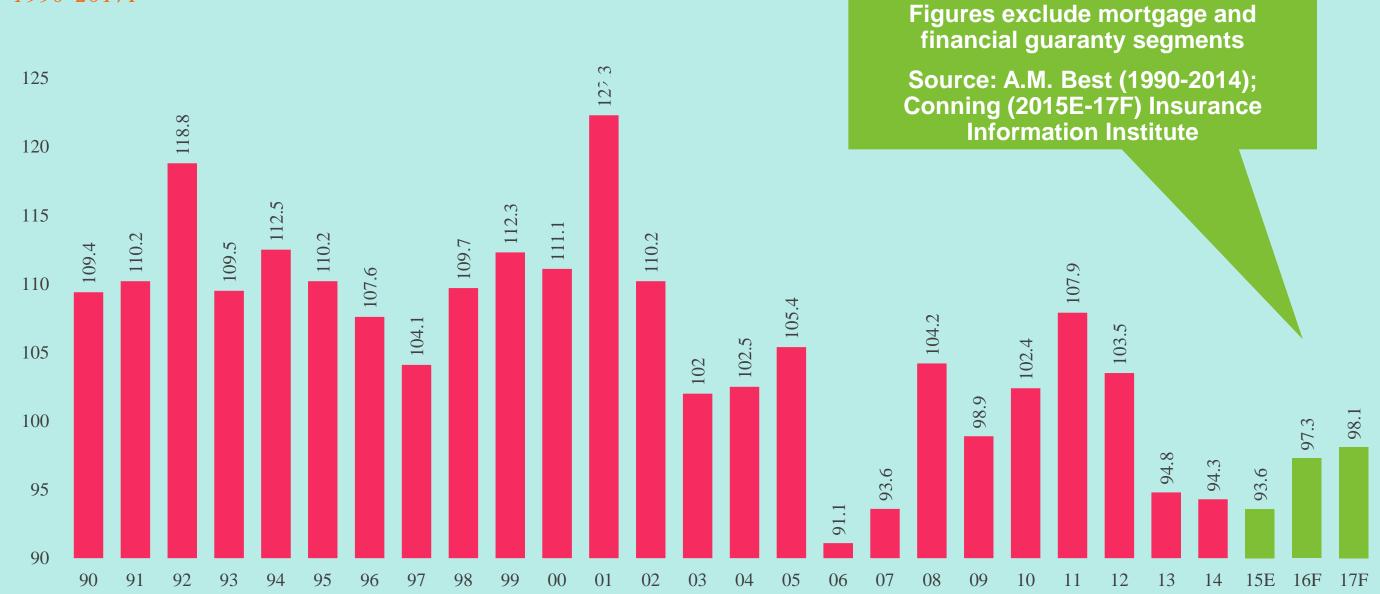


UNDERWRITING PERFORMANCE



COMMERCIAL LINES Combined Ratio

1990-2017F*

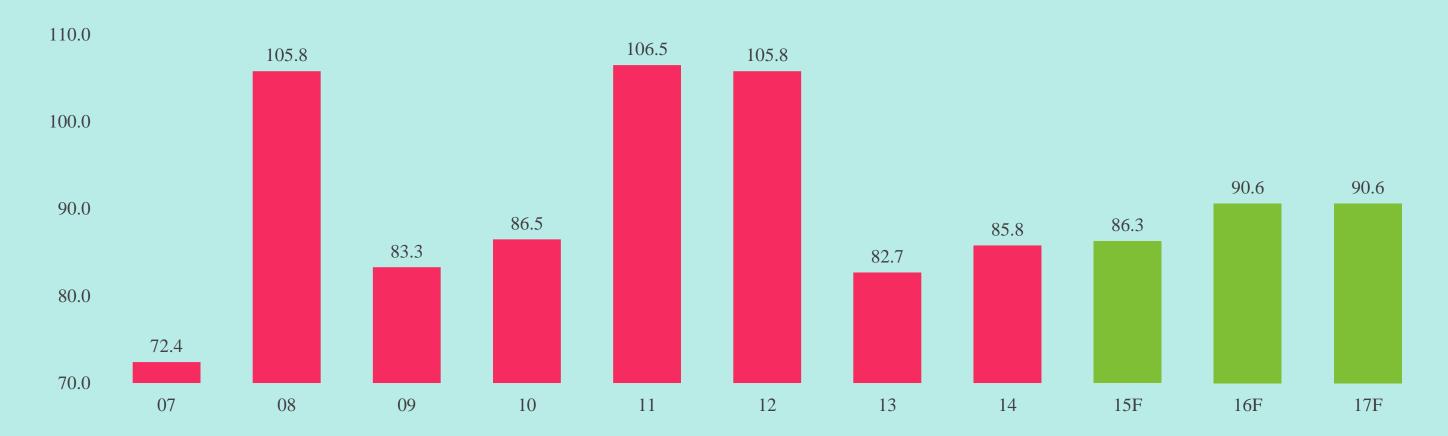


*2007-2012 figures exclude mortgage and financial guaranty segments. Source: A.M. Best (1990-2014); Conning (2015E-17F) Insurance Information Institute.



COMMERCIAL PROPERTY Combined Ratio

2007-2017F



Commercial property underwriting performance has improved in recent years, largely due to diminished CAT activity

Source: Conning Research and Consulting



GENERAL LIABILITY Combined Ratio

2005-2017F



Commercial general liability underwriting performance has been volatile in recent years

Source: Conning Research and Consulting



COMMERCIAL AUTO Combined Ratio

1993-2017F



Commercial auto results are challenged as rate gains barely have yet to offset adverse frequency and severity trends

Sources: A.M. Best (1990-2014); Conning (2015E-2017F); Insurance Information Institute



WORKERS COMPENSATION Combined Ratio

1994-2015P



Workers' comp results began to improve in 2012. Underwriting results deteriorated markedly from 2007-2010/11 and were the worst they had been in a decade.

Sources: A.M. Best (1994-2009); NCCI (2010-2015P) and are for private carriers only; Insurance Information Institute



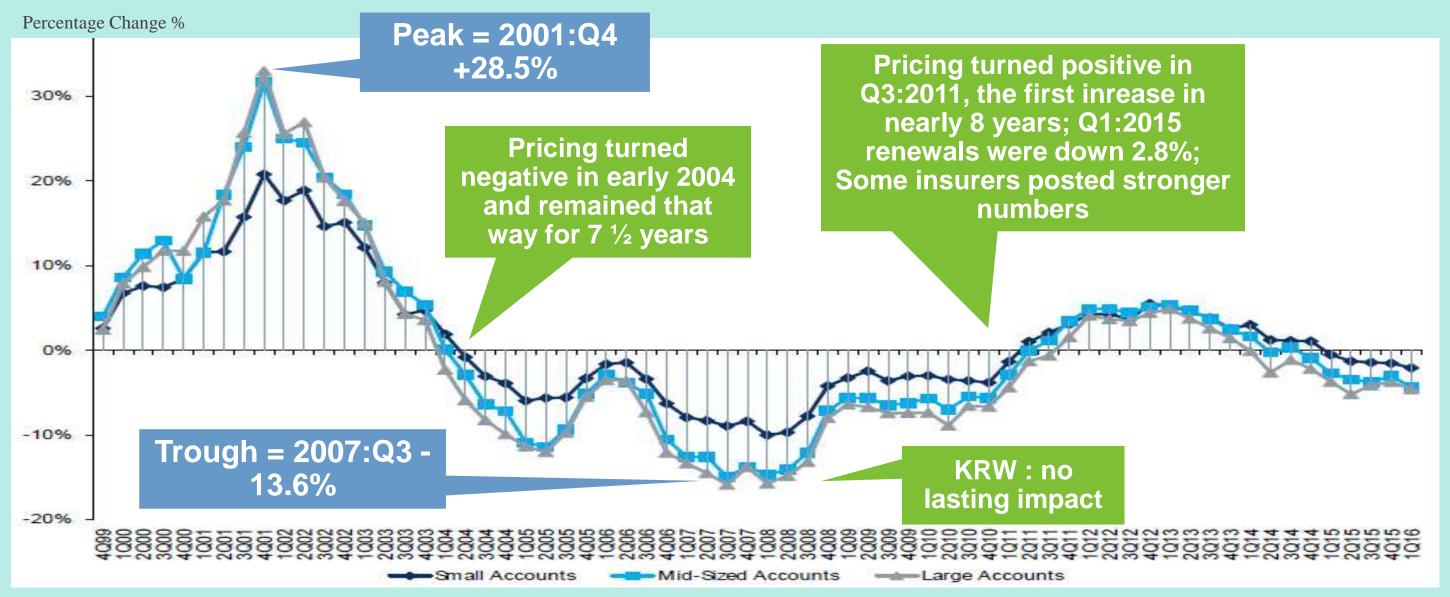
PRICING TRENDS

SURVEY RESULTS SUGGEST COMMERCIAL PRICING HAS FLATTENED OUT



CHANGE IN COMMERCIAL RATE RENEWALS by Account Size

1999:Q4 to 2016:Q1



Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially. Source: Council of Insurance Agents and Brokers; Barclay's Capital; Insurance Information Institute



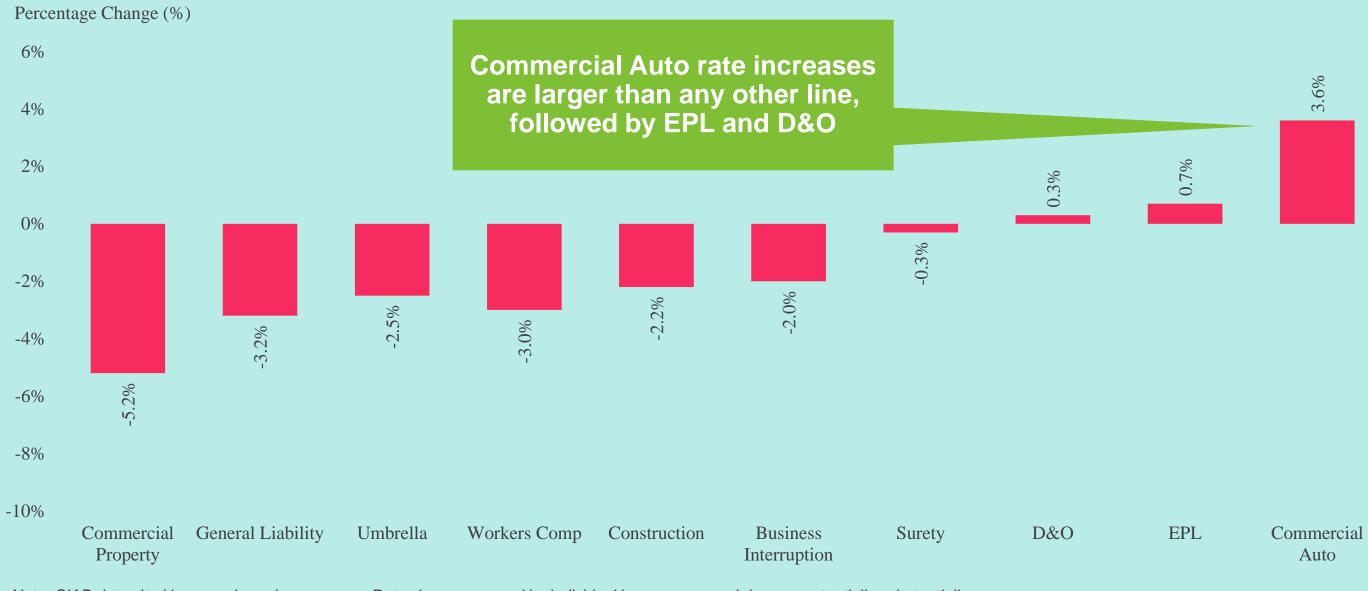
CIAB Average Commercial Rate Change, All Lines 1Q:2004–1Q:2016



Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially. Source: Council of Insurance Agents & Brokers; Insurance Information Institute



CHANGE IN COMMERCIAL RATE RENEWALS by Line 2016:Q1



Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially Source: Council of Insurance Agents and Brokers; Insurance Information Institute



2013/14/15 EXPERIENCED BELOW AVERAGE CAT ACTIVITY AFTER VERY HIGH CAT LOSSES IN 2011/12

2016 CAT LOSSES YTD RUNNING HIGHER



US INSURED CATASTROPHE LOSSES

1989-2016



2013/14/15 were welcome respites from 2011/12, among the costliest years for insured disaster losses in us history. 2016 is off to a costlier start.

Note: 2001 figure includes \$20.3B for 9/11 losses reported through 12/31/01 (\$25.9B 2011 dollars). Includes only business and personal property claims, business interruption and auto claims. Non-prop/BI losses = \$12.2B (\$15.6B in 2011 dollars.)

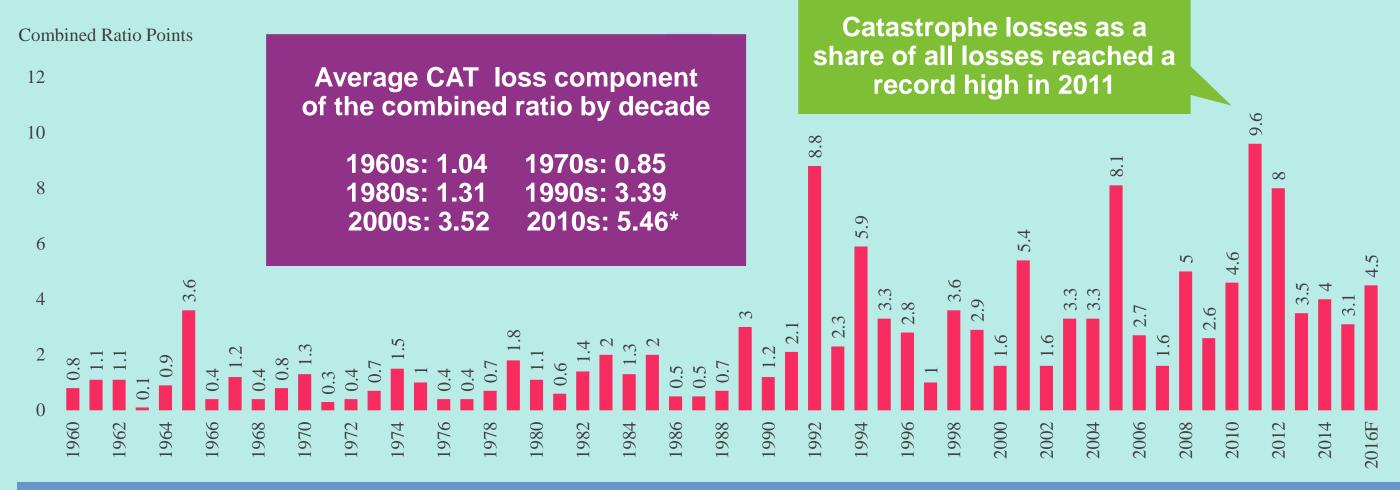
Sources: Property Claims Service/ISO; Insurance Information Institute



^{*}Through 6/30/16. 2016 figure stated in 2016 dollars.

COMBINED RATIO POINTS ASSOCIATED WITH CATASTROPHE LOSSES

1960 - 2016F*



The catastrophe loss component of private insurer losses has increased sharply in recent decades

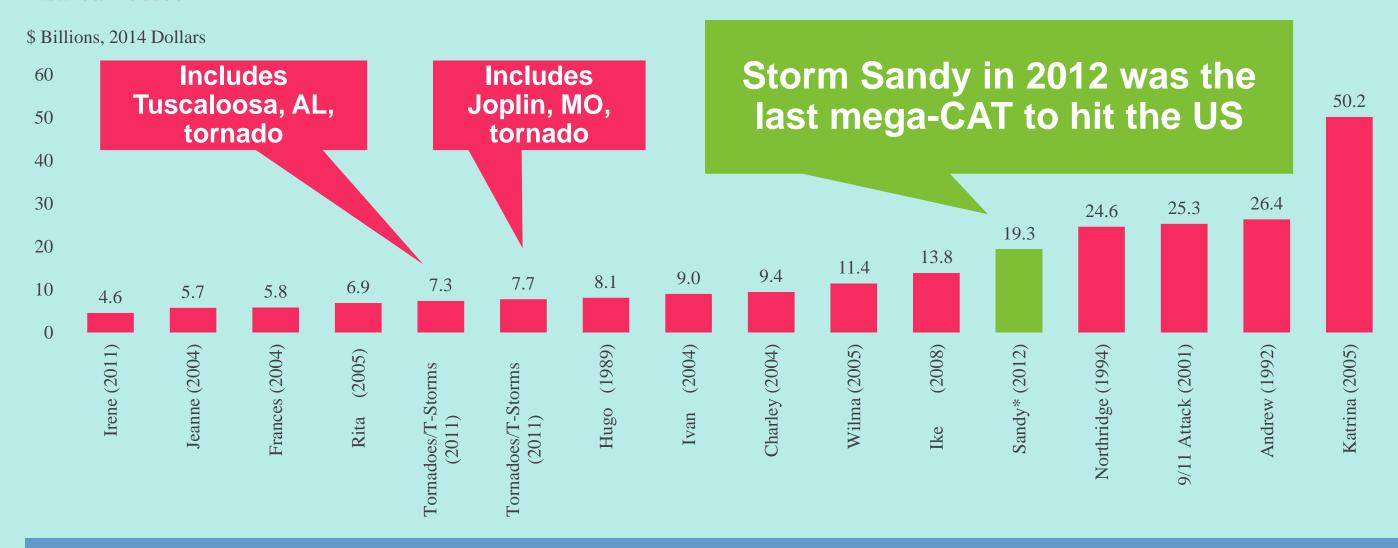
Notes: Private carrier losses only. Excludes loss adjustment expenses and reinsurance reinstatement premiums. Figures are adjusted for losses ultimately paid by foreign insurers and reinsurers. Source: ISO (1960-2009); A.M. Best (2010-15E) Insurance Information Institute (2016F).



^{*2010}s represent 2010-2015E.

TOP 16 MOST COSTLY DISASTERS IN US HISTORY Katrina Still Ranks #1

Insured Losses



12 of the 16 Most expensive events in US history have occurred since 2004

Sources: PCS; Insurance Information Institute inflation adjustments to 2014 dollars using the CPI.



INFLATION ADJUSTED US CATASTROPHE LOSSES by Cause of Loss

6.8%

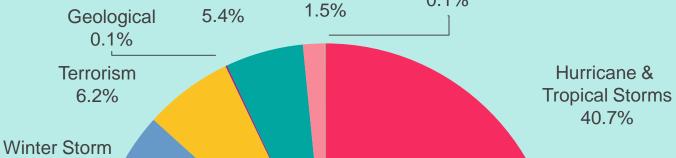
Events Involving Tornado

39.2%

Wind/Hail/Flood

1995-20141

Winter storm losses were much above average in 2014/15 and will push this share up



Fires

Other

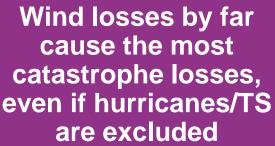
0.1%

Insured CAT losses from 1995-2014 totaled \$395.6 billion, an average of \$19.8 billion per year or \$1.65 billion per month

Tornado share of CAT losses is rising

- 1. Catastrophes are defined as events causing direct insured losses to property of \$25 million or more in 2014 dollars.
- 2. Excludes snow.
- 3. Does not include NFIP flood losses
- 4. Includes wildland fires
- 5. Includes civil disorders, water damage, utility disruptions and non-property losses such as those covered by workers compensation.

Source: ISO's Property Claim Services Unit.

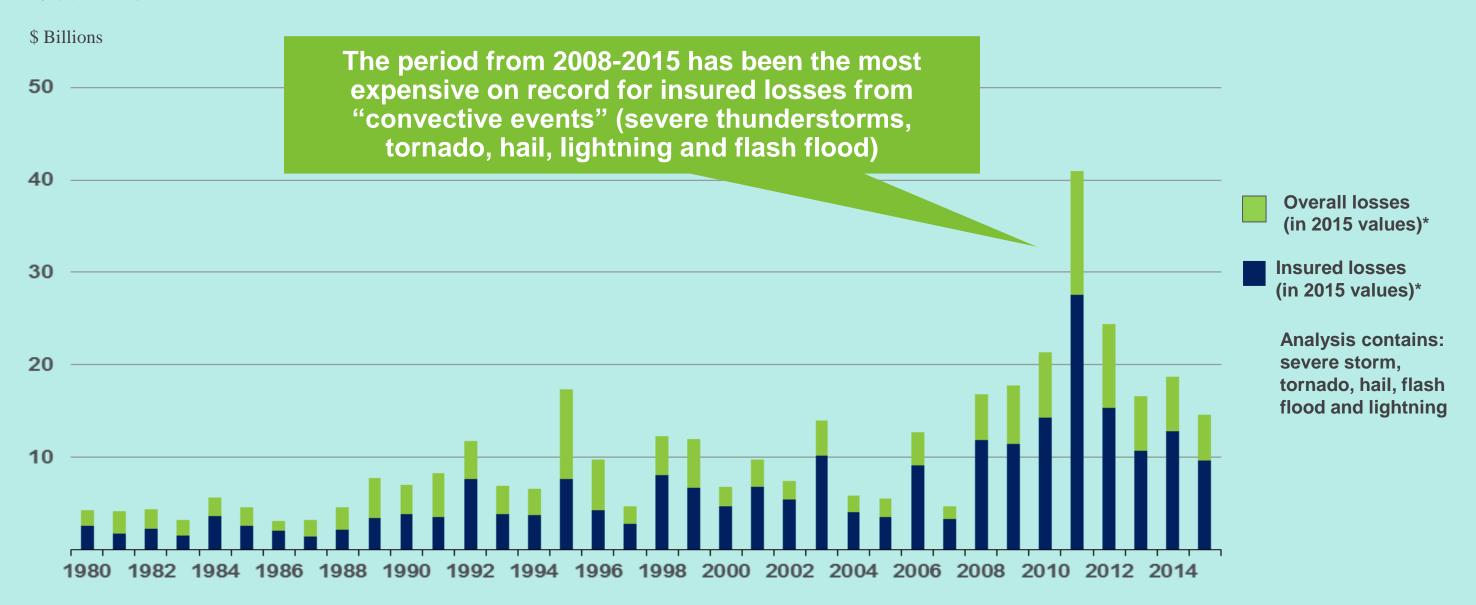






CONVECTIVE LOSS EVENTS IN THE US Overall and Insured Losses

1980-2015



^{*}Losses adjusted to inflation based on CPI Source: Geo Risks Research, NatCatSERVICE



INSURED HOMEOWNERS LOSSES Due to Lightning

2004 - 2015





The increased number and value of expensive electronic devices in homes has pushed total lightning claim costs to about \$1 billion in many years even as the number of lightning claims falls

Sources: Insurance Information Institute



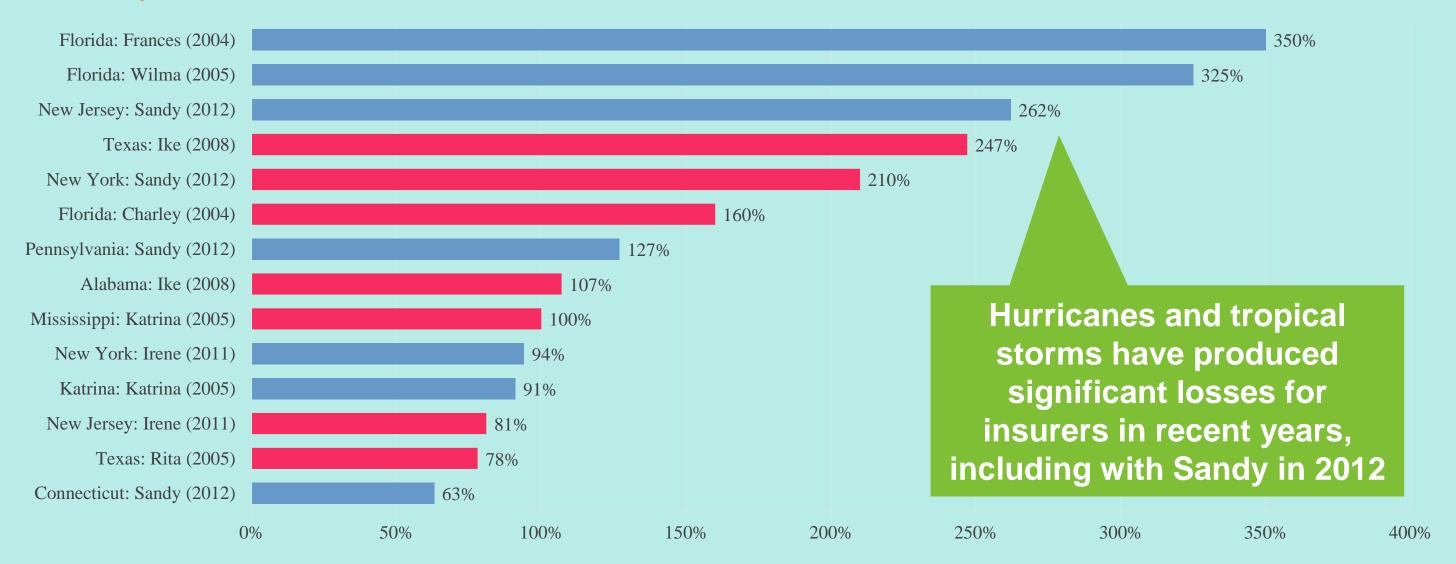
Insurers paid \$790 million in

lightning claims in 2015, a 6.9%

SELECTED LARGE OUTAGES ASSOCIATED WITH TROPICAL SYSTEMS

by State

Millions of Customers



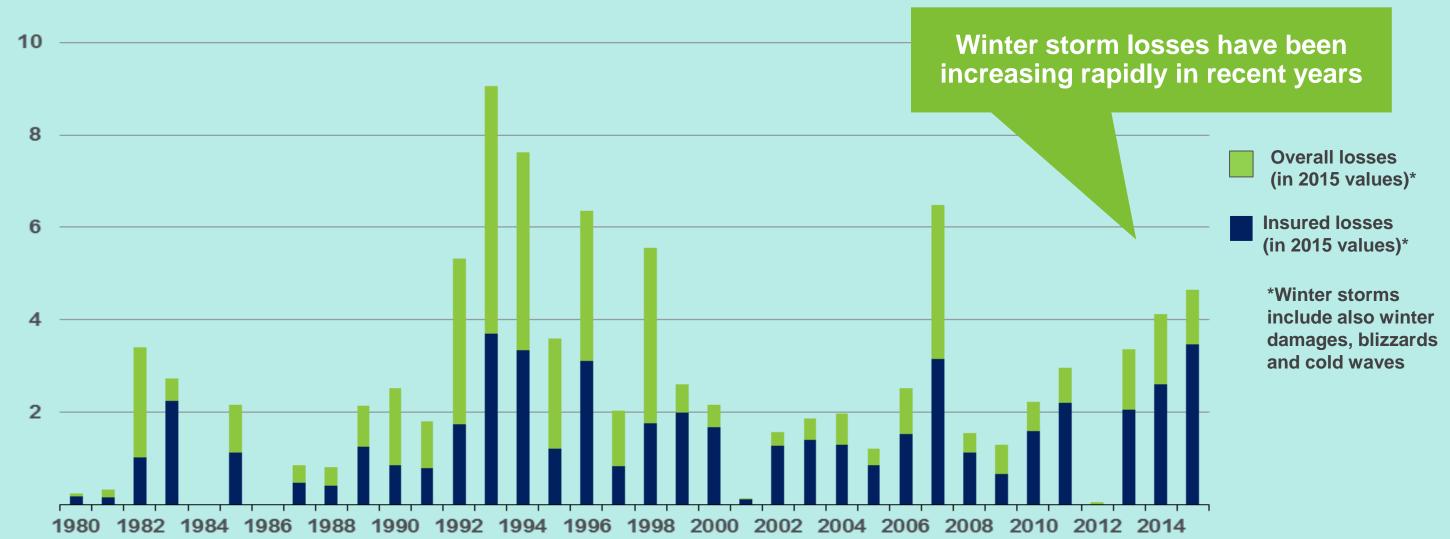
Sources: US Dept. of Energy, Vertyx, AP analysis; Insurance Information Institute



WINTER STORM LOSSES IN THE US Overall and Insured Losses*

1980-2015





*Losses adjusted to inflation based on CPI. Source: Property Claim Services, MR NatCatSERVICE



FIRST HALF 2016 CAT LOSSES by Type

Severe Thunderstorms Lead the Way

Severe thunderstorms and hail drove up losses in the first half of 2016

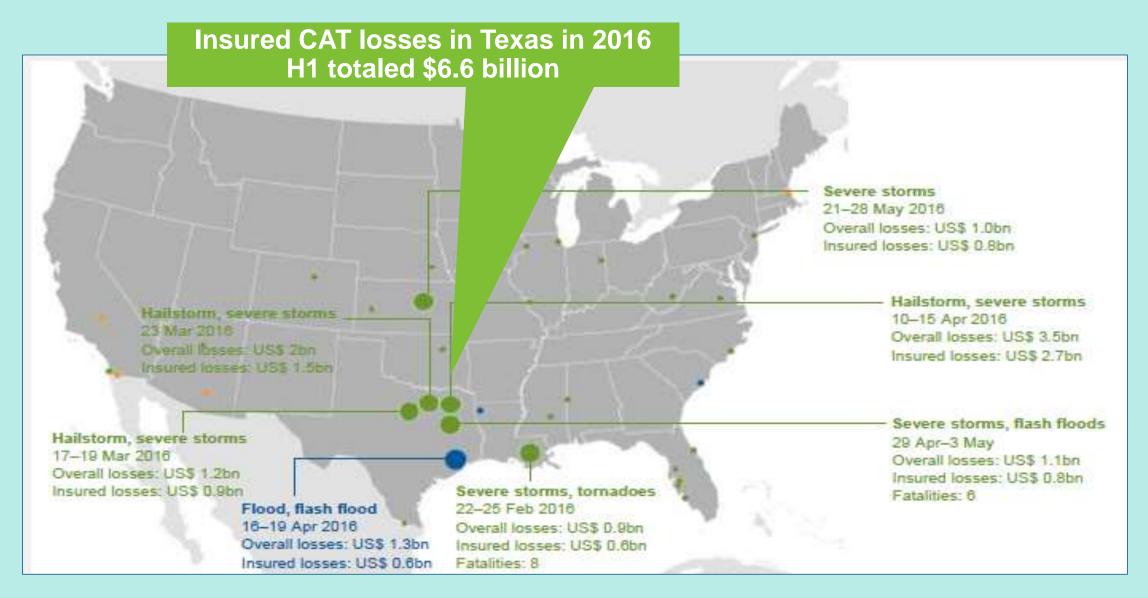
As of July 12, 2016	Number of Events	Fatalities	Estimated Overall Losses (US \$million)	Estimated Insured Losses (US \$million)*
Severe Thunderstorm	21	25	11,600	8,500
Winter Storms & Cold Waves	8	55	2,300	1,500
Flood, Flash Flood	60	3,300	3,300	1,000
Earthquake & Geophysical	-	-	-	-
Tropical Cyclone	-	-	-	-
Wildfire, Heat Waves & Drought (ongoing drought conditions without loss estimation for half the year)	5	10	200	Minor Losses
Totals	40	150	17,4000	11,000

Source: ISO's Property Claims Services (PCS) Unit



FIRST HALF 2016 CAT LOSSES

Everything Is Bigger in Texas



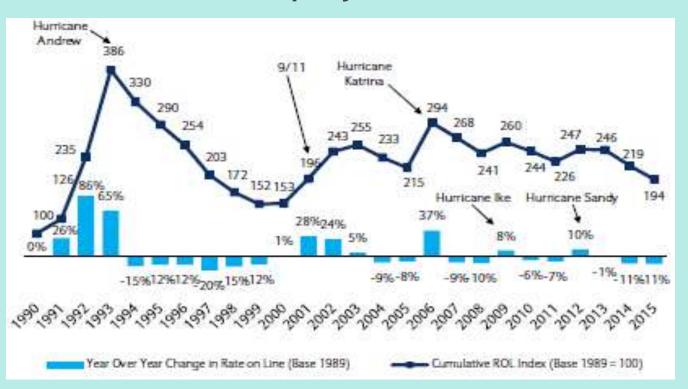
- Geophysical events (Earthquake, tsunami, volcanic activity)
- Meteorological events (Tropical storm, extratropical storm, convective storm, local storm)
- Hydrological events (Flood, mass movement)
- Climatological events
 (Extreme temperature, drought, forest fire)

Source: Munich Re

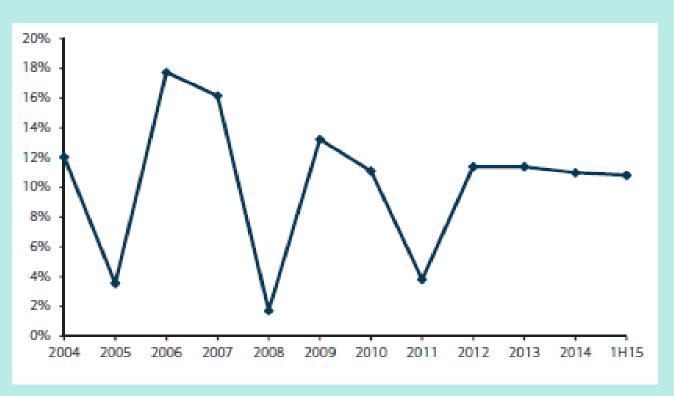


US PROPERTY CAT RATE on Line Index & Global Reinsurance ROE

US Property CAT ROL



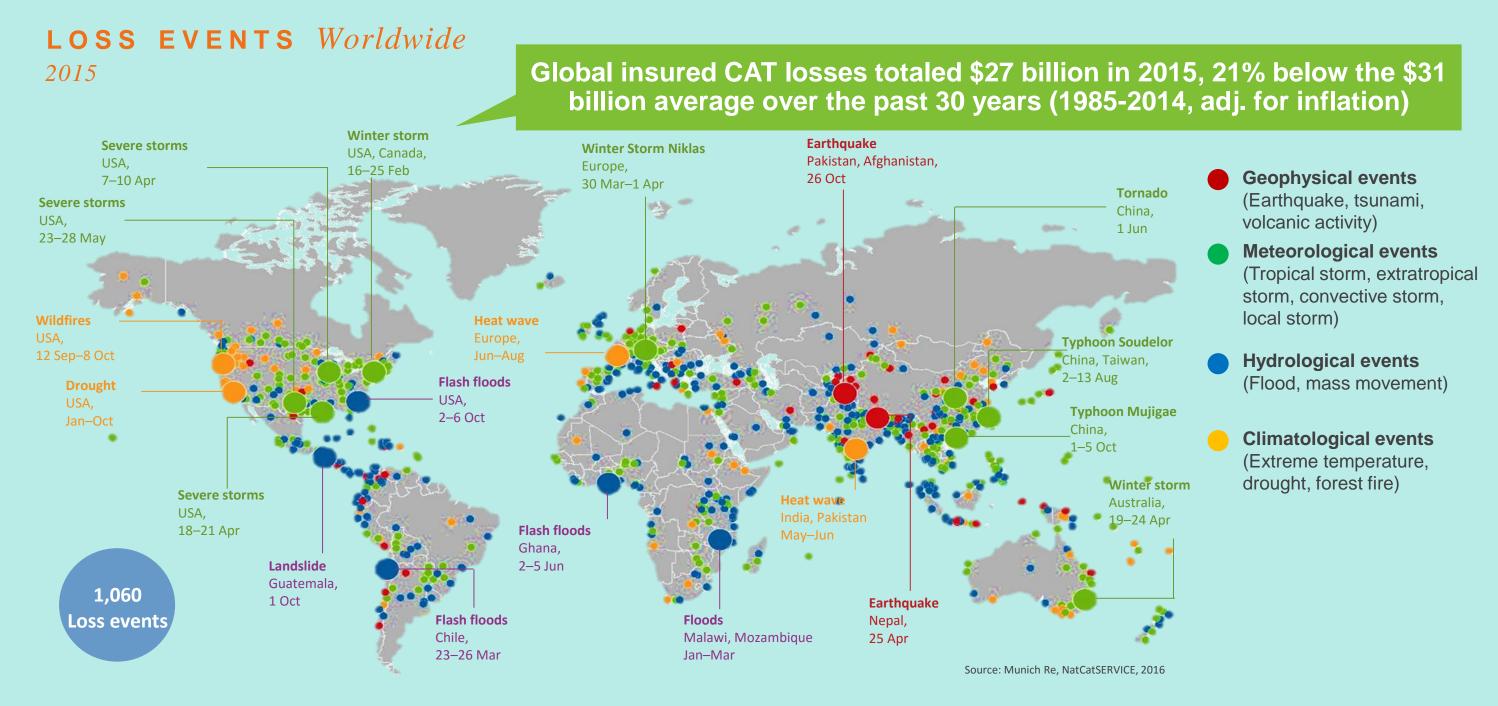
Global Reinsurance ROE



Record traditional capacity, alternative capital and low CAT activity have pressured reinsurance prices; ROEs are down only very modestly

Source: Barclays PLC from Guy Carpenter; Insurance Information Institute





Source: Munich Re.



CYBER RISK IS A RAPIDLY EMERGING EXPOSURE FOR BUSINESSES LARGE AND SMALL IN EVERY INDUSTRY

DATA BREACHES by Number of Breaches and Records Exposed 2005–2015

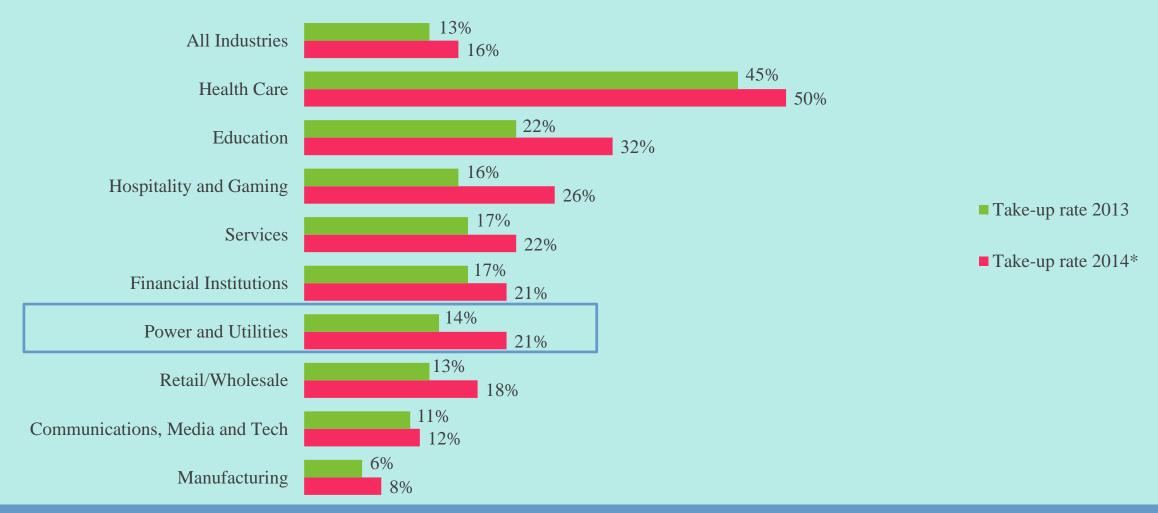


The total number of data breaches (+27.5%) hit a record high of 783 in 2014, exposing 85.6 million record through June 30; this year has seen 117.6 million records exposed in 400 breaches*

Source: Identity Theft Resource Center, http://www.idtheftcenter.org/images/breach/ITRCBreachReport2015.pdf *2007-2012 figures exclude mortgage and financial guaranty segments.



MARSH Percentage of US Companies Purchasing Cyber Insurance Increased in 2014



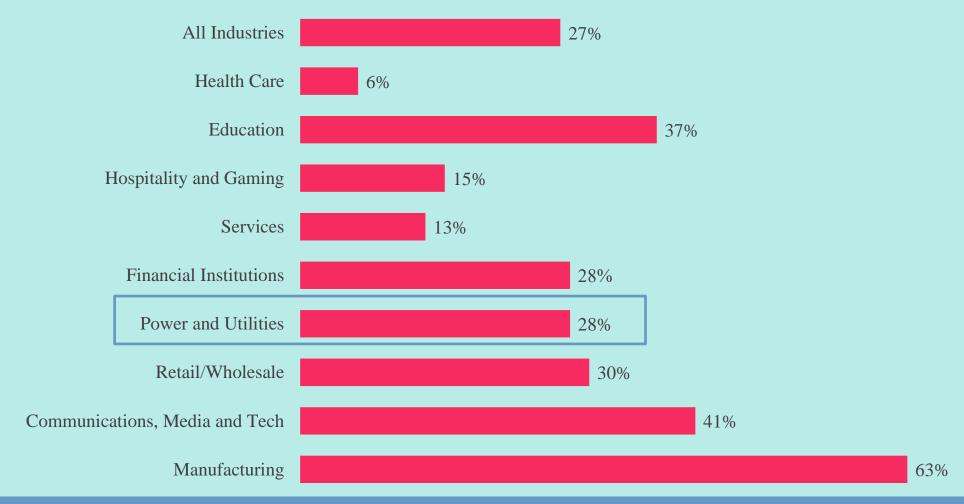
Ever larger numbers of insureds seek financial protection via cyber insurance. The percentage of US companies buying cyber insurance rose to 16 percent in 2014.



^{*}Take-up rate refers to the overall percentage of clients that purchased standalone cyber insurance.

Source: Benchmarking Trends: As Cyber Concerns Broaden, Insurance Purchases Rise, Marsh Risk Management Research Briefing, March 2015

CYBER INSURANCE Growth Rates by Industry 2015



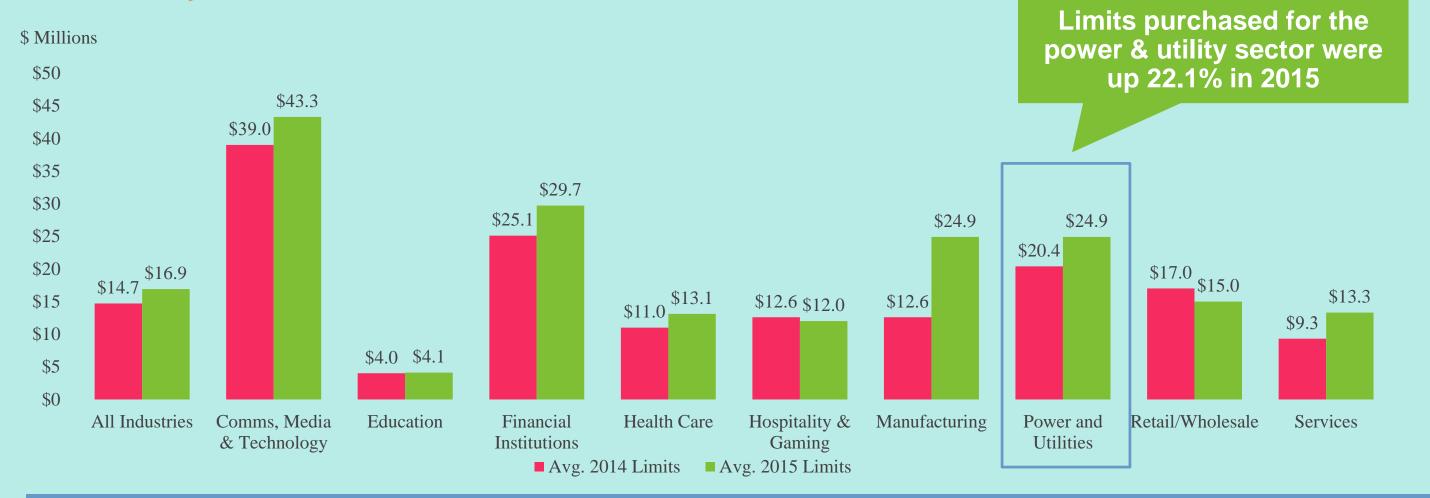
Ever larger numbers of insureds seek financial protection via cyber insurance. The growth rate in cyber premiums written was 27% percent in 2015.*

Source: Benchmarking Trends: As Cyber Concerns Broaden, Insurance Purchases Rise, Marsh Risk Management Research Briefing, March 2015



^{*}Marsh clients.

MARSH Total Limits Purchased, by Industry — Cyber Liability All Revenue Size



Average limits purchased for cyber risk rose 15% to \$16.9 million for all industries and all company sizes in 2015. Power and utility companies witnessed a sharper percentage increase in average limits, at 22 percent.

Source: Benchmarking Trends: As Cyber Concerns Broaden, Insurance Purchases Rise, Marsh Risk Management Research Briefing, March 2015



MARSH Total Limits Purchased, by Industry — Cyber Liability Revenue > \$1 Billion



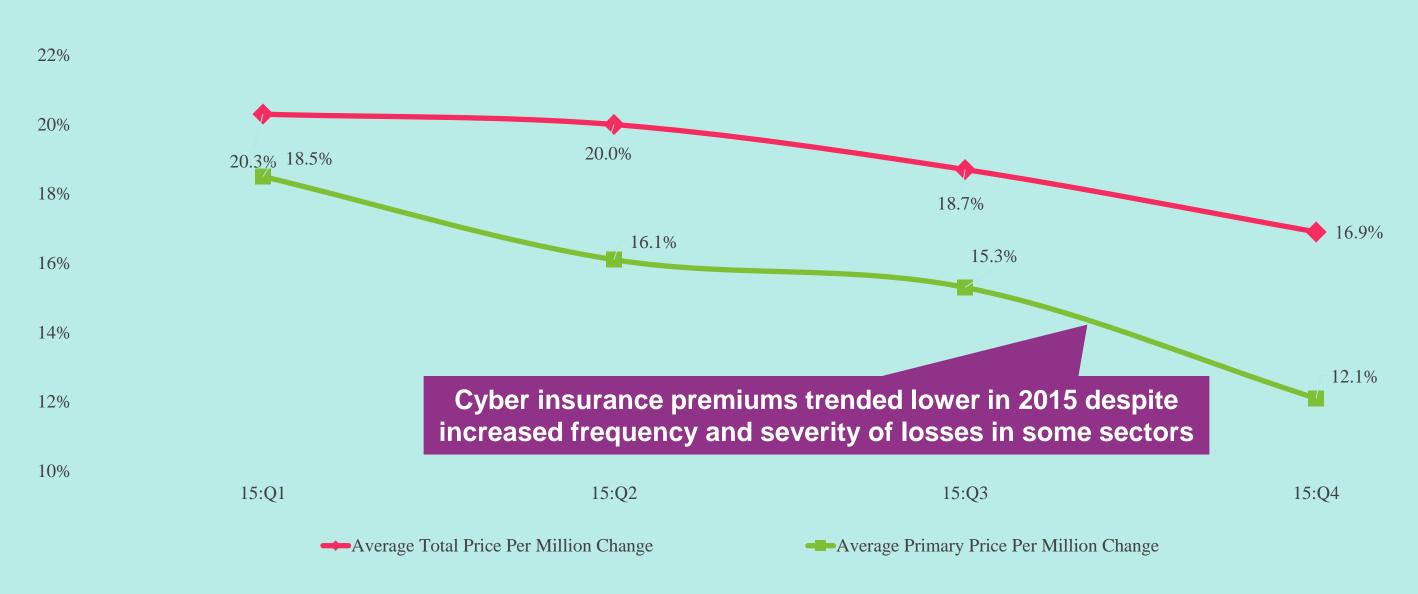
Among larger companies, average cyber insurance limits purchased increased by 14.6 percent to \$39.2 million in 2015, from \$34.2 million in 2014; Power and Utility purchases were up 21.8%

Source: Benchmarking Trends: Operational Risks Drive Cyber Insurance Purchases, Marsh Management Research Briefing, March 2016.



CYBER LIABILITY Historical Rate Changes

Price per Million



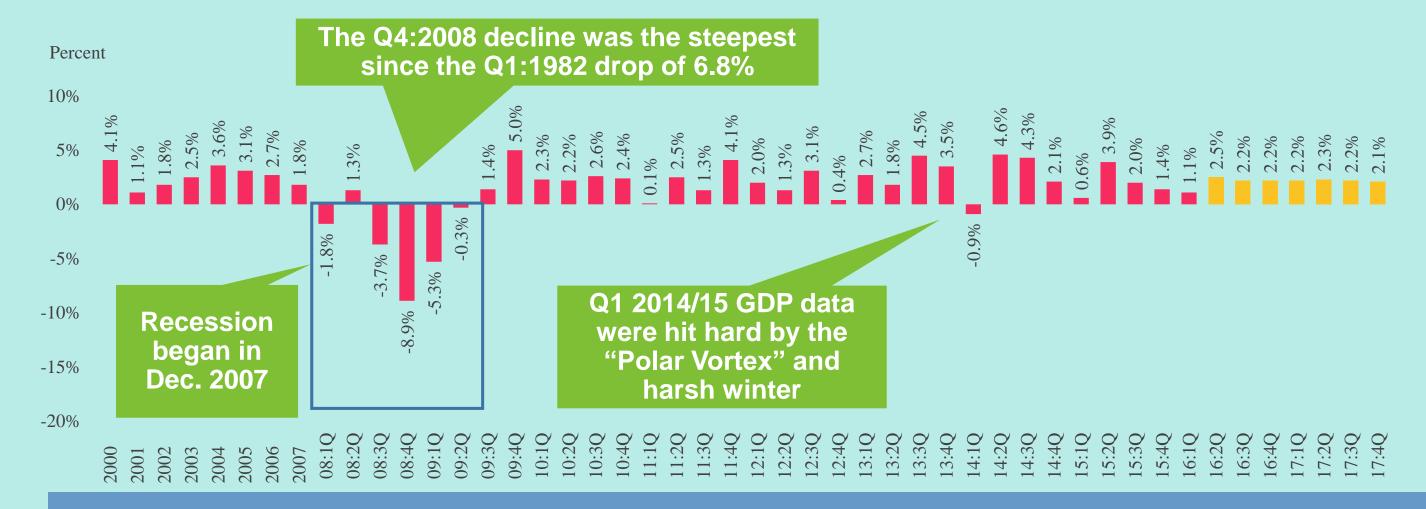
Source: Benchmarking Trends: Operational Risks Drive Cyber Insurance Purchases, Marsh Management Research Briefing, March 2016.



THE STRENGTH OF THE ECONOMY WILL GREATLY INFLUENCE INSURER EXPOSURE BASE AND DRIVE ENERGY DEMAND



US REAL GDP GROWTH*



Demand for energy should increase in 2016-17 as GDP growth continues at a steady, albeit moderate pace and gradually benefits the economy broadly



^{*} Estimates/Forecasts from Blue Chip Economic Indicators.

Source: US Department of Commerce, Blue Economic Indicators 7/16; Insurance Information Institute



2007:Q1 to 2017:Q4F*







Rising unemployment

BREXIT Potential Impacts on the Global (Re)insurance Industry

- Brexit is a net negative for the global (re)insurance industry
- Fundamentally, Brexit is a protectionist measure and antithetical to free trade; economic negatives:
 - Dollar appreciates weakening US exports
 - Delays Fed rate hikes
 - Uncertainty
- Free flow of financial capital, human capital and coordinated regulatory policy across EU states is on net good for Europe's economy
- Concern that UK's action could initiate a domino effect
- Economic integration is the cornerstone of keeping (most of) Europe free of war
- Does Brexit weaken Solvency II and efforts to implement European-like regulations in the US?







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Products Member support Strategy **AEGIS** Mission Financials People Board support Infrastructure

2016 PHC