

Profitability, Growth in P/C Industry Missouri and Beyond

St. Louis CPCU Chapter, September 13, 2016

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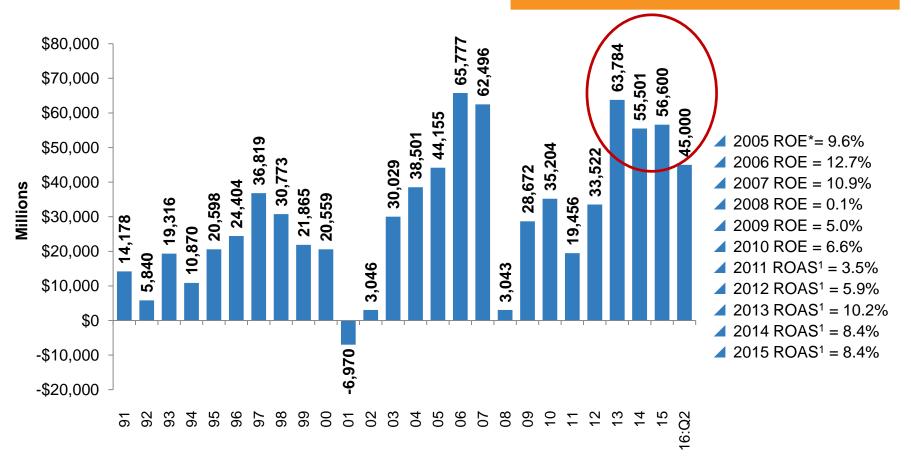
Insurance Industry: Financial Update & Outlook

2015 Was a Reasonably Good Year and Similar to 2014

2016: Smarting from Catastrophes

P/C Industry Net Income After Taxes 1991-2016:Q2 (preliminary) Profits Are 2

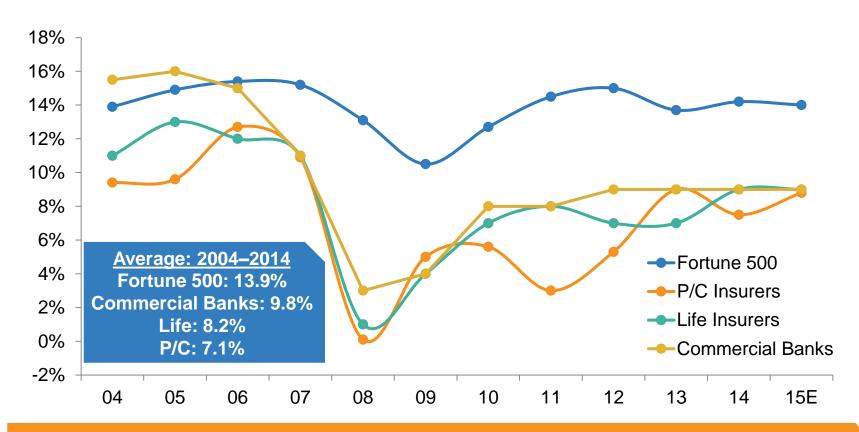
Profits Are 28 Percent Below Last Year Through Two Quarters. Little Cats, Weak Auto Results





*ROE figures are GAAP; ¹Return on avg. surplus. Excluding Mortgage & Financial Guaranty insurers yields a 8.2% ROAS in 2014, 9.8% ROAS in 2013, 6.2% ROAS in 2012, 4.7% ROAS for 2011, 7.6% for 2010 and 7.4% for 2009. 2016:Q2 is annualized Sources: A.M. Best; ISO, a Verisk Analytics company; Insurance Information Institute.

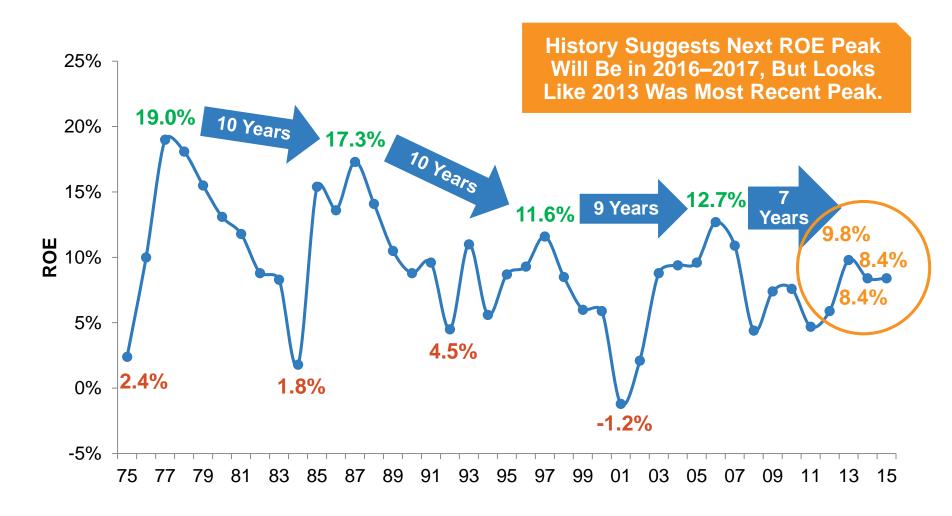
Return on Equity by Financial Services Sector vs. Fortune 500, 2004-2015*



Banks and Insurers Have Substantially Underperformed the Fortune 500 Since the Financial Crisis.



Profitability Peaks & Troughs in the P/C Insurance Industry, 1975-2015

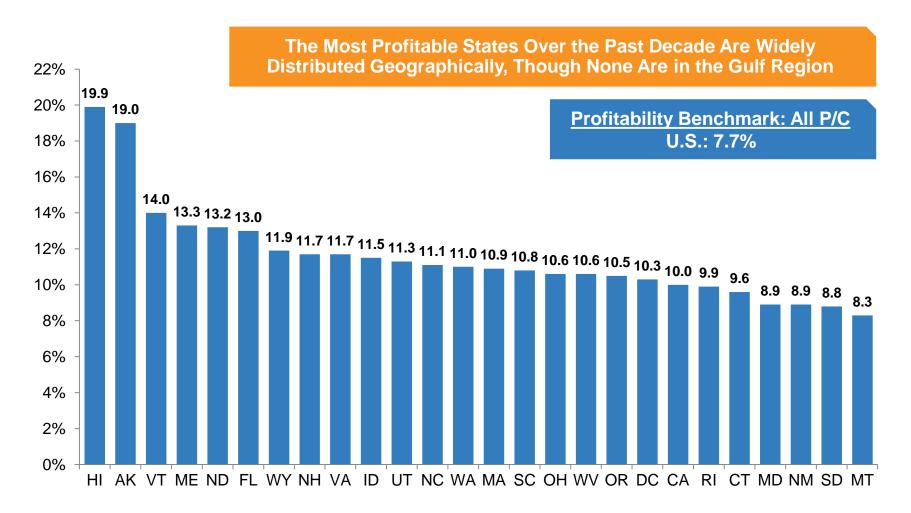




*Profitability = P/C insurer ROEs. 2011-14 figures are estimates based on ROAS data.

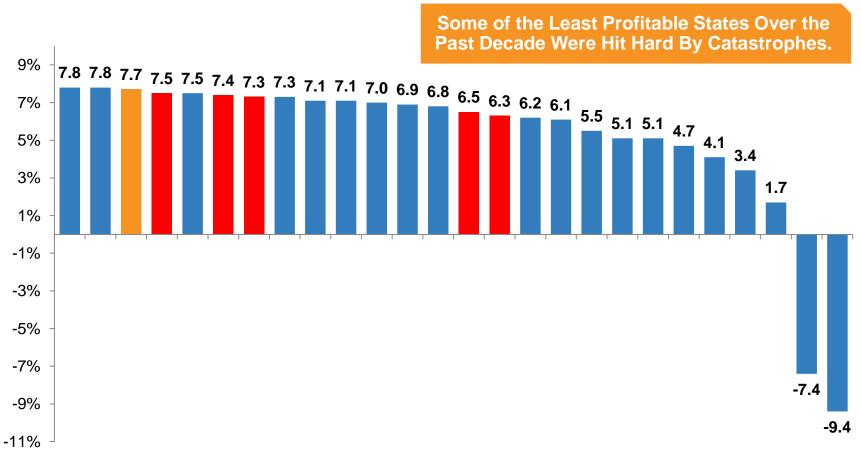
Note: Data for 2008-2014 exclude mortgage and financial guaranty insurers.

RNW All Lines, 2005-2014 Average: Highest 25 States





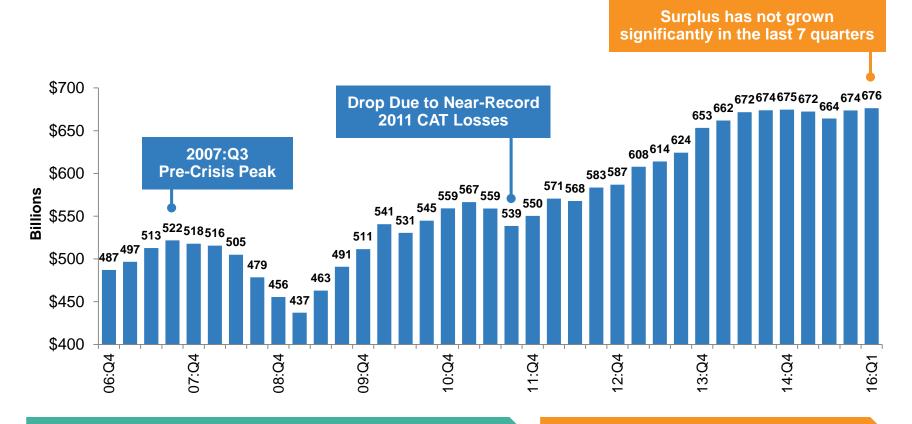
RNW All Lines, 2005-2014 Average: Lowest 25 States



PA WI US IL TX IA KS MN AR NE IN CO AZ KY MO TN NV NJ GA NY DE AL MI OK MS LA



Policyholder Surplus, 2006:Q4-2016:Q1



The Industry Now Has \$1 of Surplus for Every \$0.75 of NPW, Close to the Strongest Claims-paying Status in its History.

The P/C Insurance Industry Entered 2016 in Very Strong Financial Condition.

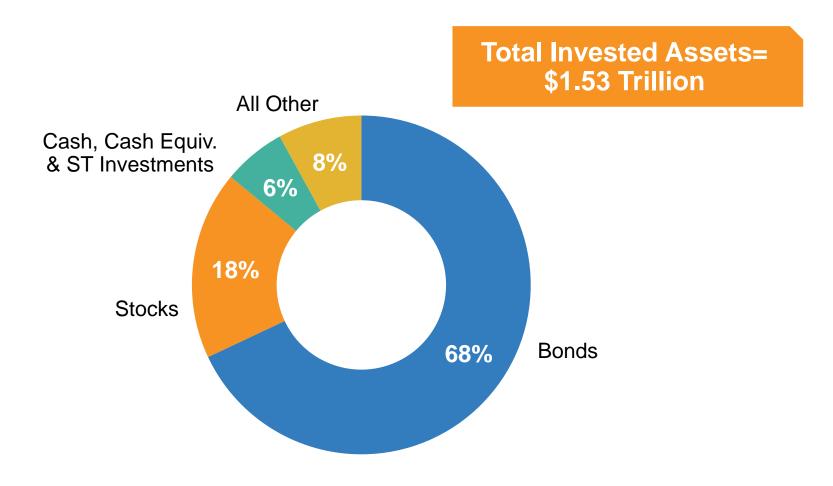


Investments: The New [Grim] Reality

Investment Performance is a Key Driver of Profitability

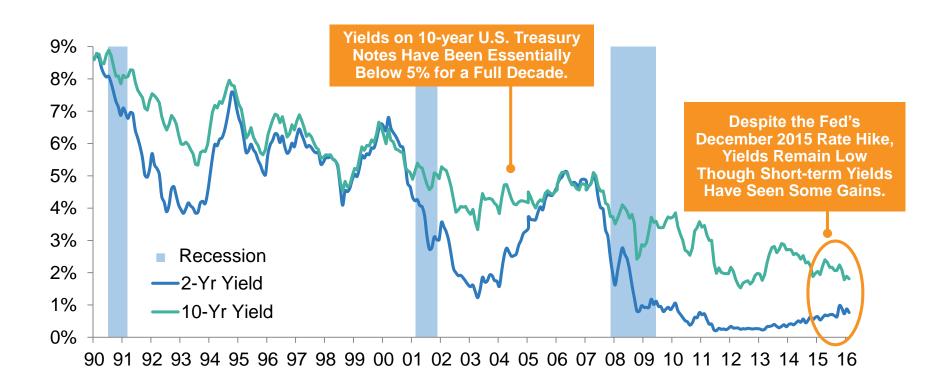
Depressed Yields Will Necessarily Influence Underwriting & Pricing

Distribution of Invested Assets*: P/C Insurance Industry, 2015





U.S. Treasury Security Yields: A Long Downward Trend, 1990-2016*



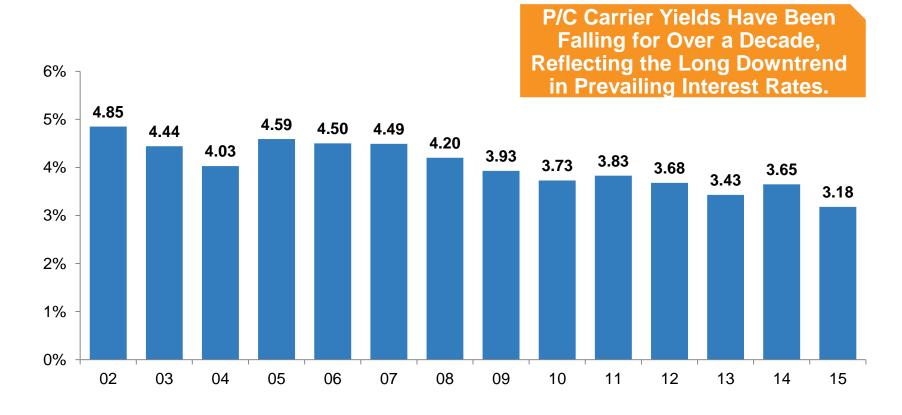
Bonds Constitute Slightly More Than 2/3 of P/C Industry Investments.
Roughly 36% of P/C Bonds Are in 1-5-Year Durations, So They Will Respond to Rising Interest Rates in Just a Few Years. But Nearly Half of the Bond Portfolio is in 5-Year or Longer Durations, Which Will Take Longer to Rise.



*Monthly, constant maturity, nominal rates, through April 2016.

Sources: Federal Reserve Bank at <u>federalreserve.gov/releases/h15/data.htm</u>; National Bureau of Economic Research (recession dates); Insurance Information Institute.

P/C Insurer Portfolio Yields, 2002-2015



Even as Prevailing Rates Rise in the Next Few Years,
Portfolio Yields Are Unlikely to Rise Quickly,
Since Low Yields of Recent Years Are "Baked In" to Future Returns.



Distribution of Bond Maturities, P/C Insurance Industry, 2005-2015

	<1 yr	1 – 5 years	5 – 10 years	10-20	20>
2015	16.3%	35.8%	33.7%	9.0%	5.1%
2014	16.8%	37.1%	30.8%	9.6%	5.7%
2013	16.5%	38.8%	29.3%	9.8%	5.7%
2012	16.6%	40.4%	27.6%	9.8%	5.7%
2011	14.9%	41.2%	27.3%	10.4%	6.2%
2010	16.0%	39.5%	27.1%	11.2%	6.2%
2009	15.6%	36.4%	29.0%	11.9%	7.1%
2008	15.7%	32.4%	31.2%	12.7%	8.1%
2007	15.2%	30.0%	33.8%		8.1%
2006	16.0%	29.5%	34.1%		
2005	16.0%	28.8%	34.1%	13.6%	7.6%

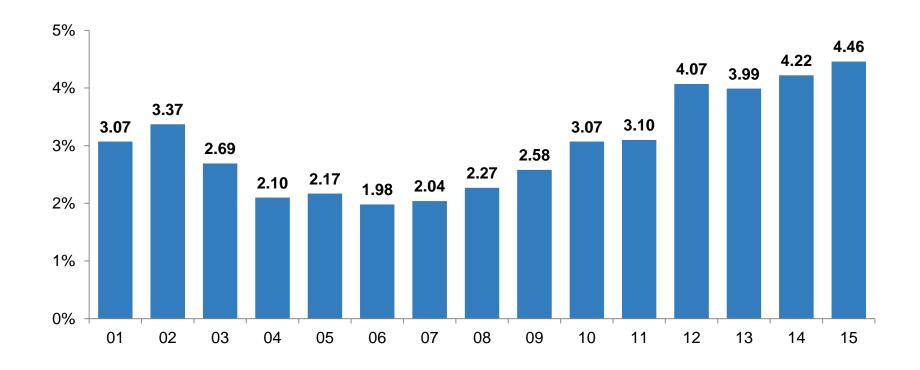
Two main shifts over these years:

From 2007 to 2011-12, from bonds with longer maturities to bonds with shorter maturities. But beginning in 2013, the reverse.

Note, however, that the percentages in bonds with maturities over 10 years continues to drop.



P/C Insurers: Below-Investment-Grade (BIG) Bonds as a Percent of Total Bonds, 2001-2015

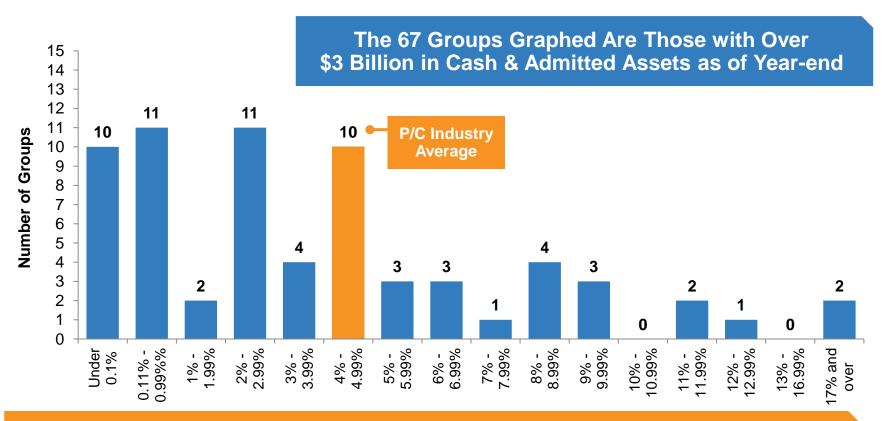


Chasing Yield? As a Group, P/C Carriers Have Increased the Percentage of Bond Investments in Riskier Instruments. Since 2006, That Percentage Has Risen About 250 Basis Points.

As Interest Rates Rise, Will This Percentage Return to Pre-recession Levels?



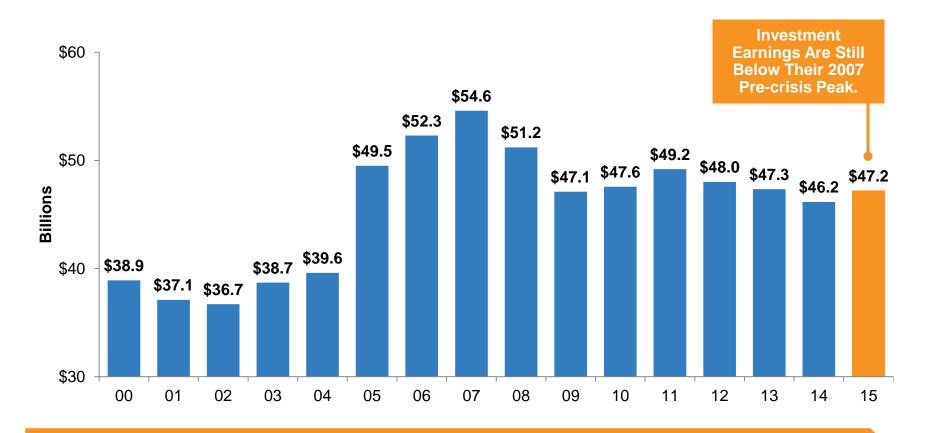
P/C Insurer Groups Holdings of BIG* Bonds as a Percent of Total Bonds, 2014



There is a Wide Disparity Among Insurance Groups Regarding Holdings of Below-investment-grade Bonds. Some Hold None (Or Almost None); a Few Have Over 10% of Their Bond Portfolio in BIGs.



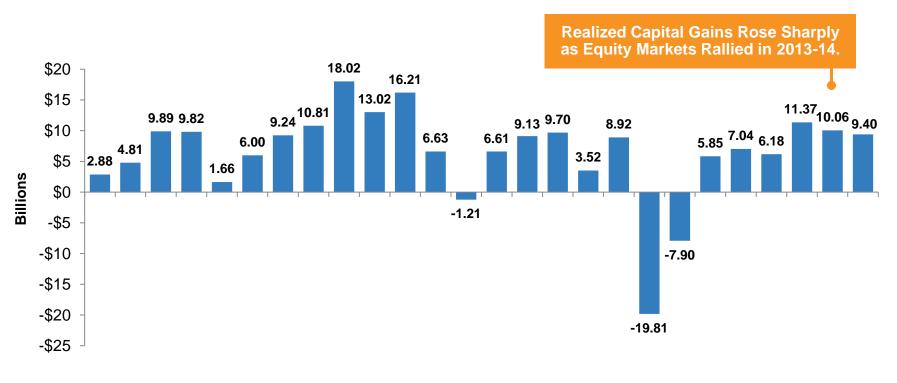
Property/Casualty Insurance Industry Investment Income: 2000-2015¹



Due to Persistently Low Interest Rates, Investment Income is Basically Stuck at its 2009 Level



P/C Insurer Net Realized Capital Gains/Losses, 1990-2015



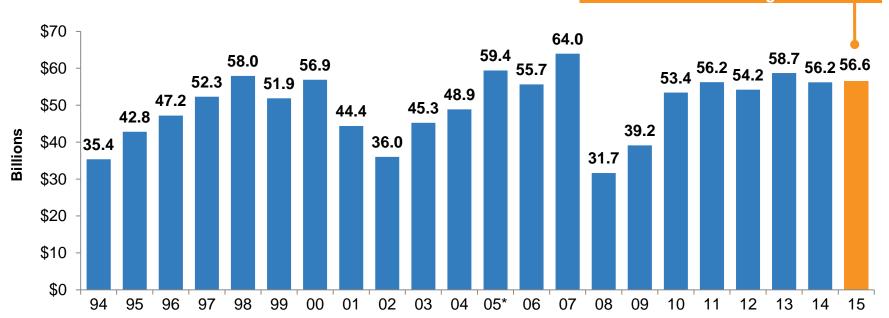
90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15*

Insurers Posted Net Realized Capital Gains in 2010-2014 Following Two Years of Realized Losses During the Financial Crisis. Realized Capital Losses Were a Primary Cause of 2008-09's Large Drop in Profits and ROE.

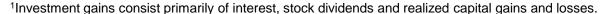


Property/Casualty Insurance Industry Investment Gain: 1994-2015¹

Investment Gains in 2015 were Virtually the Same as Those Earned in 2010-14 but Still Well Below the Pre-crisis High.



Total Investment Gains Were Flat in 2015 as Realized Capital Gains Remained Robust.

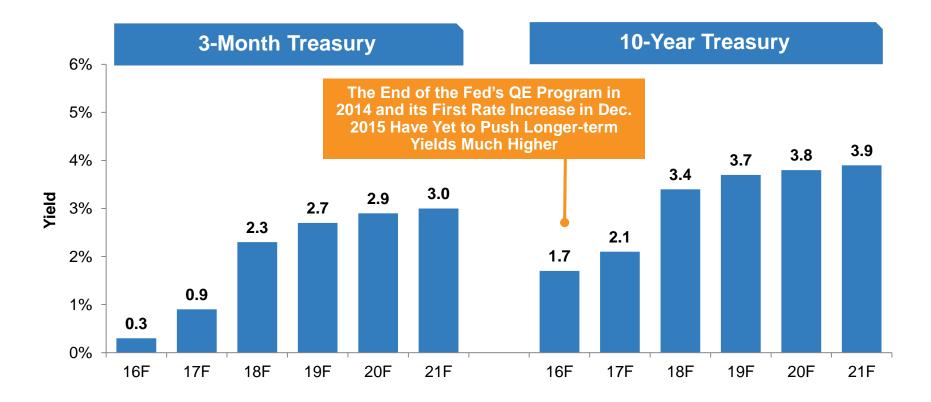


^{*2005} figure includes special one-time dividend of \$3.2B

Sources: ISO, a Verisk Analytics company; NAIC data, sourced from S&P Global Market Intelligence; Insurance Information Institute.



Interest Rate Forecasts: 2016-2021

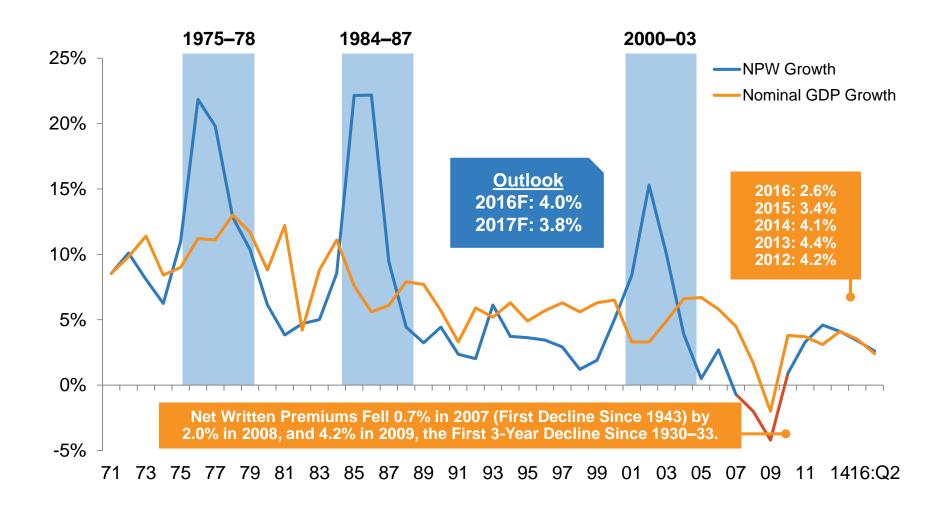


A "Normalization" of Interest Rates is Unlikely Until 2019, More than a Decade After the Onset of the Financial Crisis. Note how flat the Yield Curve is Expected to be.



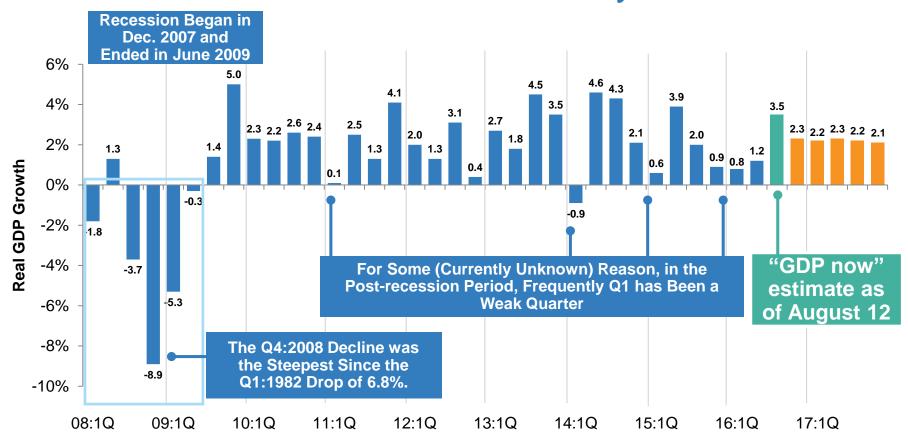
Underwriting Performance

Net Premium Growth (All P/C Lines): Annual Change, 1971-2016





U.S. Real GDP Growth,* Quarterly

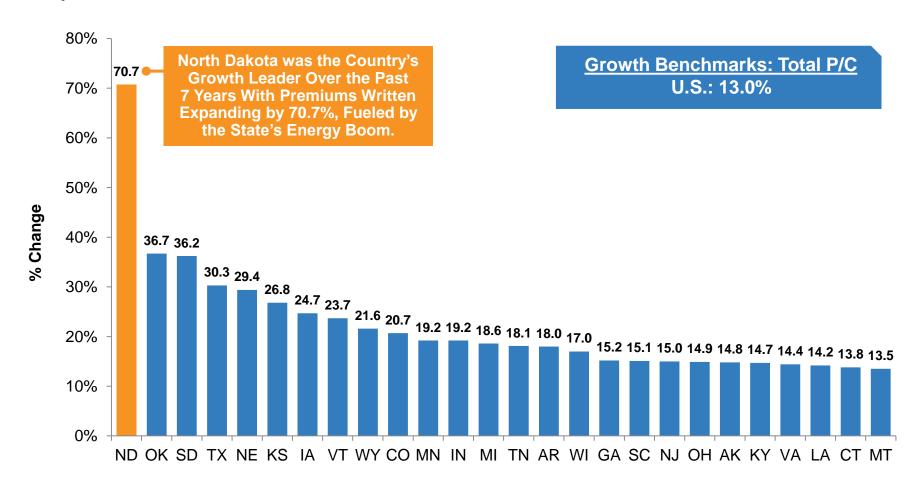


Demand for Insurance Should Increase Slowly in 2016 as GDP Growth Continues at a Steady, Albeit Moderate Pace and Gradually Benefits the Economy Broadly



Direct Premiums Written: Total P/C Percent Change by State, 2007-2014

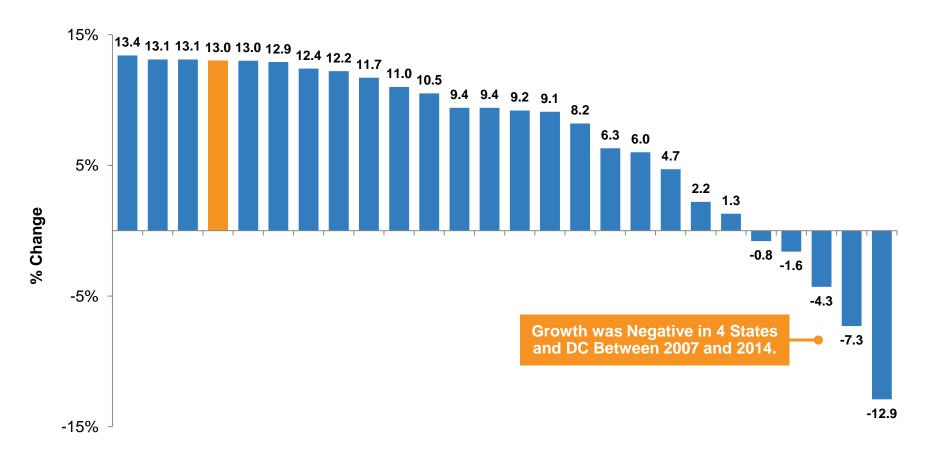
Top 25 States





Direct Premiums Written: Total P/C Percent Change by State, 2007-2014

Bottom 25 States

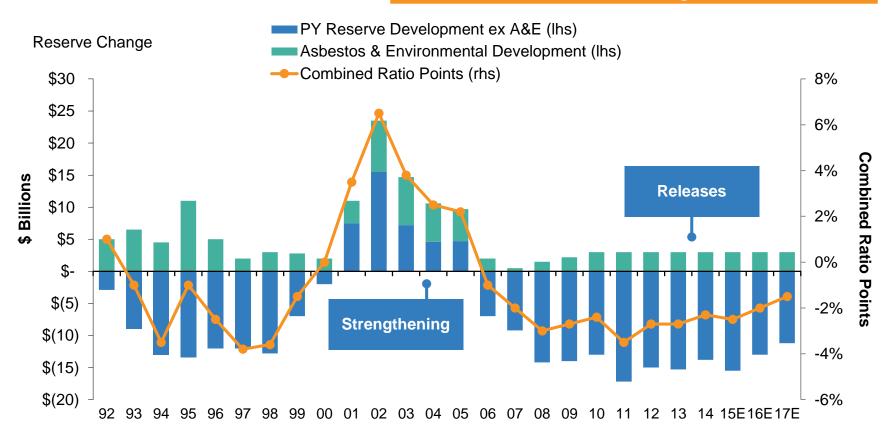


MO NY UT US NM MS MA AL NC MD WA RI NH IL PA ID ME CA OR FL AZ DC HI WV NV DE



P/C Insurance Loss Reserve Development, 1992-2017E*

Reserve Releases Are Expected to Taper Off Slowly, But They Will Continue to Benefit the Bottom Line and Combined Ratio Through at Least 2017





P/C Direct Written Premium by Line

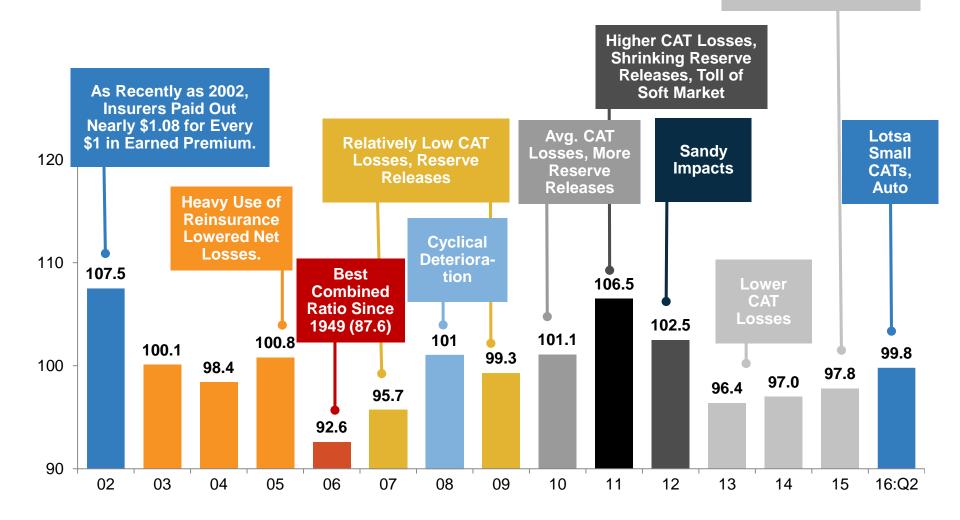
(Billions of Dollars)

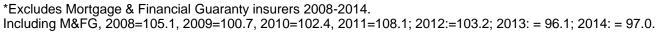
LOB	2016	2015	% Chg From Year Earlier
Personal Auto Liab	62.5	59.1	5.8%
Homeowners	46.4	45.3	2.3%
PhysDam (PA, CA)	46.4	43.4	7.1%
GL (incl Products)	32.9	32.1	2.4%
WC	29.5	28.8	2.5%
Fire & Allied Lines	17.3	18.3	-5.5%
CMP	20.2	20.1	0.5%
Comm Auto Liab	12.8	12.3	4.2%
Other	32.9	32.4	1.5%
Total	300.9	291.8	3.1%



P/C Insurance Industry Combined Ratio, 2001-2016:Q2*

3 Consecutive Years of U/W Profits; 1st time since 1971-73





Sources: A.M. Best; ISO, a Verisk Analytics company; 2010-2014 is from A.M. Best P&C Review and Preview, February 16, 2016; 2015 from I.I.I/PCI/ISO; 2016 Estimate from I.I.I. based on S&P Global Market Intelligence data.



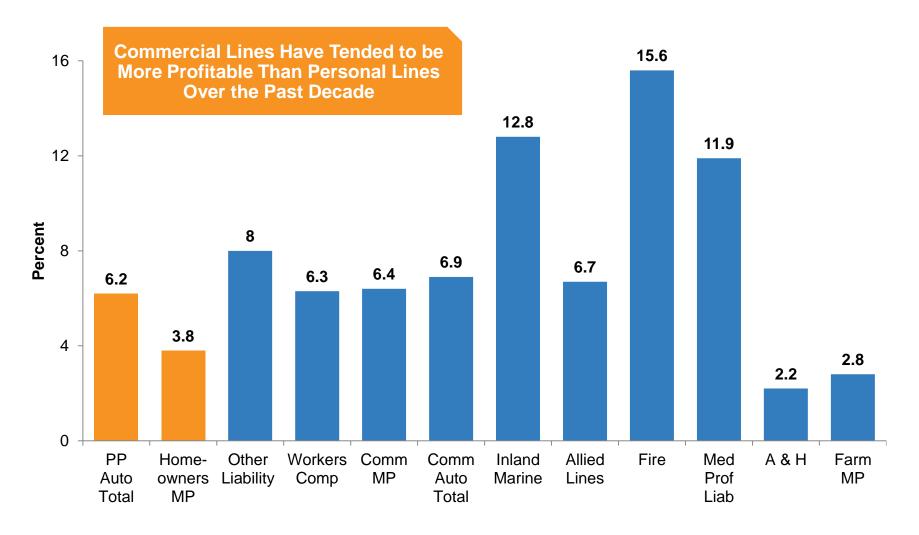
P/C Direct Incurred Loss Ratio by LOB

LOB	2016	2015	Chg From Year Earlier
Personal Auto Liab	72	68	4
Homeowners	56	55	1
PhysDam (PA, CA)	67	64	3
GL (incl Products)	52	51	1
WC	54	59	(5)
Fire & Allied Lines	56	55	1
CMP	51	48	3
Comm Auto Liab	64	62	3
Other	44	42	2
Total	59	57	2



Positive Number = Bad News

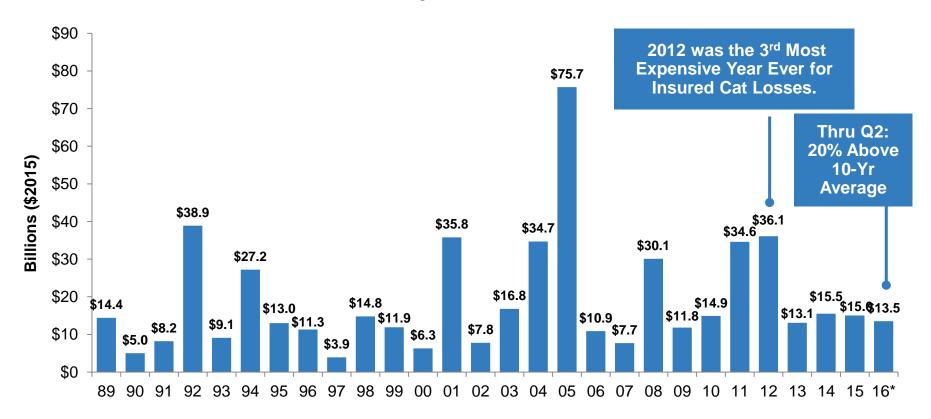
Return on Net Worth (RNW) Largest Lines: 2005-2014 Average





Catastrophes

U.S. Insured Catastrophe Losses



2013/14/15 Were Welcome Respites from 2011/12, Which Were Among the Costliest Years for Insured Disaster Losses in U.S. History. Longer-term Trend is for More – Not Fewer – Costly Events.

^{*}Estimate through first quarter.

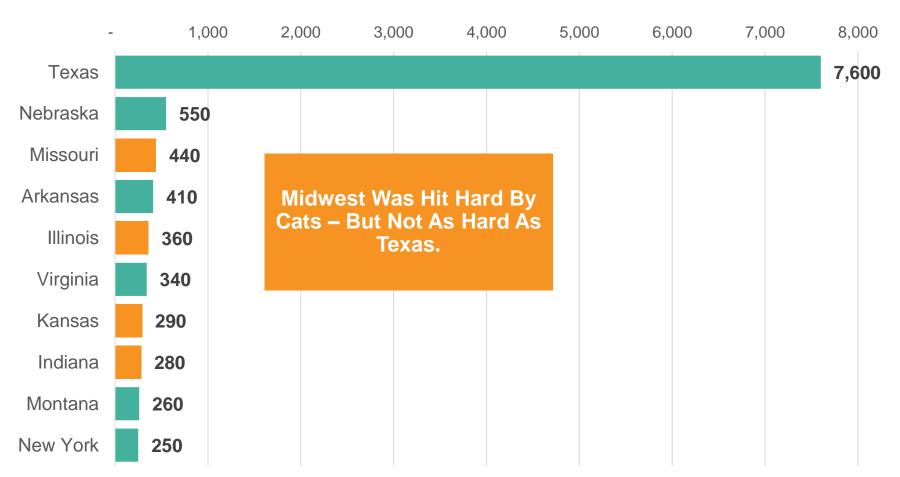


Note: 2001 figure includes \$20.3B for 9/11 losses reported through 12/31/01 (\$25.9B 2011 dollars). Includes only business and personal property claims, business interruption and auto claims. Non-prop/BI losses = \$12.2B (\$15.6B in 2011 dollars).

Sources: Property Claims Service, a Verisk Analytics business: Insurance Information Institute.

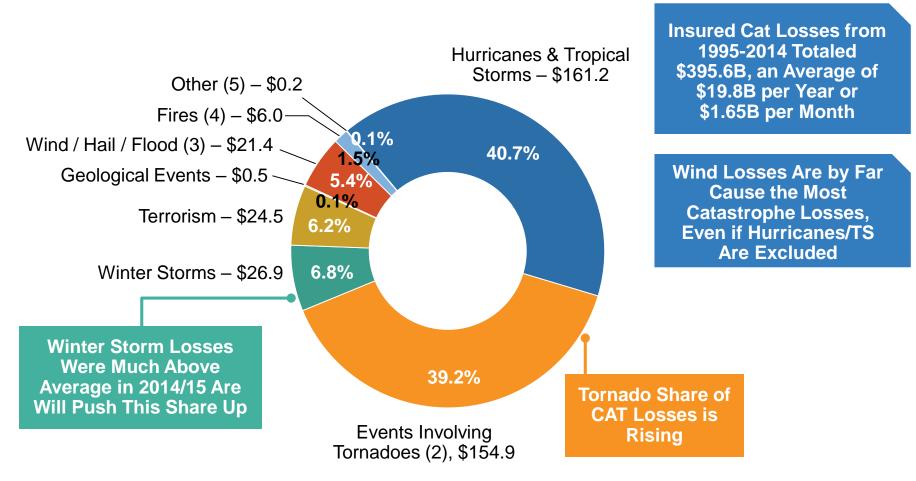
States Hit by Cats, First Half 2016

(Millions of Dollars)





Inflation Adjusted U.S. Catastrophe Losses by Cause of Loss, 1995-2014¹



¹Catastrophes are defined as events causing direct insured losses to property of \$25 million or more in 2014 dollars.



⁵Includes civil disorders, water damage, utility disruptions and non-property losses such as those covered by workers compensation. Amounts in billions of 2014 dollars. Source: ISO's Property Claim Services Unit.

²Excludes snow.

³Does not include NFIP flood losses

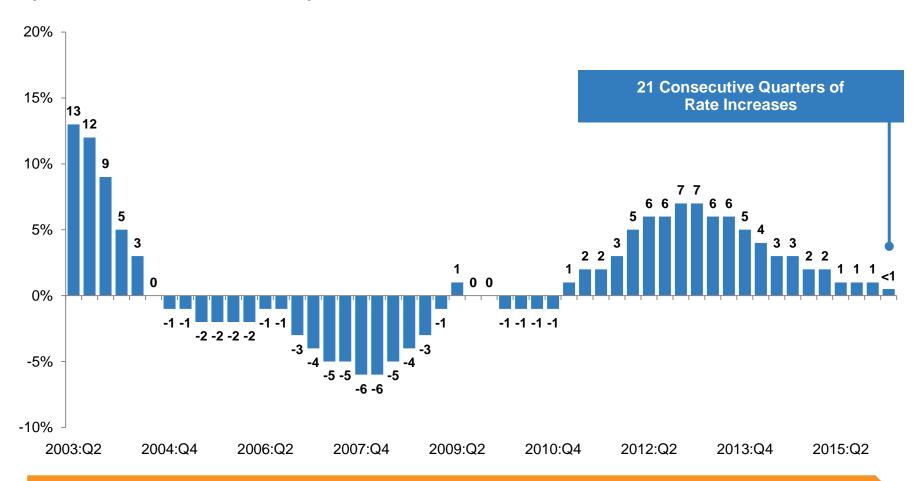
⁴Includes wildland fires

Commercial Rates*

Steady Going

*These Publicly Available Estimates May Differ Substantially From Events In Individual States and Markets

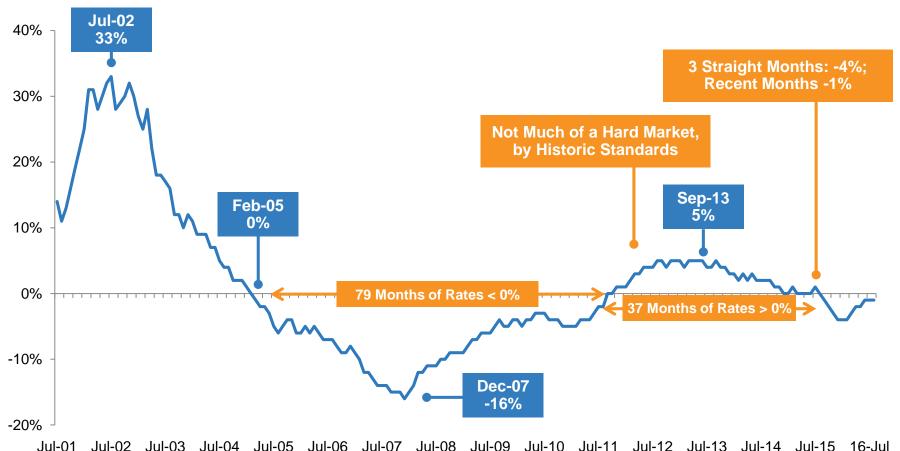
Commercial Lines Rate Change by Quarter (vs. Year Earlier)



First Quarter: <1% Decreases: WC, Property, D&O. 'Meaningful' Increases: Commercial Auto – similar to 2015:Q4



Commercial Lines Rate Change by Month (vs. Year Earlier)



Rates Are as Stable as They've Been in 15 Years. Modest Declines This Year but That May Be Ebbing. August: -1%



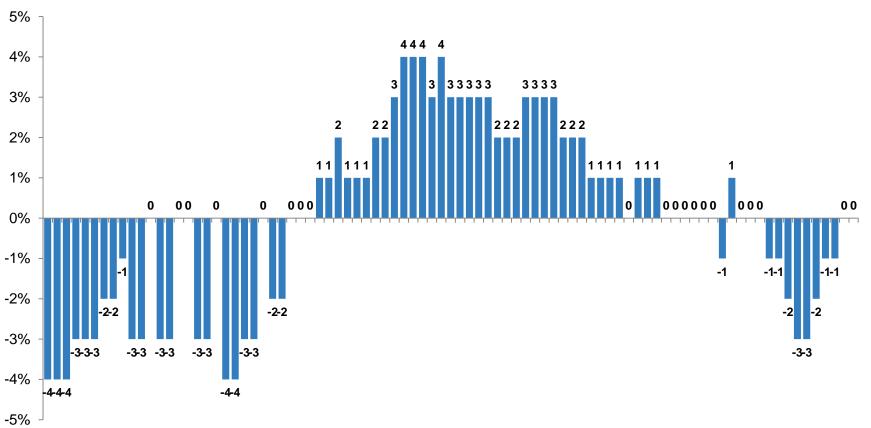
Commercial Property Rate Change by Month (vs. Year Earlier)



Commercial Property Rates Track Closely with Commercial Rates Overall

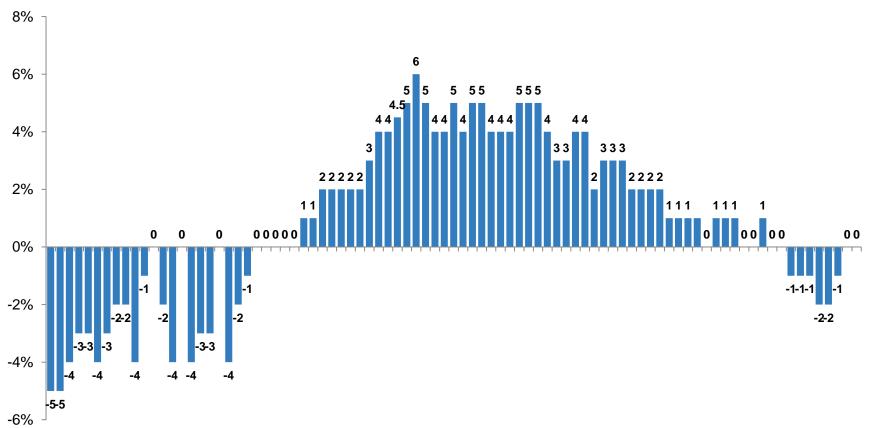


Business Interruption Rate Change by Month (vs. Year Earlier)





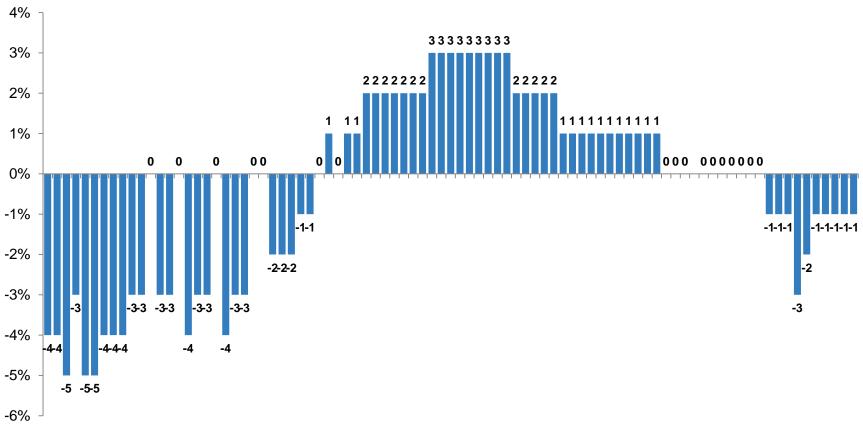
BOP Rate Change by Month (vs. Year Earlier)



Jun-09 Dec-09 Jun-10 Dec-10 Jun-11 Dec-11 Jun-12 Dec-12 Jun-13 Dec-13 Jun-14 Dec-14 Jun-15 15-Dec 16-Jun

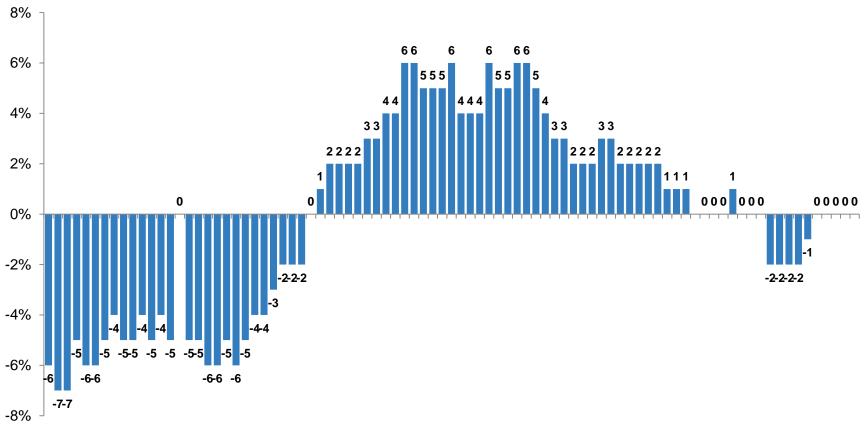
Rate Change on Business Owners Policies Can Be Bellwether for Small Commercial Risks

Inland Marine Rate Change by Month (vs. Year Earlier)



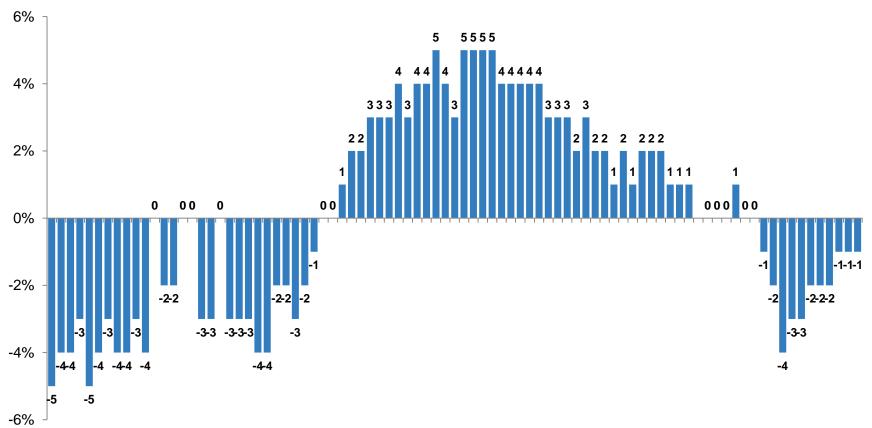


General Liability Rate Change by Month (vs. Year Earlier)



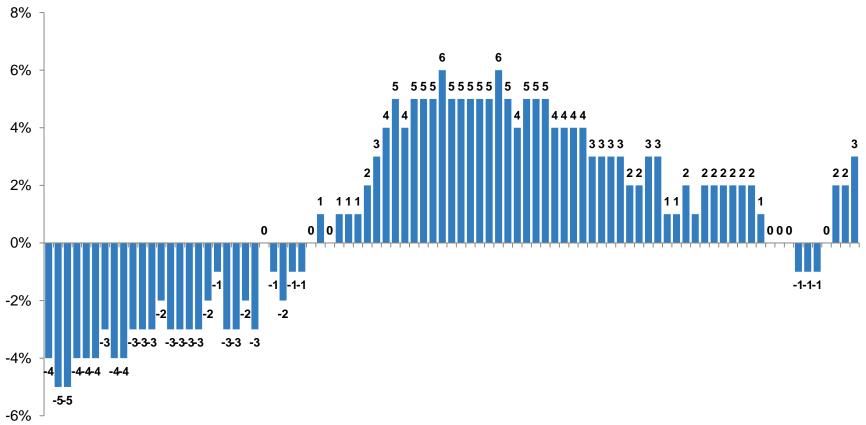


Umbrella/Excess Rate Change by Month (vs. Year Earlier)





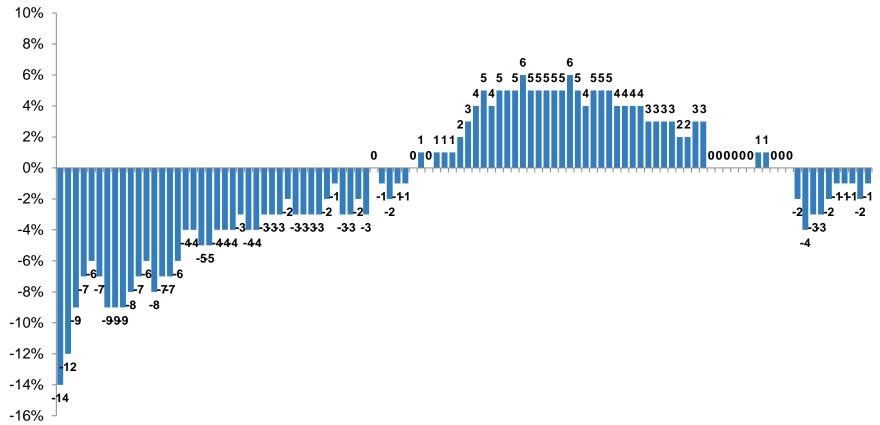
Commercial Auto Rate Change by Month (vs. Year Earlier)



Jun-09 Dec-09 Jun-10 Dec-10 Jun-11 Dec-11 Jun-12 Dec-12 Jun-13 Dec-13 Jun-14 Dec-14 Jun-15 15-Dec 16-Jun

Unlike Willis Towers Watson, MarketScout Sees Flat Commercial Auto Rates

Workers Comp Rate Change by Month (vs. Year Earlier)

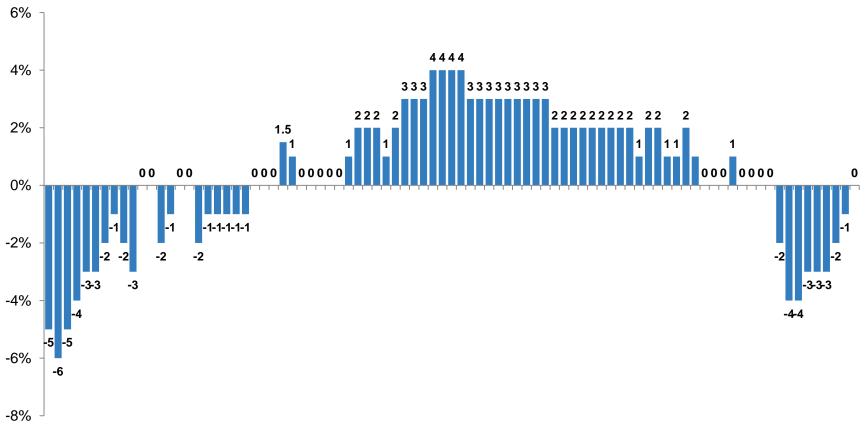


Jan-08 Jul-08 Jan-09 Jul-09 Jan-10 Jul-10 Jan-11 Jul-11 Jan-12 Jul-12 Jan-13 Jul-13 Jan-14 Jul-14 Jan-15 Jul-15 Jan-16 16-Jul

Workers Comp Rates Often Have Their Own Dynamic Apart from Market

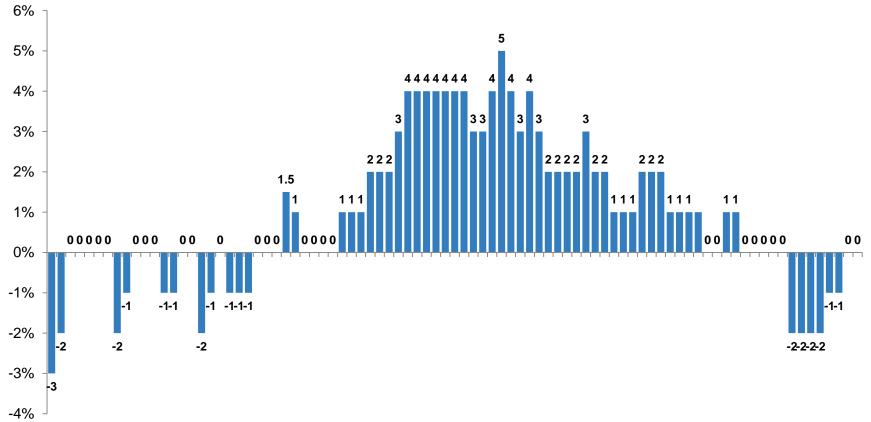


Professional Liability Rate Change by Month (vs. Year Earlier)





D&O Liability Rate Change by Month (vs. Year Earlier)

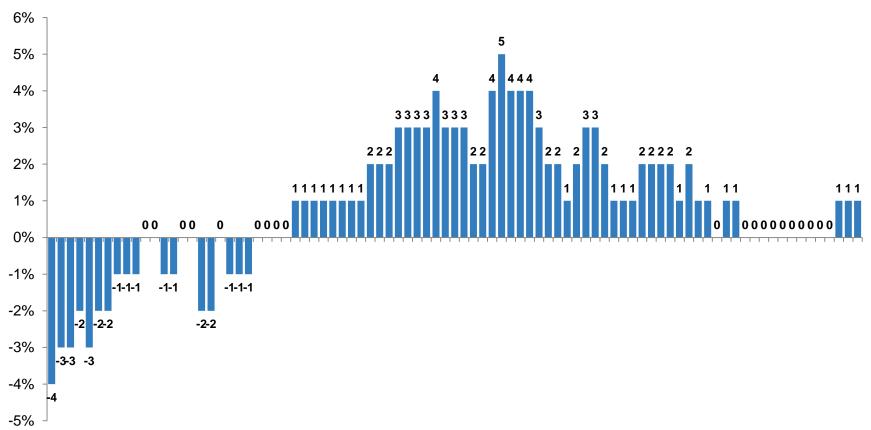


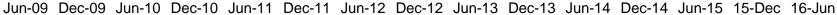
Jun-09 Dec-09 Jun-10 Dec-10 Jun-11 Dec-11 Jun-12 Dec-12 Jun-13 Dec-13 Jun-14 Dec-14 Jun-15 15-Dec 16-Jun

Willis Towers Watson Notes Decreases in This Line.



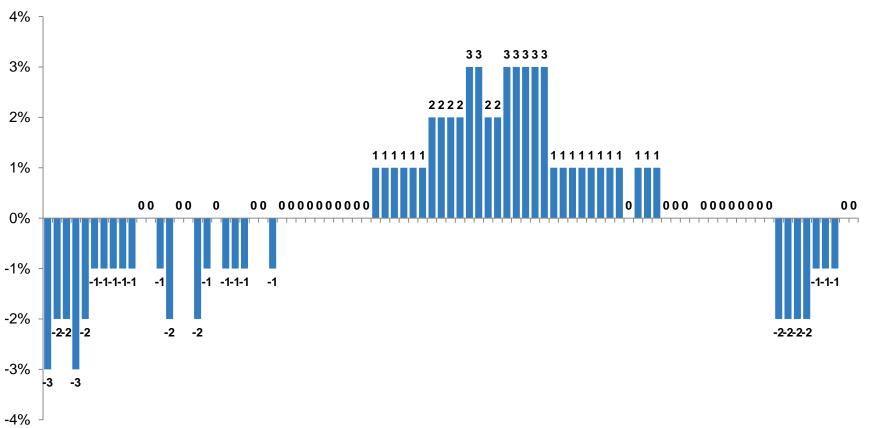
EPLI Rate Change by Month (vs. Year Earlier)





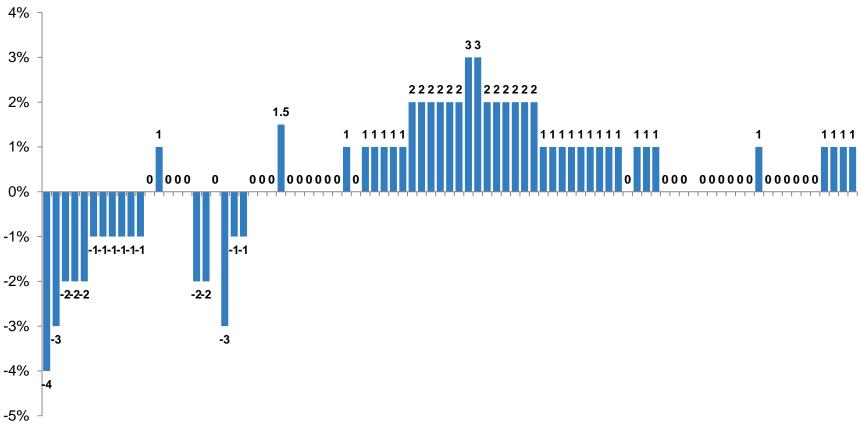


Fiduciary Liability Rate Change by Month (vs. Year Earlier)



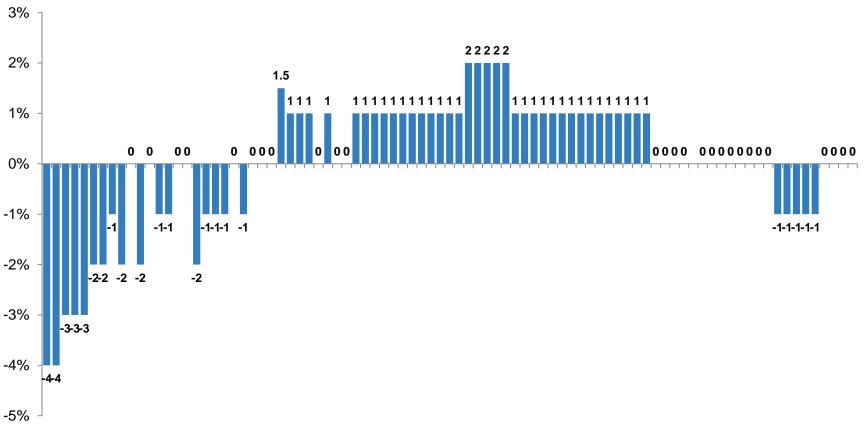


Crime Rate Change by Month (vs. Year Earlier)





Surety Rate Change by Month (vs. Year Earlier)

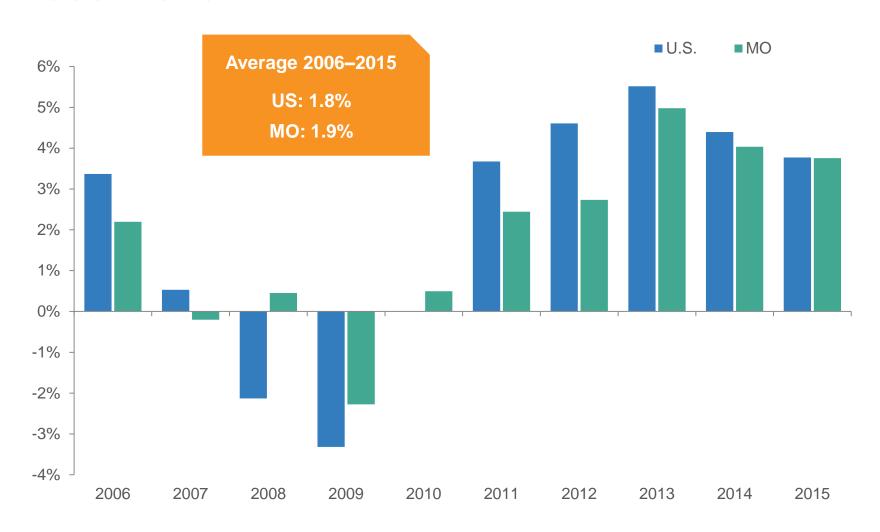




Profitability and Growth in Missouri P/C Insurance Markets

Analysis by Line and Nearby State Comparisons

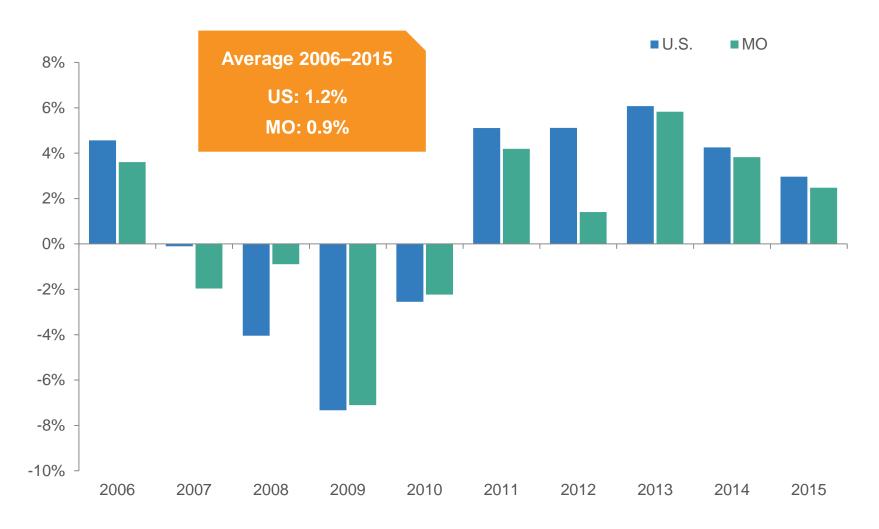
All Lines DWP Growth: MO vs. U.S., 2006–2015





Source: NAIC data, sourced from S&P Global Market Intelligence, Insurance Information Institute

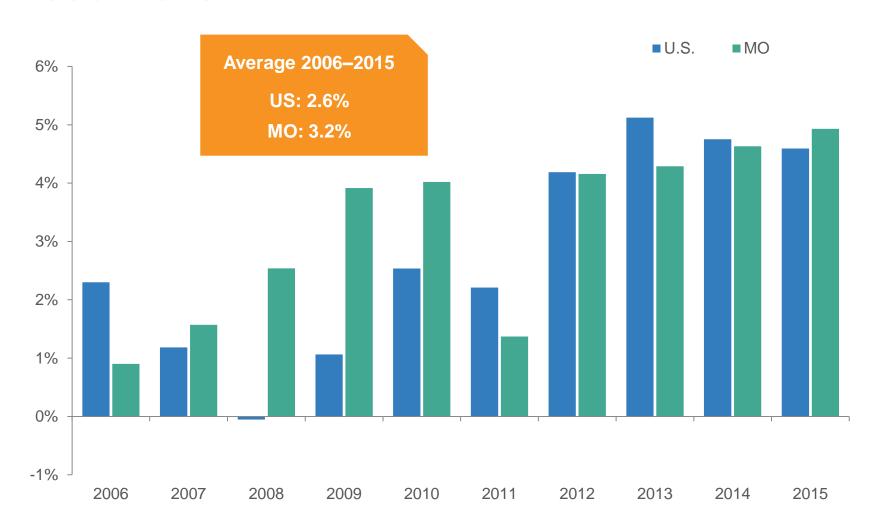
Comm. Lines DWP Growth: MO vs. U.S., 2006–2015





Source: NAIC data, sourced from S&P Global Market Intelligence, Insurance Information Institute

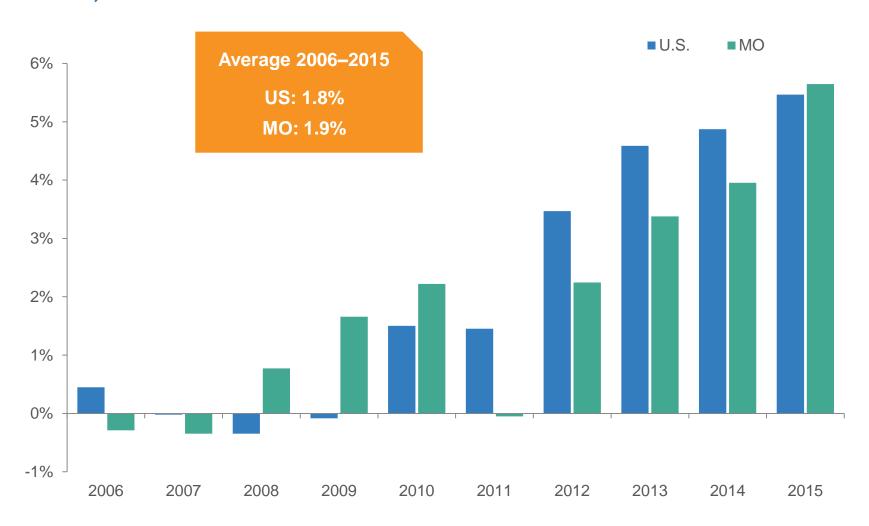
Personal Lines DWP Growth: MO vs. U.S., 2006–2015





Source: NAIC data, sourced from S&P Global Market Intelligence, Insurance Information Institute

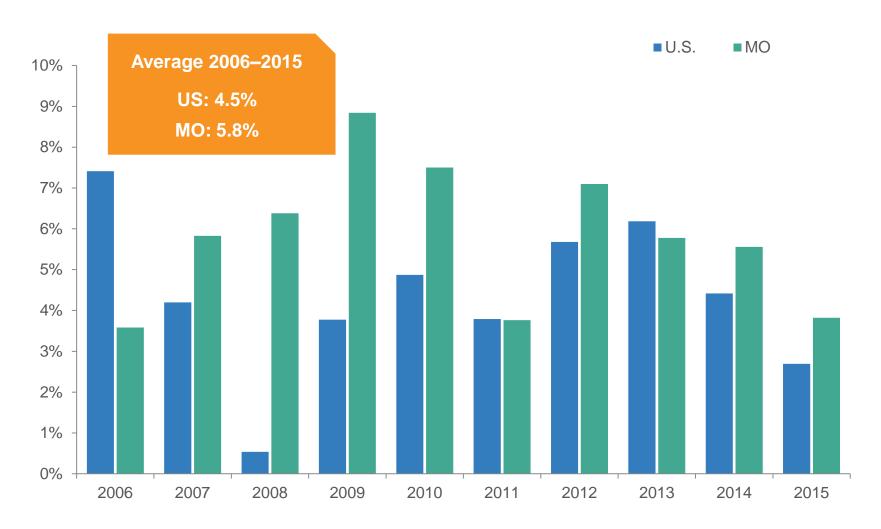
Private Passenger Auto DWP Growth: MO vs. U.S., 2006–2015





Source: NAIC data, sourced from S&P Global Market Intelligence, Insurance Information Institute

Homeowners MP DWP Growth: MO vs. U.S., 2006–2015





Source: NAIC data, sourced from S&P Global Market Intelligence, Insurance Information Institute

Top Ten Most Expensive and Least Expensive States for Automobile Insurance, 2013¹

Rank	Most Expensive States	Average Expenditure	Rank	Least Expensive States	Average Expenditure
1	New Jersey	\$1,254.10	1	Idaho	\$553.38
2	D.C.	1,187.49	2	Iowa	572.14
3	New York	1,181.86	3	South Dakota	580.99
4	Louisiana	1,146.29	4	Maine	592.82
5	Florida	1,143.83	5	North Dakota	604.58
6	Michigan	1,131.40	6	Wisconsin	621.05
7	Delaware	1,101.12	7	Indiana	621.71
8	Rhode Island	1,066.25	8	North Carolina	624.76
9	Connecticut	1,011.27	9	Nebraska	638.74
10	Massachusetts	1,007.98	10	Wyoming	639.71

Missouri Ranked 34th in Average Expenditure for Auto Insurance in 2013. The Average Expenditure was \$704.22.



Top Ten Most Expensive and Least Expensive States for Homeowners Insurance, 2013¹

Rank	Most Expensive States	HO Average Premium	Rank	Least Expensive States	HO Average Premium
1	Florida	\$2,115	1	Idaho	\$561
2	Texas ²	1,837	2	Oregon	568
3	Louisiana	1,822	3	Utah	609
4	Oklahoma	1,654	4	Wisconsin	665
5	Mississippi	1,395	5	Washington	676
6	Kansas	1,343	6	Nevada	687
7	Rhode Island	1,334	7	Delaware	709
8	Alabama	1,323	8	Arizona	724
9	Connecticut	1,274	9	Ohio	763
10	Massachusetts	1,263	10	Maine	776

Missouri Ranked as the 18th Most Expensive State for Homeowners Insurance in 2013, with an Average Expenditure of \$1,143.

Note: Average premium=Premiums/exposure per house years. A house year is equal to 365 days of insured coverage for a single dwelling. The NAIC does not rank state average expenditures and does not endorse any conclusions drawn from this data.

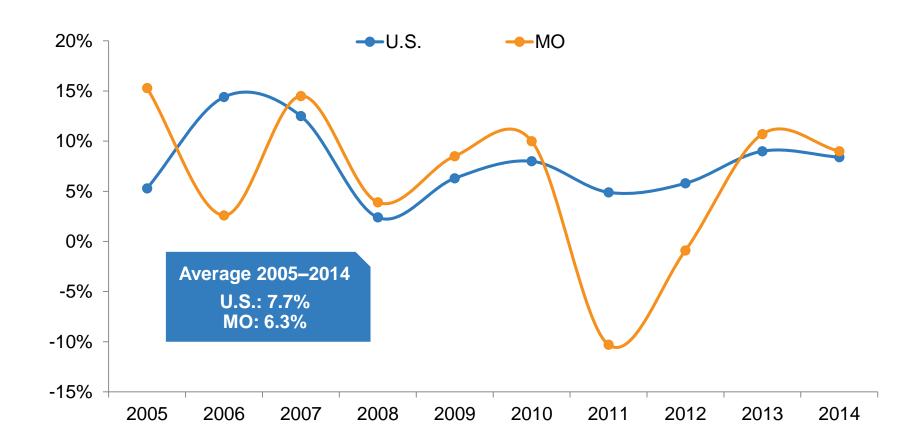
Source: ©2016 National Association of Insurance Commissioners (NAIC). Reprinted with permission. Further reprint or distribution strictly prohibited without written permission of NAIC.



Includes policies written by Citizens Property Insurance Corp. (Florida) and Citizens Property Insurance Corp. (Louisiana), Alabama Insurance Underwriting Association, Mississippi Windstorm Underwriting Association, North Carolina Joint Underwriting Association and South Carolina Wind and Hail Underwriting Association. Other southeastern states have wind pools in operation and their data may not be included in this chart. Based on the HO-3 homeowner package policy for owner-occupied dwellings, 1 to 4 family units. Provides "all risks" coverage (except those specifically excluded in the policy) on buildings and broad named-peril coverage on personal property, and is the most common package written.

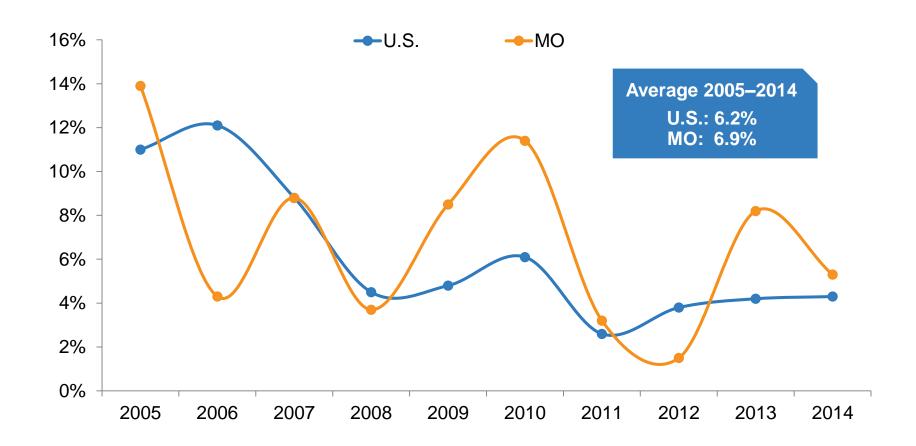
² The Texas Department of Insurance developed home insurance policy forms that are similar but not identical to the standard forms. In addition, due to the Texas Windstorm Association (which writes wind-only policies) classifying HO-1, 2 and 5 premiums as HO-3, the average premium for homeowners insurance is artificially high.

RNW All Lines: MO vs. U.S., 2005-2014



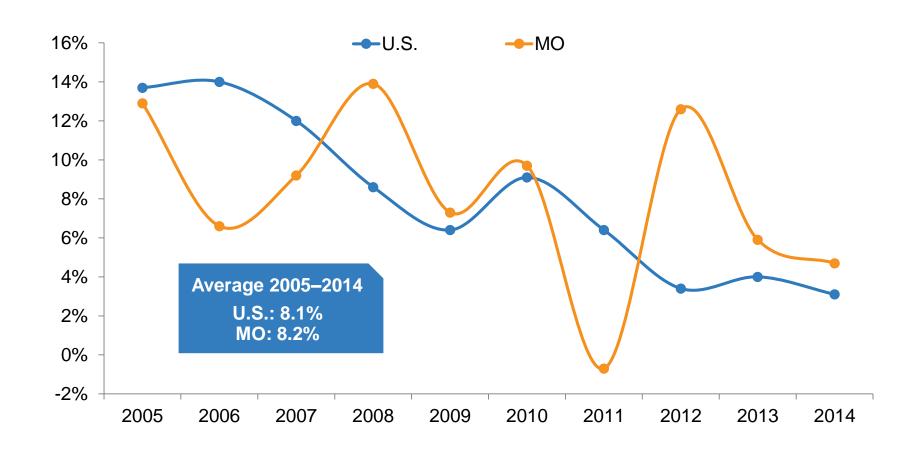


RNW PP Auto: MO vs. U.S., 2005-2014



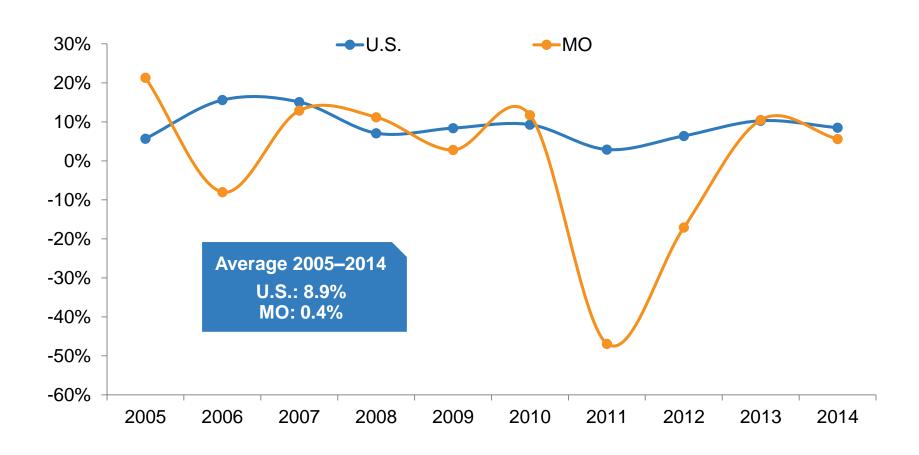


RNW Comm. Auto: MO vs. U.S., 2005-2014



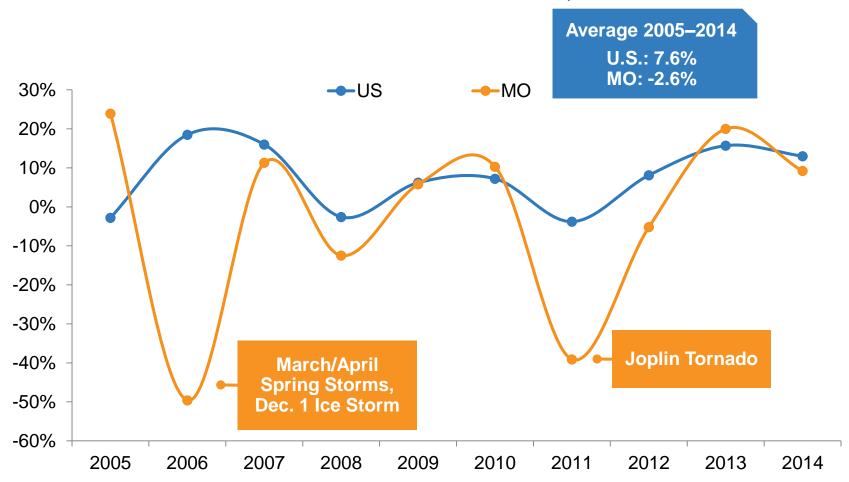


RNW Comm. Multi-Peril: MO vs. U.S., 2005–2014



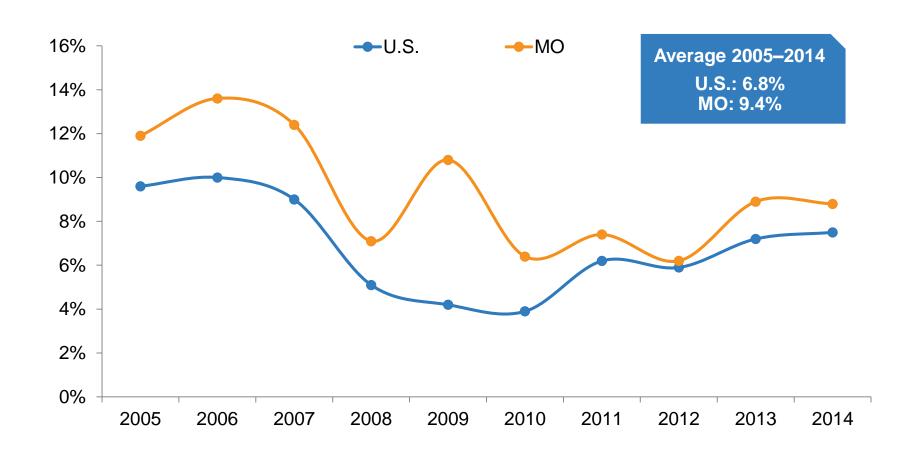


RNW Homeowners: MO vs. U.S., 2005-2014



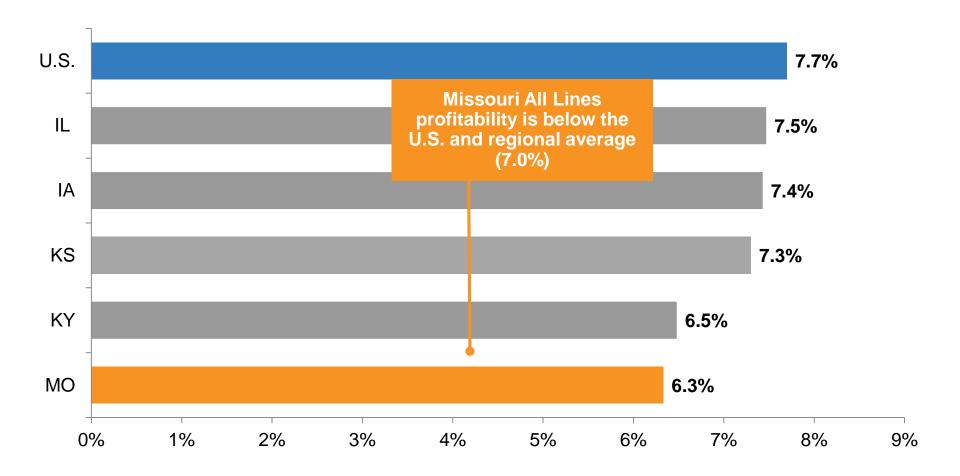


RNW Workers Comp: MO vs. U.S., 2005–2014



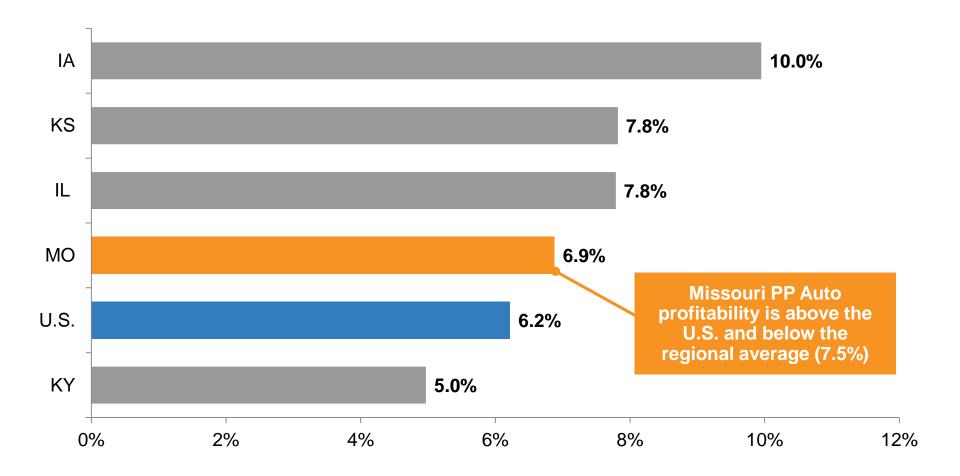


All Lines: 10-Year Average RNW MO and Nearby States, 2005–2014



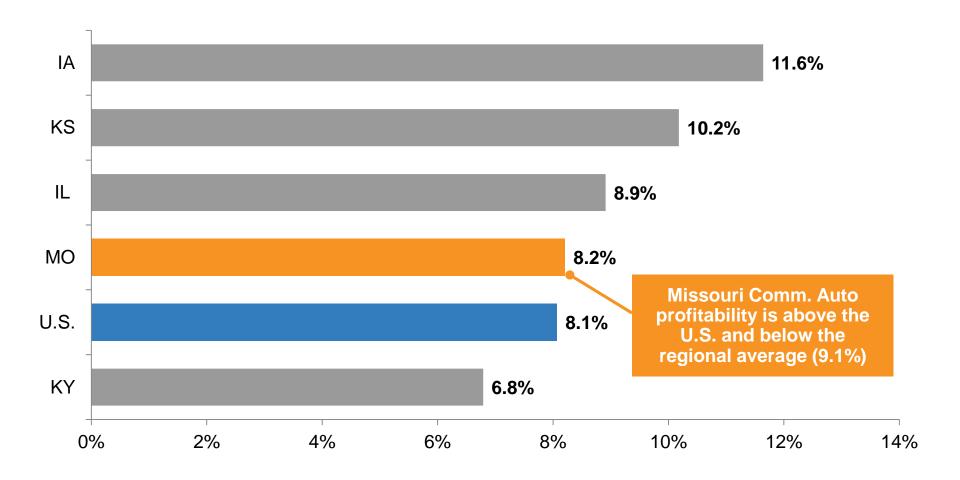


PP Auto: 10-Year Average RNW MO and Nearby States, 2005–2014



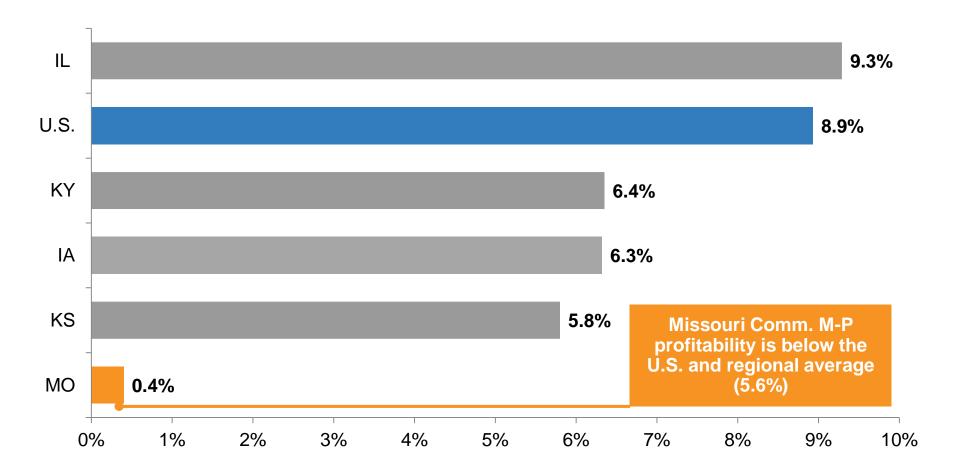


Comm. Auto: 10-Year Average RNW MO and Nearby States, 2005–2014



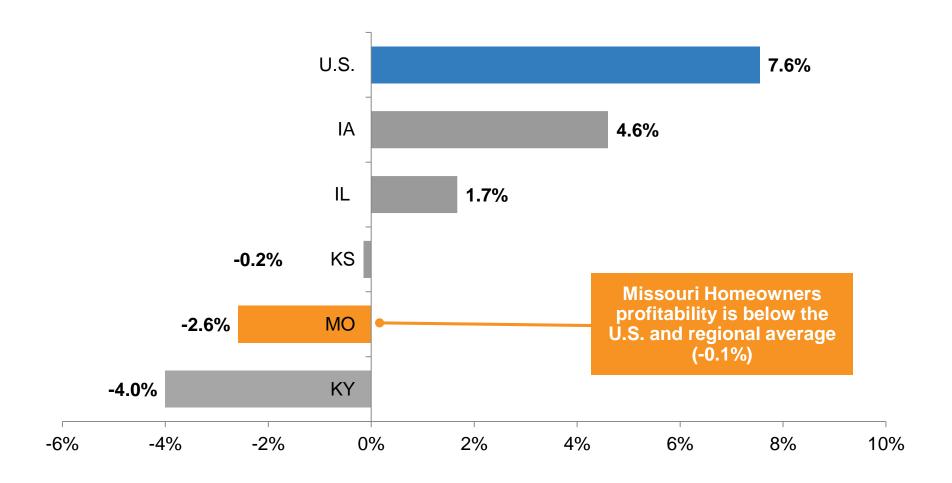


Comm. M-P: 10-Year Average RNW MO and Nearby States, 2005–2014



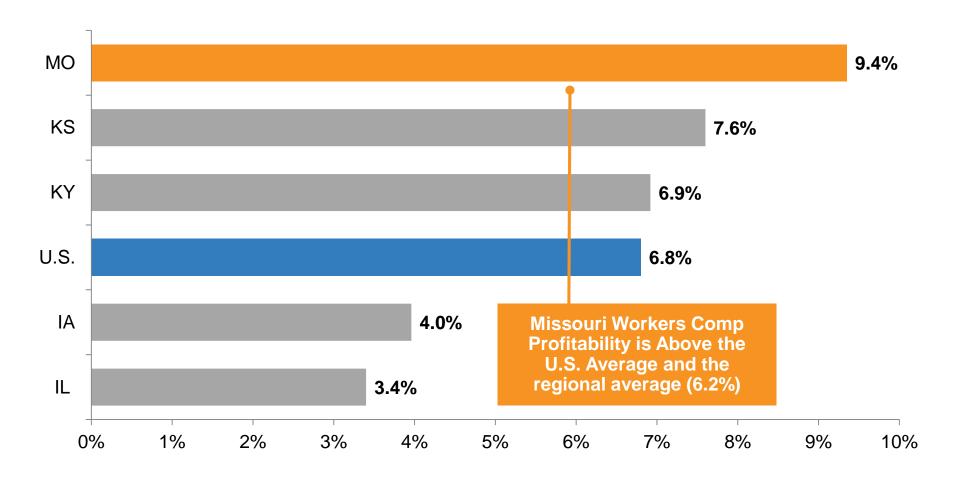


Homeowners: 10-Year Average RNW MO & Nearby States, 2005–2014





Workers Comp: 10-Year Average RNW MO & Nearby States, 2005–2014

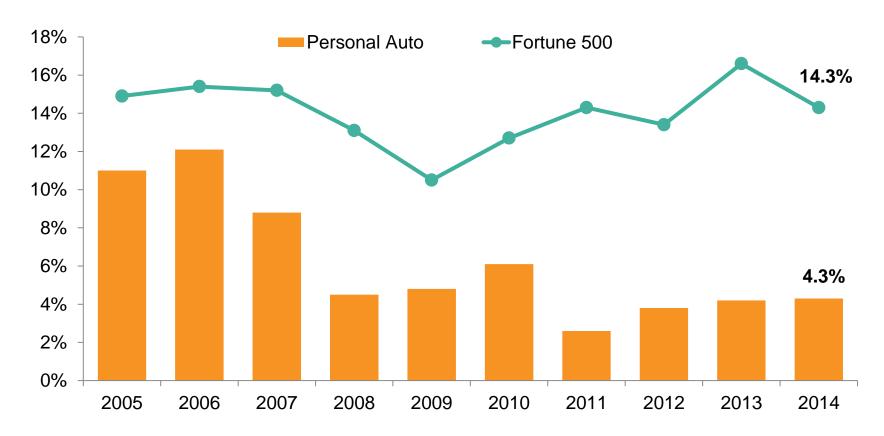




Auto Insurance

Rising Frequency, Severity Pinching the Largest P/C Line

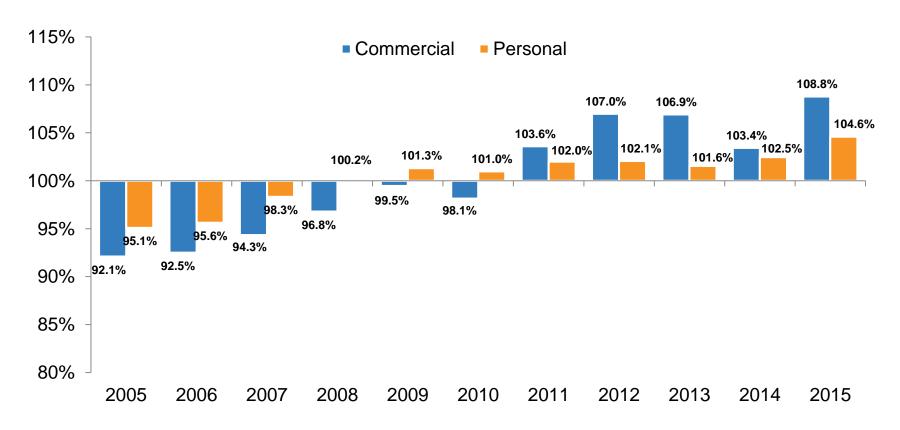
Return on Net Worth: Personal Auto, 2005–2014



Auto Insurance Profitability Has Been Stuck at Low Levels.



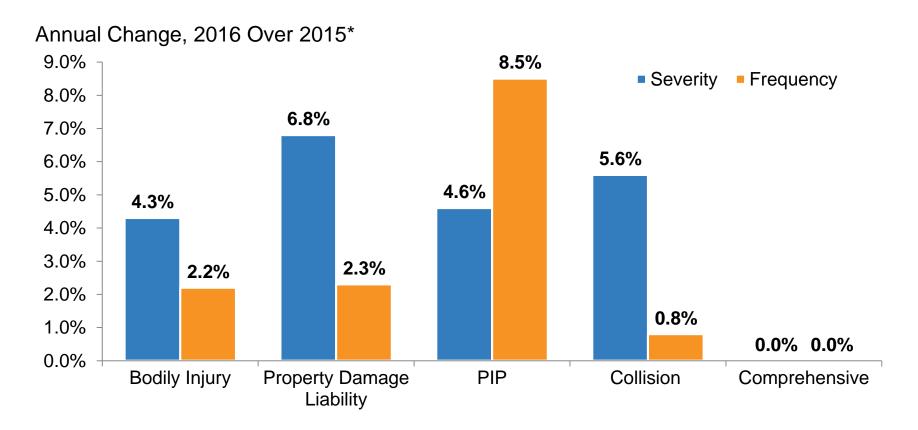
Net Combined Ratio, 2005-2015



Loss Ratios Have Been Rising for a Decade. 2015 Return on Net Worth is Likely Close to Zero or Negative.



Why Personal Auto Loss Ratios are Rising: Severity & Frequency by Coverage, 2016 vs. 2015



Across All Personal Coverage Types (Except Comprehensive) in 2015, Frequency and Severity Rose. This Pattern is Continuing in 2016.

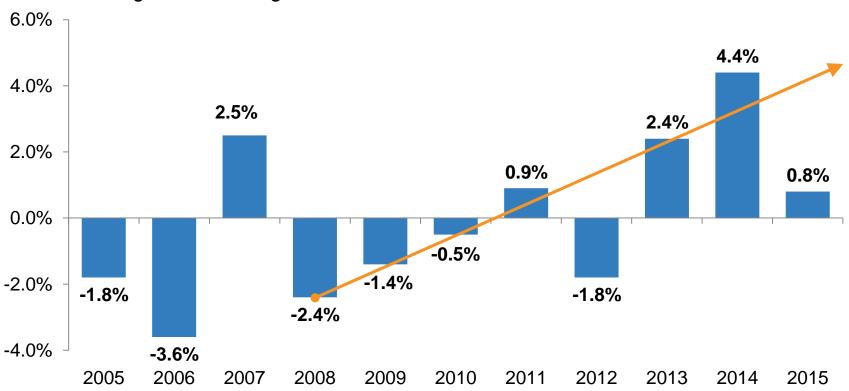


Claim Trends by Coverage

Focus on Collision

Collision Claims: Frequency Trending Higher in 2015

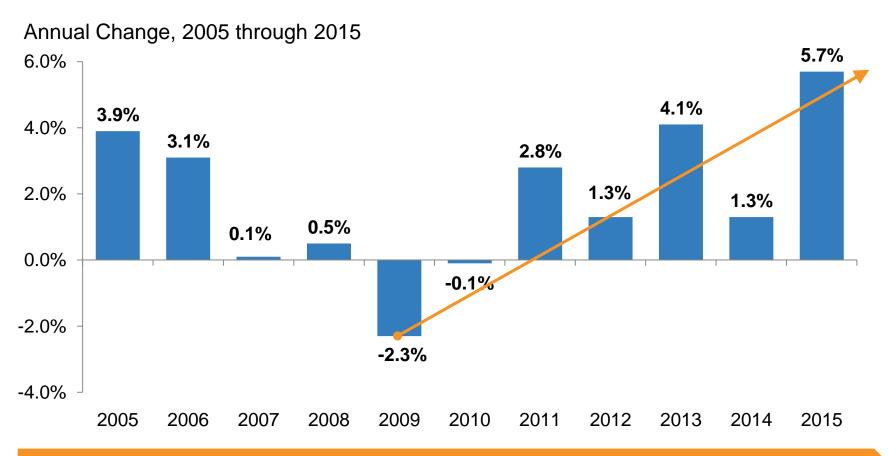
Annual Change, 2005 through 2015



For a Long Time, Claim Frequency Was Falling, But Since 2010 This Trend Seems to Have Reversed.



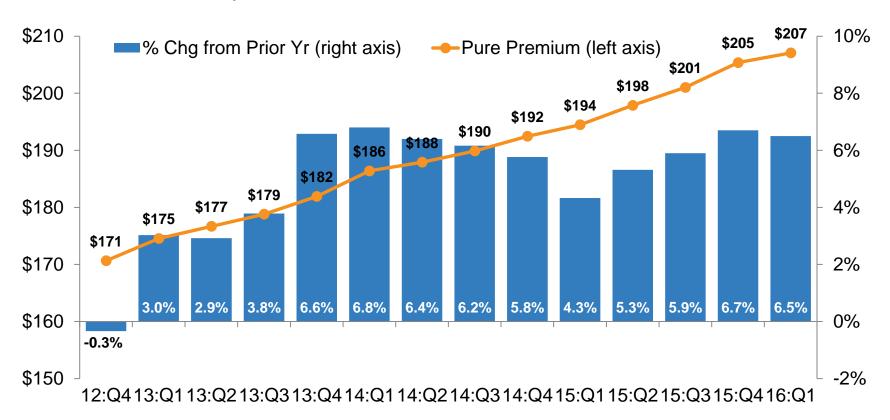
Collision Claims: Severity Trending Higher in 2009-2015



The Great Recession and High Fuel Prices Helped to Temper Claim Severity, But These forces Have Clearly Reversed, Consistent with Experience from Past Recoveries.



Collision Claims: Pure Premium (Losses per Insured Unit), 2012:Q4 to 2016:Q1



Over the Latest Four Years, the Collision Pure Premium Rose by 22.2%.

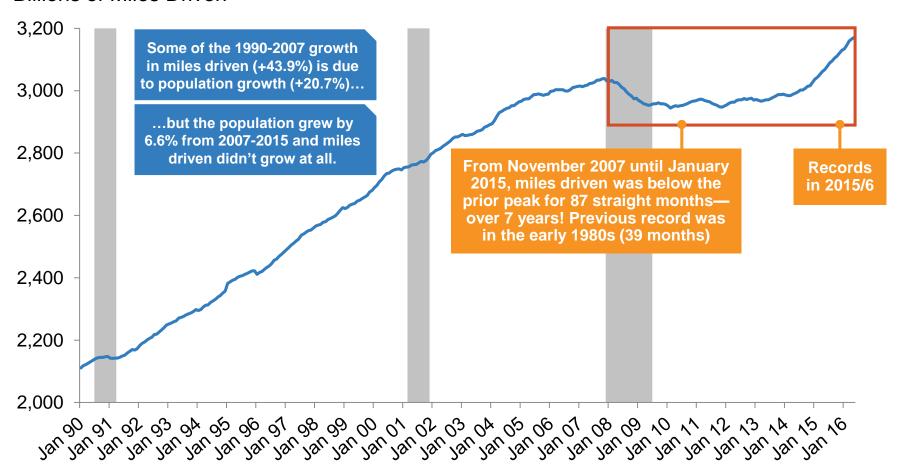


What's Driving These Trends?

Frequency; Severity

America is Driving More Again: Total Miles Driven*, 1990-2016

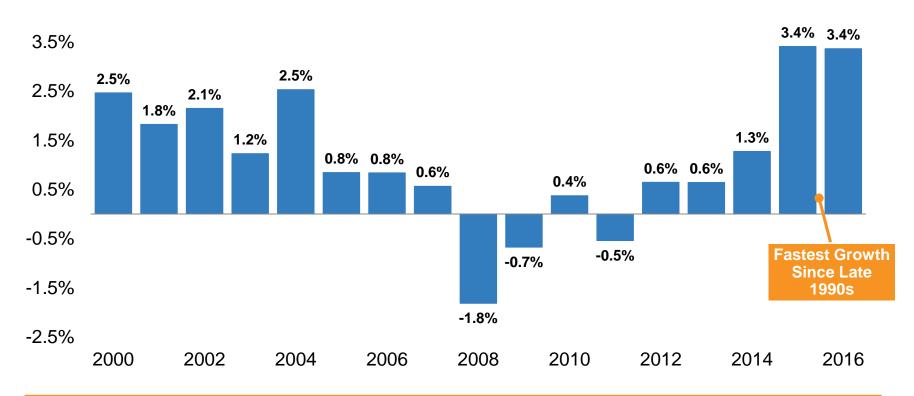
Billions of Miles Driven





America is Driving More Again: 2000-2016

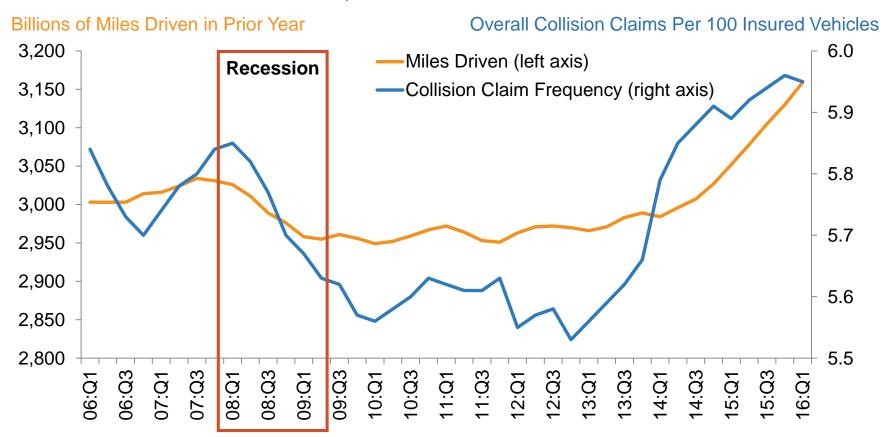
Percent Change, Miles Driven*



Tremendous Growth In Miles Driven. The More People Drive, The More Frequently They Get Into Accidents.



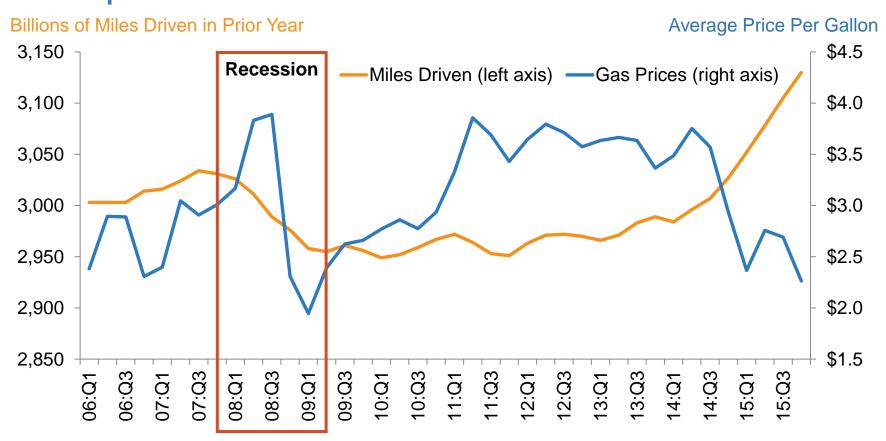
More Miles Driven => More Collisions, 2006-2016



The More Miles People Drive, the More Likely They are to Get in an Accident, Helping Drive Claim Frequency Higher.



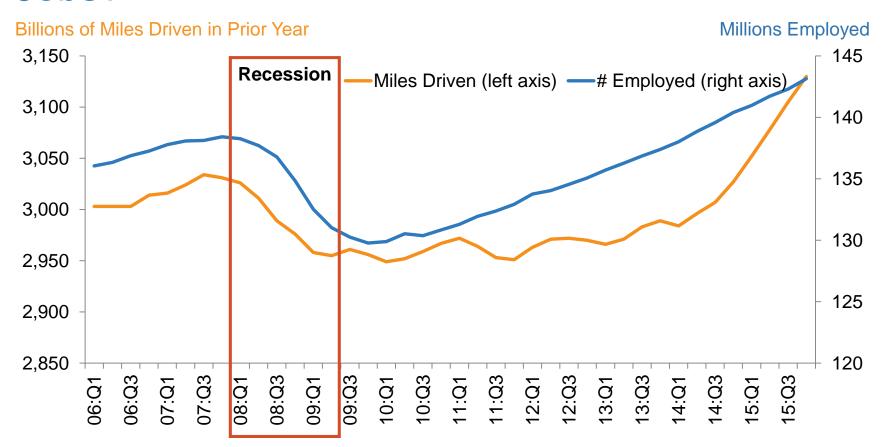
Why Are People Driving More Miles? Cheap Gas?



Gas Prices Don't Seem Correlated With Miles Driven.



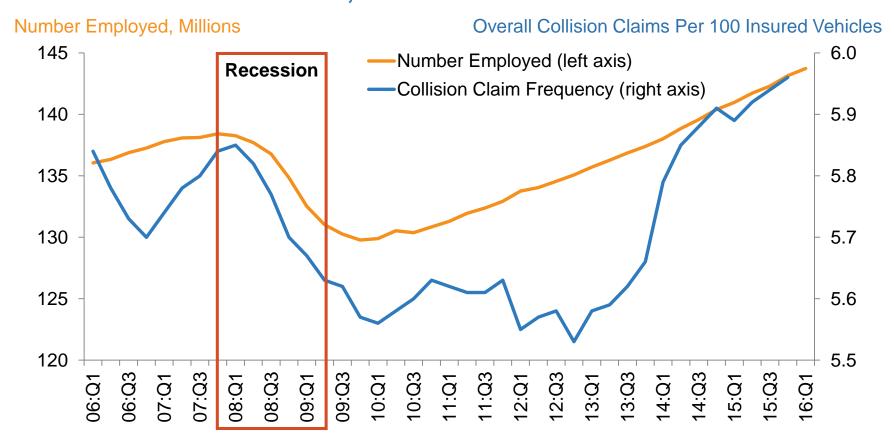
Why Are People Driving More Miles? Jobs?



People Drive to and from Work and Drive to Entertainment.
Out of Work, They Curtail Their Movement.



More People Working and Driving => More Collisions, 2006-2016

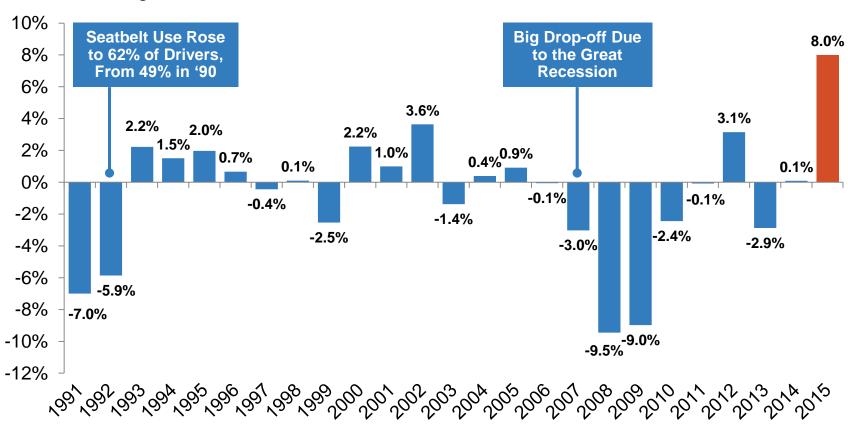


When People are Out of Work, They Drive Less. When They Get Jobs, They Drive to Work, Helping Drive Claim Frequency Higher.



Severity: Driving Fatalities are Rising

Annual Change in Motor Vehicle Deaths



Driving Has Been Getting Safer for Decades, But Recent Trend is Discouraging—38,300 Deaths in 2015.



Summary

- The industry is in good financial shape with several years of modest profits.
- Interest rates look like they'll stay low; equity market is uncertain (as always)
- Recent years have had modest cats; U.S. This year hurt by severe weather
- Flat commercial rates, perhaps softening
- Auto costs are rising (both frequency and severity)





Thank you for your time and your attention!

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