

Insurance Industry Overview and Outlook:

Trends, Challenges and Opportunities

2016 Coastal Risk Retreat East Carolina University April 6, 2016

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James Lynch, FCAS MAAA, Vice President & Chief Actuary
Insurance Information Institute ♦ 110 William Street ♦ New York, NY 10038

Tel: 212.346.5533 ♦ Cell: 917.359.3908 ♦ jamesl@iii.org ♦ www.iii.org



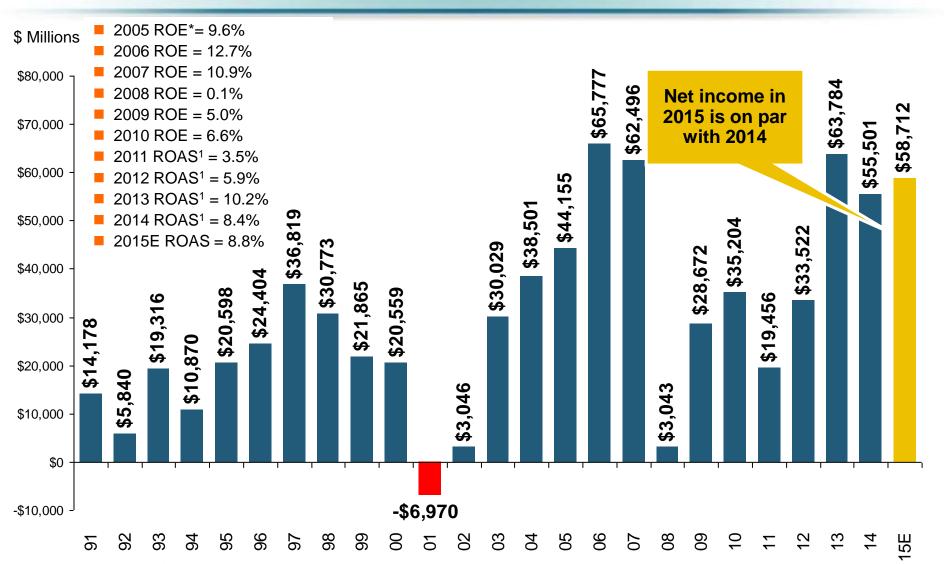
Insurance Industry: Financial Update & Outlook

2015 Was a Reasonably Good Year and Similar to 2014

2016: Could Be Similar to 2015

P/C Industry Net Income After Taxes 1991-2015E

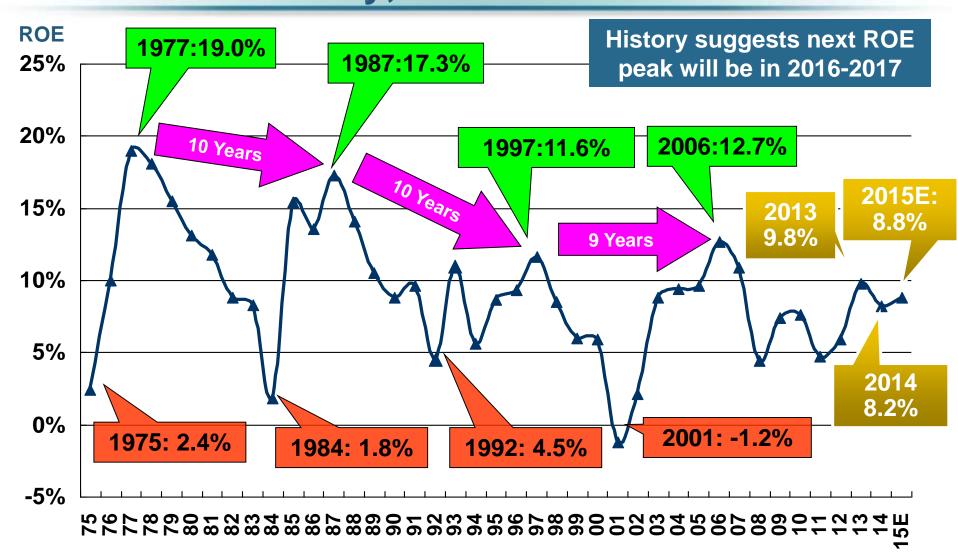




•ROE figures are GAAP; ¹Return on avg. surplus. Excluding Mortgage & Financial Guaranty insurers yields a 8.2% ROAS in 2014, 9.8% ROAS in 2013, 6.2% ROAS in 2012, 4.7% ROAS for 2011, 7.6% for 2010 and 7.4% for 2009; 2015E is annualized figure based actual figure through Q3 of \$44.0 Sources: A.M. Best, ISO: Insurance Information Institute

Profitability Peaks & Troughs in the P/C Insurance Industry, 1975 – 2015E



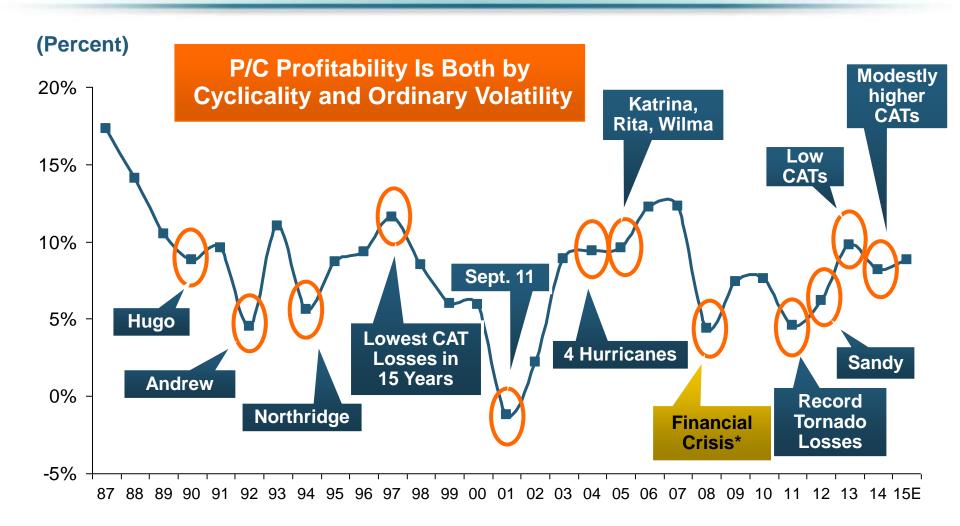


^{*}Profitability = P/C insurer ROEs. 2011-14 figures are estimates based on ROAS data. Note: Data for 2008-2014 exclude mortgage and financial guaranty insurers.

Source: Insurance Information Institute; NAIC, ISO, A.M. Best, Conning

ROE: Property/Casualty Insurance by Major Event, 1987–2015E





^{*} Excludes Mortgage & Financial Guarantee in 2008 – 2014. Sources: ISO, *Fortune*; Insurance Information Institute.



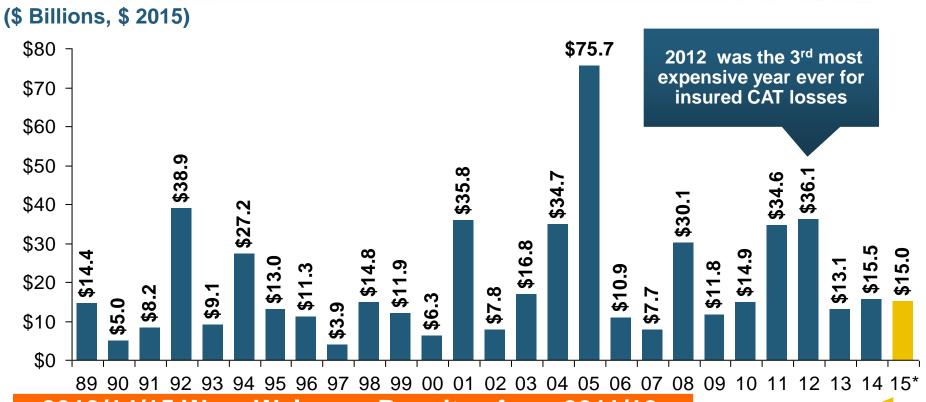


Insured Catastrophe Losses

2013/14 and 2015 Experienced Below Average CAT Activity After Very High CAT Losses in 2011/12 Winter Storm Losses Far Above Average in 2014 and 2015

U.S. Insured Catastrophe Losses





2013/14/15 Were Welcome Respites from 2011/12, among the Costliest Years for Insured Disaster Losses in US History. Longer-term Trend is for more—not fewer—Costly Events

\$15B in insured CAT losses though 12/31/15 (est.)

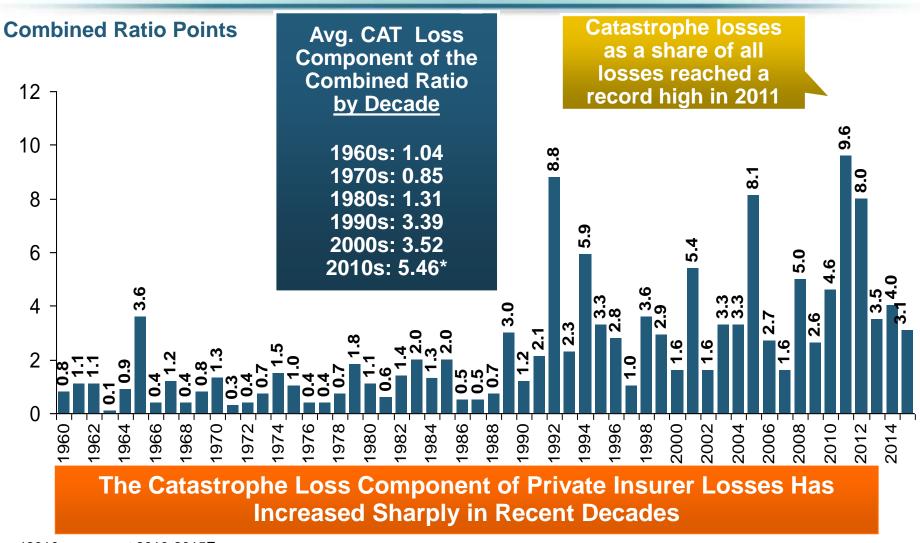
Note: 2001 figure includes \$20.3B for 9/11 losses reported through 12/31/01 (\$25.9B 2011 dollars). Includes only business and personal property claims, business interruption and auto claims. Non-prop/BI losses = \$12.2B (\$15.6B in 2011 dollars.)

Sources: Property Claims Service/ISO; Insurance Information Institute.

^{*}Estimate through 12/31/15 in 2015 dollars.

Combined Ratio Points Associated with Catastrophe Losses: 1960 – 2015E*





^{*2010}s represent 2010-2015E.

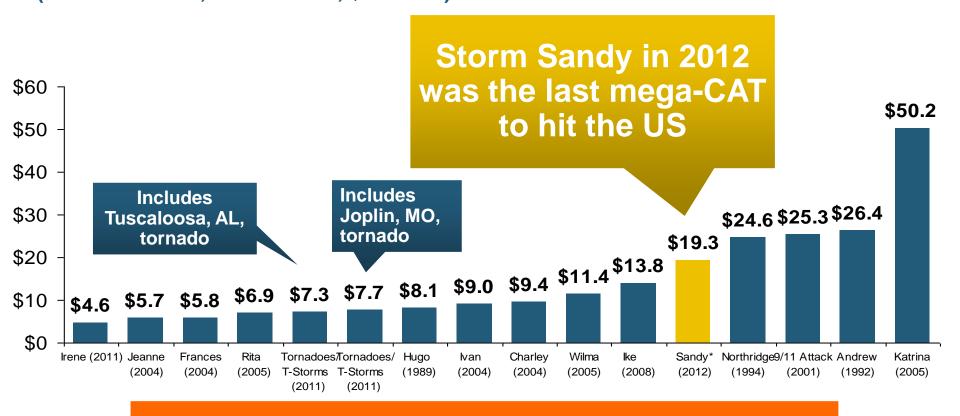
Notes: Private carrier losses only. Excludes loss adjustment expenses and reinsurance reinstatement premiums. Figures are adjusted for losses ultimately paid by foreign insurers and reinsurers.

Source: ISO (1960-2009); A.M. Best (2010-15E) Insurance Information Institute.

Top 16 Most Costly Disasters in U.S. History—Katrina Still Ranks #1



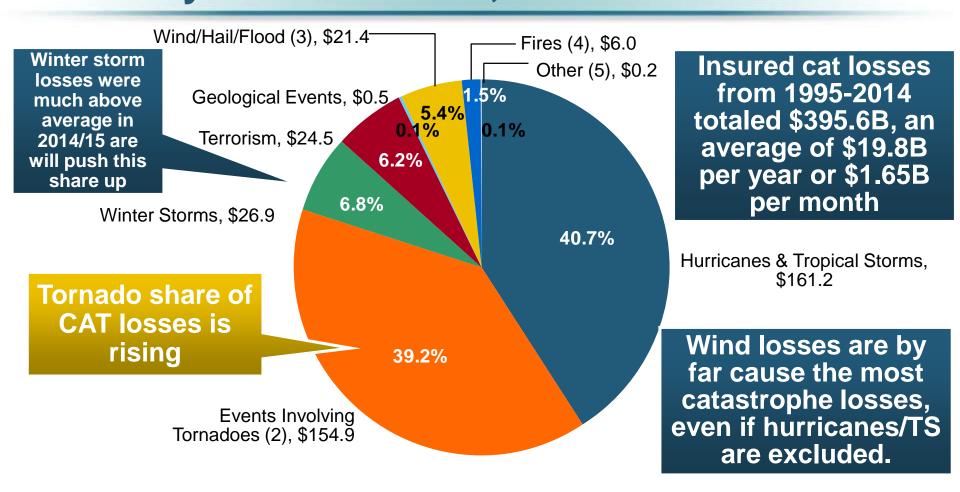
(Insured Losses, 2014 Dollars, \$ Billions)



12 of the 16 Most Expensive Events in US History
Have Occurred Since 2004

Inflation Adjusted U.S. Catastrophe Losses by Cause of Loss, 1995–2014¹



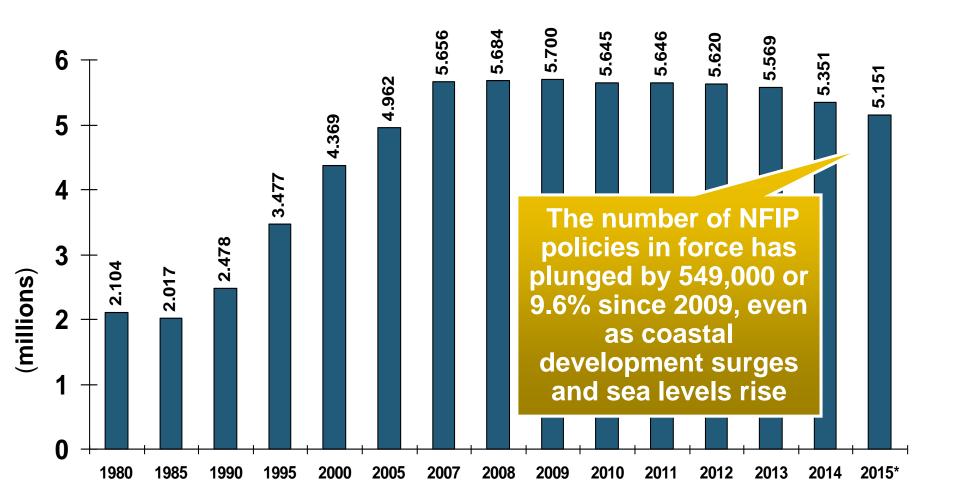


- 1. Catastrophes are defined as events causing direct insured losses to property of \$25 million or more in 2014 dollars.
- 2. Excludes snow.
- Does not include NFIP flood losses
- 4. Includes wildland fires
- 5. Includes civil disorders, water damage, utility disruptions and non-property losses such as those covered by workers compensation.

Source: ISO's Property Claim Services Unit.

Number of National Flood Insurance Program Policies in Force at Year-End, 1980-2015*





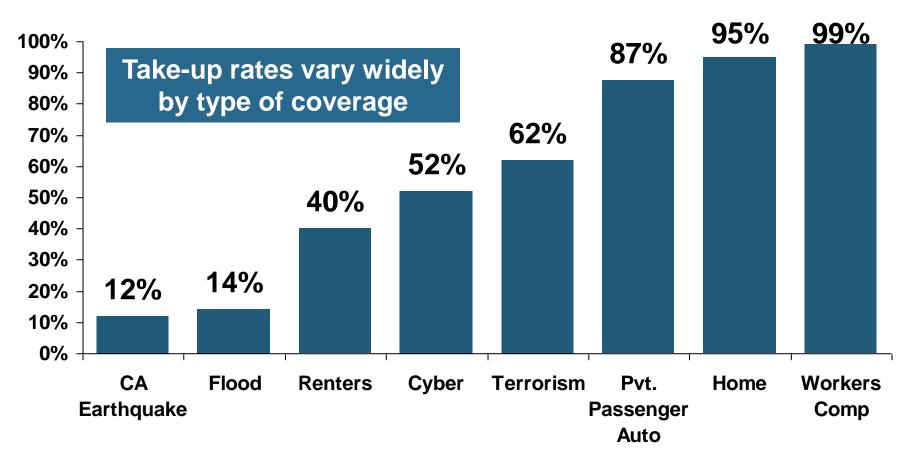
Source: National Flood Insurance Program.

^{*} As of July, 2015

Take-Up Rates for Various Types of Insurance in the U.S.



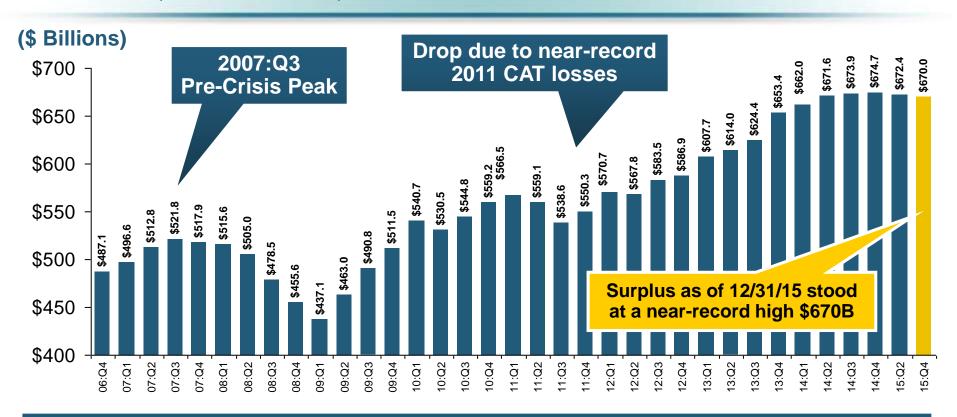
Take-Up Rate



Sources: CA Earthquake (WSJ, http://www.wsj.com/articles/california-pushes-homeowners-to-insure-against-earthquakes-1440980138); Flood and Renters (I.I.I. June 2015 Pulse Survey); Cyber (Advisen, 2015); Terrorism (Marsh Global Analytics, 2014 Terrorism Risk Insurance Report, April 2014; data for 2013); Pvt. Passenger Auto (Insurance Research Council, Uninsured Motorists, 2014 Edition, data for 2012); Home and Workers Comp (I.I.I. estimates); Insurance Information Institute research.

Policyholder Surplus, 2006:Q4–2015:Q4E





The industry now has \$1 of surplus for every \$0.73 of NPW, close to the strongest claims-paying status in its history.

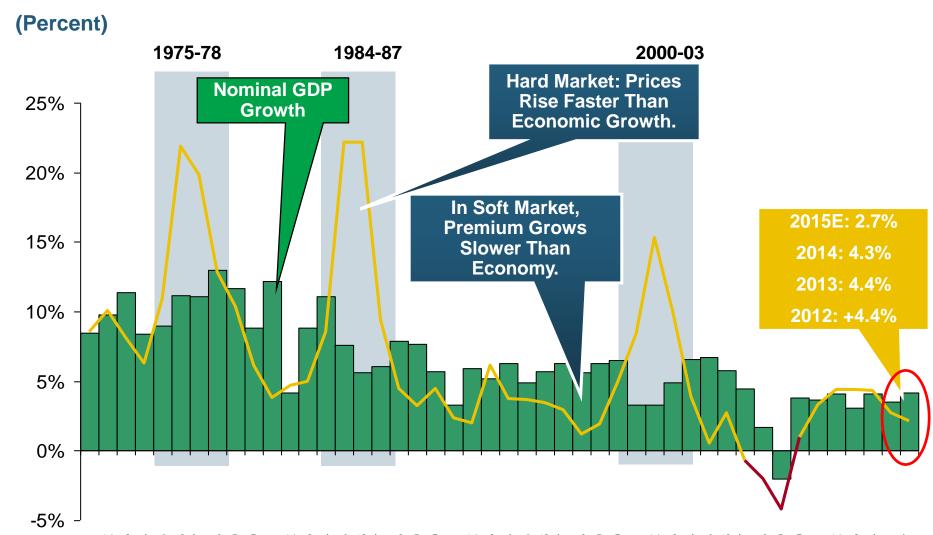
2010:Q1 data includes \$22.5B of paid-in capital from a holding company parent for one insurer's investment in a non-insurance business.

The P/C insurance industry entered 2016 in very strong financial condition.

Sources: ISO, A.M .Best.

Net Premium Growth (All P/C Lines): Annual Change, 1971-2016

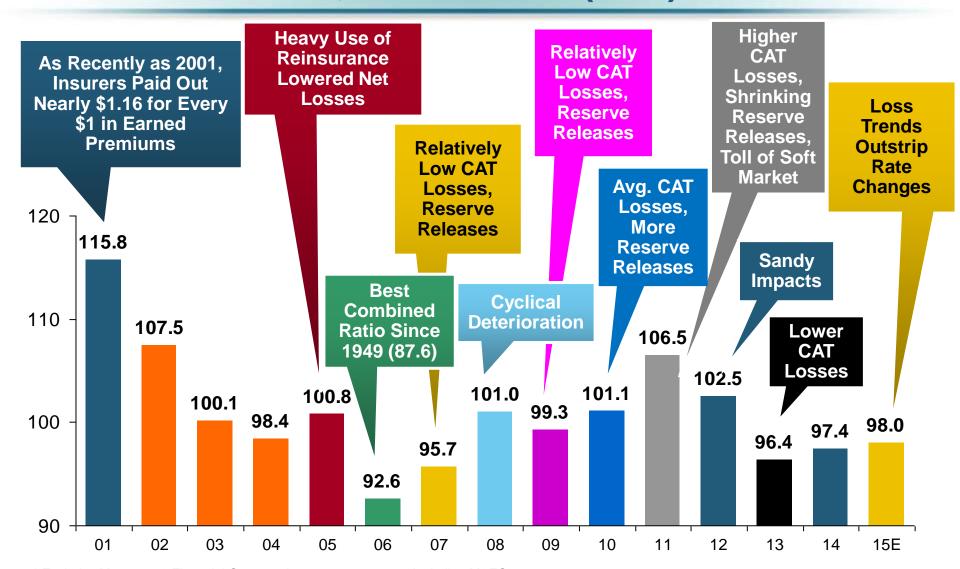




2015E: Estimate; 2015F: Forecast. Shaded areas denote "hard market" periods Sources: A.M. Best, St. Louis Federal Reserve (Fred), Blue Chip Economic Indicators (January 2016).

P/C Insurance Industry Combined Ratio, 2001–2015 (Est.)*

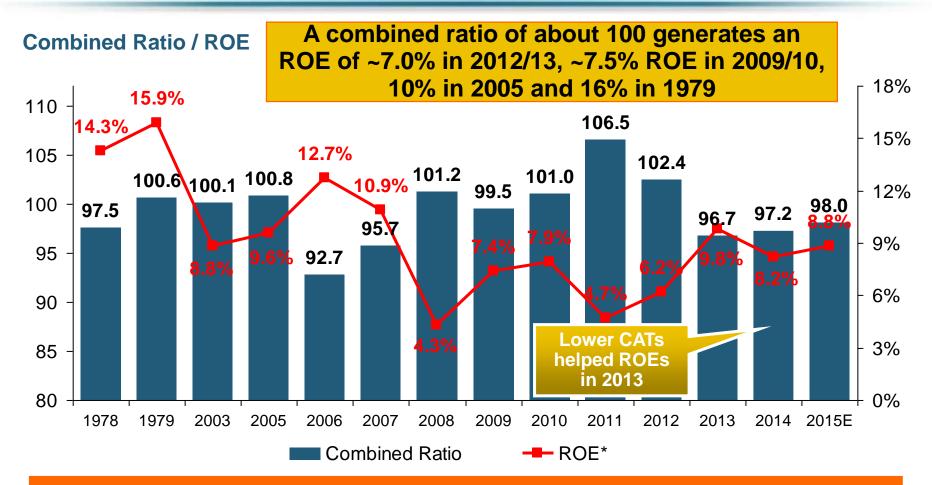




^{*} Excludes Mortgage & Financial Guaranty insurers 2008--2014. Including M&FG, 2008=105.1, 2009=100.7, 2010=102.4, 2011=108.1; 2012:=103.2; 2013: = 96.1; 2014: = 97.0.

A 100 Combined Ratio Isn't What It Once Was: Investment Impact on ROEs



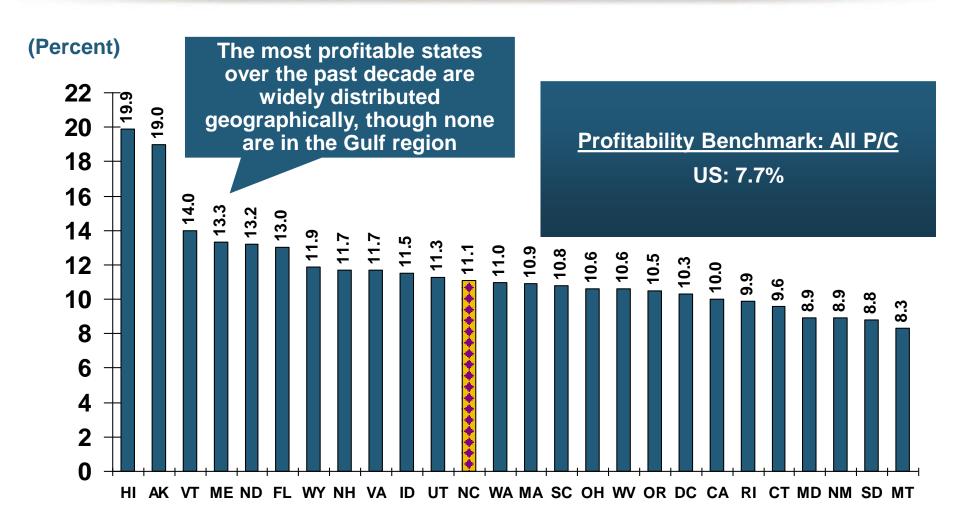


Combined Ratios Must Be Lower in Today's Depressed Investment Environment to Generate Risk Appropriate ROEs

^{* 2008 -2015} figures are return on average surplus and exclude mortgage and financial guaranty insurers. 2014 combined ratio including M&FG insurers is 97.0; 2013 = 96.1; 2012 =103.2, 2011 = 108.1, ROAS = 3.5%. Source: Insurance Information Institute from A.M. Best and ISO Verisk Analytics data.

RNW All Lines, 2005-2014 Average: Highest 25 States

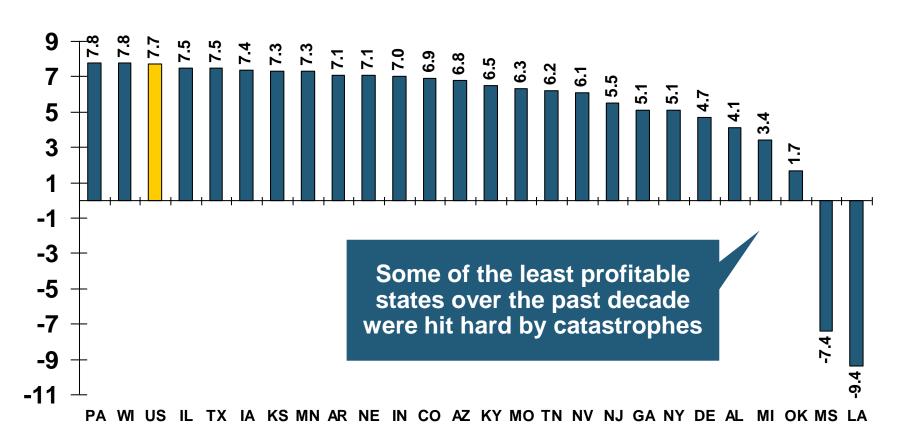




RNW All Lines, 2005-2014 Average: Lowest 25 States



(Percent)





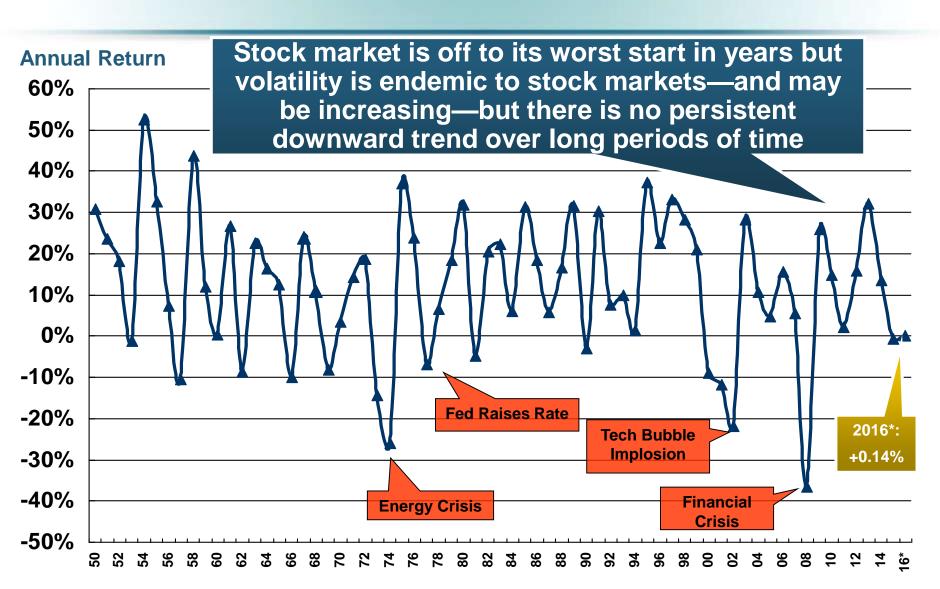
INVESTMENTS: THE NEW REALITY

Investment Performance is a Key Driver of Profitability

Depressed Yields Will Necessarily Influence Underwriting & Pricing

S&P 500 Index Returns, 1950 – 2016*



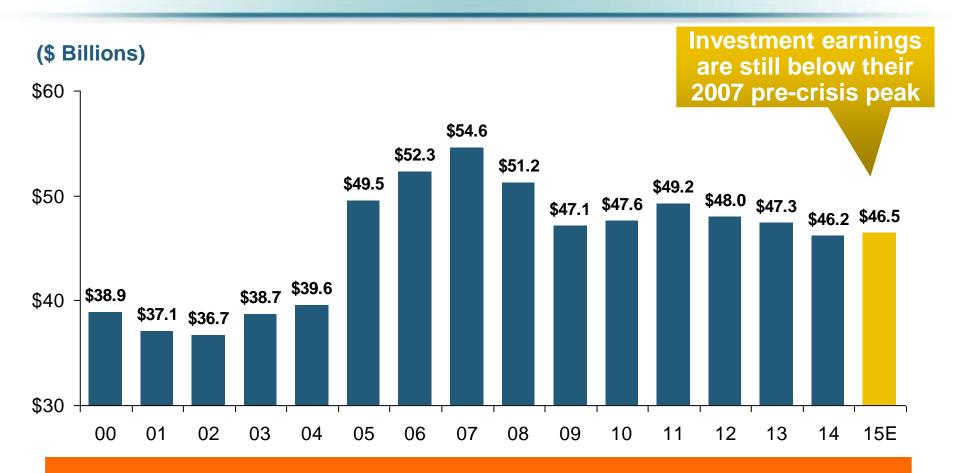


^{*}Through March 28, 2016.

Source: NYU Stern School of Business: http://pages.stern.nyu.edu/~adamodar/New_Home_Page/datafile/histretSP.html Ins. Info. Inst.

Property/Casualty Insurance Industry Investment Income: 2000-2015E¹



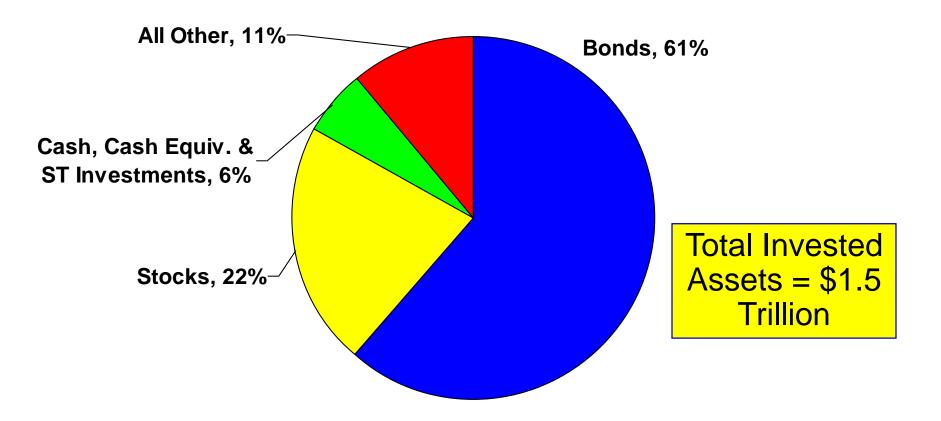


Due to persistently low interest rates, investment income fell in 2012, 2013 and 2014.

¹ Investment gains consist primarily of interest and stock dividends. Sources: ISO; Insurance Information Institute.

Distribution of Invested Assets: P/C Insurance Industry, 2014

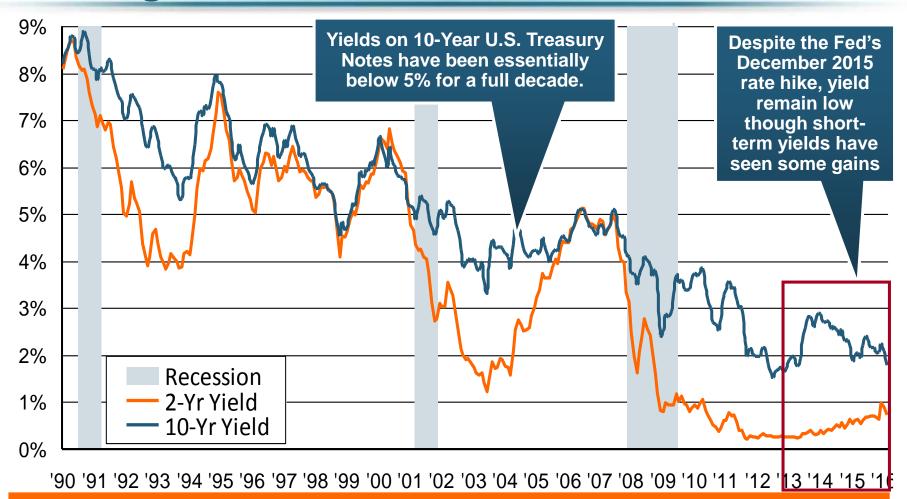




Source: Insurance Information Institute Fact Book 2016, A.M. Best.

U.S. Treasury Security Yields: A Long Downward Trend, 1990-2016*





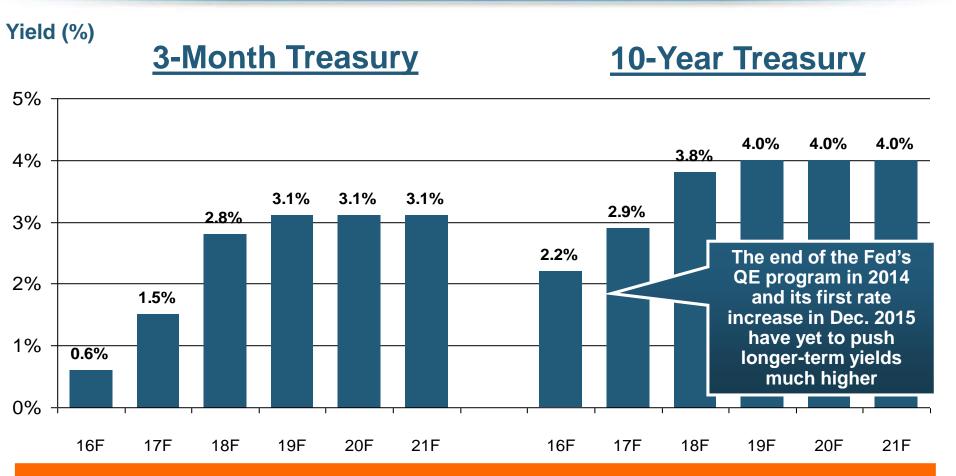
Since roughly 80% of P/C bond/cash investments are in 10-year or shorter durations, most P/C insurer portfolios will have low-yielding bonds for years to come.

Sources: Federal Reserve Bank at http://www.federalreserve.gov/releases/h15/data.htm. National Bureau of Economic Research (recession dates); Insurance Information Institute.

^{*}Monthly, constant maturity, nominal rates, through February 2016.

Interest Rate Forecasts: 2015-2021



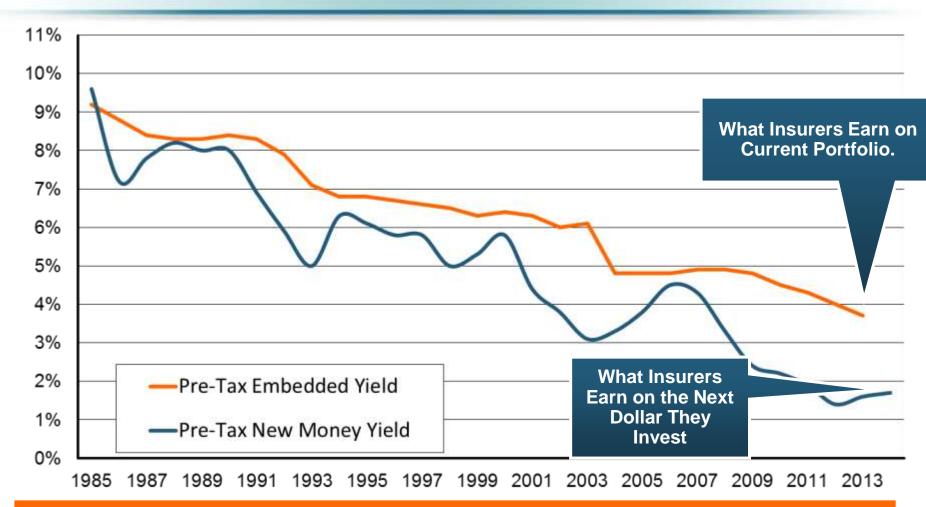


A full normalization of interest rates is unlikely until 2019, more than a decade after the onset of the financial crisis.

Sources: Blue Chip Economic Indicators (3/16 for 2016 and 2017; for 2018-2021 10/15 issue); Insurance Info. Institute.

The Falling Investment Curve





The Long, Slow Decline In Rates Will Continue to Drag on Investment Portfolios Even After Rates Start Rising.



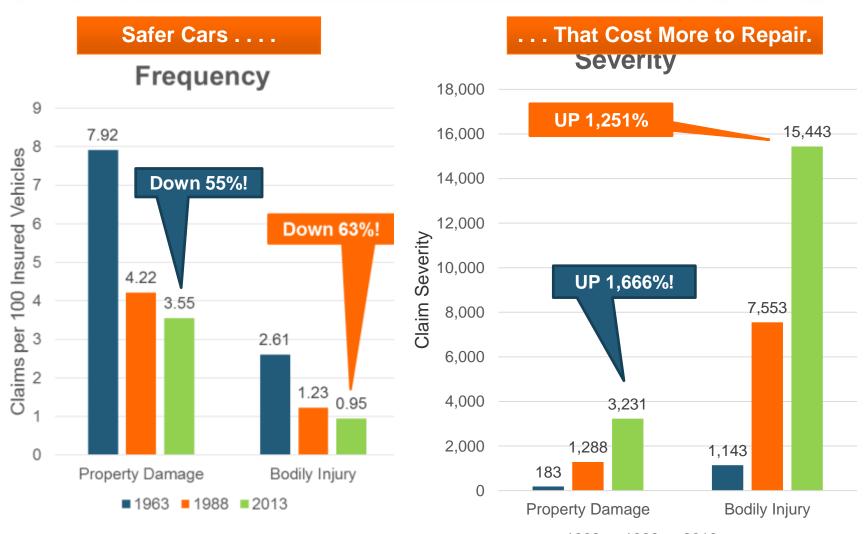


Loss and Inflation Trends

Frequency/Severity, Long Dormant, May Be Returning

The Norm in Auto Insurance: Frequency Falls, Severity Rises



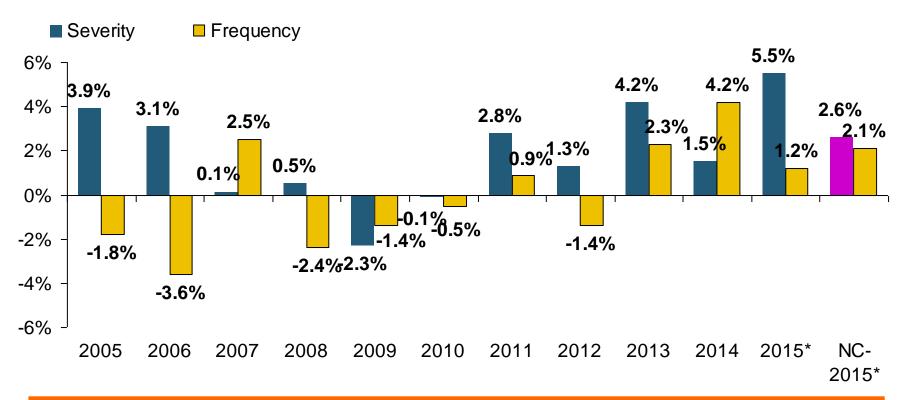


Sources: Insurance Institute for Highway Safety, Insurance Services Office, Insurance Information Institute. 2013

Collision Coverage: Severity & Frequency Trends Are Both Higher in 2015*



Annual Change, 2005 through 2015*



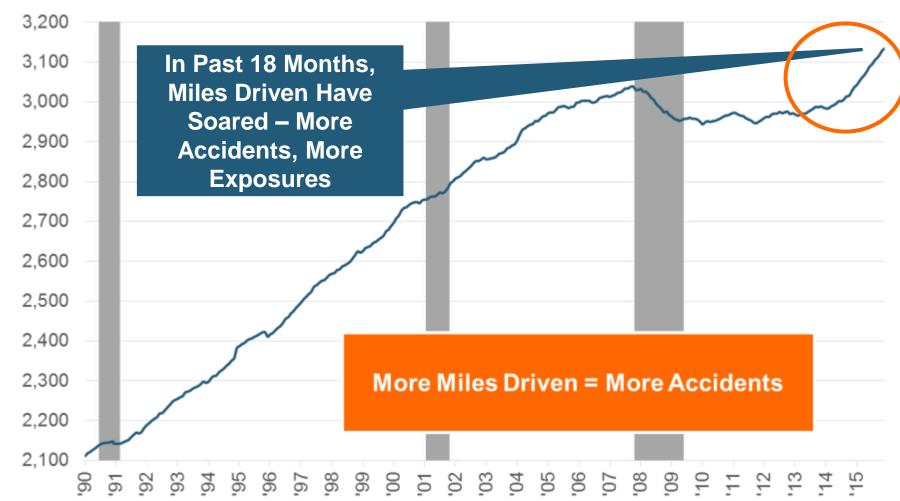
The Recession, High Fuel Prices Helped Temper Frequency and Severity, But this Trend Has Clearly Reversed, Consistent with Experience from Past Recoveries

^{*2015} figure is for the 4 quarters ending with 2015:Q3. Source: ISO/PCI *Fast Track* data; Insurance Information Institute

Frequency: Miles Driven is Climbing





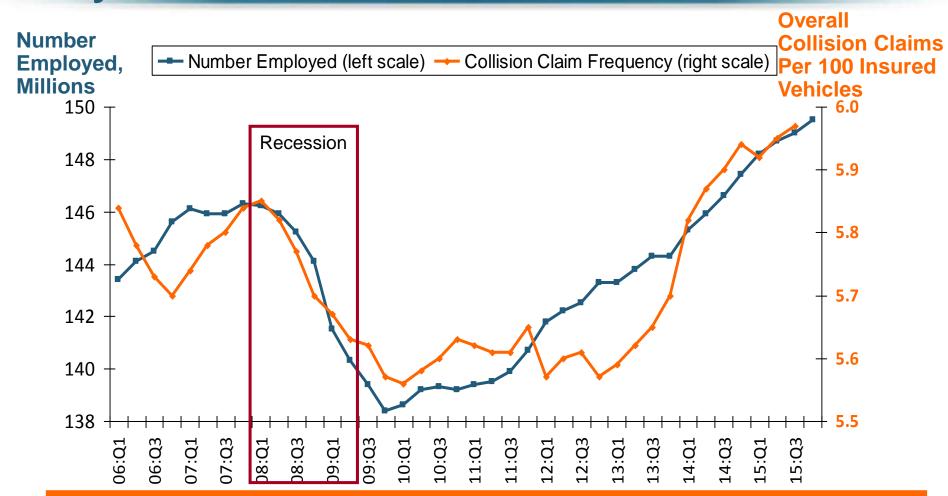


*Moving 12-month total. Data through July 2015. Note: Recessions indicated by gray shaded columns.

Sources: Federal Highway Administration (http://www.fhwa.dot.gov/policyinformation/travel_monitoring/tvt.cfm); National Bureau of Economic Research (recession dates); Insurance Information Institute.

Frequency: As More People Work, They Get in More Accidents



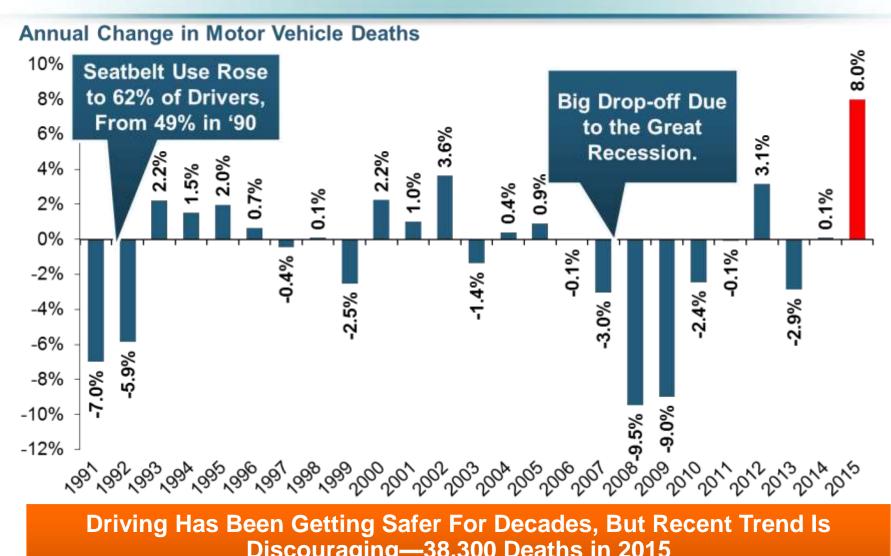


When people are out of work, they drive less. When they get jobs, they drive to work, helping drive claim frequency higher.

Sources: Seasonally Adjusted Employed from Bureau of Labor Statistics; Rolling Four-Qtr Avg. Frequency from Insurance Services Office; Insurance Institute for Highway Safety; Insurance Information Institute.

Severity: Driving Fatalities Are Rising

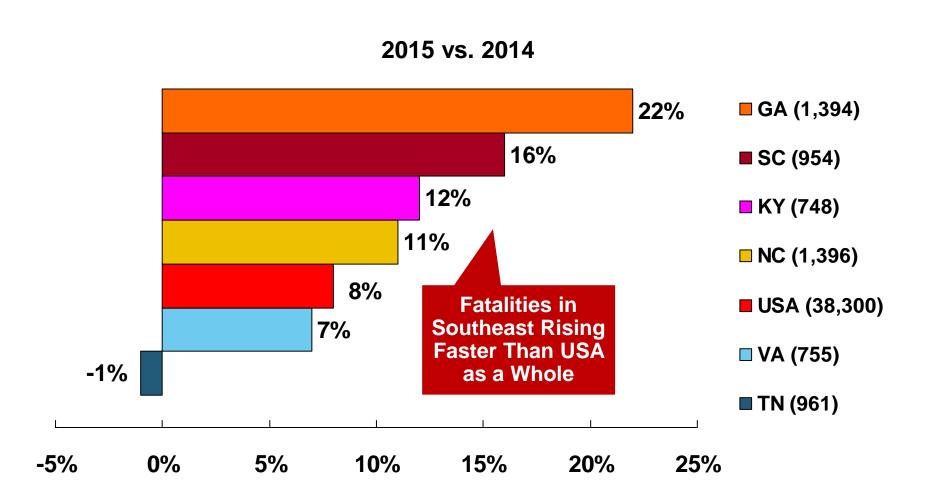




Driving Has Been Getting Safer For Decades, But Recent Trend Is Discouraging—38,300 Deaths in 2015

Severity: Chg in Auto Fatalities by State

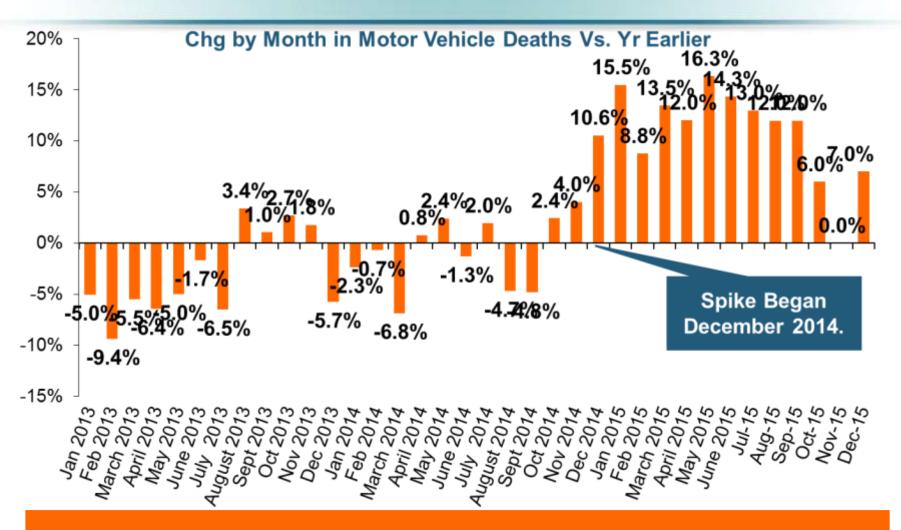




SOURCE: Estimates from National Safety Council.

Severity: Driving Fatalities Are Rising

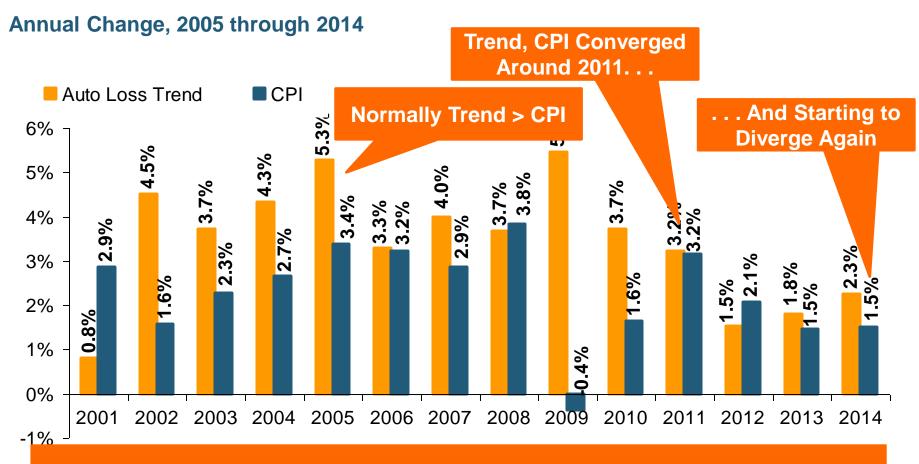




On Track for Most Auto Fatalities Since 2007.

Severity: Loss Trend vs. Inflation



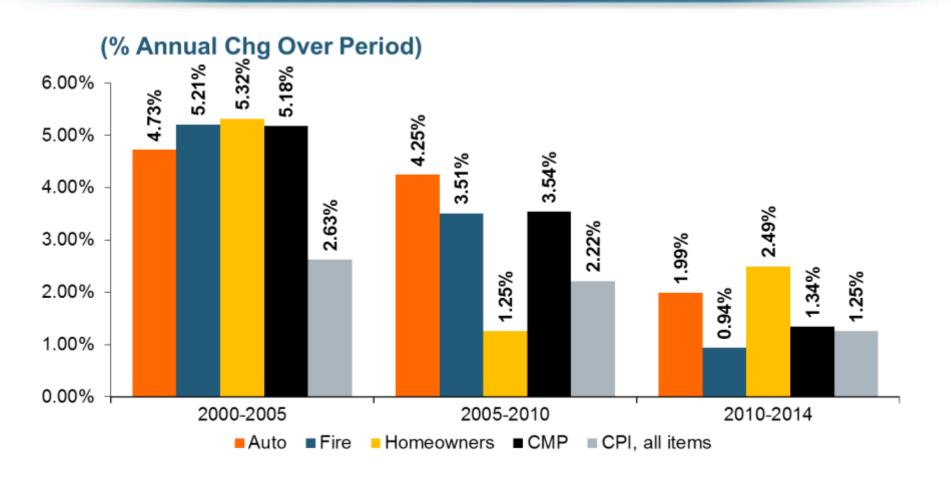


If Loss Trends Return to the Norm, Upward Pressure Will Be Applied to Loss Costs.

Source: Towers Watson Claim Cost Index, Insurance Information Institute.

Loss Trends vs. CPI: Not Just Auto





In Recent Years, Claim Costs Have Risen at About the Inflation Rate. If We Return to the Norm, Claim Costs Will Rise.

Source: Insurance Information Institute calculation from Towers Watson data.

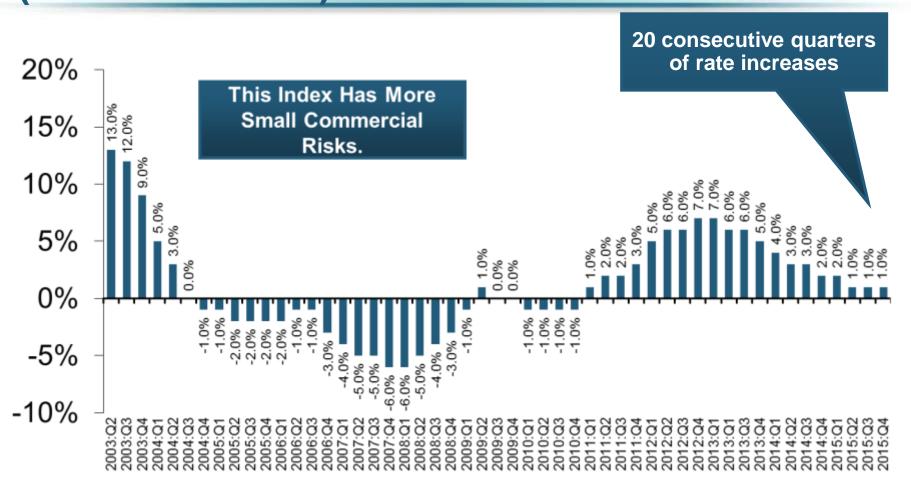


RATES & LOSS TRENDS

Commercial Lines Roughly Flat; Personal Auto Rates Feeling Upward Pressure

Commercial Lines Rate Change by Qtr (vs. Year Earlier)

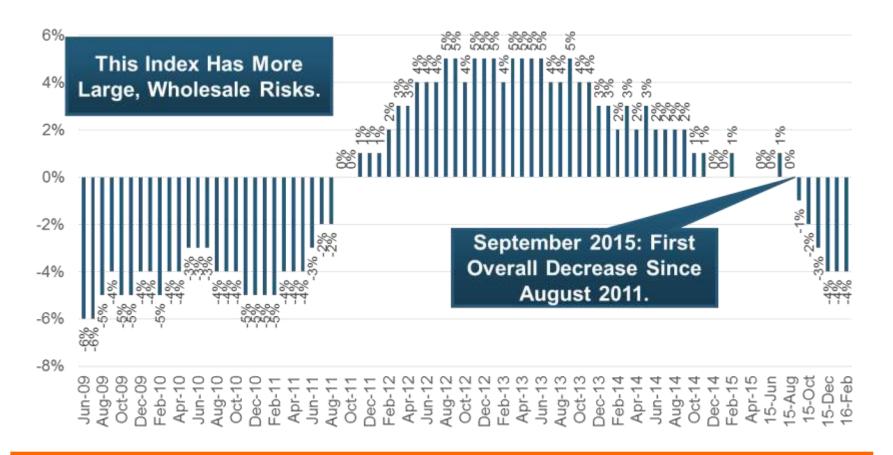




Decreases: WC, Property, D&O. 'Meaningful' Increases: Commercial Auto.

Commercial Lines Rate Change by Month (vs. Year Earlier) Since 6/09





Rate Decline Has Leveled Off a Bit. Decreases in All Lines But EPLI (Flat) – Even Commercial Auto.

Rates in The Southeast, Q4 2015*



By Account Size

	Down > 10%	Down 1-10%	No Change	Up 1-10%	Up > 10%	N/A
Small (<25K)	0.00%	43.75%	43.75%	6.25%	0.00%	6.25%
Medium (25-100K)	0.00%	62.50%	18.75%	12.50%	0.00%	6.25%
Large (100K+)	0.00%	75.00%	6.25%	12.50%	0.00%	6.25%

This Survey is

Based on

Agent

Estimates.

By Line of Business

	Down > 10%	Down 1-10%	No Change	Up 1-10%	Up > 10%	N/A
Commercial Auto	0.00%	0.00%	25.00%	68.75%	6.25%	0.00%
Commercial Property	12.50%	68.75%	18.75%	0.00%	0.00%	0.00%
D&O	0.00%	12.50%	81.25%	6.25%	0.00%	0.00%
Flood Insurance	0.00%	12.50%	75.00%	6.25%	6.25%	0.00%
General Liability	6.25%	68.75%	25.00%	0.00%	0.00%	0.00%
Terrorism	0.00%	12.50%	75.00%	0.00%	0.00%	12.50%
Umbrella	0.00%	62.50%	25.00%	12.50%	0.00%	0.00%
Workers Compensation	6.25%	62.50%	25.00%	6.25%	0.00%	0.00%

Rates Can Vary Significantly Within States, Lines of Business or Individual Markets.

^{*} AL, FL, GA, KY, LA, MS, NC, SC, TN, VA, WV. SOURCE: Council of Insurance Agents & Brokers.

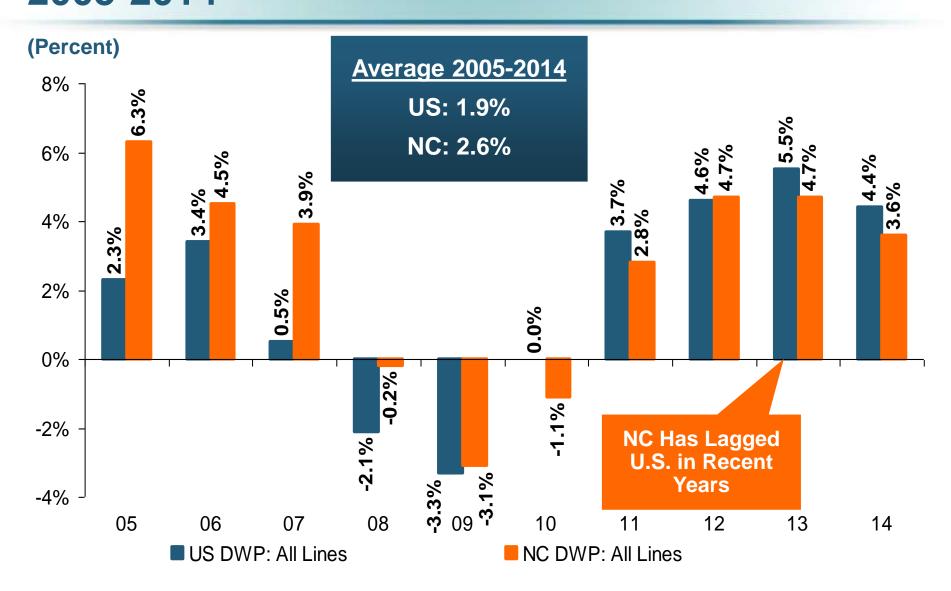


Profitability and Growth in North Carolina P/C Insurance Markets

Analysis by Line and Nearby State Comparisons

All Lines DWP Growth: NC vs. U.S., 2005-2014

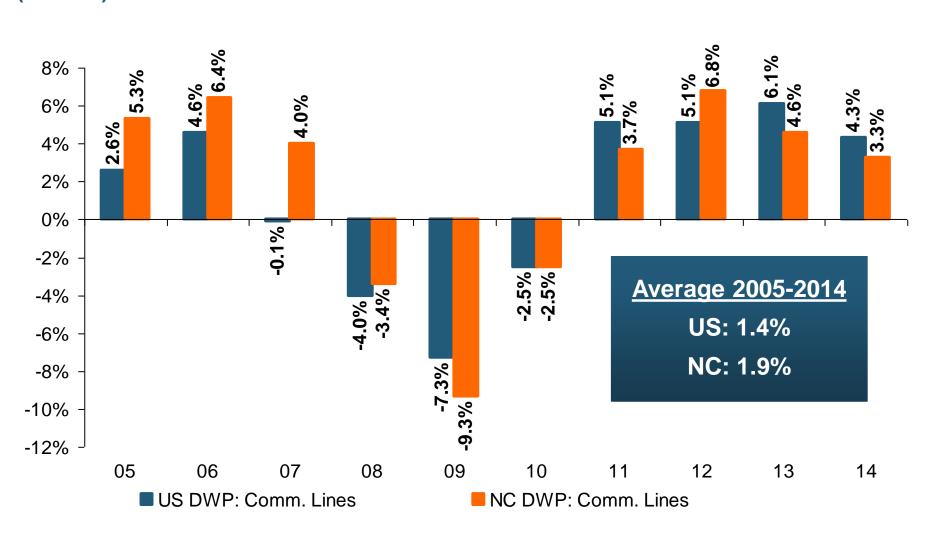




Comm. Lines DWP Growth: NC vs. U.S., 2005-2014

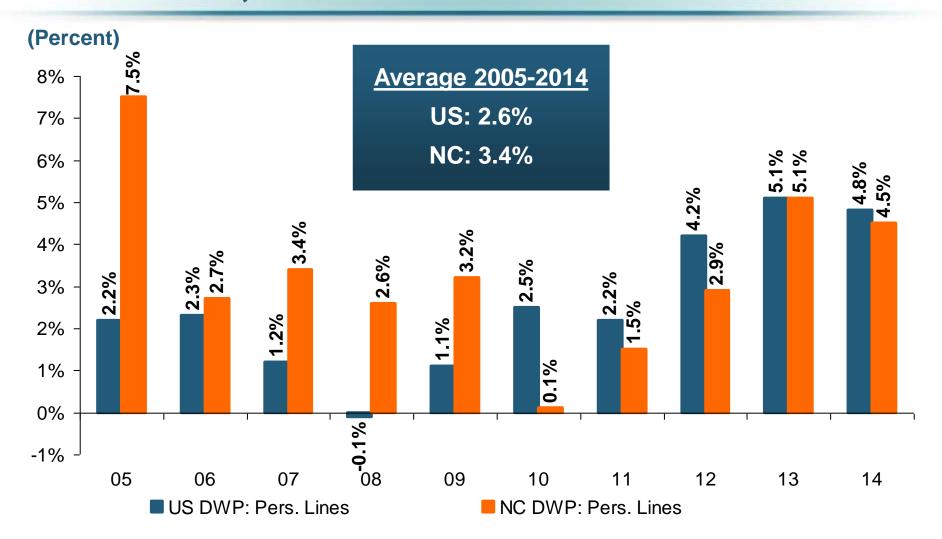


(Percent)



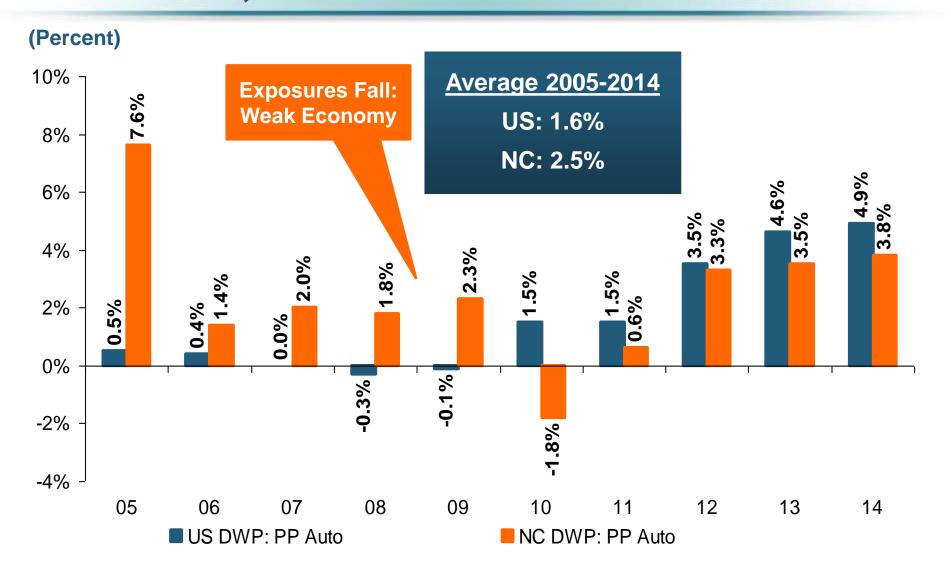
Personal Lines DWP Growth: NC vs. U.S., 2005-2014





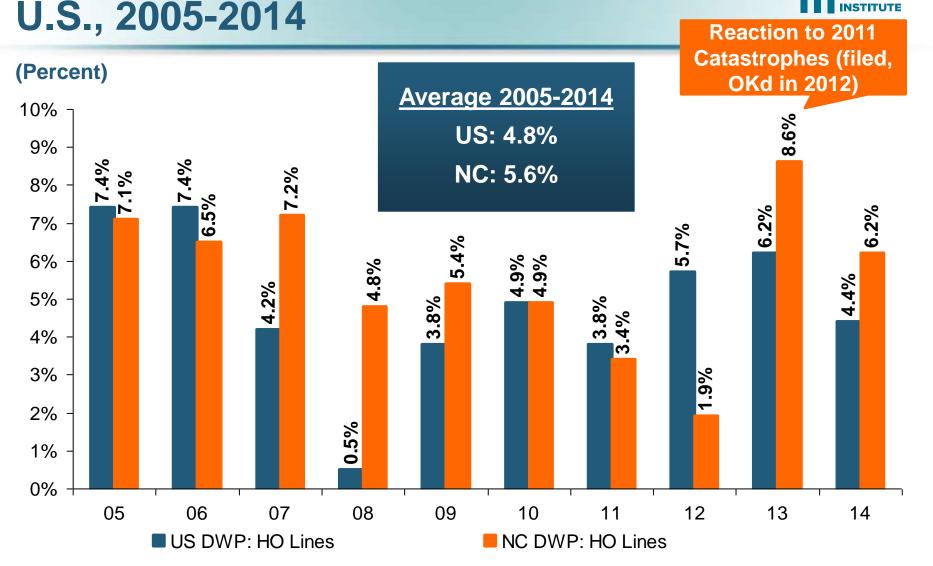
Private Passenger Auto DWP Growth: NC vs. U.S., 2005-2014







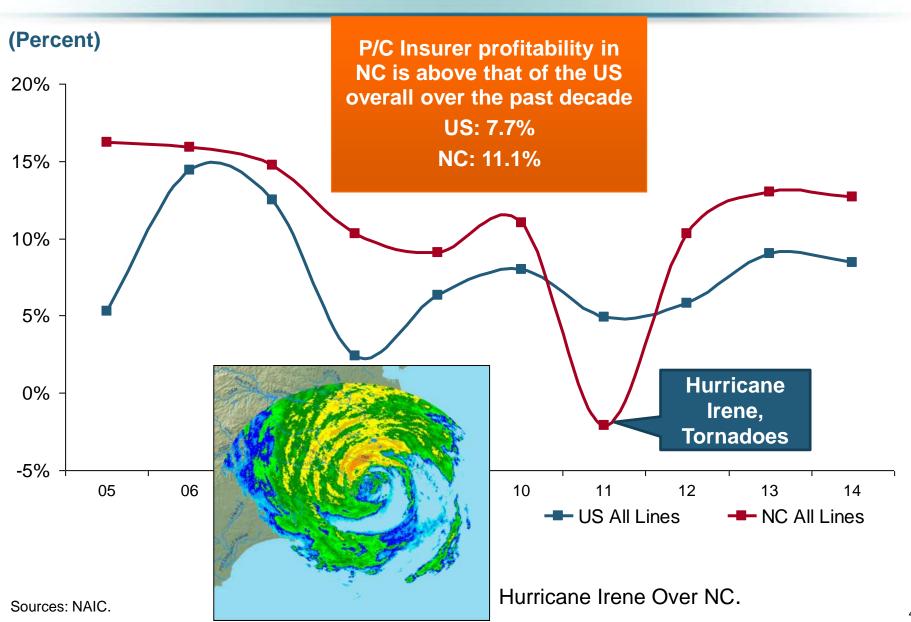




Source: SNL Financial.

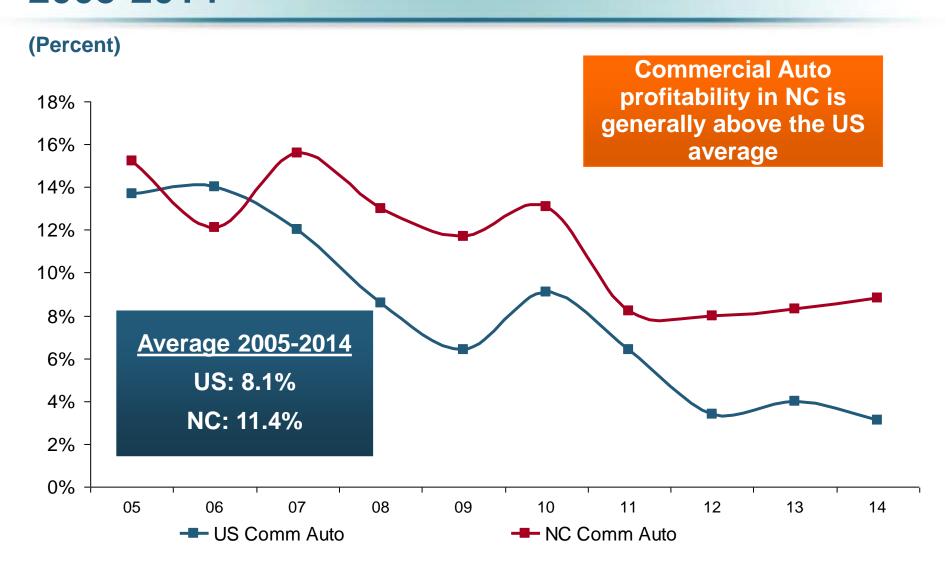
RNW All Lines: NC vs. U.S., 2005-2014





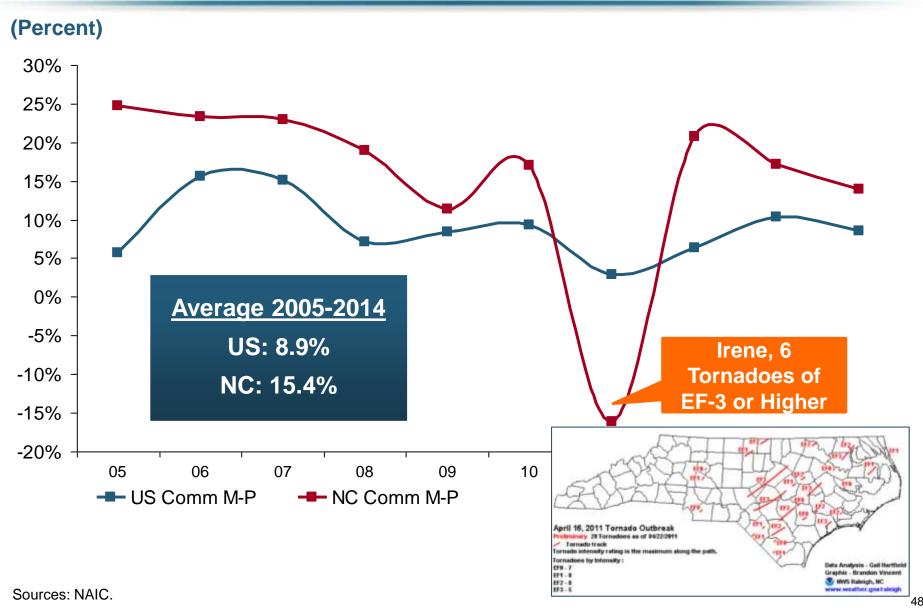
RNW Comm. Auto: NC vs. U.S., 2005-2014





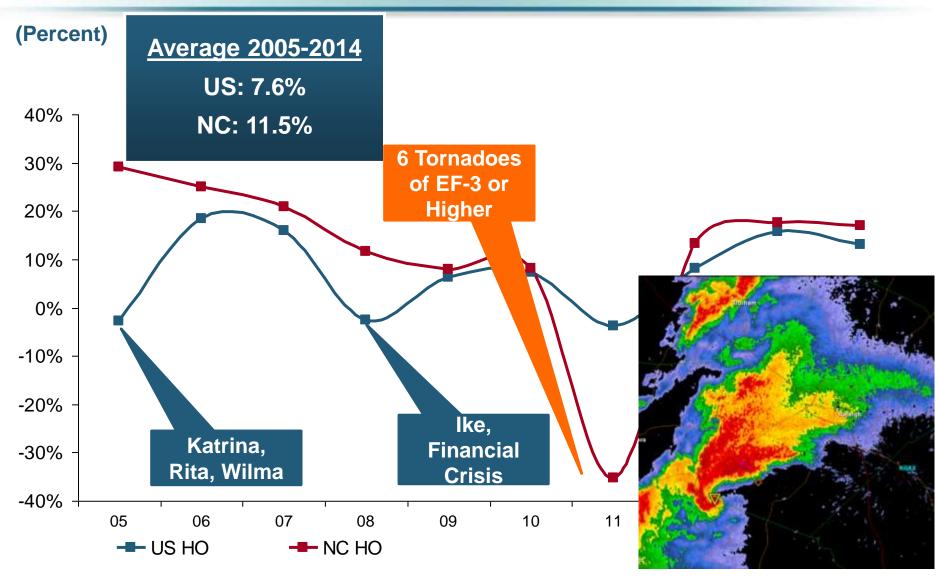
RNW Comm. Multi-Peril: NC vs. U.S., 2005-2014





RNW Homeowners: NC vs. U.S., 2005-2014



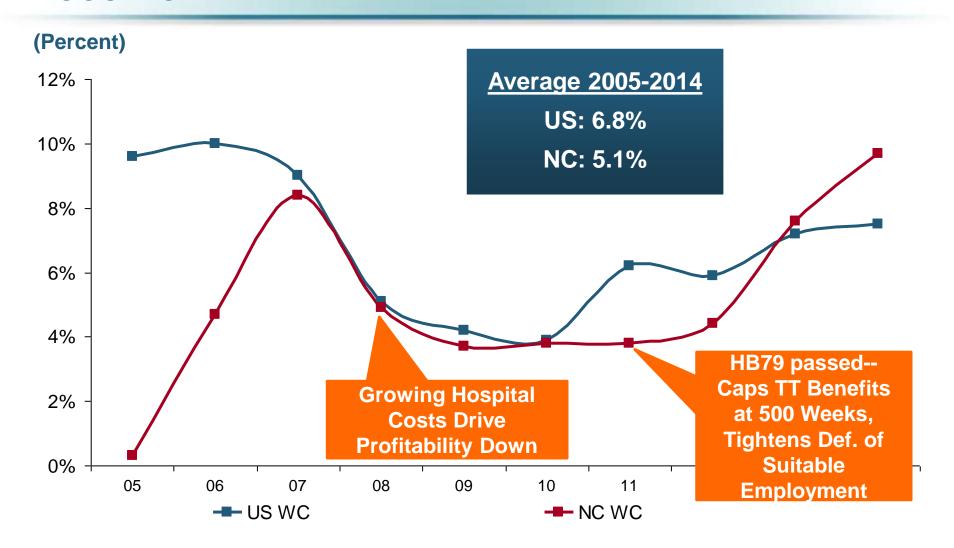


Tornado Approaches Raleigh.

Sources: NAIC.

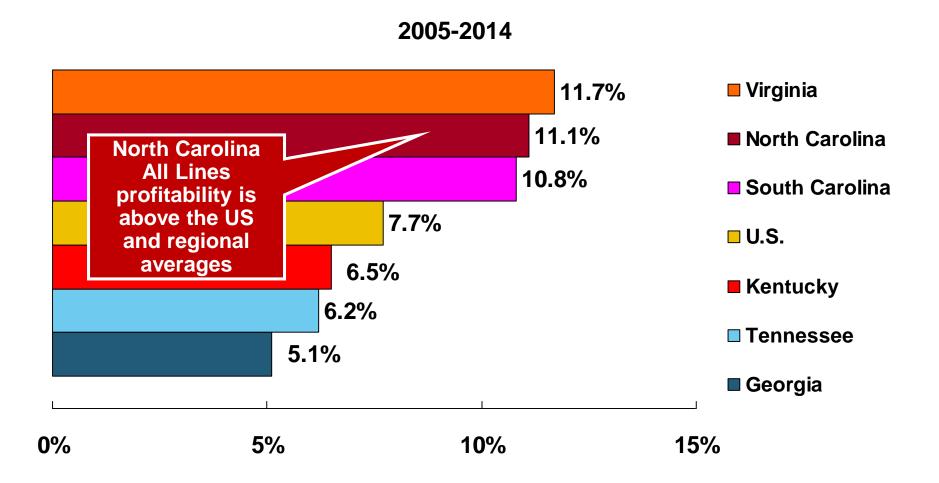
RNW Workers Comp: NC vs. U.S., 2005-2014





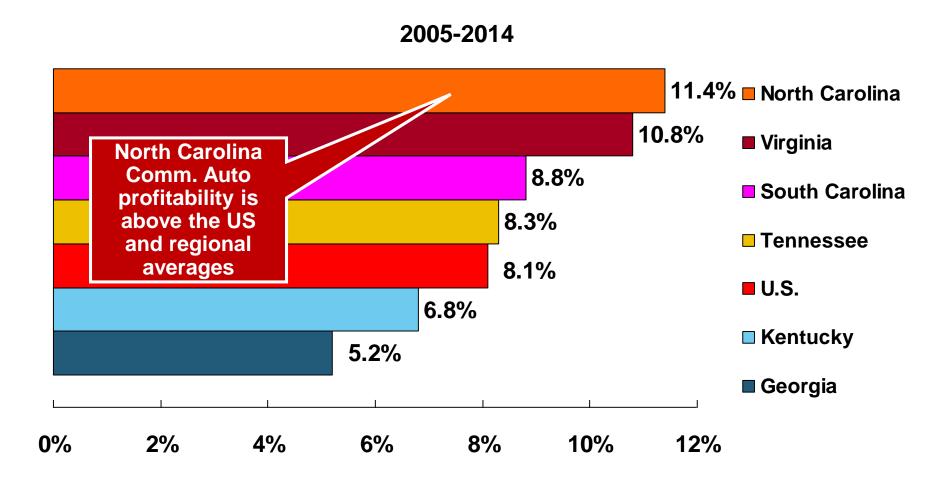
All Lines: 10-Year Average RNW NC & Nearby States





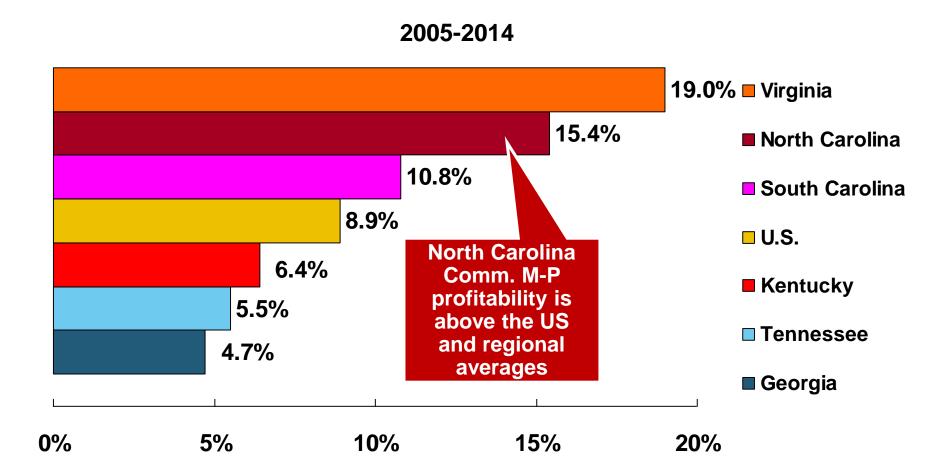
Comm. Auto: 10-Year Average RNW NC & Nearby States





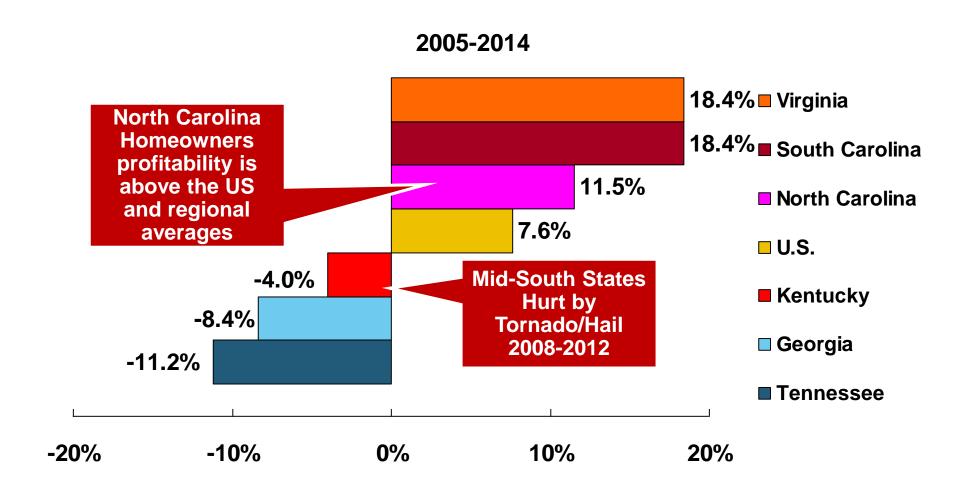
Comm. M-P: 10-Year Average RNW NC & Nearby States





Homeowners: 10-Year Average RNW NC & Nearby States





Top Ten Most Expensive And Least Expensive States For Homeowners Insurance, 2013 (1)



North Carolina ranked as the 23rd most expensive state for homeowners insurance in 2013, with an average expenditure of \$1,008.

Rank	Most expensive states	HO average premium	Rank	Least expensive states	HO average premium
1	Florida	\$2,115	1	ldaho	561
2	Texas (2)	1,837	2	Oregon	568
3	Louisiana	1,822	3	Utah	609
4	Oklahoma	1,654	4	Wisconsin	665
5	Mississippi	1,395	5	Washington	676
6	Kansas	1,343	6	Nevada	687
7	Rhode Island	1,334	7	Delaware	709
8	Alabama	1,323	8	Arizona	724
9	Connecticut	1,274	9	Ohio	763
10	Massachusetts	1,263	10	Maine	776

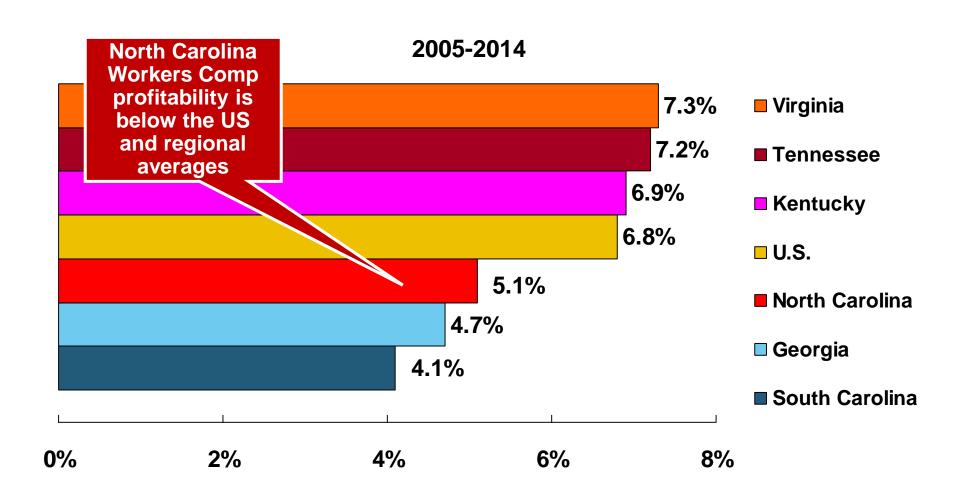
- (1) Includes policies written by Citizens Property Insurance Corp. (Florida) and Citizens Property Insurance Corp. (Louisiana), Alabama Insurance Underwriting Association, Mississippi Windstorm Underwriting Association, North Carolina Joint Underwriting Association and South Carolina Wind and Hail Underwriting Association. Other southeastern states have wind pools in operation and their data may not be included in this chart. Based on the HO-3 homeowner package policy for owner-occupied dwellings, 1 to 4 family units. Provides "all risks" coverage (except those specifically excluded in the policy) on buildings and broad named-peril coverage on personal property, and is the most common package written.
- (2) The Texas Department of Insurance developed home insurance policy forms that are similar but not identical to the standard forms. In addition, due to the Texas Windstorm Association (which writes wind-only policies) classifying HO-1, 2 and 5 premiums as HO-3, the average premium for homeowners insurance is artificially high.

Note: Average premium=Premiums/exposure per house years. A house year is equal to 365 days of insured coverage for a single dwelling. The NAIC does not rank state average expenditures and does not endorse any conclusions drawn from this data.

Source: ©2016 National Association of Insurance Commissioners (NAIC). Reprinted with permission. Further reprint or distribution strictly prohibited without written permission of NAIC.

Workers Comp.: 10-Year Average RNW NC & Nearby States





2015 Property and Casualty Insurance Regulatory Report Card





Source: R Street Insurance Regulation Report Card, December 2015

About North Carolina's Regulatory Grade



Weaknesses:	Politicization, auto insurance market competitiveness, excessive rate regulation underwriting restrictions		
Strengths:	Workers' comp market		
	45.6	50	
-	Score	Rank	
-V.	F	F	
NORTH CAROLINA	2014 Grade	2015 Grade	

Pros

- Competitive Workers
 Comp Market
- Transparent Rule-Making Process

Cons

- Elected Insurance
 Commissioner
- Huge Auto Residual Market
- Growing Property Residual Market
- Lack of Flexibility
 - Regulatory
 - Ratemaking
 - Product Design

Source: R Street Insurance Regulation Report Card, December 2015

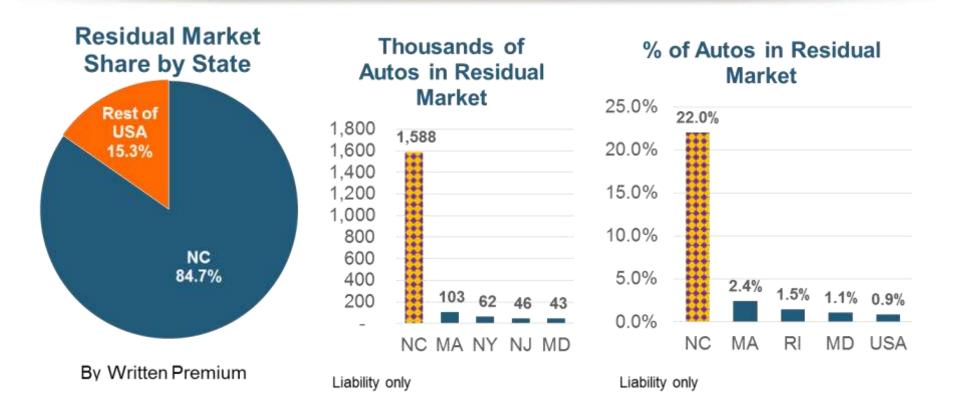


NORTH CAROLINA AUTO INSURANCE

A Look at the State and Its Reinsurance Facility, the Nation's Largest Residual Market

How Big Is NC Personal Auto Residual Market?



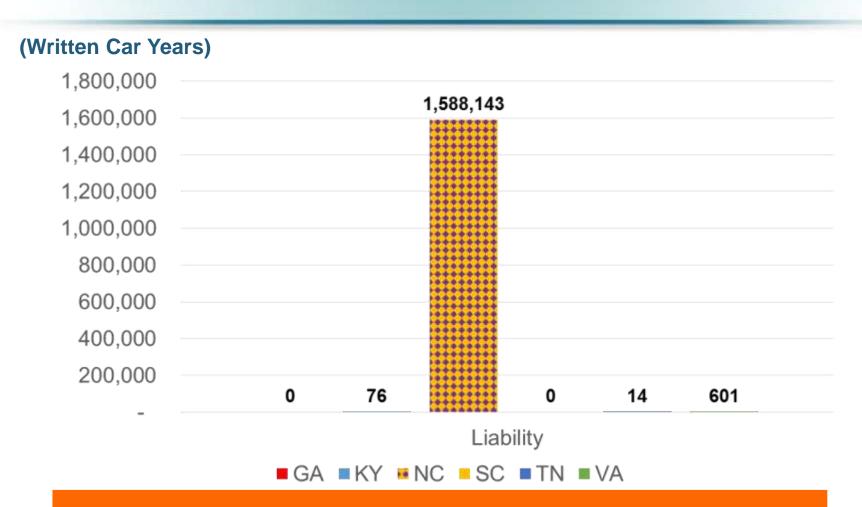


North Carolina Has More Autos and A Greater Percentage of Autos in Residual Market Than Any Other State.

All data as of 2012, excludes commercial exposures. Source: AIPSO.

Personal Auto: Size of Residual Market



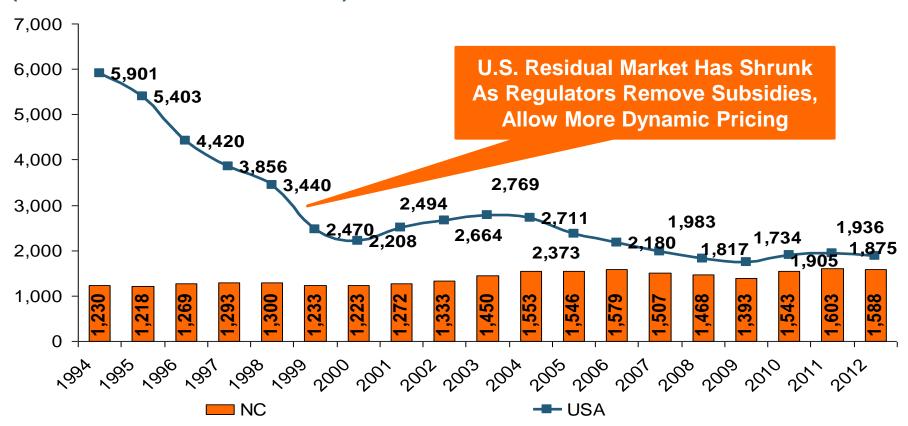


North Carolina's Residual Market is <u>2,000 Times</u> Larger Than All Surrounding States *Combined*.

Number of Autos in Residual Market, 1994-2012



(Thousands of Written Car-Years)



Rest of Nation is Shrinking Their Residual Markets. NC Market is Slowly Growing.

Source: AIPSO.

Top Ten Most Expensive And Least Expensive States For Automobile Insurance, 2013 (1)



Rank	Most expensive states	Average expenditure	Rank	Least expensive states	Average expenditure
1	New Jersey	\$1,254.10	1	Idaho	\$553.38
2	D.C.	1,187.49	2	lowa	572.14
3	New York	1,181.86	3	South Dakota	580.99
4	Louisiana	1,146.29	4	Maine	592.82
5	Florida	1,143.83	5	North Dakota	604.58
6	Michigan	1,131.40	6	Wisconsin	621.05
7	Delaware	1,101.12	7	Indiana	621.71
8	Rhode Island	1,066.25	8	North Carolina	624.76
9	Connecticut	1,011.27	9	Nebraska	638.74
10	Massachusetts	1,007.98	10	Wyoming	639.71

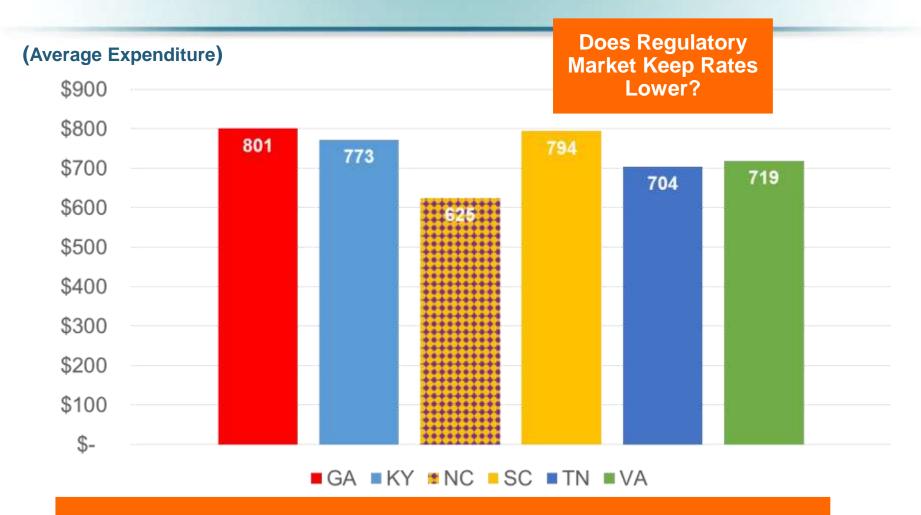
North Carolina ranked 8th as the least expensive state in 2013, with an average expenditure for auto insurance of \$624.76.

(1) Based on average automobile insurance expenditures.

Source: © 2016 National Association of Insurance Commissioners.

Personal Auto Premiums, 2013



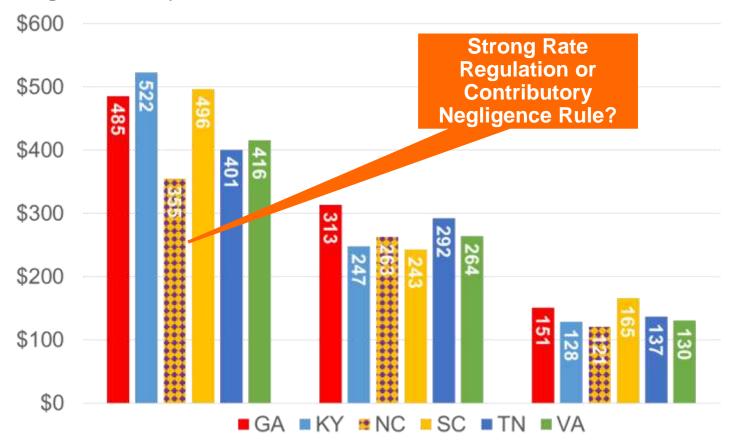


North Carolina's Has Lowest Expenditure of Surrounding States, About 11 Percent Lower Than Any Other.

Personal Auto: Average Premium by Coverage, 2013



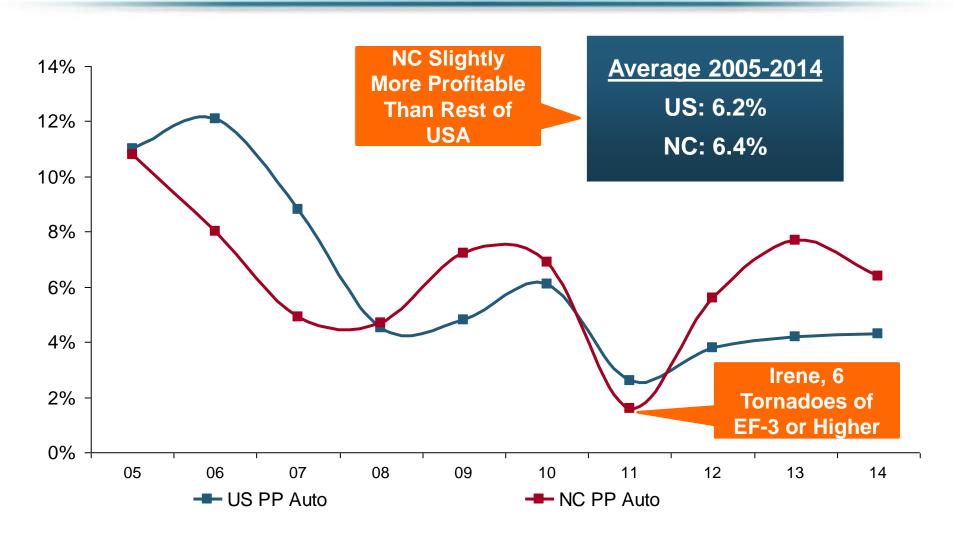
(Average Premium)



North Carolina's Liability Rates, Based on State's Rates, Are Much Lower Than Neighboring States. (NCRF Only Covers Liability.)

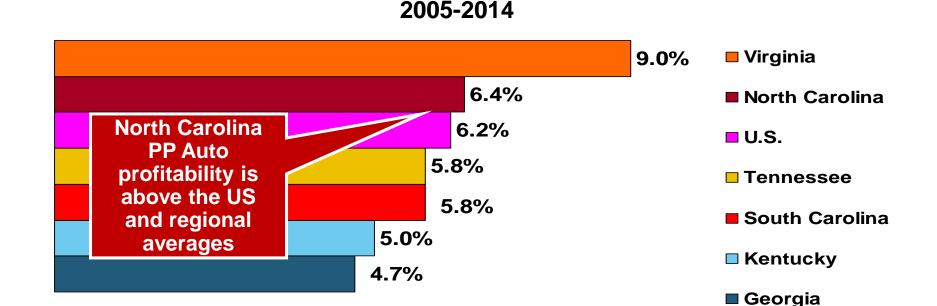
RNW PP Auto: NC vs. U.S., 2005-2014





PP Auto: 10-Year Average RNW NC & Nearby States





Reinsurance Facility Doesn't Appear to Reduce Profitability.

6%

8%

10%

Source: NAIC, Insurance Information Institute

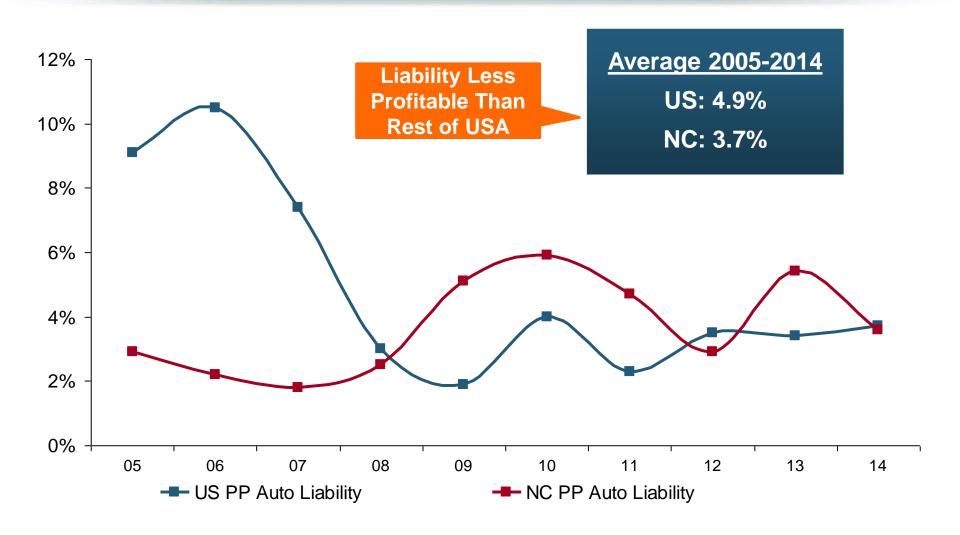
2%

4%

0%

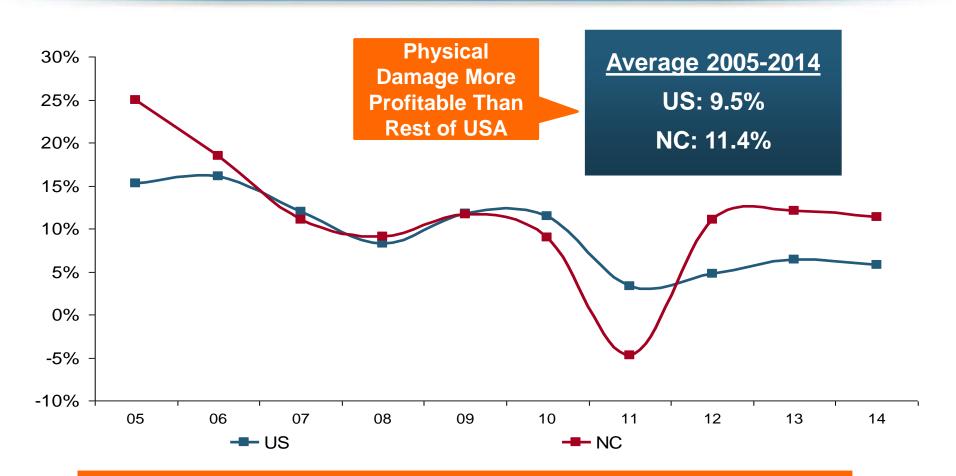
RNW PP Auto Liability: NC vs. U.S., 2005-2014





RNW PP Auto PhysDam: NC vs. U.S., 2005-2014

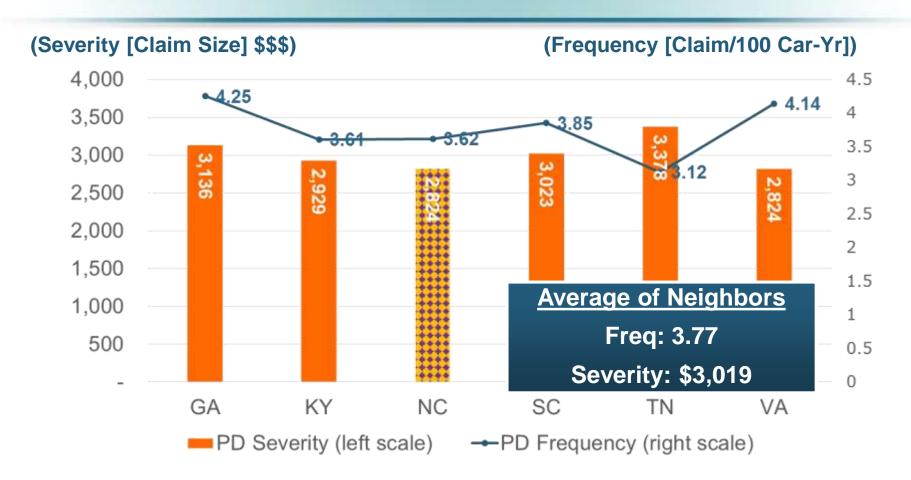




Physical Damage Tends to Be More Profitable Everywhere Because of Catastrophe Risk. More Risk→Greater Return.

Personal Auto: Property Damage, 2012

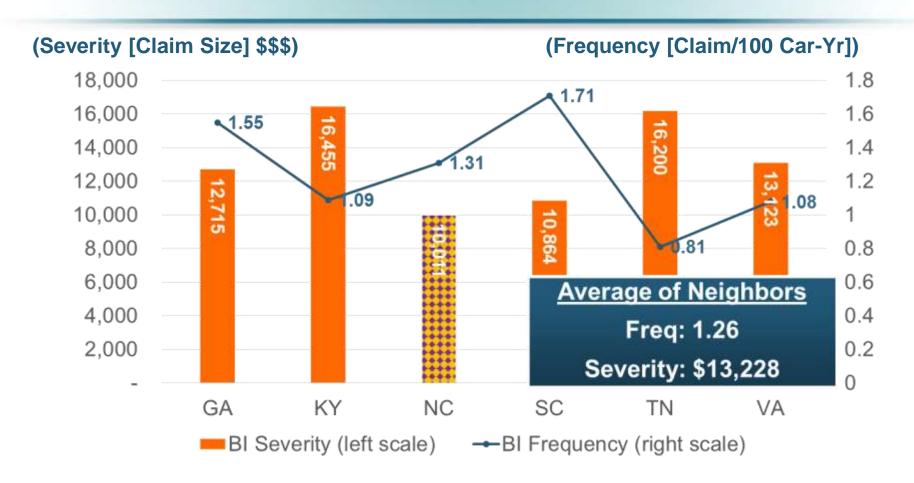




NC Property Damage Liability Is Similar to Nearby States in Claim Size and Claim Frequency. System Doesn't Prevent Accidents or Make Them Less Severe.

Personal Auto: Bodily Injury, 2012





NC Bodily Injury Frequency is Close to That of Neighbors, But It Has Lowest Claim Size.

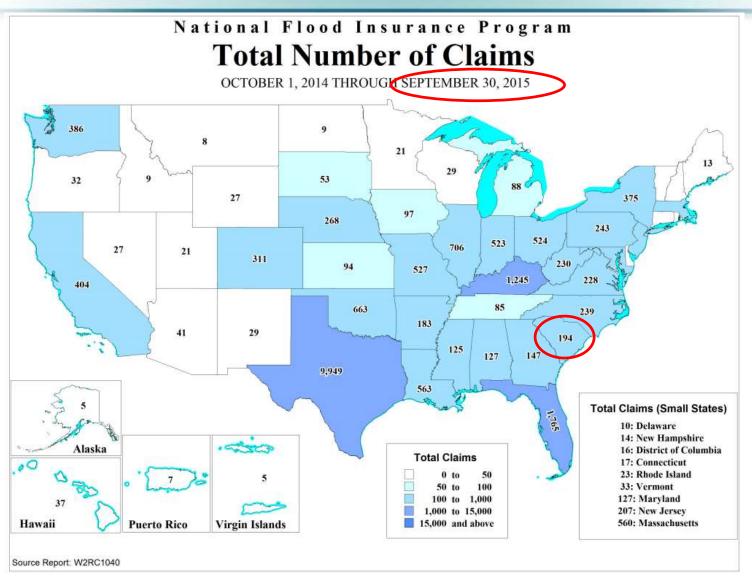


FLOOD INSURANCE

The South Carolina Deluge; Is Anyone Buying?

Flood Insurance Claims by State, FY2015

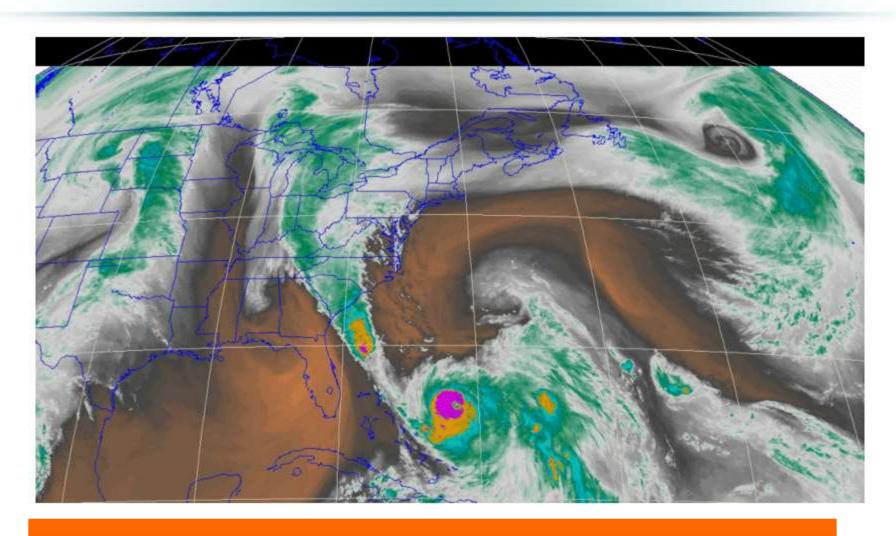




SOURCE: National Flood Insurance Program.

'An Atmospheric River'

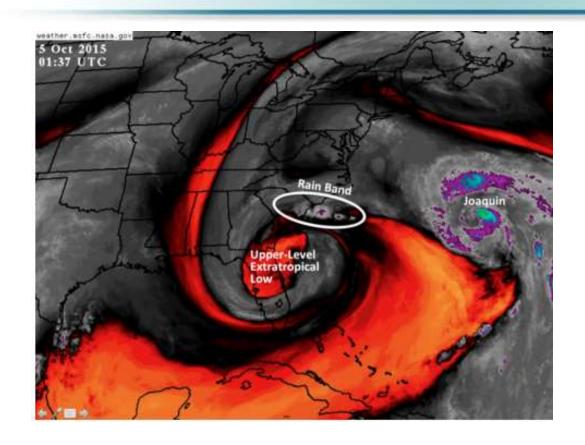




Low Pressure Over Florida Got Stuck, Funneling Incredibly Moist Air Over South Carolina—Again and Again.

Epic Rains Cause Epic Floods

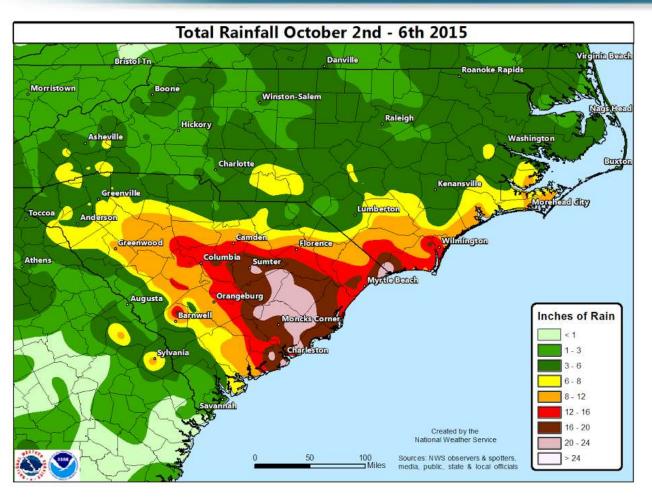




SOURCE: NASA, via The Washington Post.

Epic Rains Cause Epic Floods



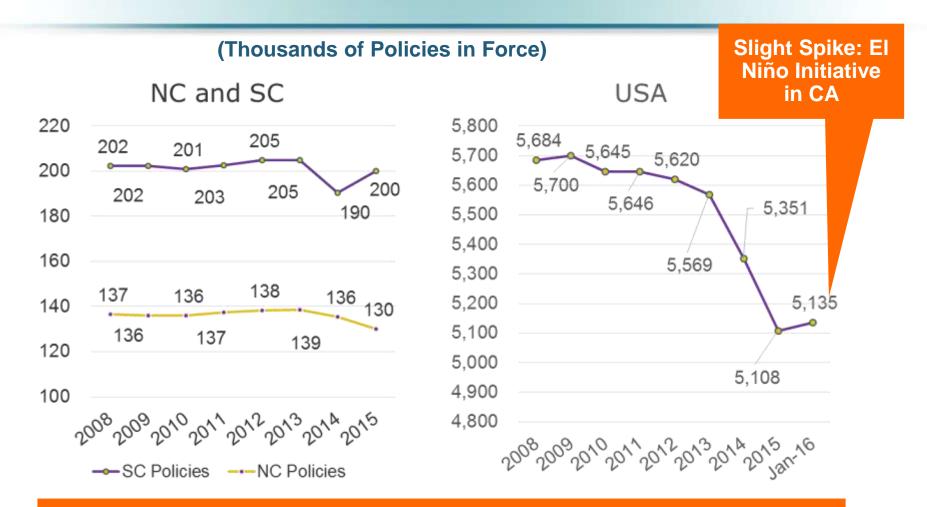


- A 1,000-Year Event
 - (Katrina was a 500-Year Event)
- \$1.5 billion total damages
- \$300 million insured loss, including
 - 3,521 Flood Claims
 - \$115.0 Million in Paid Flood Losses
 - \$32,676 per Claim

SOURCES: Image--National Weather Service, via blog.weatherflow.com. Likelihood of event from NWS and nola.com. Flood loss statistics from National Flood Insurance Program. Other data from Swiss Re sigma 1/2016.

Flood Insurance Exposures, by Year



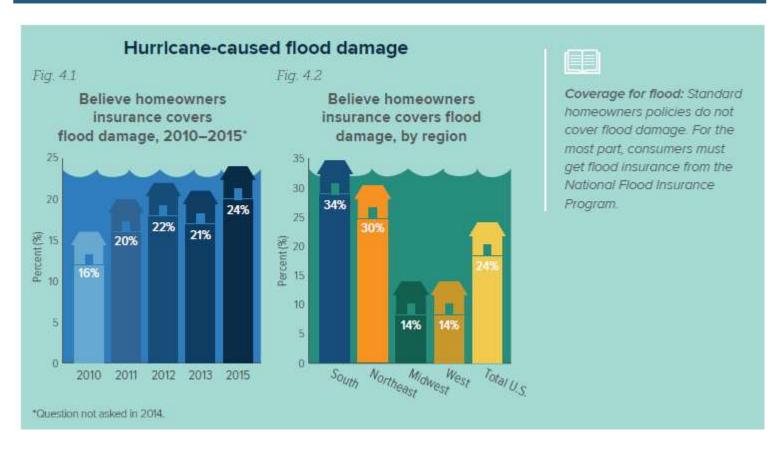


Changes to Flood Insurance Program Have Driven Policy Counts Down, Both in Carolinas and Rest of USA.

Public Understanding of Flood Insurance



Nearly One Quarter of Homeowners Incorrectly Thought Homeowners Policy Covers Flood Damage.



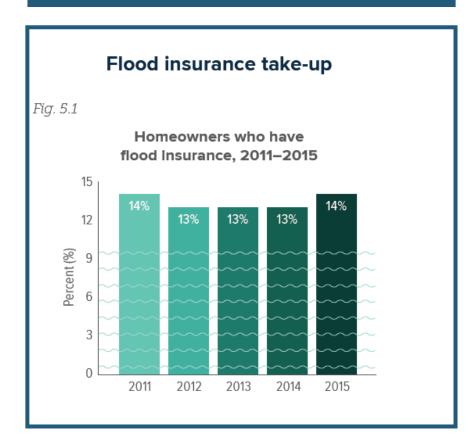
SOURCE: Insurance Information Institute.

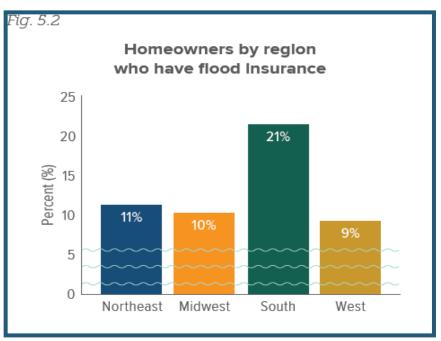
Flood Insurance Take-up Rates



The percentage of homeowners purchasing Flood insurance has remained consistent

The South Has the Highest Proportion of Homeowners with Flood Insurance





SOURCE: Insurance Information Institute.

National Flood Insurance Reforms



- 2012: Biggert-Waters Flood Insurance Reform Act:
 - Eliminated Many Rate Subsidies (Discounts) that Many Property-Owners in High-Risk Areas Receive
 - Attempted to Make Program Self-Sufficient
- 2014: Bigger-Waters Recalibrated:
 - Many Rate Increases Rescinded.
 - Annual Increases Capped: 25% (subsidized) 18% (other).
 - Surcharges Policyholders to Help Pay for Subsidies
 - \$25 Primary homeowners
 - \$250 Vacation homes and nonresidential property

April 2016 Changes



- Updated Premium Rates (Year 2 of Increases) 9% on Average (excluding surcharges)
- 25% Increase for subsidized non-residential businesses in many high-risk areas
- Eliminate subsidy for certain policies that lapsed and are reinstated in many high-risk areas
- Details at: http://nfipiservice.com/Stakeholder/FEMA7/W-15046.html

On the Horizon



- Current Authorization Expires in 2017
 - Last Time: 17 Extensions, 4 Lapses, Took 4 Years
 - This Time: Smoother Sailing?

Proposals

- Flood Insurance Market Parity and Modernization Act (HR 2901)
 - Encourages Private Market (Lets Lenders Recognize Private Insurance for Mortgages)
 - Passed Financial Services Committee
- Are Private Insurers Entering the Market



TECHNOLOGY, DISRPTORS AND INSURANCE

Applications of Technology in P/C Insurance Have Gripped the Media as Have Industry Solutions

Interest in Technology Issues and Insurance Is Surging: Presents Opportunity



- Insurers are at the intersection of many of the most important technological innovations of the early 21st century
 - ◆ Problem → Solution → Opportunity
- Industry is too often depicted as a technology laggard
- I.I.I. is highlighting the industry as being on the technological cutting edge—an innovative, nimble industry with solutions for managing countless new risks of the current era:

Sharing economy
 Cyber
 Auto Technology

Supply Chain Climate Risk Drones

Wearable devices The "Internet of Things"

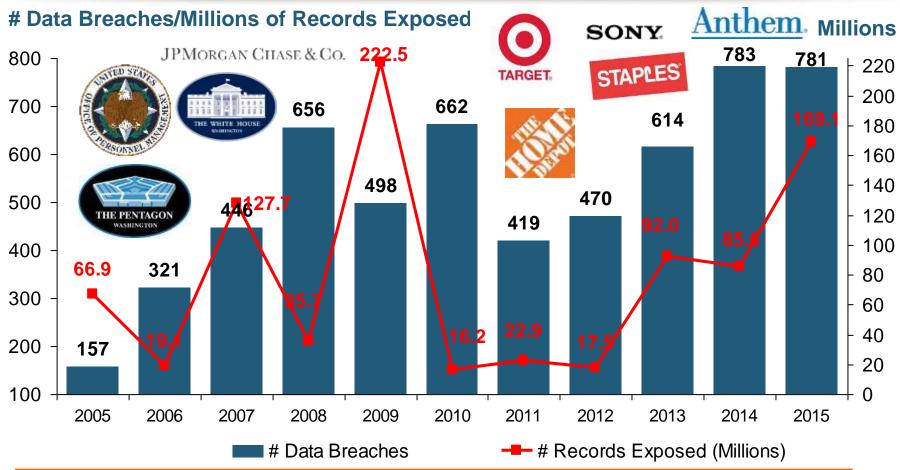


CYBER RISK AND INSURANCE

Cyber Risk is a Rapidly Emerging Exposure for Businesses Large and Small in Every Industry

Data Breaches 2005-2015, by Number of Breaches and Records Exposed



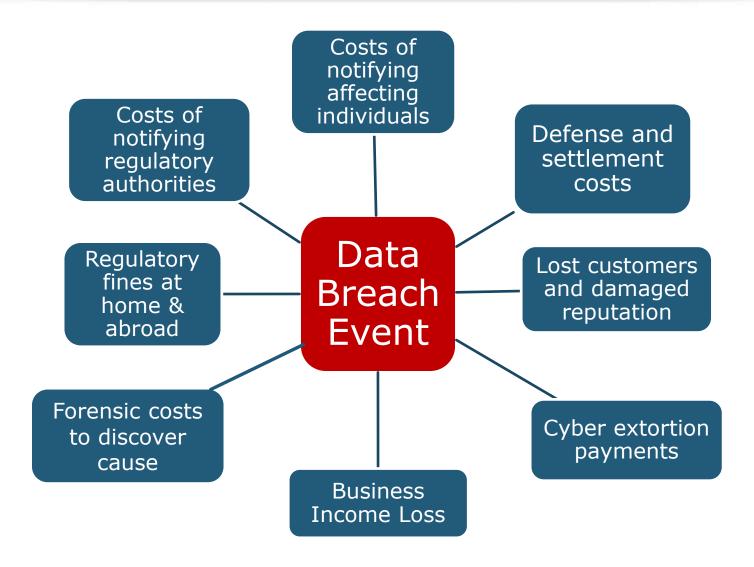


The 781 reported data breaches in 2015 was virtually unchanged form the record 783 reported in 2014. The number of exposed records soared to 169.1 million, and increase of 97.5%.

Source: Identity Theft Resource Center (updated as of Jan. 6, 2016); http://www.idtheftcenter.org/images/breach/ITRCBreachReport2015.pdf

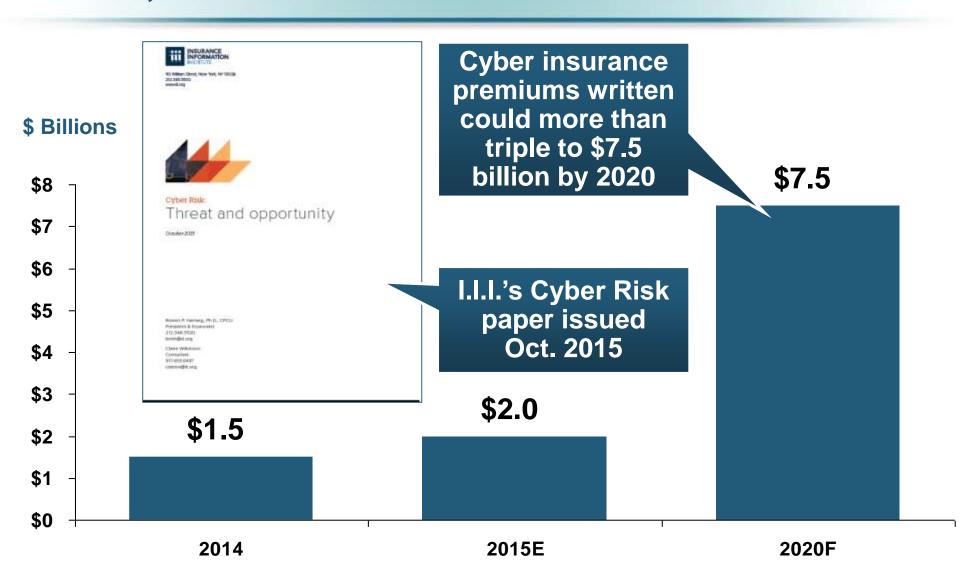
Data/Privacy Breach: Many Potential Costs Can Be Insured





Estimated Cyber Insurance Premiums Written, 2014 – 2020F







THE SHARING (ON-DEMAND) ECONOMY

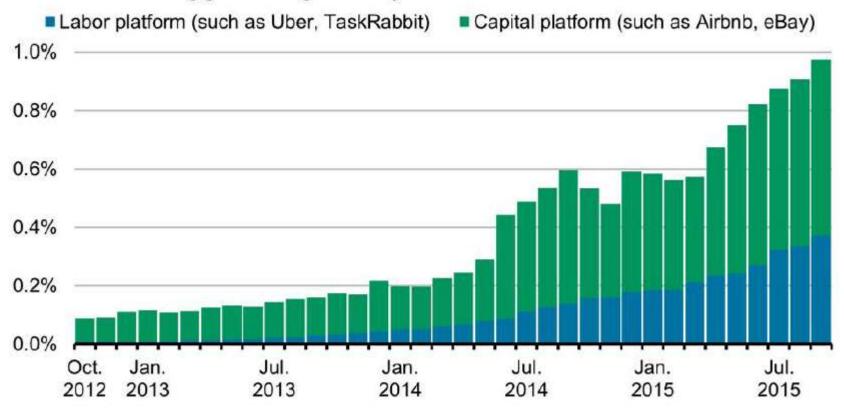
Area of Extreme Interest—And Insurers Are Providing Solutions for this Dynamic Economic Segment

Tiny, but Growing



Gig Growth

Share of U.S. adults earning income in a given month via online platforms, often referred to as the gig or sharing economy.



Source: JPMorgan Chase Institute | WSJ.com

Sharing/On-Demand/Peer-to-Peer Economy Impacts Many Lines of Insurance Insurance

- The "On-Demand" Economy is or will impact many segments of the economy important to P/C insurers
 - Auto (personal and commercial)
 - Homeowners/Renters
 - Many Liability Coverages
 - Professional Liability
 - Workers Comp
- Many insurance questions have arisen
- Insurance solutions are increasingly available to fill the many insurance gaps that arise



Labor on Demand: Huge Implications for the US Economy, Workers & Insurers





Ridesharing Regulation/Legislation and Status of ISO Filings as of 9/30/15



Status Ride Sharing Legislation/Regulation

Adopted/Enacted Pending Failed TNC Model -

Status of ISO Filings



TNC: Transportation Network Companies.

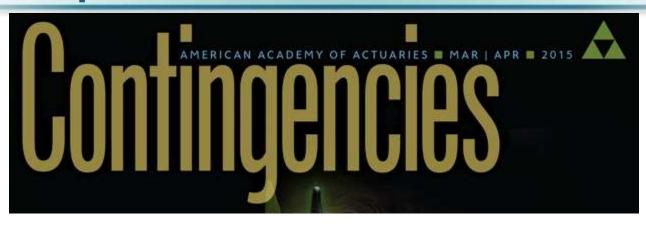


AUTO TECHNOLOGY & THE FUTURE OF AUTO INSURANCE

Technology Promises Safer Cars and Highways, *BUT* Some Analysts, Media and Many in Silicon Valley Are Predicting Doom for Auto Insurers



When Computers Take the Wheel . . .



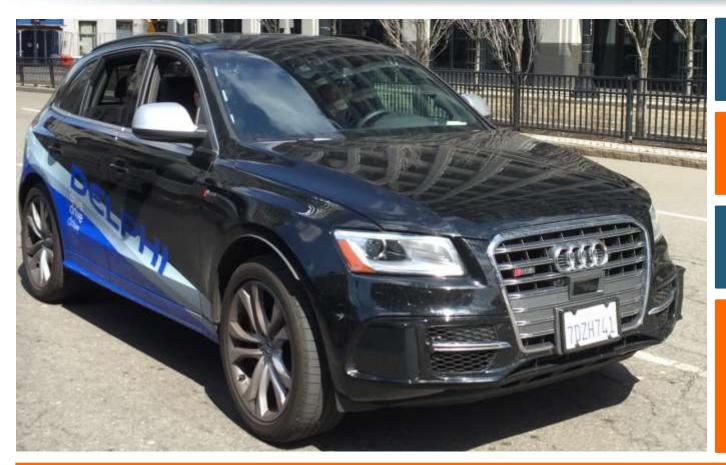


Autonomous vehicles will challenge auto insurers, but they won't obliterate them





This is a Test . . . On the Street



Delphi prototype "Road-runner"

SF to NYC in Nine Days (4/2015)

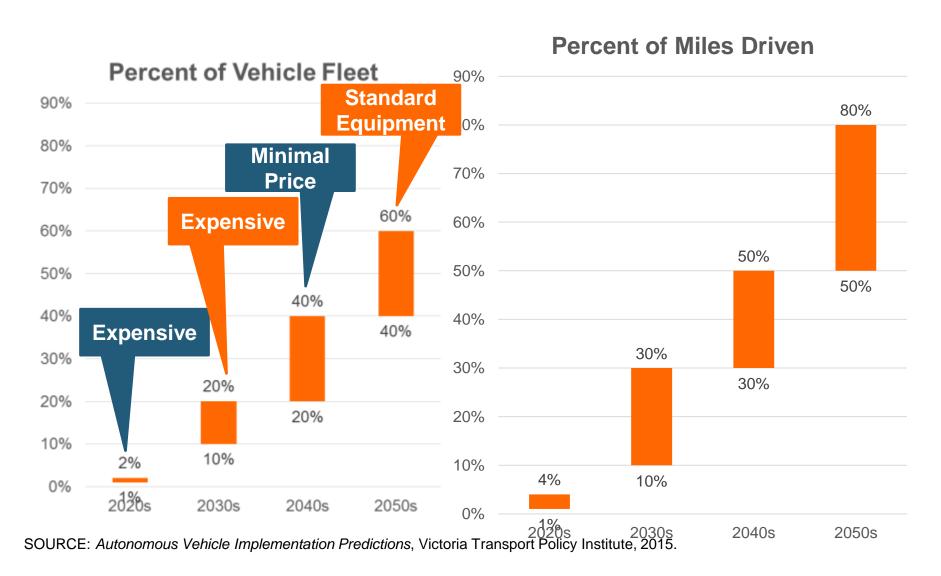
3,400 Miles – All but 50 Autonomous

Issues:
'Unmarked Lanes,
Heavy
Roadworks,'
When Sun Was
Low in Sky

All Major Manufacturers Are Developing These Safety Devices. Autopilot Features Are Imminent.

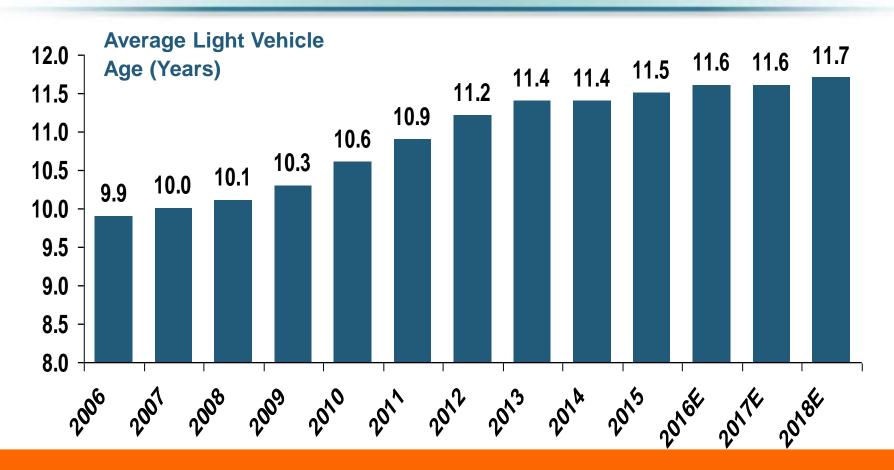
When Will This Happen?





Why Will It Take So Long?



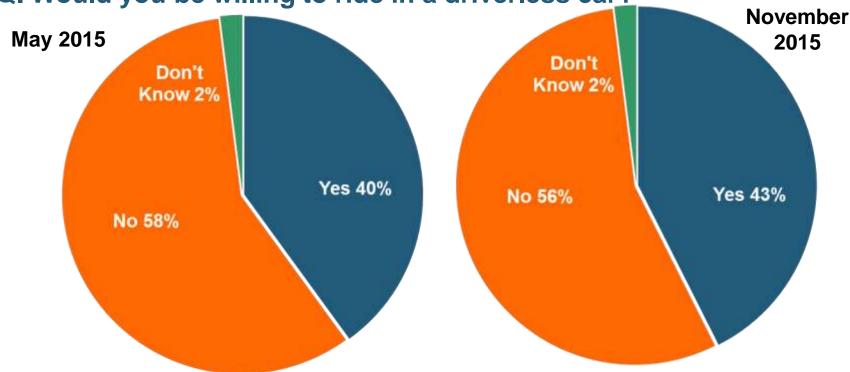


Recession Hangover – People Struggling to Afford Major Purchase; Cars Are Built Better, Last Longer.

Why Will It Take So Long?



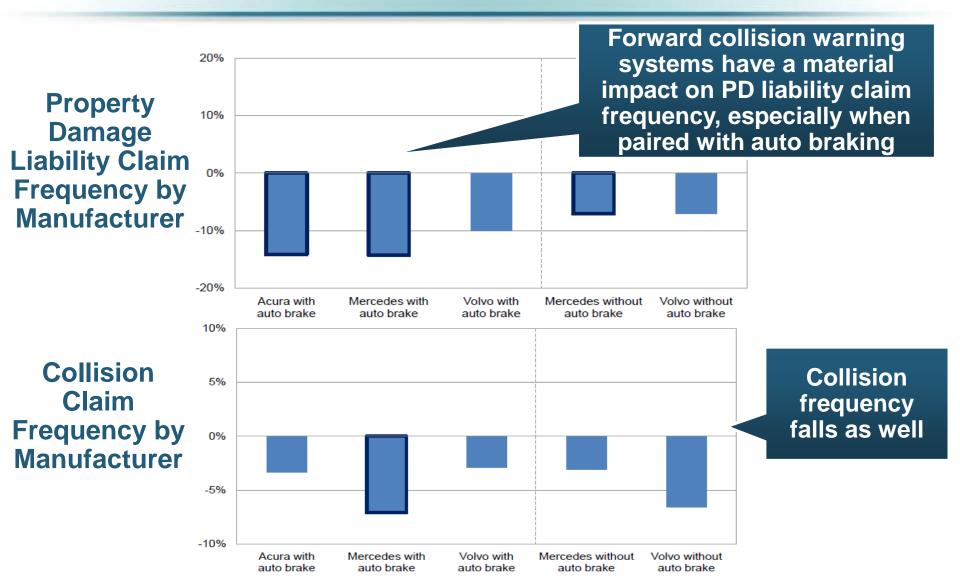




The Percentage Willing to Ride in a Driverless Car Rose Slightly. 69 Percent of People Over 64 Were Unwilling to Ride.

Meanwhile, Other Important Tech Improvements Are Coming to Autos

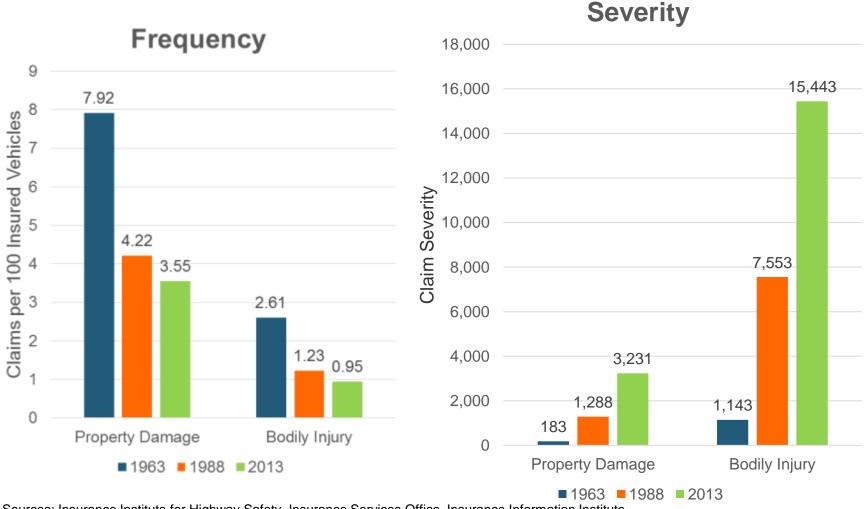




Source: Highway Loss Data Institute and Insurance Institute for Highway Safety presentation by Matthew Moore, *Measuring Crash Avoidance System Effectiveness with Insurance Data,"* January 30 2013; Insurance Information Institute.

Auto Insurance: Frequency vs. Severity



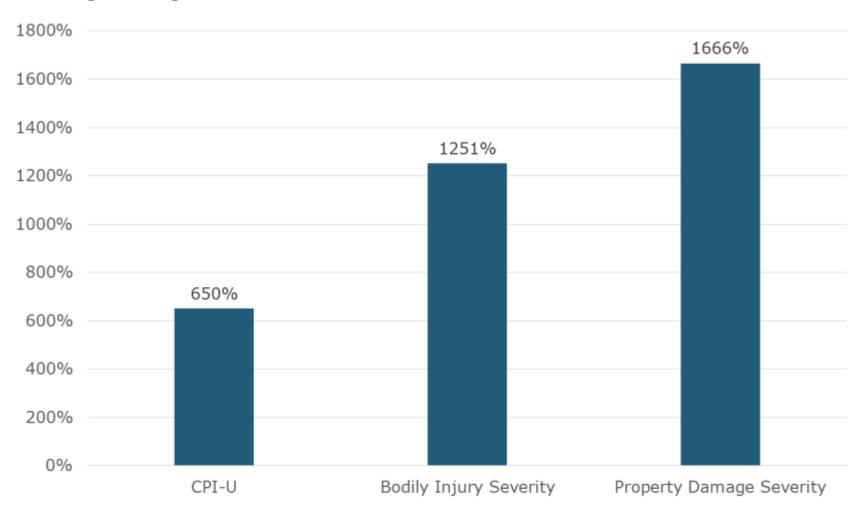


Sources: Insurance Institute for Highway Safety, Insurance Services Office, Insurance Information Institute.

Auto Claims Have Grown Faster Than Inflation for 50 Years



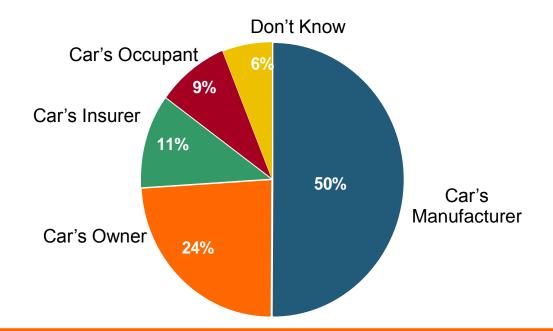
Percentage Change, 1963-2013



Who Is Responsible?



Q. Who should be responsible if an accident occurred involving a driverless car?

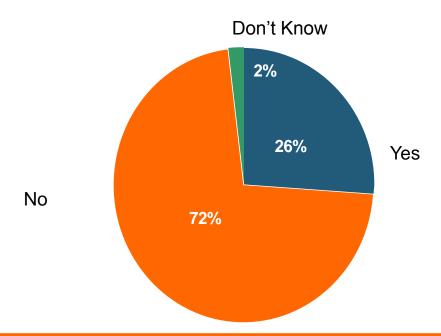


Half of Respondents Think a Driverless Car's Manufacturer Should Bear Responsibility in Case of an Accident.

Who Is Responsible?



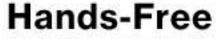
Q. Would you be willing to pay more for your car to cover the manufacturer's liability in case of an accident?



Only a Quarter of Americans Would Be Willing to Pay More for a Driverless Car to Cover the Manufacturer's Liability in Case of an Accident.

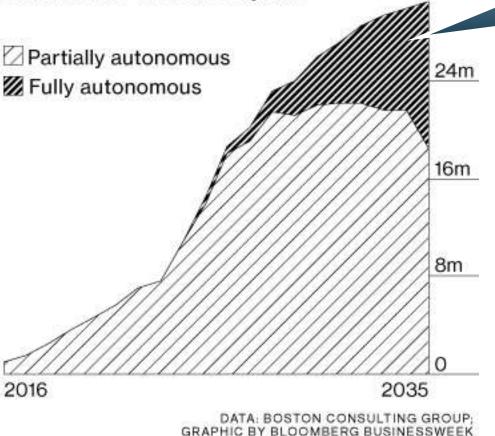
Media is Obsessed with Driverless Vehicles: Often Predicting the Demise of Auto Insurance





Projected global unit sales of autonomous vehicles over the next 20 years

32m



By 2035, it is estimated that 25% of new vehicle sales could be fully autonomous models

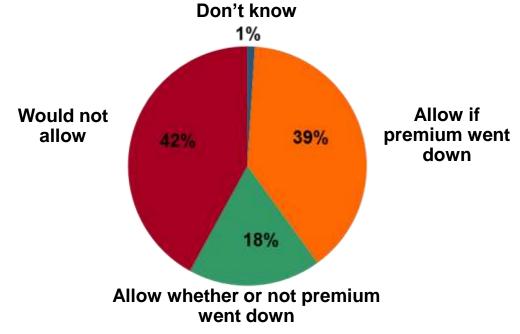
Questions

- Are auto insurers monitoring these trends?
- How are they reacting?
- Will Google take over the industry? (cars/sales)
- Will the number of auto insurers shrink?
- How will liability shift?

I.I.I. Poll: Telematics



Q. I'm going to ask you a question about your opinion of insurance companies collecting information about how and when you drive in order to set your auto insurance premium. Please tell me which statement you agree with. Would you...¹



More Than Half of Auto Policyholders Would Allow Their Insurer to Collect Their Driving Information In Order to Set Premiums.

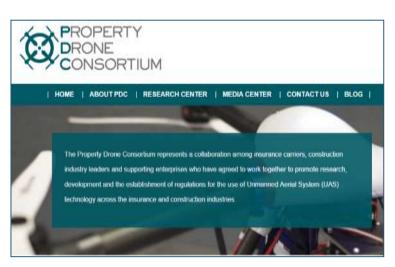
Source: Insurance Information Institute Annual *Pulse* Survey.

¹Asked of those who auto insurance.

Send in the Drones: Potential Rapid Adoption in Industry; Media Loves It







- Drones or Unmanned Aerial Vehicle (UAV) technology is seeing rapid adoption rate in many industries, including insurance
- FAA granting Section 333 exemptions for commercial use and testing of UAS
- At least 5 insurers have received permission to test
- Wide variety of applications: claims, pre-event property inspections...
- Insurers partnering with construction industry to guide R&D and regulation of UAV use via *Property Drone* Consortium: www.propertydrone.org

Summary



- 2015 Was Profitable for the P/C Industry
- Low Interest Rates Present a Challenge
- Rate Changes Flat, Perhaps Lower
- Loss Trends Accelerating, Especially in Auto
- NC Mirrors Most U.S. Trends (except Residual Market)
- Flood Insurance: Is Anyone Buying?
- Disruptors Loom, but Industry Appears Ready



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