

# Overview & Outlook for the P/C Insurance Industry for 2014 and Beyond Focus on Texas Insurance Markets

Insurance Information Institute
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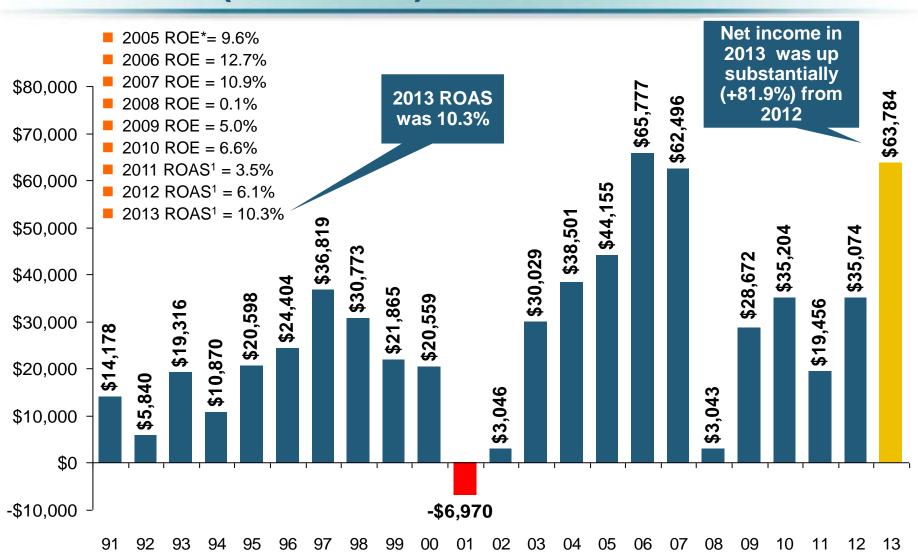
#### P/C Insurance Industry Financial Overview

2013: Best Year in the Post-Crisis Era

Performance Improved with Lower CATs, Strong Markets

# P/C Net Income After Taxes 1991–2013 (\$ Millions)



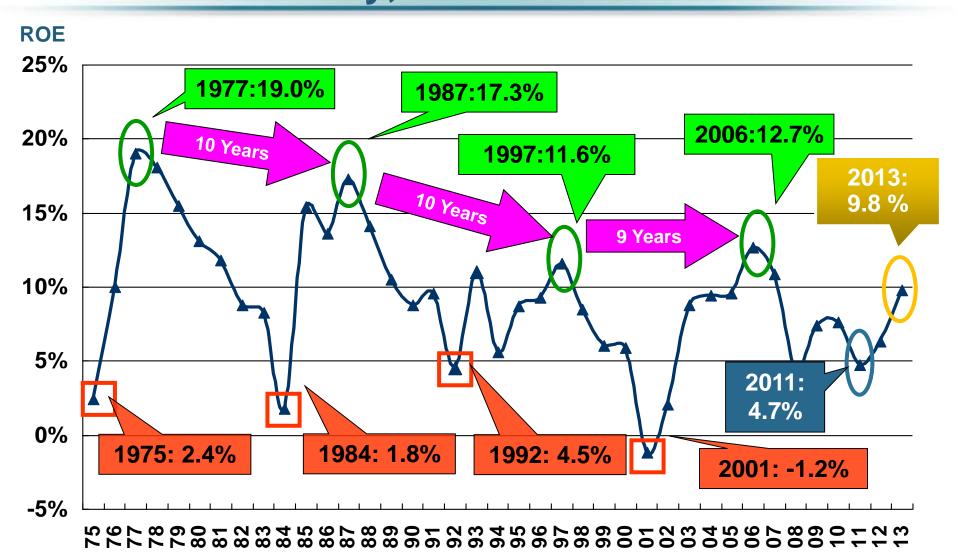


•ROE figures are GAAP; <sup>1</sup>Return on avg. surplus. Excluding Mortgage & Financial Guaranty insurers yields a 9.8% ROAS in 2013, 6.3% ROAS in 2012, 4.7% ROAS for 2011, 7.6% for 2010 and 7.4% for 2009.

Sources: A.M. Best, ISO, Insurance Information Institute

# Profitability Peaks & Troughs in the P/C Insurance Industry, 1975 – 2013\*



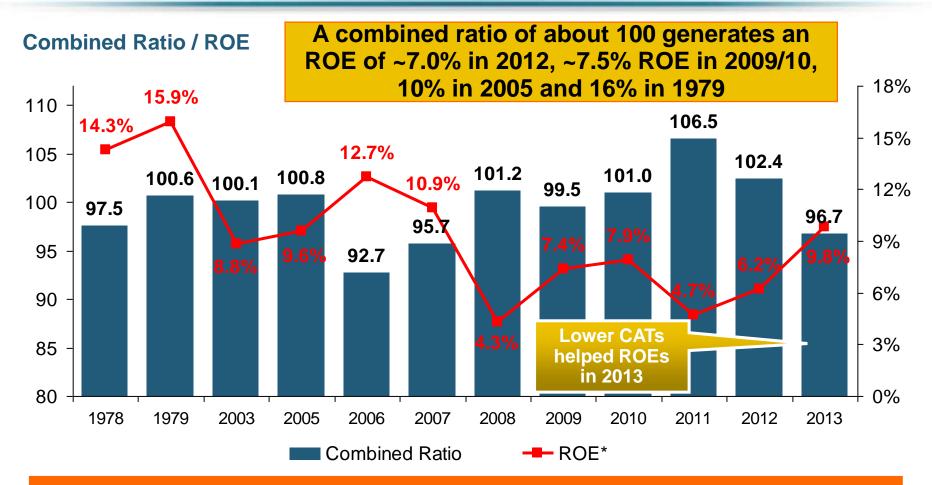


\*Profitability = P/C insurer ROEs. 2011-13 figures are estimates based on ROAS data. Note: Data for 2008-2013 exclude mortgage and financial guaranty insurers.

Source: Insurance Information Institute; NAIC, ISO, A.M. Best.

# A 100 Combined Ratio Isn't What It Once Was: Investment Impact on ROEs





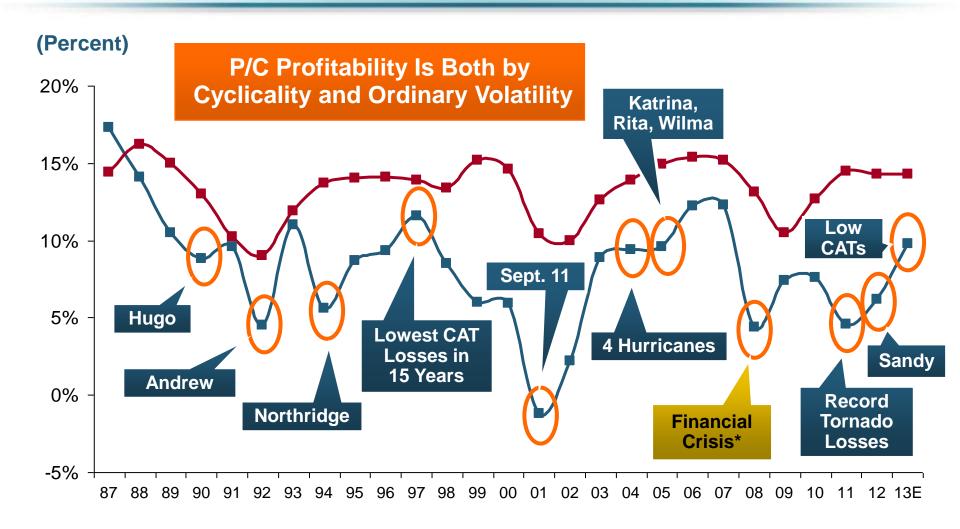
Combined Ratios Must Be Lower in Today's Depressed Investment Environment to Generate Risk Appropriate ROEs

<sup>\* 2008 -2013</sup> figures are return on average surplus and exclude mortgage and financial guaranty insurers. 2013 combined ratio including M&FG insurers is 96.1; 2012 =103.2, 2011 = 108.1, ROAS = 3.5%.

Source: Insurance Information Institute from A.M. Best and ISO Verisk Analytics data.

# ROE: Property/Casualty Insurance vs. Fortune 500, 1987–2013E\*

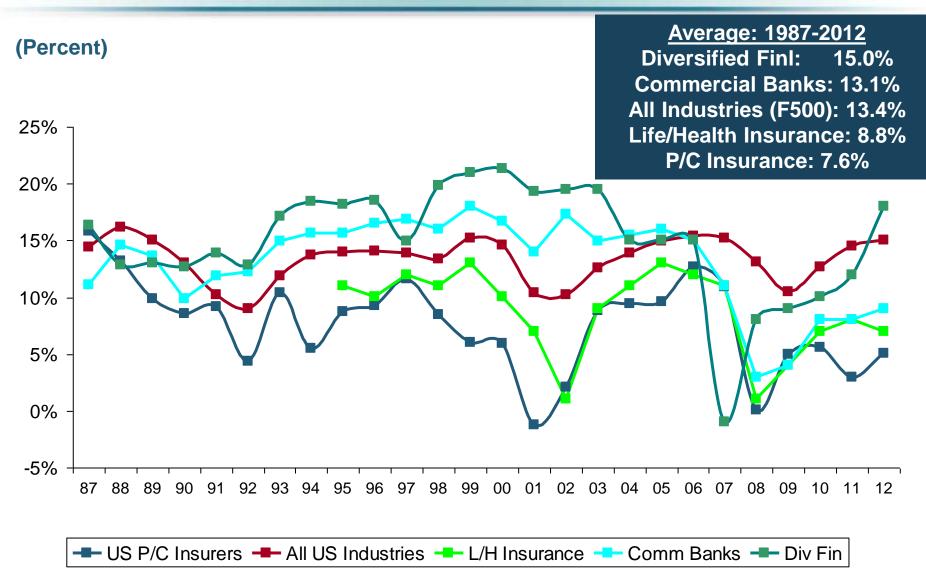




<sup>\*</sup> Excludes Mortgage & Financial Guarantee in 2008 – 2013. 2013 Fortune 500 figure is I.I.I. estimate. Sources: ISO, *Fortune*; Insurance Information Institute.

# ROE: ROEs by Industry vs. Fortune 500, 1987–2012\*

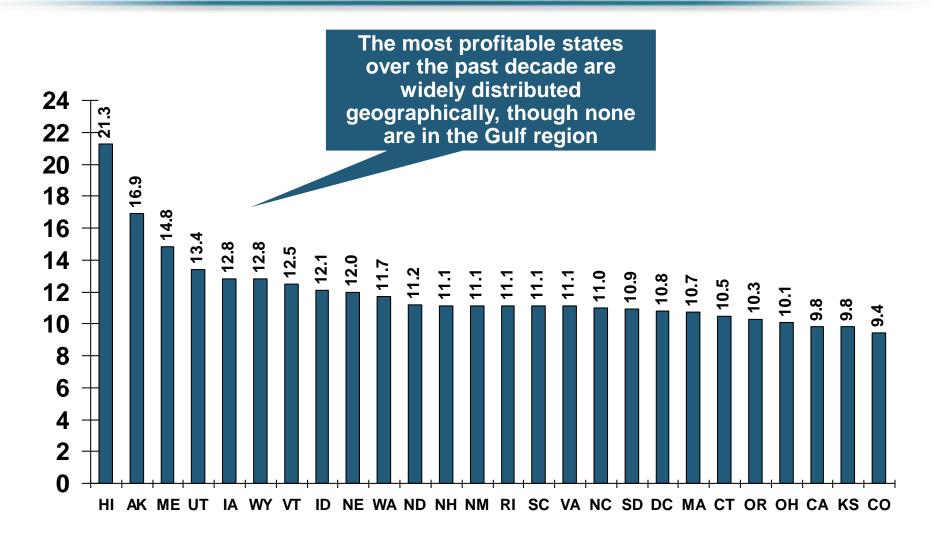




<sup>\*</sup> All figures are GAAP. Sources: ISO, *Fortune*; Insurance Information Institute.

#### RNW All Lines by State, 2002-2011 Average: Highest 25 States

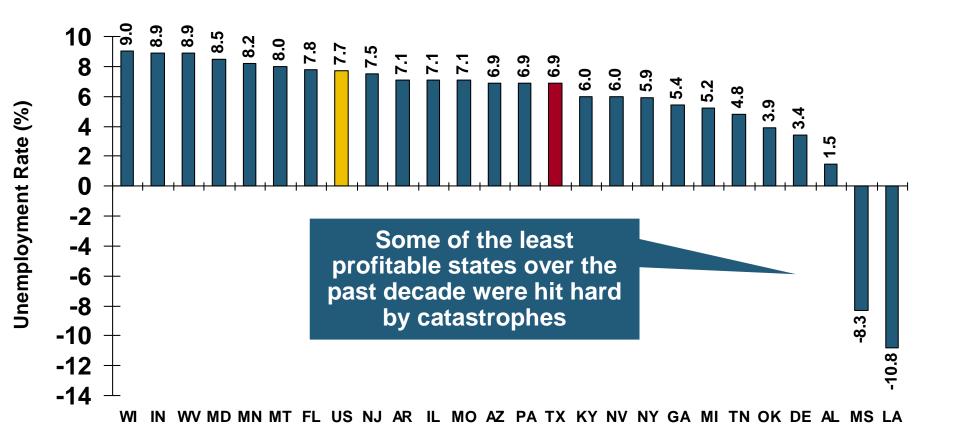




Source: NAIC.

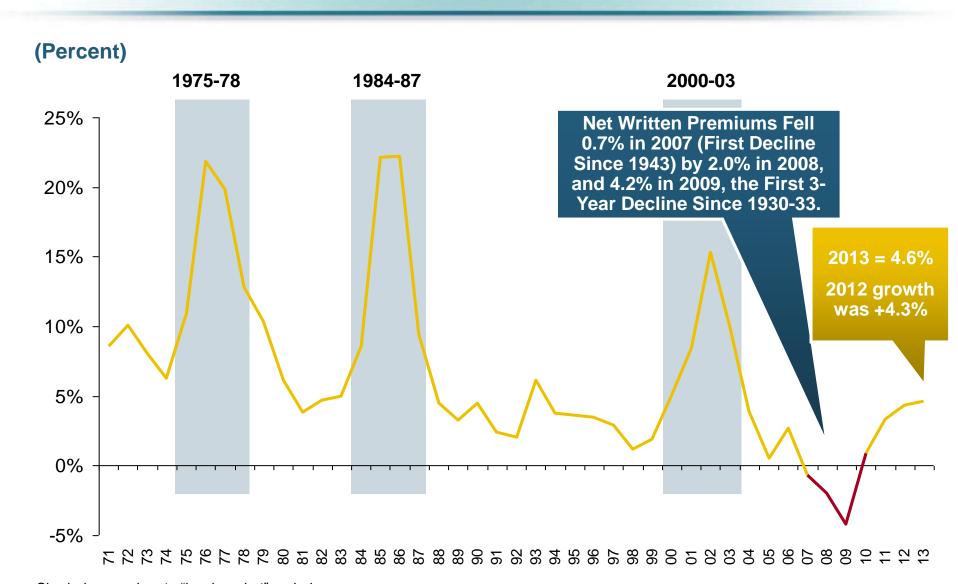
#### RNW All Lines by State, 2002-2011 Average: Lowest 25 States





# Net Premium Growth: Annual Change, 1971—2013





Shaded areas denote "hard market" periods Sources: A.M. Best (historical and forecast), ISO, Insurance Information Institute.

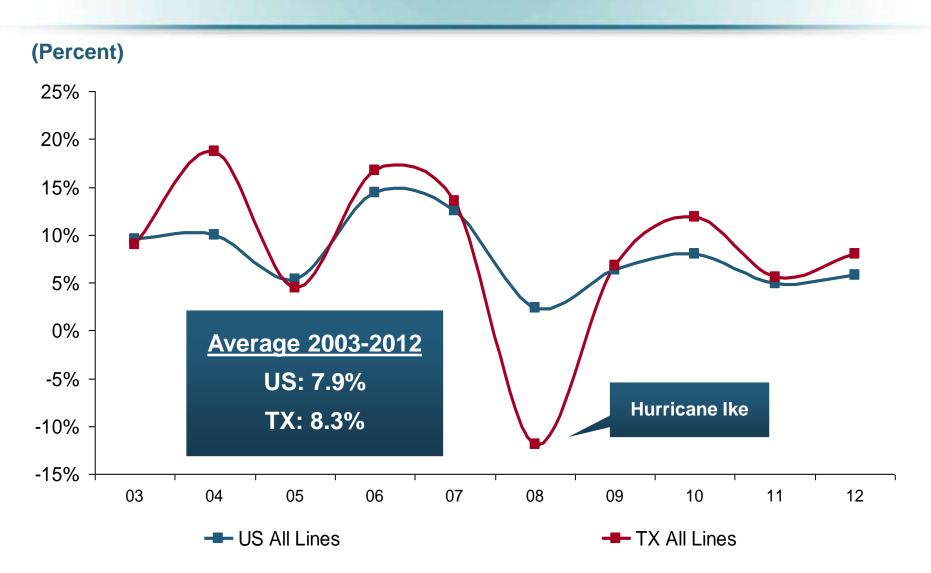


# Profitability and Growth in the Texas P/C Insurance Markets

# **Analysis by Line and Nearby State Comparisons**

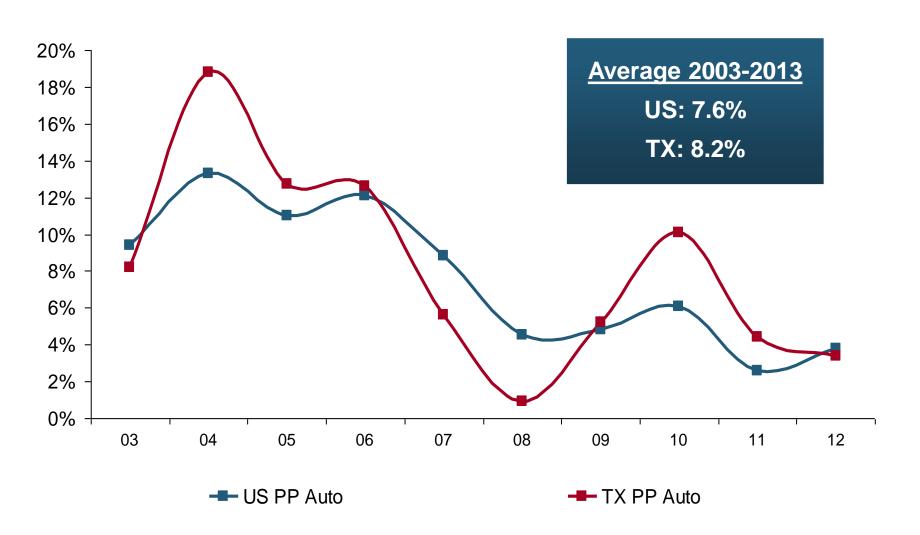
#### RNW All Lines: TX vs. U.S., 2003-2012





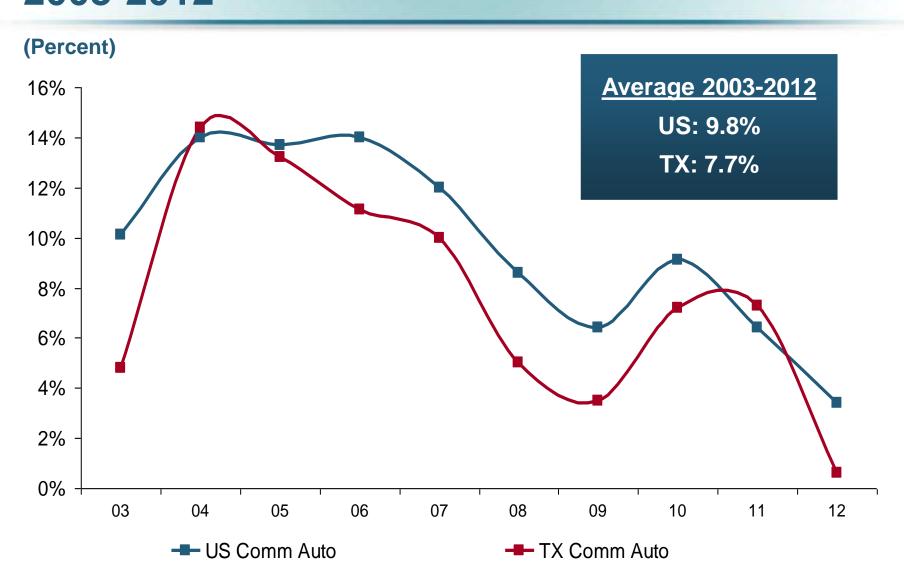
#### RNW PP Auto: TX vs. U.S., 2003-2013





# RNW Comm. Auto: TX vs. U.S., 2003-2012

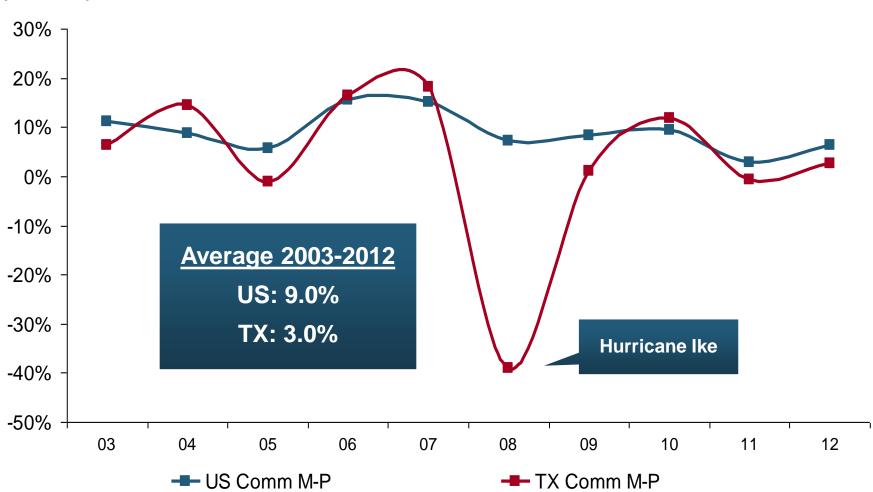




# RNW Comm. Multi-Peril: TX vs. U.S., 2003-2012

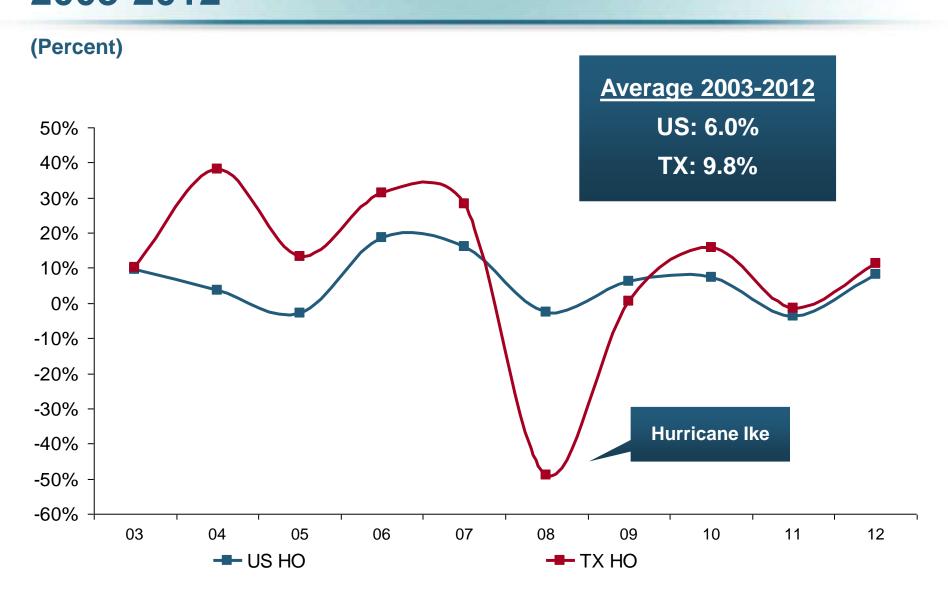






# RNW Homeowners: TX vs. U.S., 2003-2012

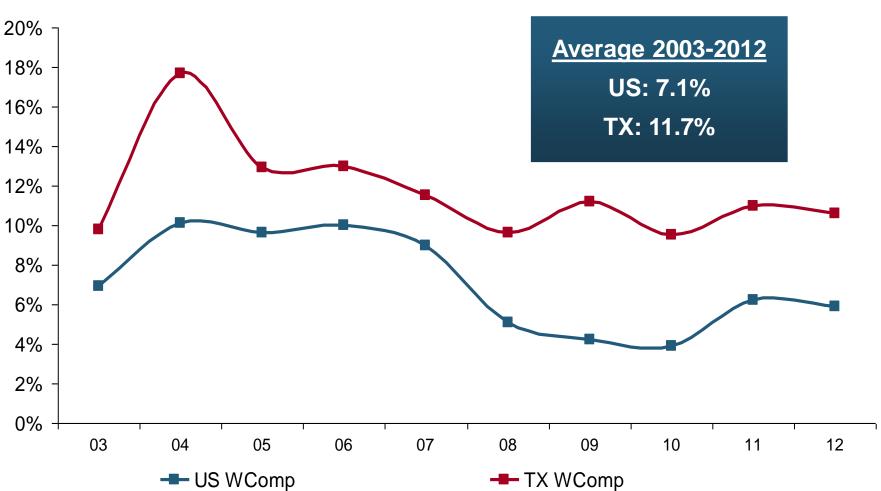




# RNW Workers Comp: TX vs. U.S., 2003-2012

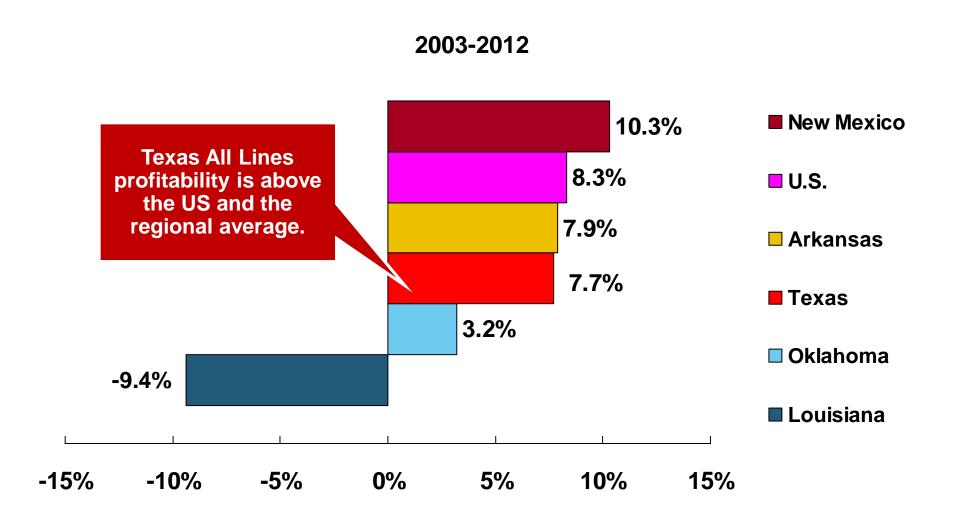






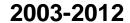
## All Lines: 10-Year Average RNW TX & Nearby States

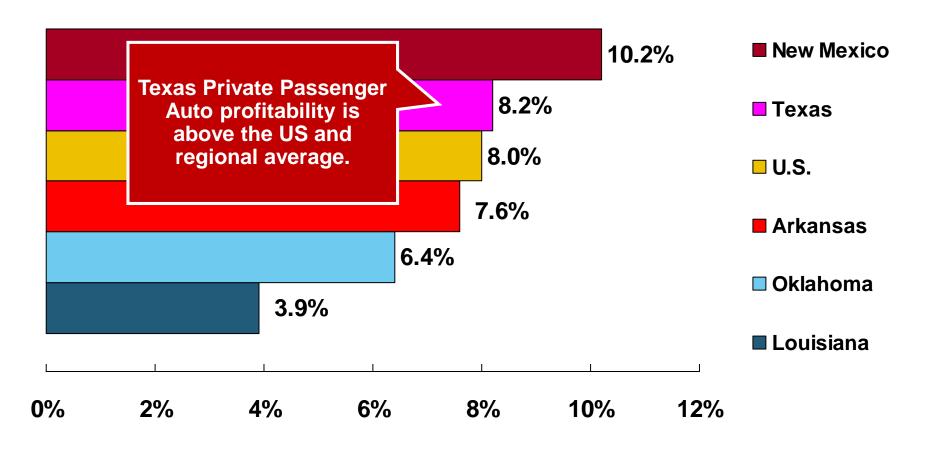




## PP Auto: 10-Year Average RNW TX & Nearby States







#### Top Ten Most Expensive And Least Expensive States For Automobile Insurance, 2011 (1)



Rank	Most expensive states	Average expenditure	Rank	Least expensive states	Average expenditure
1	New Jersey	\$1,183.95	1	Idaho	\$525.15
2	District of Columbia	1,138.03	2	South Dakota	540.04
3	Louisiana	1,110.68	3	North Dakota	549.81
4	New York	1,108.64	4	lowa	552.54
5	Florida	1,090.65	5	Maine	577.38
6	Delaware	1,052.28	6	North Carolina	600.33
7	Rhode Island	1,004.14	7	Wisconsin	601.40
8	Michigan	983.60	8	Nebraska	602.57
9	Connecticut	970.22	9	Wyoming	619.88
10	Maryland	956.17	10	Ohio	619.96

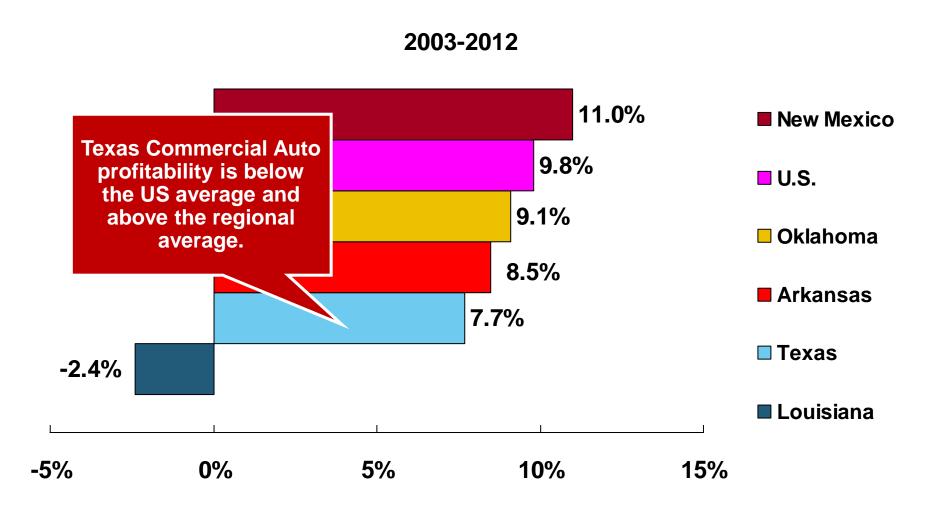
<u>Texas ranked 14th</u> as the most expensive state in 2011, with an average expenditure for auto insurance of \$842.58.

(1) Based on average automobile insurance expenditures.

Source: © 2013 National Association of Insurance Commissioners.

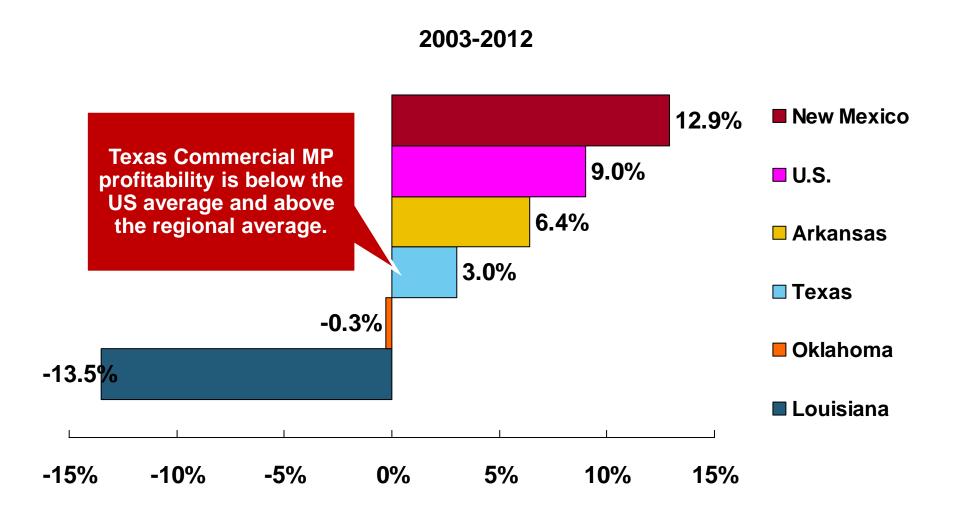
### Comm. Auto: 10-Year Average RNW TX & Tri Nearby States





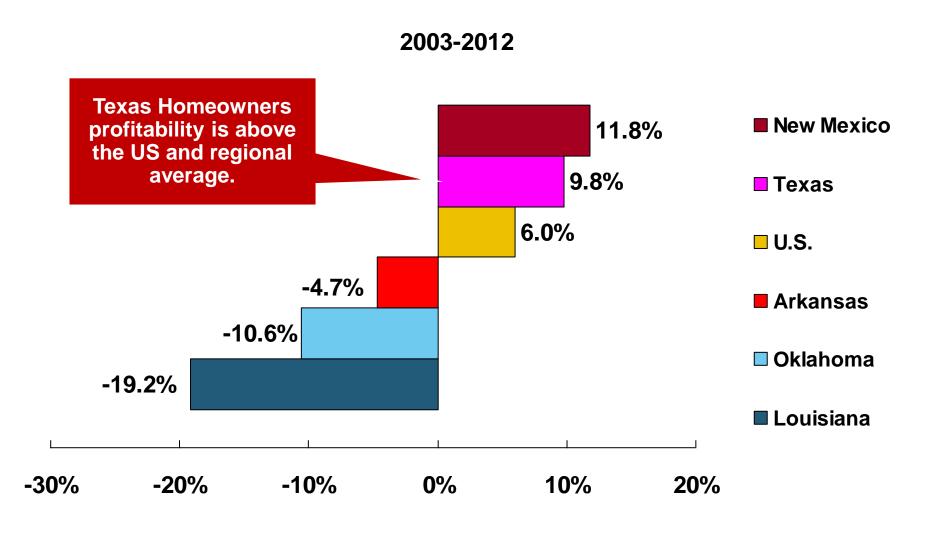
## Comm. M-P: 10-Year Average RNW TX & Nearby States





#### Homeowners: 10-Year Average RNW TX & INSURANCE INSURANCE **Nearby States**





#### **Top Ten Most Expensive And Least Expensive States For Homeowners Insurance, 2011 (1)**



Texas ranked as the 3rd most expensive state for homeowners insurance in 2011, with an average expenditure of \$1,578.

Rank	Most expensive states	HO average premium	Rank	Least expensive states	HO average premium
1	Florida	\$1,933	1	Idaho	\$518
2	Louisiana	1,672	2	Oregon	559
3	Texas (2)	1,578	3	Utah	563
4	Mississippi	1,409	4	Wisconsin	592
5	Oklahoma	1,386	5	Washington	626
6	Alabama	1,163	6	Ohio	644
7	Rhode Island	1,139	7	Delaware	664
8	Kansas	1,103	8	Arizona	675
9	New York	1,097	9	Nevada	689
10	Connecticut	1,096	10	lowa	713

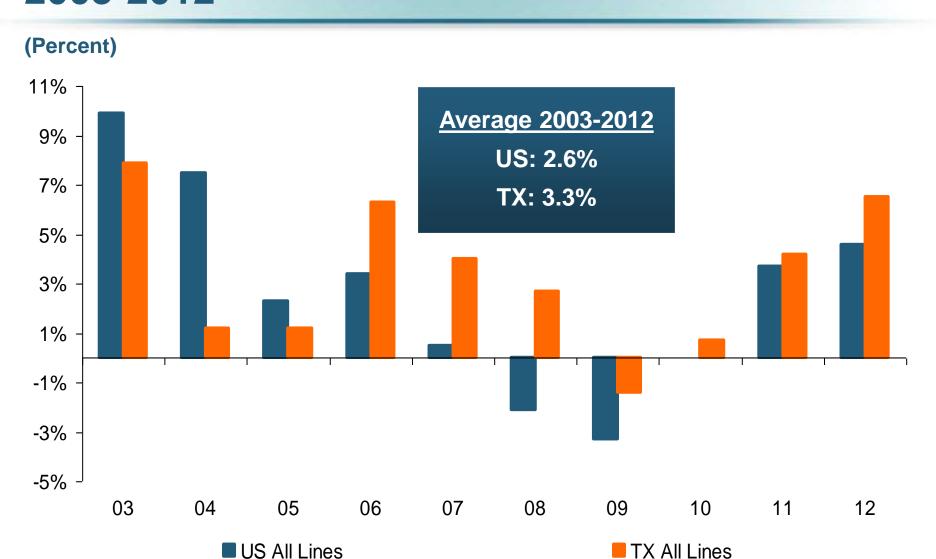
- (1) Includes policies written by Citizens Property Insurance Corp. (Florida) and Citizens Property Insurance Corp. (Louisiana), Alabama Insurance Underwriting Association, Mississippi Windstorm Underwriting Association, North Carolina Joint Underwriting Association and South Carolina Wind and Hail Underwriting Association. Other southeastern states have wind pools in operation and their data may not be included in this chart. Based on the HO-3 homeowner package policy for owner-occupied dwellings, 1 to 4 family units. Provides "all risks" coverage (except those specifically excluded in the policy) on buildings and broad named-peril coverage on personal property, and is the most common package written.
- (2) The Texas Department of Insurance developed home insurance policy forms that are similar but not identical to the standard forms. In addition, due to the Texas Windstorm Association (which writes wind-only policies) classifying HO-1, 2 and 5 premiums as HO-3, the average premium for homeowners insurance is artificially high.

Note: Average premium=Premiums/exposure per house years. A house year is equal to 365 days of insured coverage for a single dwelling. The NAIC does not rank state average expenditures and does not endorse any conclusions drawn from this data.

Source: ©2013 National Association of Insurance Commissioners (NAIC). Reprinted with permission. Further reprint or distribution strictly prohibited without written permission of NAIC.

# All Lines DWP Growth: TX vs. U.S., 2003-2012





# Comm. Lines DWP Growth: TX vs. U.S., 2003-2012





TX All Lines

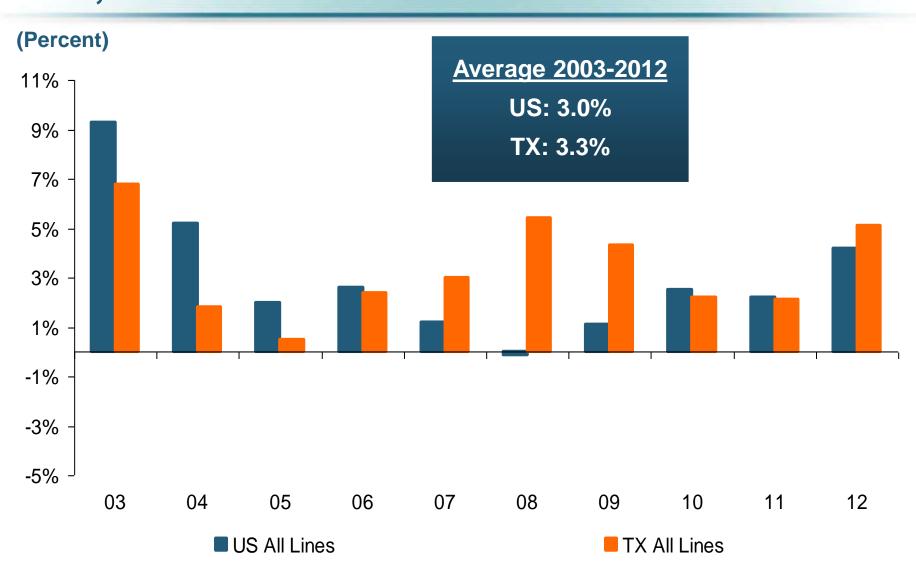
US All Lines

-3%

-5%

# Personal Lines DWP Growth: TX vs. U.S., 2003-2012





# Private Passenger Auto DWP Growth: TX vs. U.S., 2003-2012

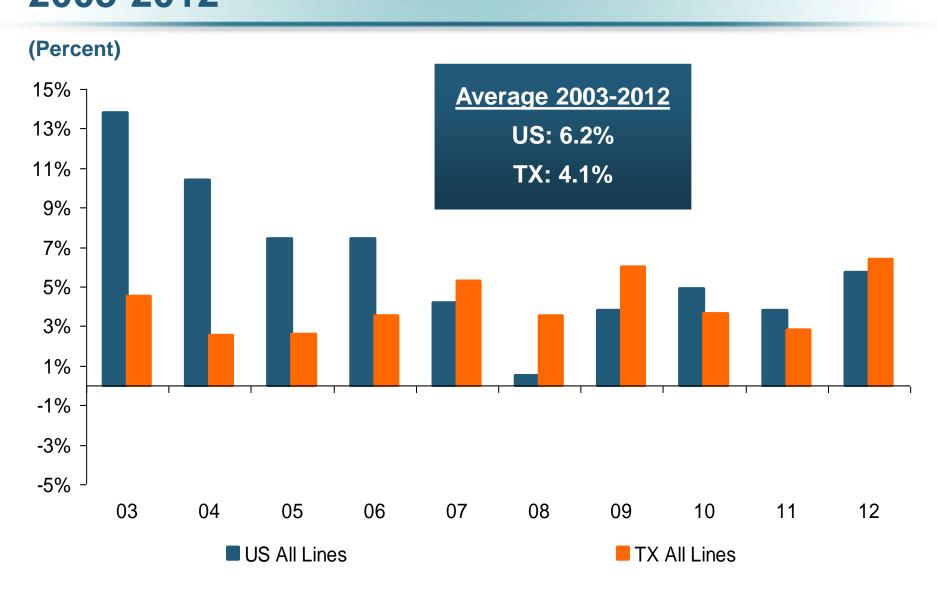




Source: SNL Financial.

# Homeowners DWP Growth: TX vs. U.S., 2003-2012





Source: SNL Financial.

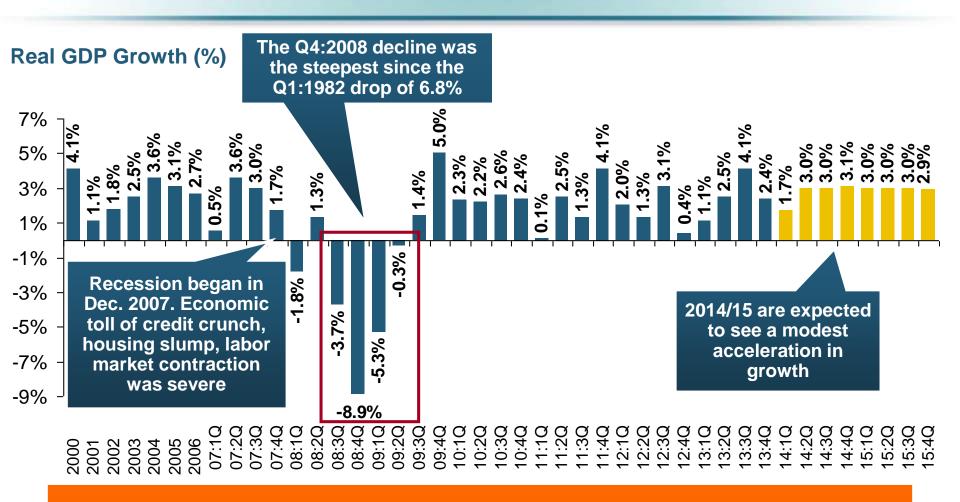


# The Strength of the Economy Will Influence P/C Insurer Growth Opportunities

Growth Will Expand Insurer Exposure
Base Across Most Lines

#### **US Real GDP Growth\***



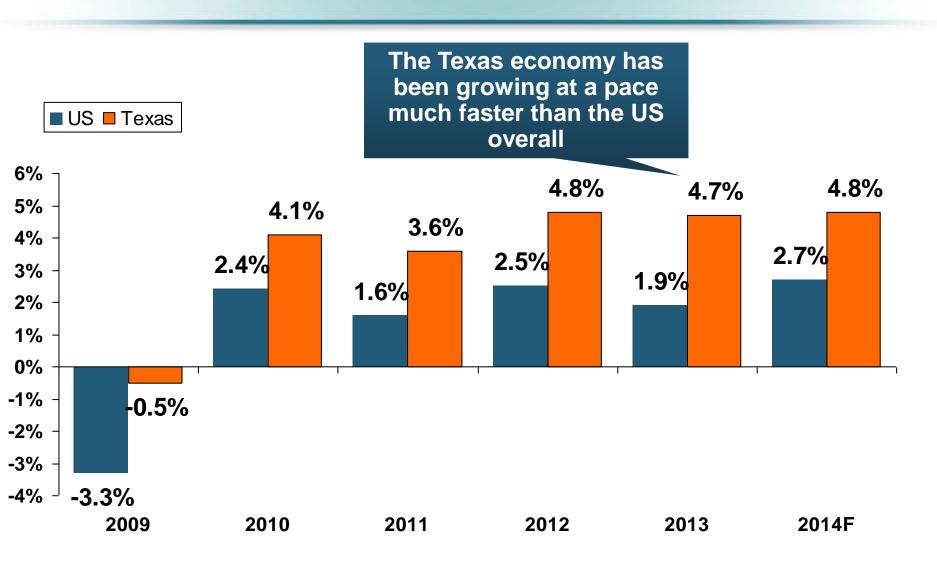


Demand for Insurance Should Increase in 2014/15 as GDP Growth Accelerates Modestly and Gradually Benefits the Economy Broadly

<sup>\*</sup> Estimates/Forecasts from Blue Chip Economic Indicators.

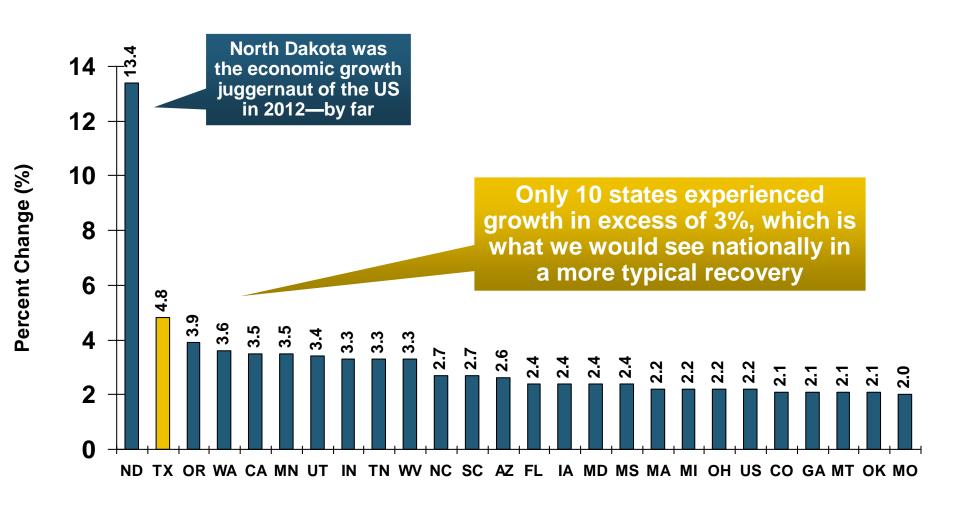
#### Texas vs. US Real GDP Growth





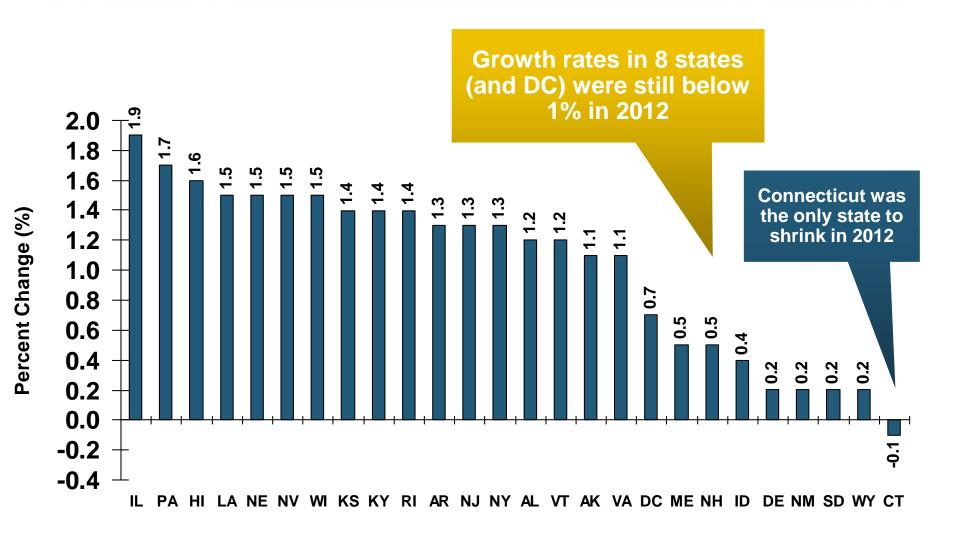
# Real GDP by State Percent Change, 2012: Highest 25 States





#### Real GDP by State Percent Change, 2012: Lowest 25 States





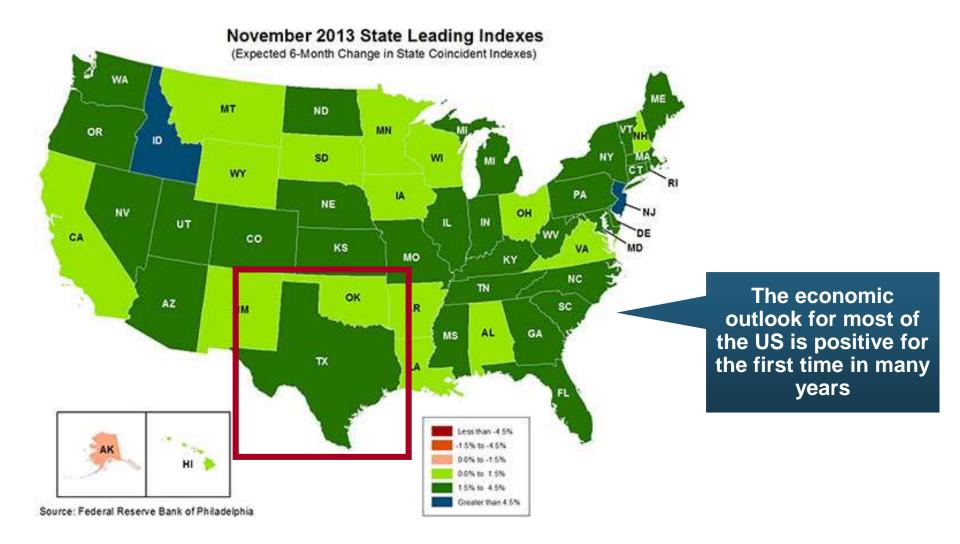
## Texas Economic Facts that Benefit P/C Insurers



- Unemployment: TX = 5.5%, US = 6.7% (March 2014)
- Jobs created in TX up 2.8% vs. 1.7% for the US
- Home construction permits up 7.9% (Feb. 2014)
- Existing single-family home sales up 5.4%
- Median home sales price up 10.0%
- Non-residential Construction up 25.6%

# State-by-State Leading Indicators through 2014:Q2

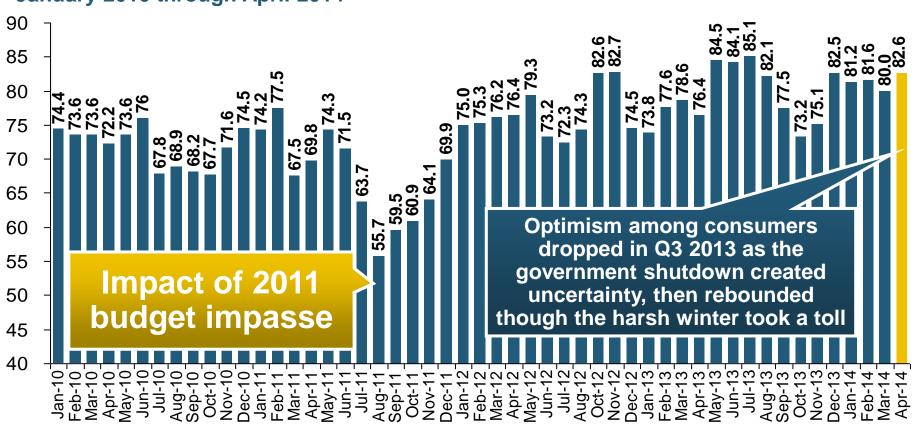




#### **Consumer Sentiment Survey** (1966 = 100)



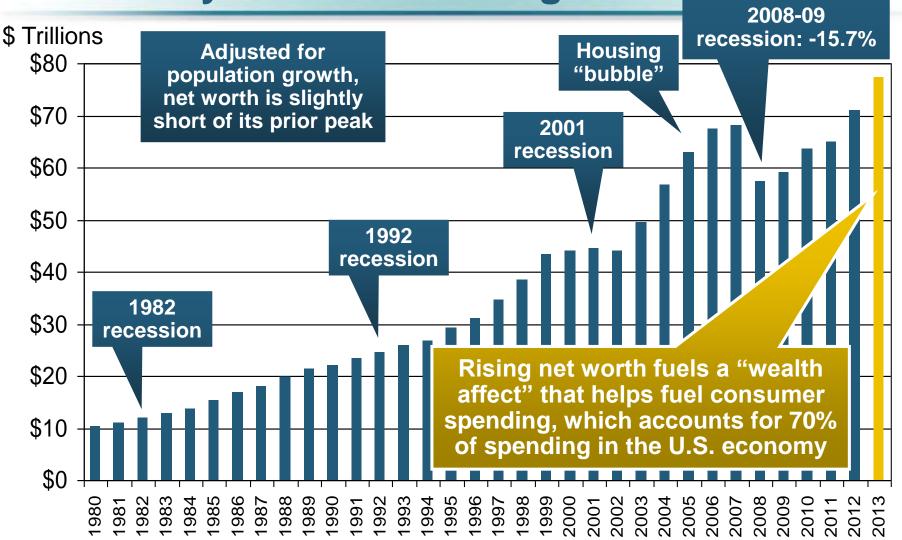




Consumer confidence has been low for years amid high unemployment, falling home prices and other factors adversely impact consumers, but improved substantially over the past 2+ years, though uncertainty in Washington sometimes takes a toll.



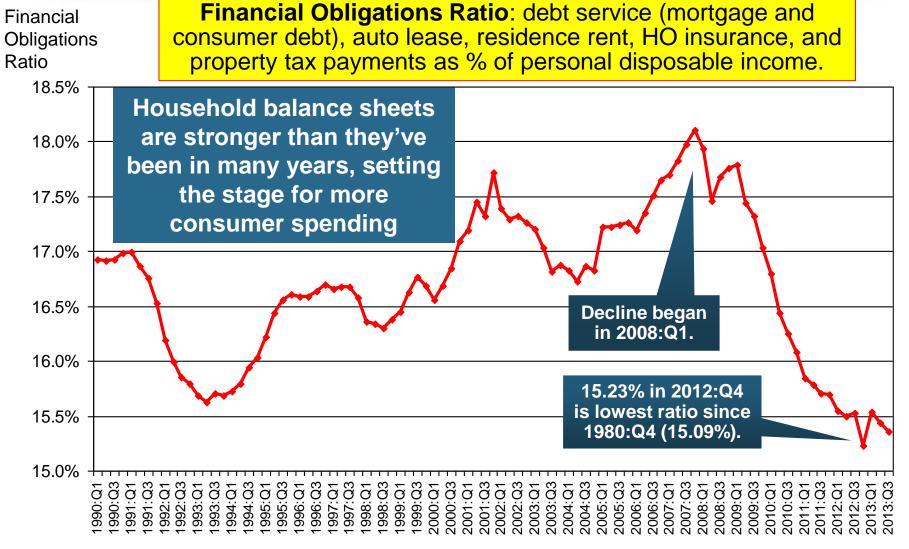




<sup>\*</sup>and nonprofit organizations. Data are as of year-end, except in 2013:Q3 (data posted on Dec 9, 2013). Next release March 6, 2014. Data not seasonally adjusted or inflation-adjusted Source: Federal Reserve Board

#### Household Financial Obligations Ratio Recently Hit A Historic Low



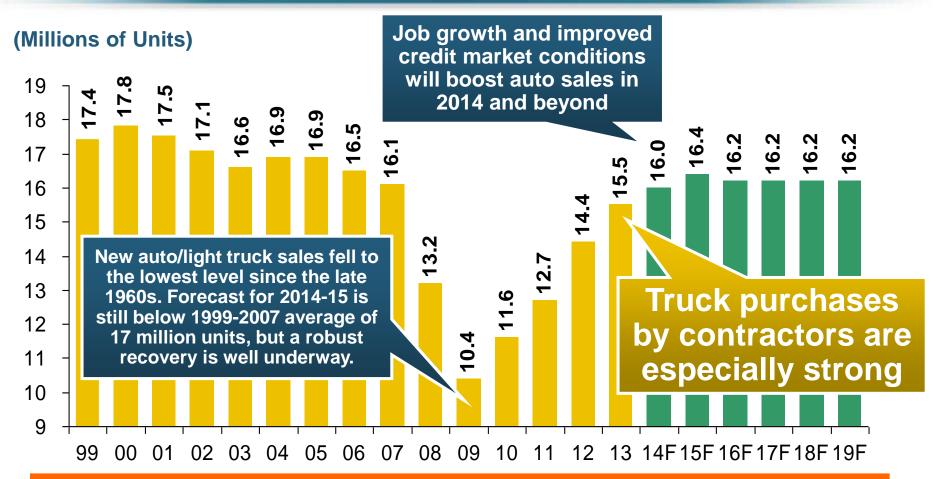


<sup>\*</sup>through 2013:Q3 (data posted on Dec 13, 2013)

Source: Federal Reserve Board, at http://www.federalreserve.gov/releases/housedebt

#### Auto/Light Truck Sales, 1999-2019F

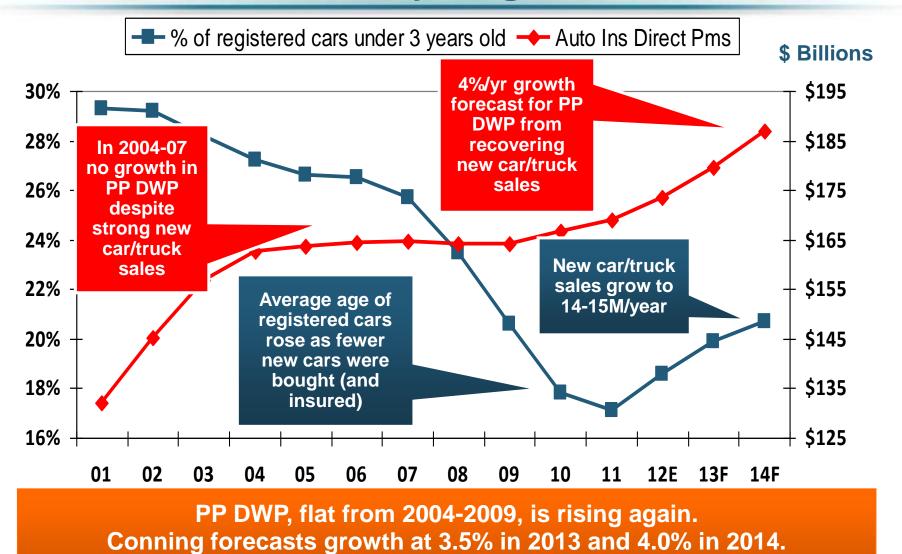




Car/Light Truck Sales Will Continue to Recover from the 2009 Low Point, Bolstering the Auto Insurer Growth and the Manufacturing Sector Along With Workers Comp Exposures

## Personal Auto Insurance Direct Written Premiums vs. Recently-Registered Cars

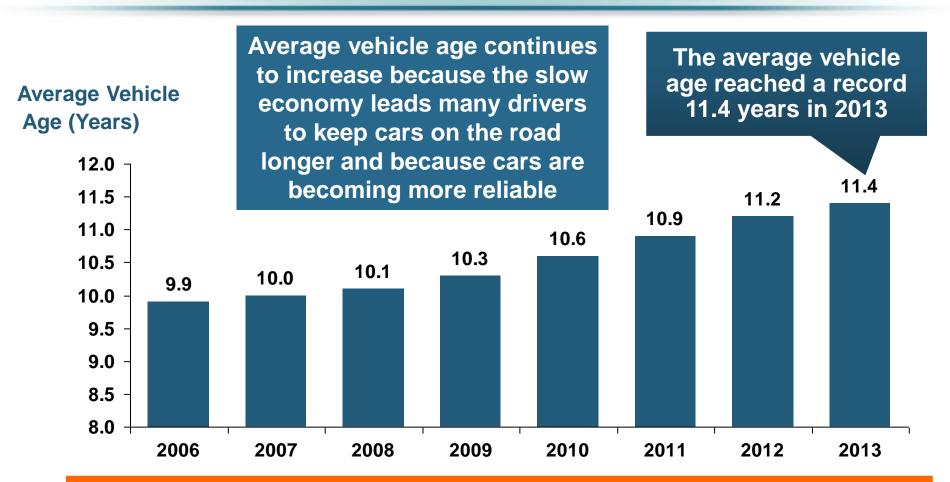




Sources: AIPSO Facts (various issues); SNL Financial; Conning Research & Consulting, *Property-Casualty Forecast and Analysis*, First Quarter 2012; Insurance Information Institute.

#### Average Age of Vehicles on the Road, 2006—2013

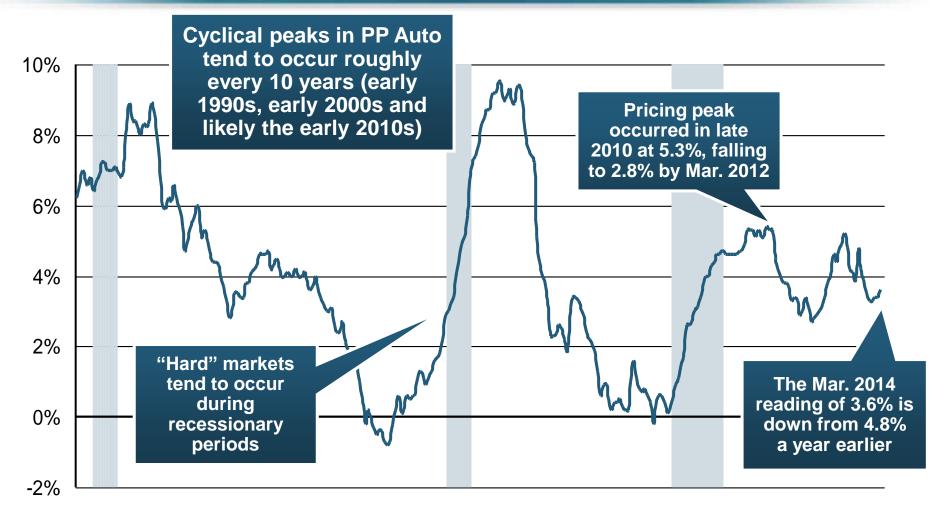




The average age of a vehicle on the road is is expected to continue to increase until 2018. By 2018, the number of vehicles 12+ years old is expected to rise 11.6% from 2013 and the number that are under 5 years old is expected to increase by 41%

## Monthly Change\* in Auto Insurance Prices, 1991–2014\*





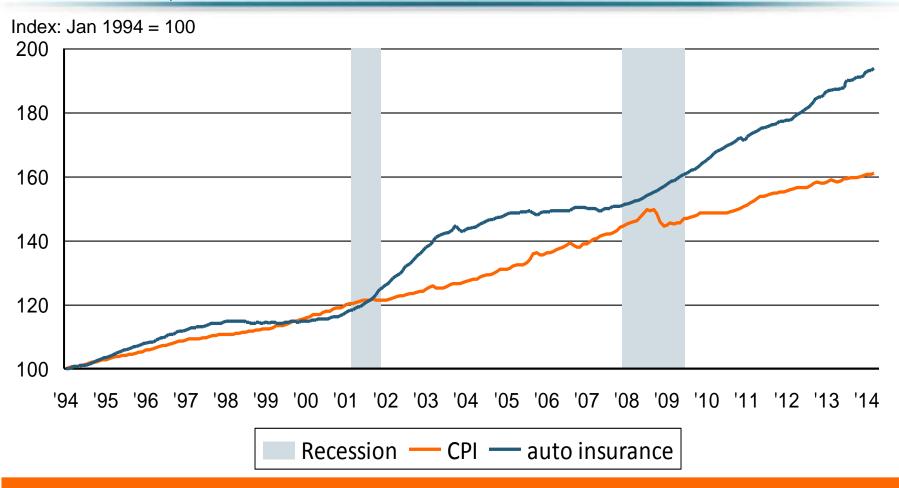
'90 '91 '92 '93 '94 '95 '96 '97 '98 '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13 '14

Sources: US Bureau of Labor Statistics; National Bureau of Economic Research (recession dates); Insurance Information Institutes.

<sup>\*</sup>Percentage change from same month in prior year; through March 2014; seasonally adjusted Note: Recessions indicated by gray shaded columns.

## Auto Insurance Price Index vs. CPI, 1994–2014\*



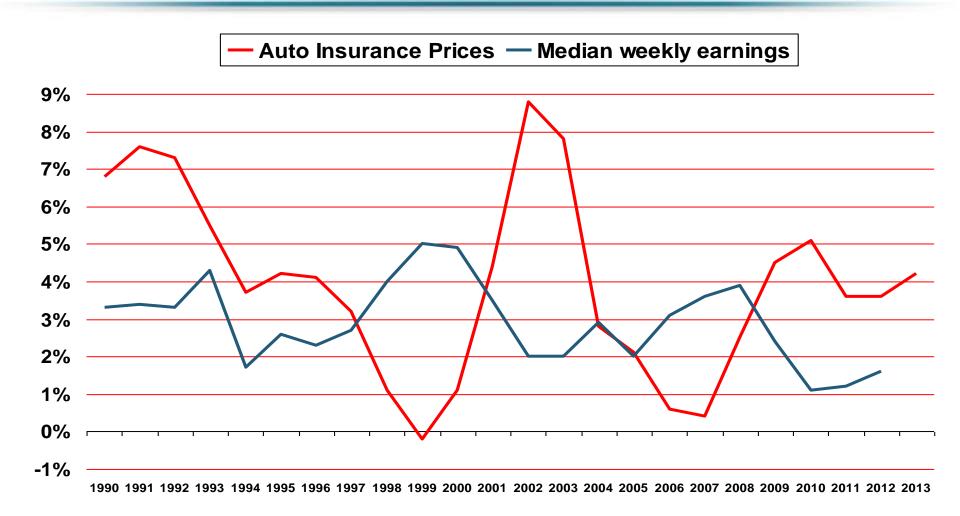


Annual average growth rate of the CPI from 1994 to now: 2.5%. Annual average growth rate of auto insurance prices from 1994 to now: 3.3%.

<sup>\*</sup>Seasonally adjusted, through March 2014

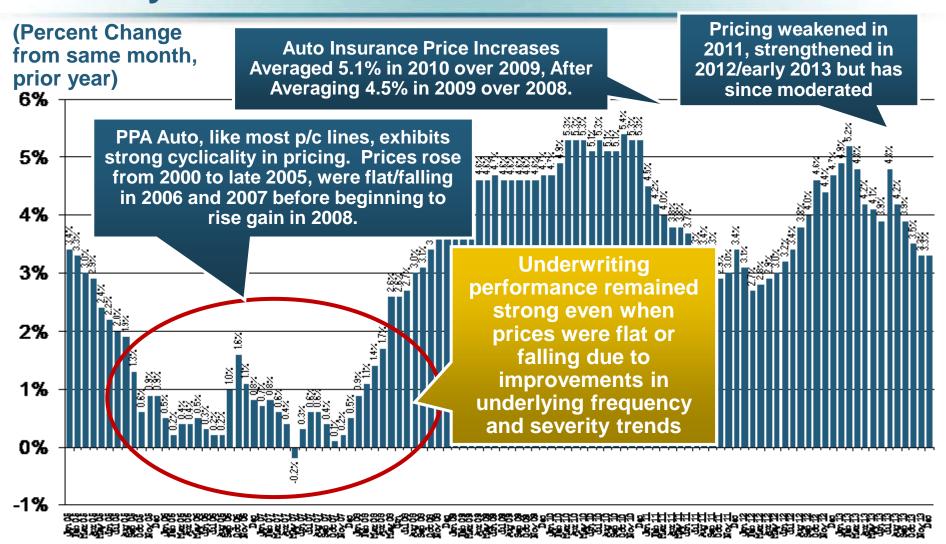
#### Yearly Change in Auto Insurance Prices vs. Median Weekly Earnings





#### Monthly Change\* in Auto Insurance Prices, January 2005 - December 2013

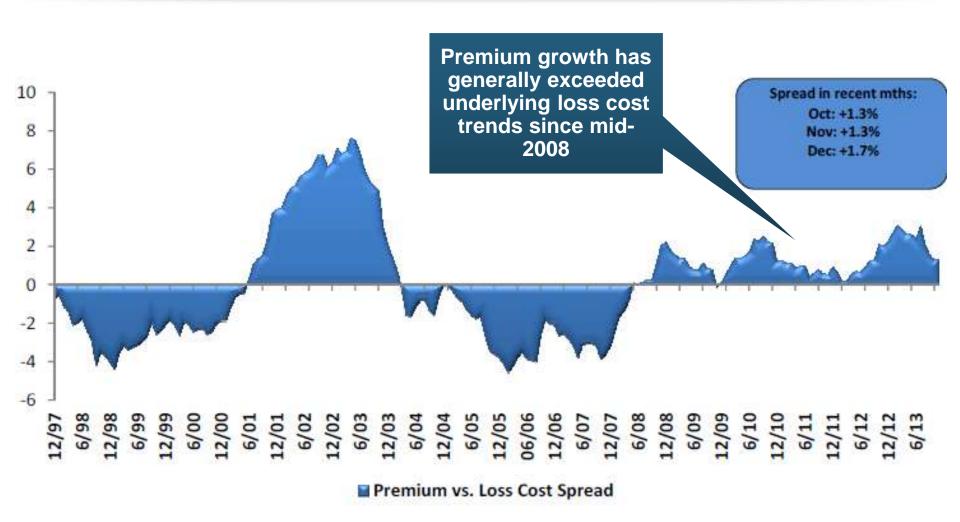




<sup>\*</sup>Percentage change from same month in prior year, seasonally adjusted. Sources: US Bureau of Labor Statistics; Insurance Information Institute

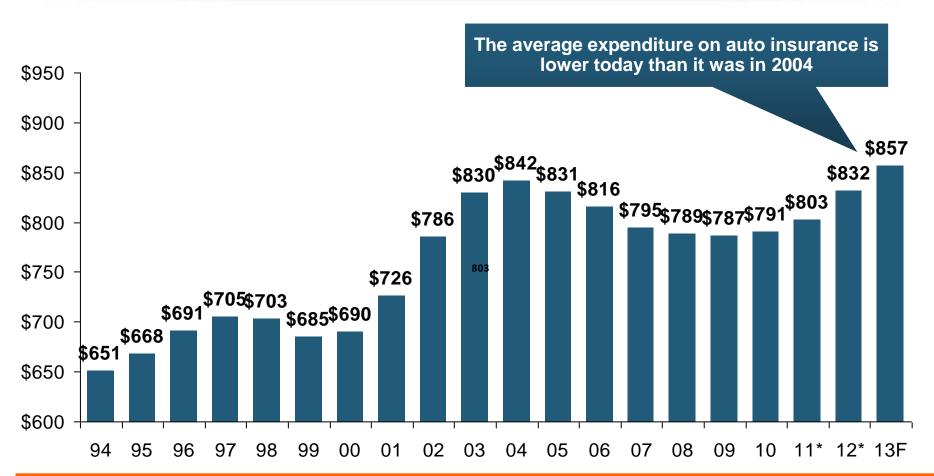
## Private Passenger Auto: Premium Growth vs. Loss Cost Spread





#### **Average Expenditures on Auto Insurance**



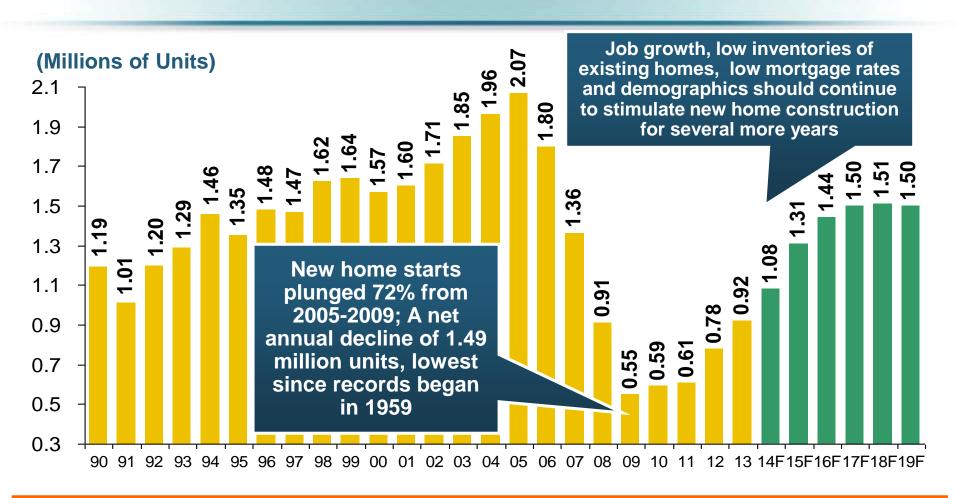


Countrywide Auto Insurance Expenditures Decreased by 0.8% in 2008 and 0.5% in 2009 and Increased 0.5% in 2010, 1.5% in 2011 (est.), 2.0% in 2012 and 2.2% in 2013 (forecast)

<sup>\*</sup> Insurance Information Institute Estimates/Forecasts
Source: NAIC, Insurance Information Institute estimate for 2011-2013 based on CPI and other data.

#### New Private Housing Starts, 1990-2019F

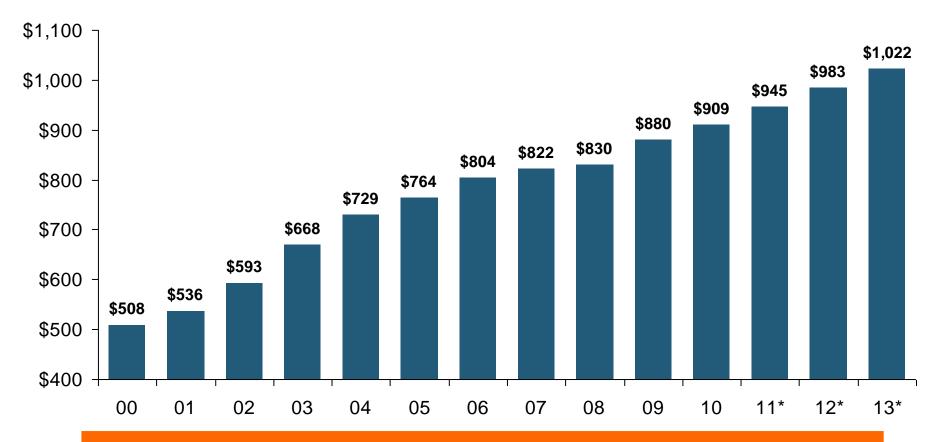




Insurers Are Continue to See Meaningful Exposure Growth in the Wake of the "Great Recession" Associated with Home Construction: Construction Risk Exposure, Surety, Commercial Auto; Potent Driver of Workers Comp Exposure

#### Average Premium for Home Insurance Policies\*\*





Countrywide Home Insurance Expenditures Increased by an Estimated 4.0% in 2011-2013

<sup>\*</sup> Insurance Information Institute Estimates/Forecasts \*\*Excludes state-run insurers.

Source: NAIC, Insurance Information Institute estimates for 2011-2013 based on CPI data and other data.

## Interest Rate on Convention 30-Year Mortgages: Headed Back Up, 1990–2013\*





'90 '91 '92 '93 '94 '95 '96 '97 '98 '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13

Since roughly 80% of P/C bond/cash investments are in 10-year or shorter durations, most P/C insurer portfolios will have low-yielding bonds for years to come.

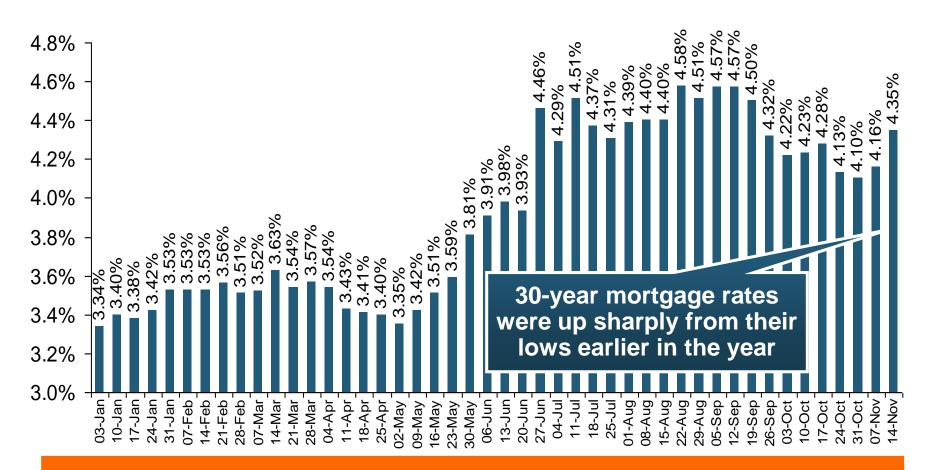
Note: Recessions indicated by gray shaded columns.

Sources: Federal Reserve Bank at <a href="http://www.federalreserve.gov/releases/h15/data.htm">http://www.federalreserve.gov/releases/h15/data.htm</a>. National Bureau of Economic Research (recession dates); Insurance Information Institutes.

<sup>\*</sup>Monthly, through December 2013.

## 30-Year Mortgages in 2013 Are Rising: What Will Be the Impact on Construction?



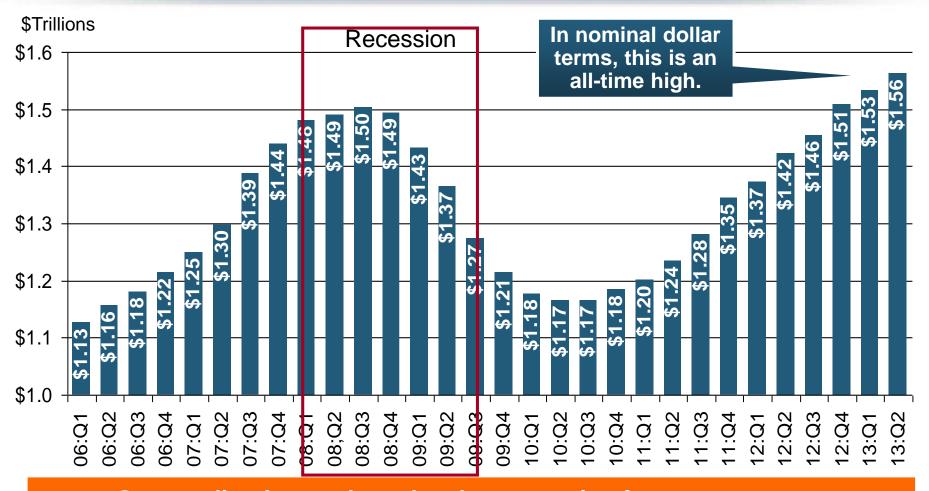


Mortgage Interest Rates Will Rise as Expectations Over the Fed's Tapering of QE3 Persist; Still Low by Historical Standards

<sup>\*</sup>Weekly through November 14, 2013.

#### Commercial & Industrial Loans Outstanding at FDIC-Insured Banks, Quarterly, 2006-2013\*





Outstanding loan volume has been growing for over two years and (as of year-end 2012) surpassed previous peak levels.

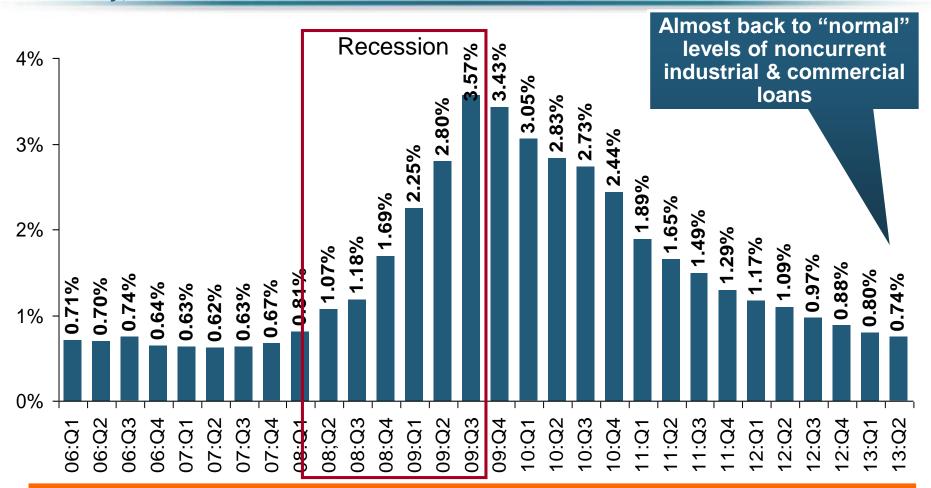
Source: FDIC at <a href="http://www2.fdic.gov/qbp/">http://www2.fdic.gov/qbp/</a> (Loan Performance spreadsheet); Insurance Information Institute.

<sup>\*</sup>Latest data as of 9/8/2013.

#### Percent of Non-Current Commercial & Industrial Loans Outstanding at FDIC-Insured Banks,



Quarterly, 2006-2013:Q2\*



Non-current loans (those past due 90 days or more or in nonaccrual status) are nearly back to early-recession levels, fueling bank willingness to lend.

Source: FDIC at <a href="http://www2.fdic.gov/qbp/">http://www2.fdic.gov/qbp/</a> (Loan Performance spreadsheet); Insurance Information Institute.

<sup>\*</sup>Latest data as of 9/8/2013.

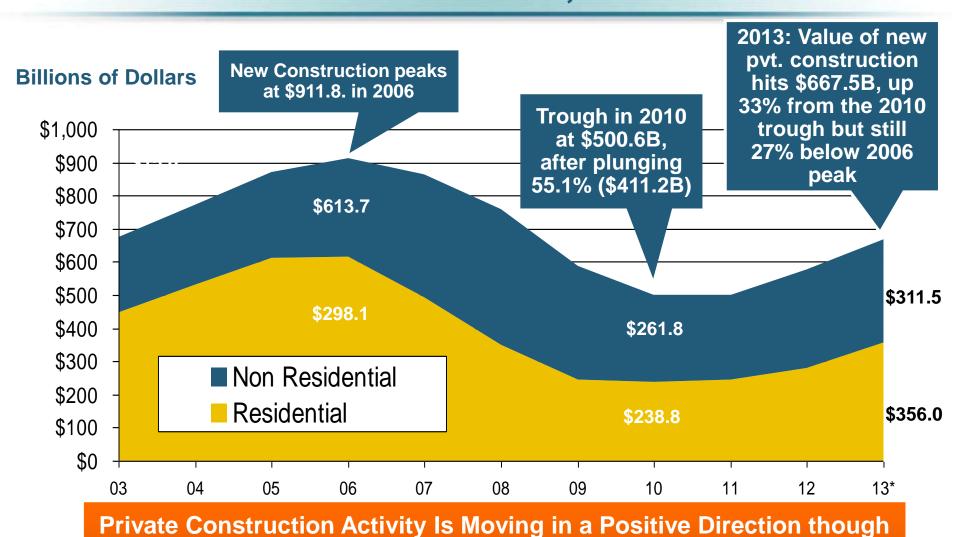


# CONSTRUCTION, MANUFACTURING & ENERGY OUTLOOK

# Key Sectors Critical to the Economy and the P/C Insurance Industry

#### Value of New Private Construction: Residential & Nonresidential, 2003-2013\*

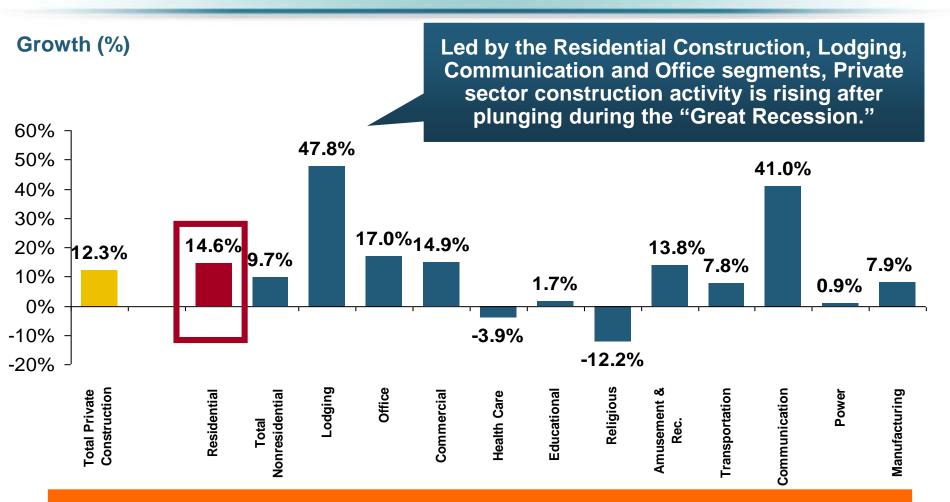




Remains Well Below Pre-Crisis Peak; Residential Dominates

#### Value of Private Construction Put in Place, by Segment, Jan. 2014 vs. Jan. 2013\*



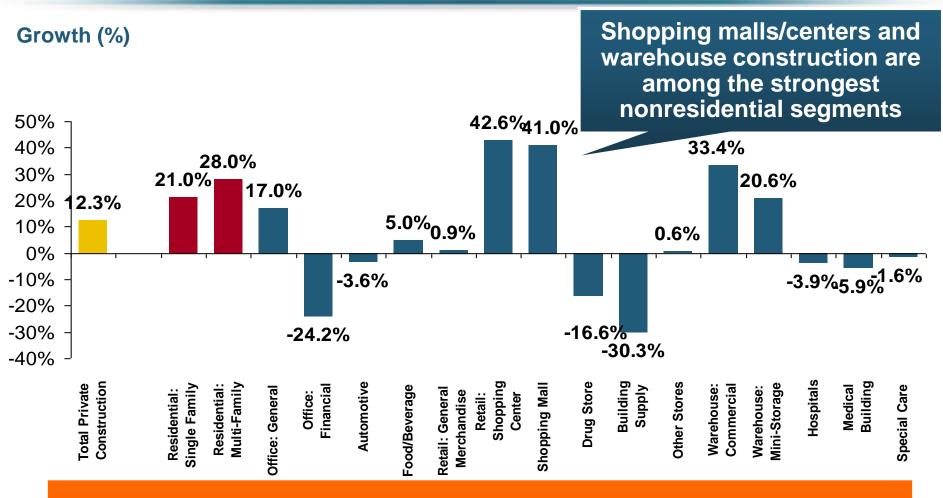


Private Construction Activity is Up in Most Segments, Including the Key Residential Construction Sector; Bodes Well for Early 2014

<sup>\*</sup>seasonally adjusted Source: U.S. Census Bureau, <a href="http://www.census.gov/construction/c30/c30index.html">http://www.census.gov/construction/c30/c30index.html</a>; Insurance Information Institute.

#### Private Construction by Segment/Project Type, Jan. 2014 vs. Jan. 2013\*





Private Construction Activity is Up in Many Segments, Including the Key Residential Construction Sector, But Down in a Few

<sup>\*</sup>seasonally adjusted

#### Value of New Federal, State and Local Government Construction: 2003-2013\*





Government Construction Spending Peaked in 2009, Helped by Stimulus Spending, but Continues to Contract As State/Local Governments Grapple with Deficits and Federal Sequestration Takes Hold

<sup>\*2013</sup> figure is a seasonally adjusted annual rate as of December.

Sources: US Department of Commerce; Insurance Information Institute.

## Construction Employment, Jan. 2010—March 2014\*



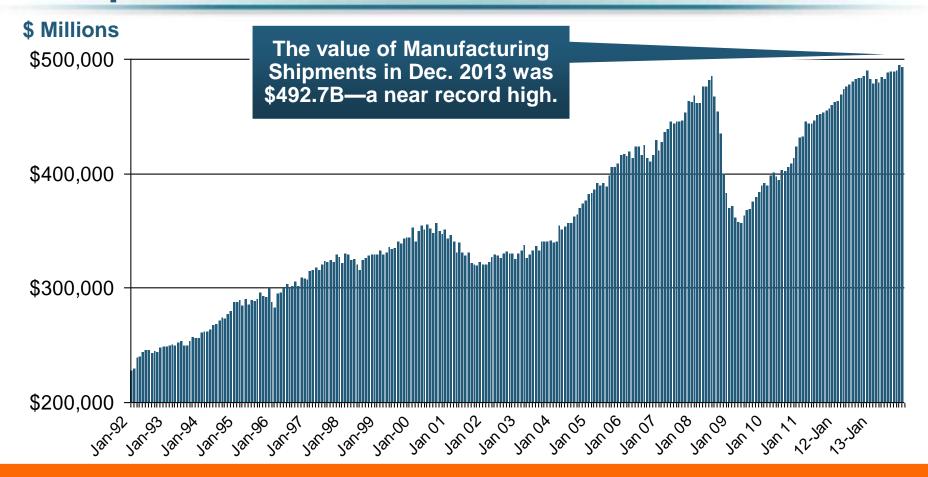


Construction and manufacturing employment constitute 1/3 of all payroll exposure.

<sup>\*</sup>Seasonally adjusted.

#### Dollar Value\* of Manufacturers' Shipments Monthly, Jan. 1992—Dec. 2013



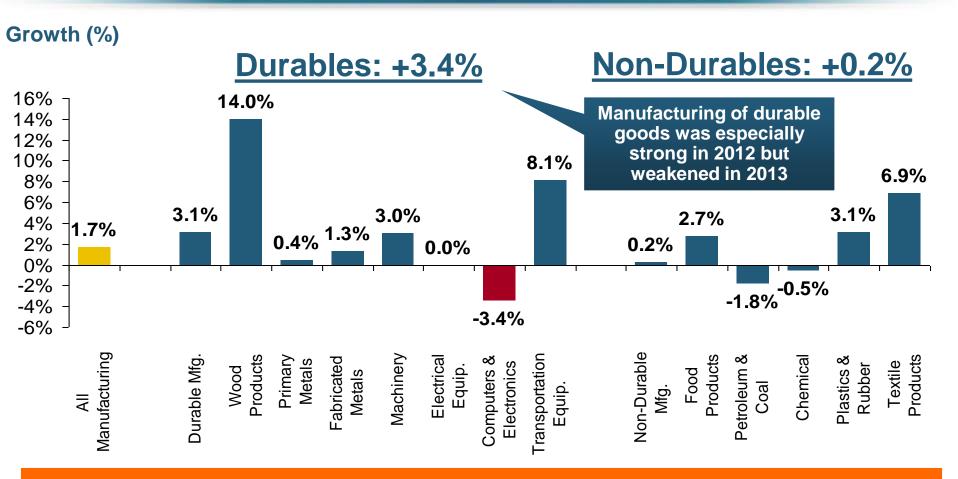


Monthly shipments in Dec. 2013 exceeded the pre-crisis (July 2008) peak.

Manufacturing is energy-intensive and growth leads to gains in many commercial exposures: WC, Commercial Auto, Marine, Property, and various Liability Coverages.

#### Manufacturing Growth for Selected Sectors, 2013 vs. 2012\*



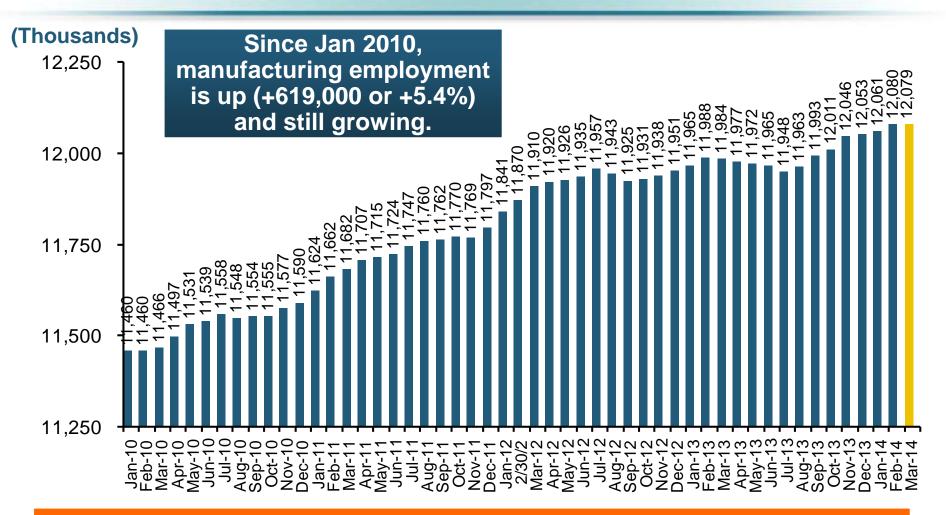


Manufacturing Is Expanding—Albeit Slowly—Across a Number of Sectors that Will Contribute to Growth in Insurable Exposures Including: WC, Commercial Property, Commercial Auto and Many Liability Coverages

<sup>\*</sup>Seasonally adjusted; Date are YTD comparing data through November 2013 to the same period in 2012. Source: U.S. Census Bureau, *Full Report on Manufacturers' Shipments, Inventories, and Orders,* <a href="http://www.census.gov/manufacturing/m3/">http://www.census.gov/manufacturing/m3/</a>

## Manufacturing Employment, Jan. 2010—March 2014\*



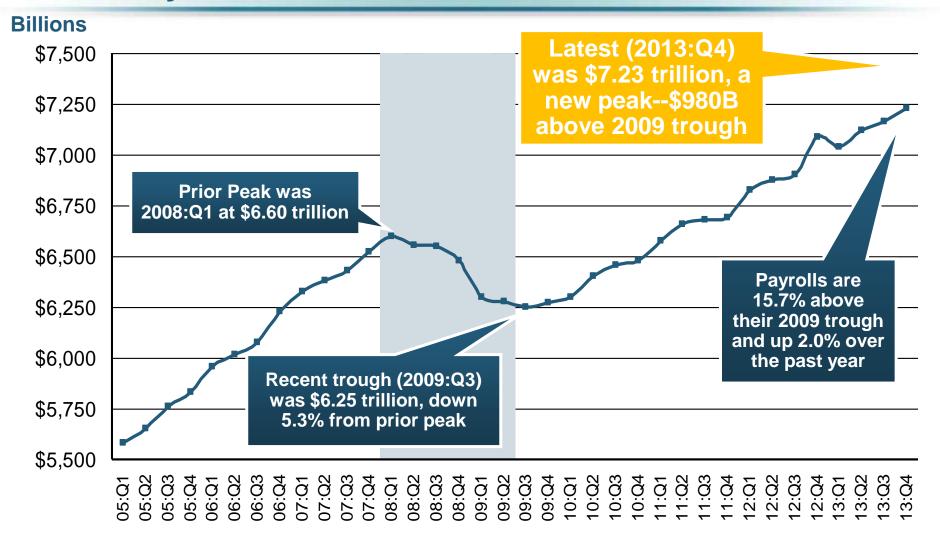


Manufacturing employment is a surprising source of strength in the economy. Employment in the sector is at a multi-year high.

<sup>\*</sup>Seasonally adjusted; Feb. and Mar. 2014 are preliminary
Sources: US Bureau of Labor Statistics at <a href="http://data.bls.gov">http://data.bls.gov</a>; Insurance Information Institute.

#### Nonfarm Payroll (Wages and Salaries): Quarterly, 2005–2013:Q4



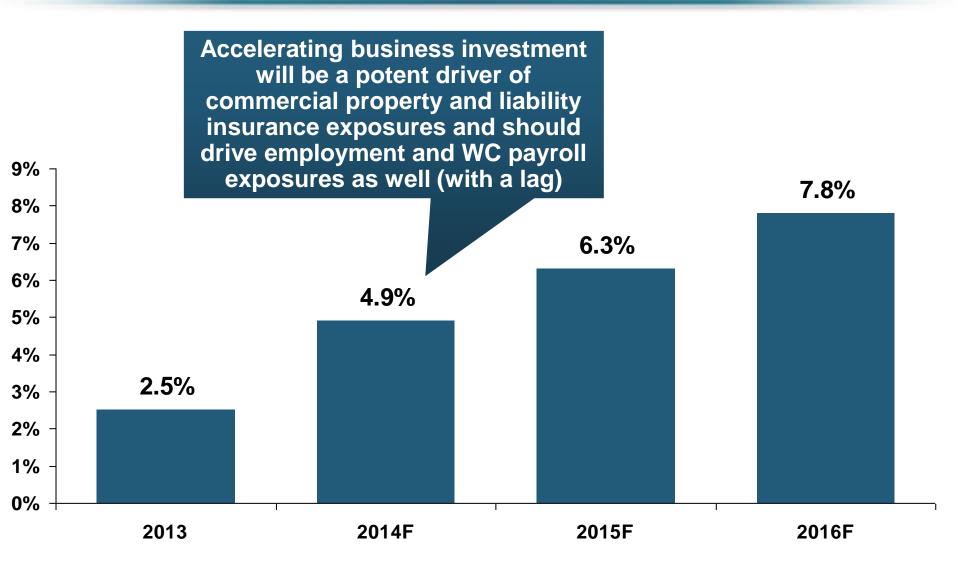


Note: Recession indicated by gray shaded column. Data are seasonally adjusted annual rates.

Sources: <a href="http://research.stlouisfed.org/fred2/series/WASCUR">http://research.stlouisfed.org/fred2/series/WASCUR</a>; National Bureau of Economic Research (recession dates); Insurance Information Institute.

#### **Business Investment: Expected to Accelerate, Fueling Commercial Exposure Growth**

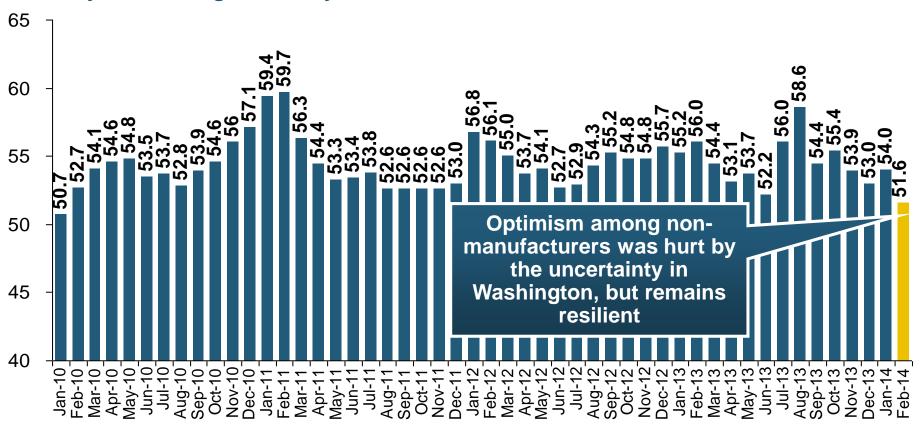




## ISM Non-Manufacturing Index (Values > 50 Indicate Expansion)



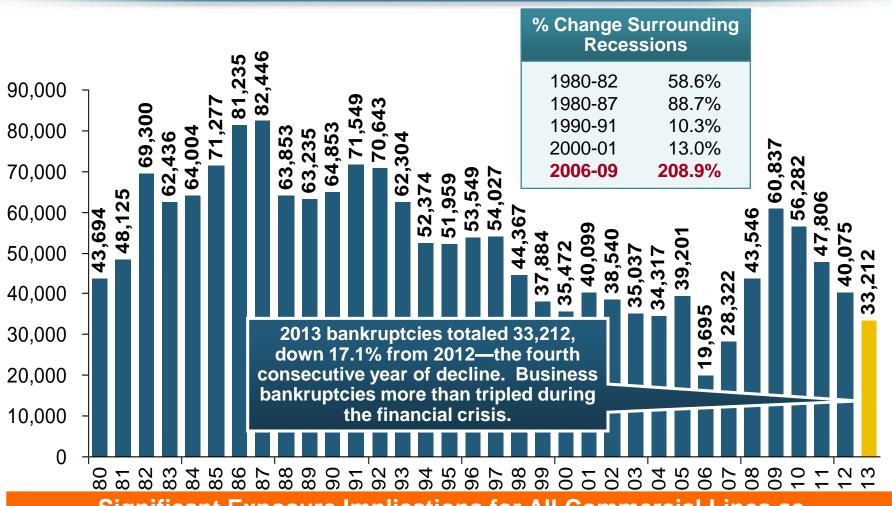
January 2010 through February 2014



Non-manufacturing industries have been expanding and adding jobs. This trend is likely to continue through 2014.

#### **Business Bankruptcy Filings**, 1980-2013





Significant Exposure Implications for All Commercial Lines as Business Bankruptcies Begin to Decline

Sources: American Bankruptcy Institute (1980-2012) at <a href="http://www.abiworld.org/AM/AMTemplate.cfm?Section=Home&TEMPLATE=/CM/ContentDisplay.cfm&CONTENTID=61633">http://www.abiworld.org/AM/AMTemplate.cfm?Section=Home&TEMPLATE=/CM/ContentDisplay.cfm&CONTENTID=61633</a>; 2013 data from United States Courts at <a href="http://news.uscourts.gov">http://news.uscourts.gov</a>; Insurance Information Institute.

#### 12 Industries for the Next 10 Years: Insurance Solutions Needed



**Health Care** 

**Health Sciences** 

**Energy (Traditional)** 

**Alternative Energy** 

**Petrochemical** 

Agriculture

**Natural Resources** 

Technology (incl. Biotechnology)

**Light Manufacturing** 

**Insourced Manufacturing** 

**Export-Oriented Industries** 

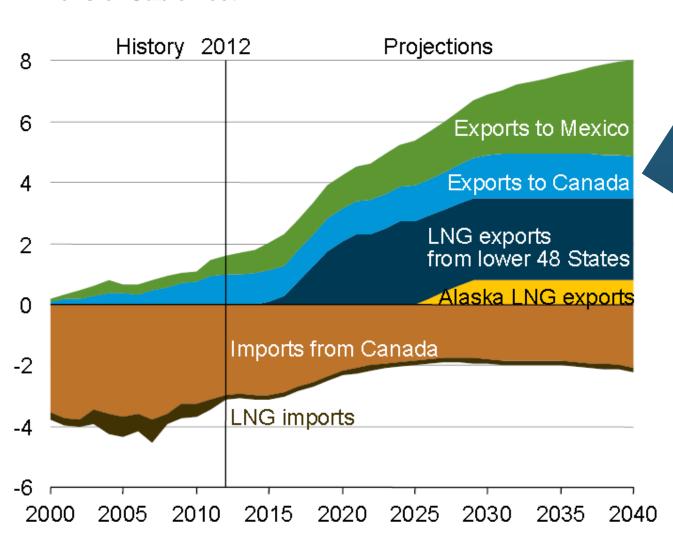
Shipping (Rail, Marine, Trucking, Pipelines)

Many
industries are
poised for
growth,
though
insurers'
ability to
capitalize on
these
industries
varies widely

#### U.S. Natural Has Imports and Exports, 1990 - 2040



#### **Trillions of Cubic Feet**

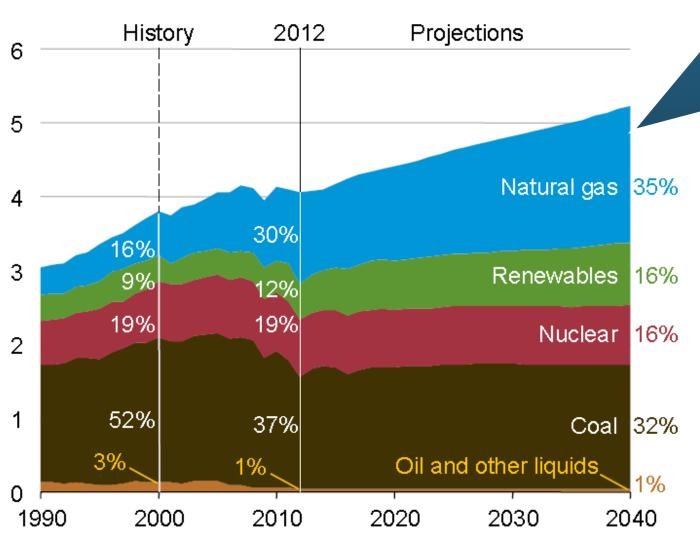


The US is now the largest gas producer in the world, though Russia is the largest exporter. The US needs to invest in its pipeline and LNG infrastructure and expedite regulatory approval to realize its full export potential

#### U.S. Electricity Generation by Fuel, 1990 - 2040



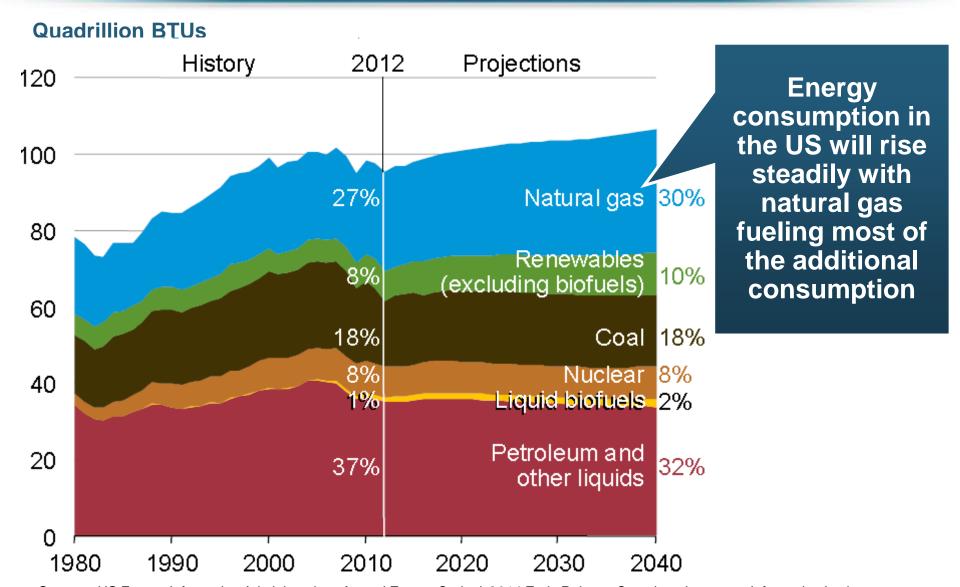
#### **Trillions of kilowatt Hours**



Electricity
consumption in
the US will rise
steadily along
with the fuel
shares of natural
gas and
renewables

## U.S. Primary Energy Consumption by Fuel, 1990 - 2040

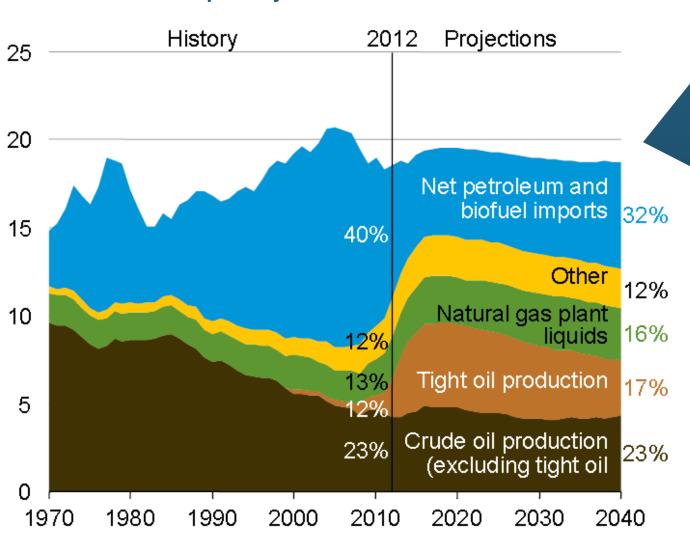




# U.S. Petroleum and Other Liquid Fuel Supplies by Source, 1990 - 2040



#### Millions of Barrels per Day



Liquid fuel consumption is expected to change little through 2040, though "tight" oil will account for a much larger share thereby reducing imports of petroleum products

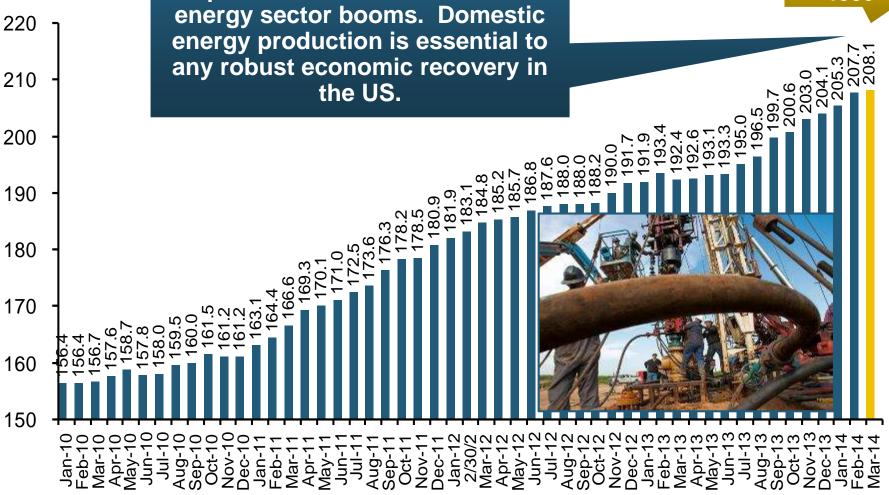
#### Oil & Gas Extraction Employment, Jan. 2010—March 2014\*





Oil and gas extraction employment is up 33.1% since Jan. 2010 as the energy sector booms. Domestic energy production is essential to any robust economic recovery in the US.

Highest since Aug. 1986

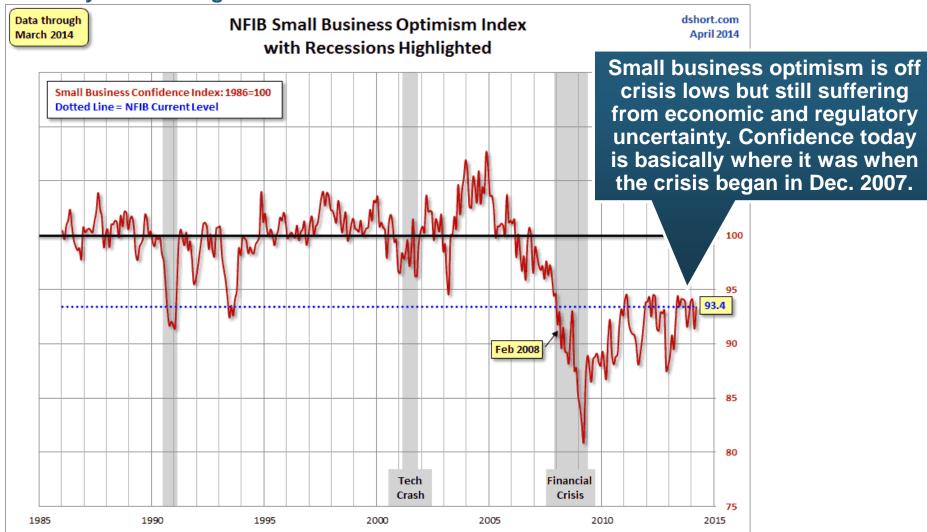


<sup>\*</sup>Seasonally adjusted

#### NFIB Small Business Optimism Index



#### January 1985 through March 2014



Source: National Federation of Independent Business at <a href="http://www.advisorperspectives.com/dshort/charts/indicators/Sentiment.html?NFIB-optimism-index.gif">http://www.advisorperspectives.com/dshort/charts/indicators/Sentiment.html?NFIB-optimism-index.gif</a>; Insurance Information Institute.

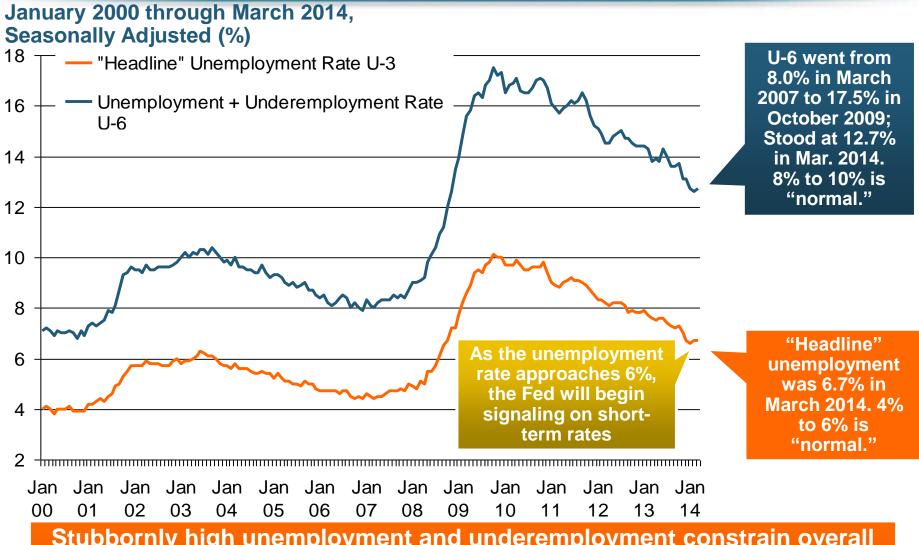


#### **Labor Market Trends**

# Massive Job Losses Sapped the Economy and Commercial/Personal Lines Exposure, But Trend is Improving

### **Unemployment and Underemployment Rates: Still Too High, But Falling**

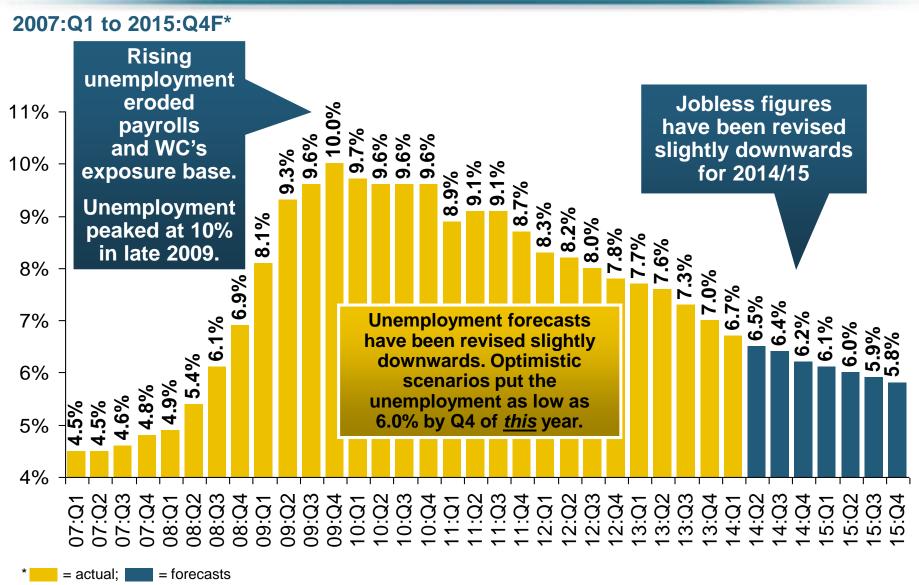




Stubbornly high unemployment and underemployment constrain overall economic growth, but the job market is now clearly improving.

#### **US Unemployment Rate Forecast**

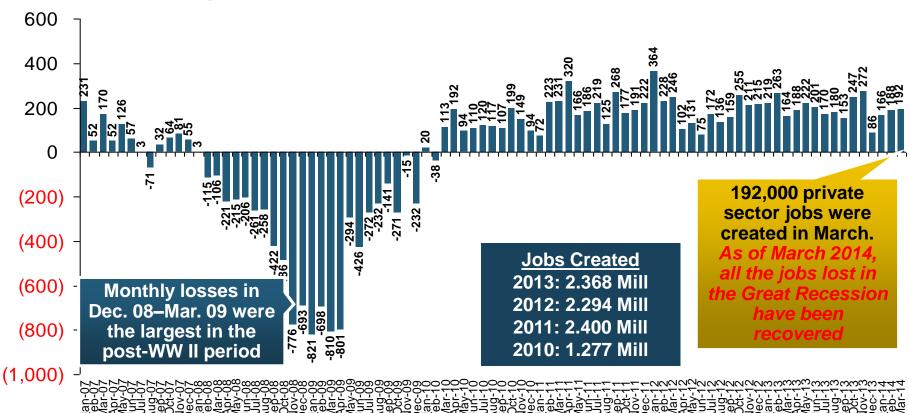




#### **Monthly Change in Private Employment**



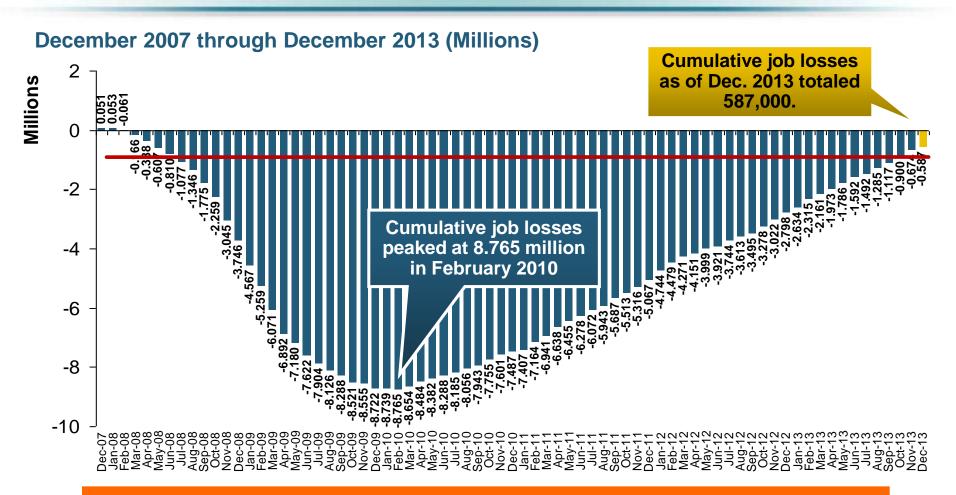




Private Employers Added 8.88 million Jobs Since Jan. 2010 After Having Shed 5.01 Million Jobs in 2009 and 3.76 Million in 2008 (State and Local Governments Have Shed Hundreds of Thousands of Jobs)

#### Cumulative Change in Private Employment: Dec. 2007—Dec. 2013



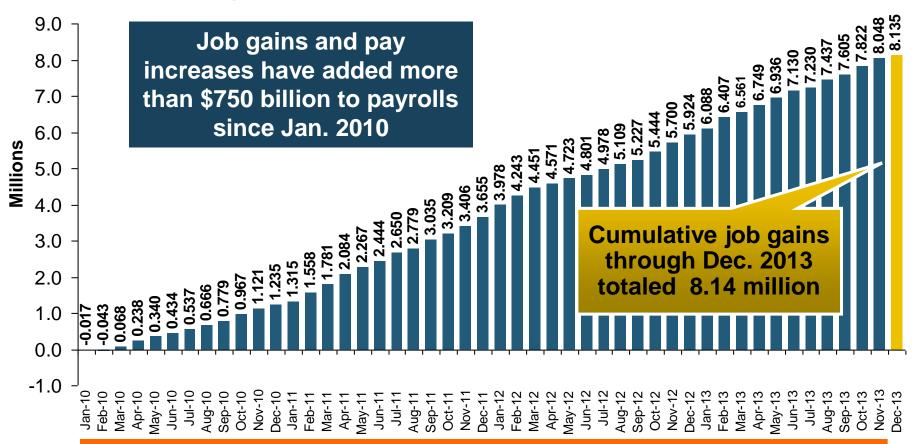


Private Employers Added 8.14 million Jobs Since Jan. 2010 After Having Shed 4.98 Million Jobs in 2009 and 3.80 Million in 2008 (State and Local Governments Have Shed Hundreds of Thousands of Jobs)

### Cumulative Change in Private Sector Employment: Jan. 2010—Dec. 2013



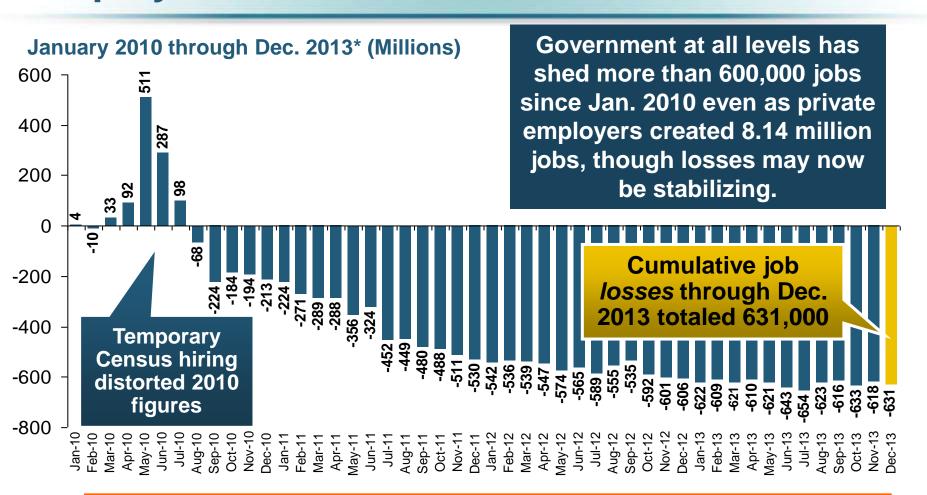
**January 2010 through December 2013\* (Millions)** 



Private Employers Added 8.14 million Jobs Since Jan. 2010 After Having Shed 4.98 Million Jobs in 2009 and 3.80 Million in 2008 (State and Local Governments Have Shed Hundreds of Thousands of Jobs)

### Cumulative Change in Government Employment: Jan. 2010—Dec. 2013

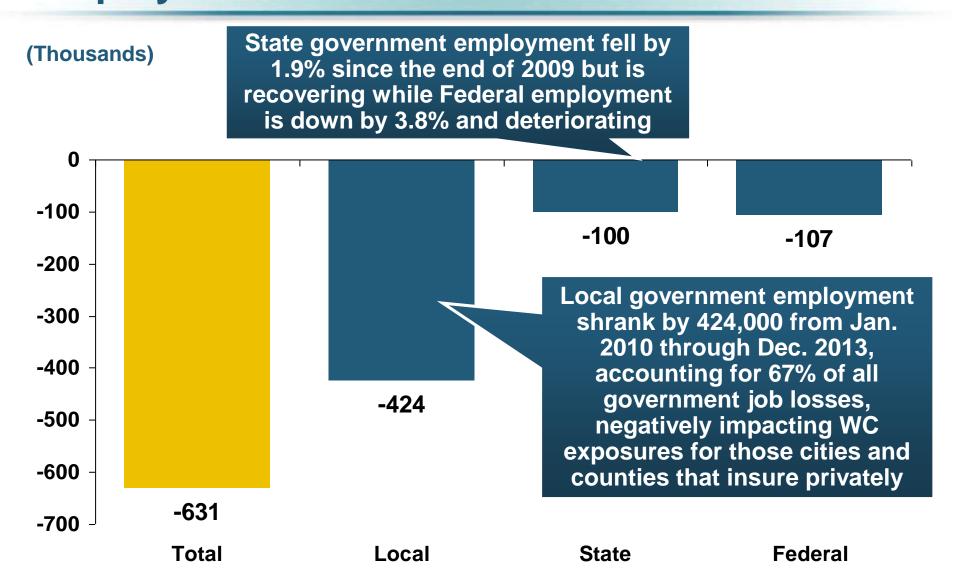




Governments at All Levels are Under Severe Fiscal Strain As Tax Receipts Plunged and Pension Obligations Soared During the Financial Crisis: Sequestration Will Add to this Toll

#### **Net Change in Government** Employment: Jan. 2010—Dec. 2013\*

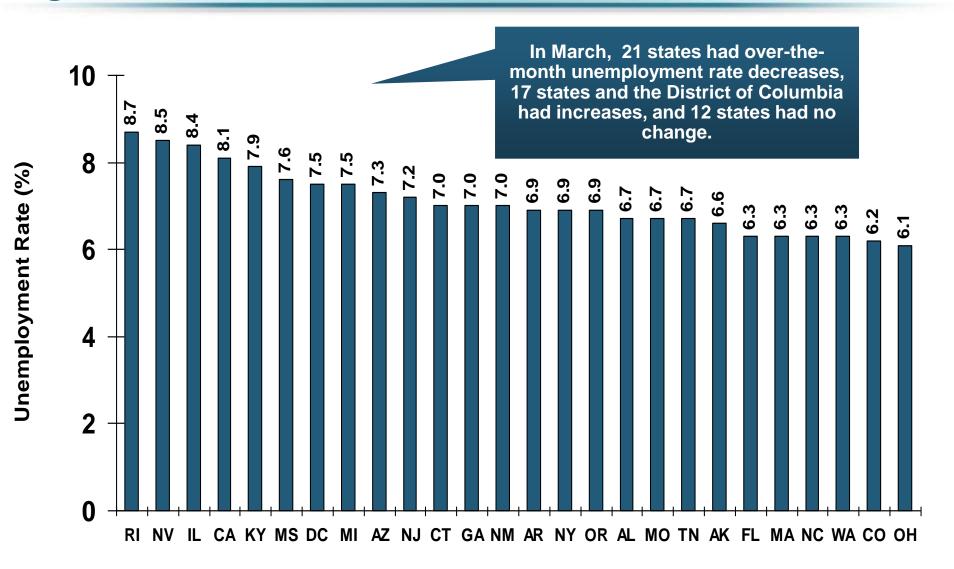




<sup>\*</sup>Cumulative change from prior month: Base employment date is Dec. 2009.

#### Unemployment Rates by State, March 2014: Highest 25 States\*



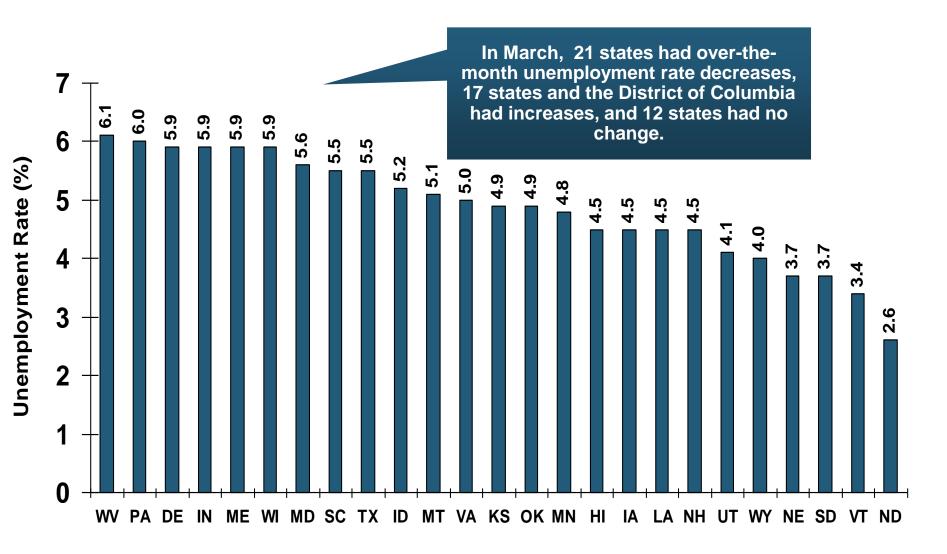


<sup>\*</sup>Provisional figures for March 2014, seasonally adjusted.

Sources: US Bureau of Labor Statistics; Insurance Information Institute.

#### Unemployment Rates by State, March 2014: Lowest 25 States\*





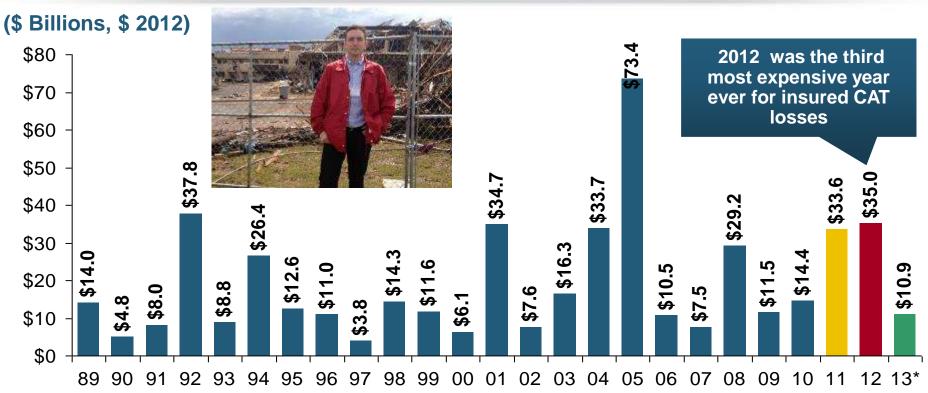


## U.S. Insured Catastrophe Loss Update

2013 Was a Welcome Respite from the High Catastrophe Losses in Recent Years

#### **U.S. Insured Catastrophe Losses**





2012 Was the 3<sup>rd</sup> Highest Year on Record for Insured Losses in U.S. History on an Inflation-Adj. Basis. 2011 Losses Were the 6<sup>th</sup> Highest. YTD 2013 Running Well Below 2011 and 2012 YTD Totals.

Record tornado losses caused 2011 CAT losses to surge

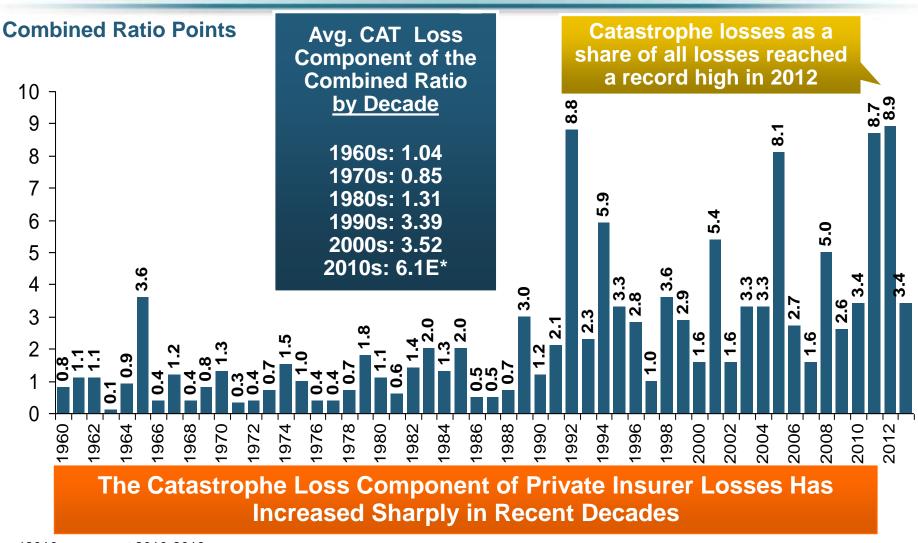
Note: 2001 figure includes \$20.3B for 9/11 losses reported through 12/31/01 (\$25.9B 2011 dollars). Includes only business and personal property claims, business interruption and auto claims. Non-prop/BI losses = \$12.2B (\$15.6B in 2011 dollars.)

Sources: Property Claims Service/ISO; Insurance Information Institute.

<sup>\*</sup>Through 8/31/13. Includes \$9.7B for 2013:H1 (PCS) and \$1.2B I.I.I. estimate for the period 7/1 – 8/31/13.

### Combined Ratio Points Associated with Catastrophe Losses: 1960 – 2013\*





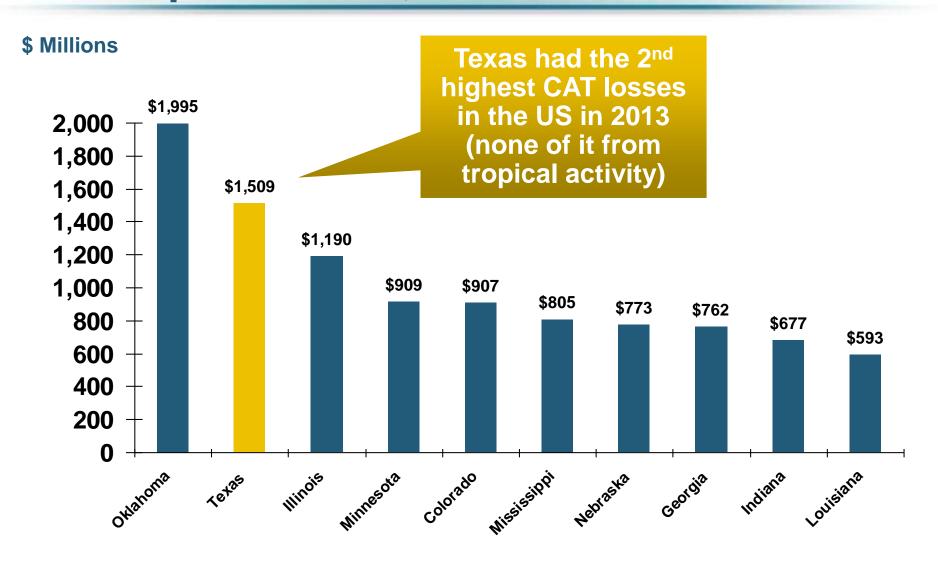
<sup>\*2010</sup>s represent 2010-2013.

Notes: Private carrier losses only. Excludes loss adjustment expenses and reinsurance reinstatement premiums. Figures are adjusted for losses ultimately paid by foreign insurers and reinsurers.

Source: ISO (1960-2011); A.M. Best (2012E) Insurance Information Institute.

### Top 10 States for Insured Catastrophe Losses, 2013

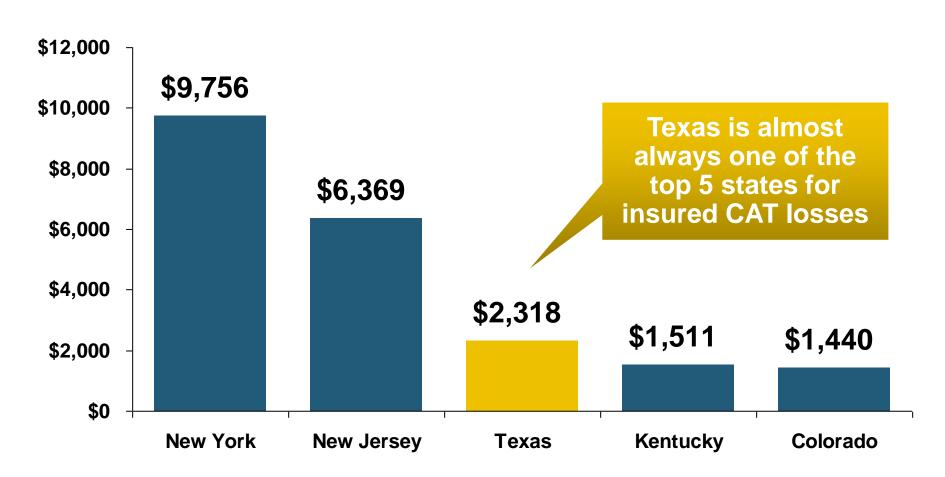




#### Top 5 States by Insured Catastrophe Losses in 2012\*



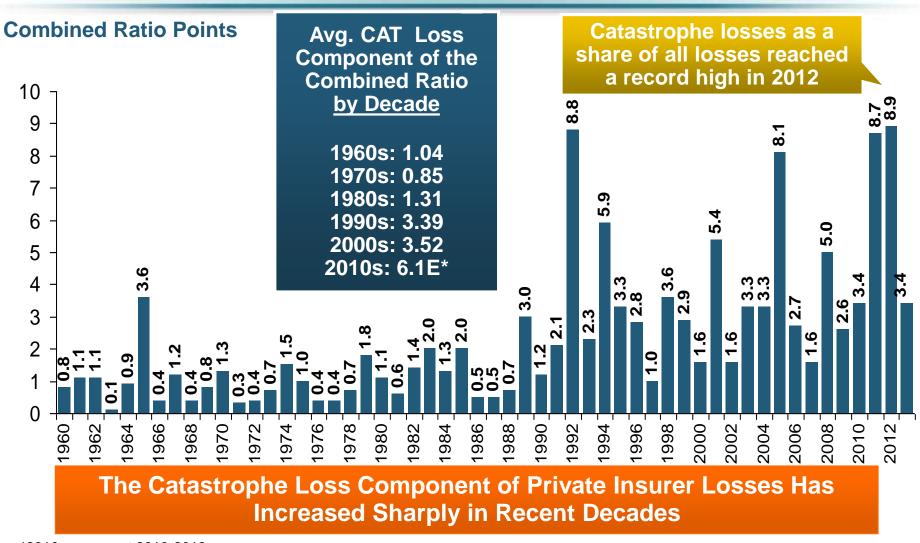
(2012, \$ Billions)



<sup>\*</sup>Includes catastrophe losses of at least \$25 million. Sources: PCS unit of ISO; Insurance Information Institute.

### Combined Ratio Points Associated with Catastrophe Losses: 1960 – 2013\*





<sup>\*2010</sup>s represent 2010-2013.

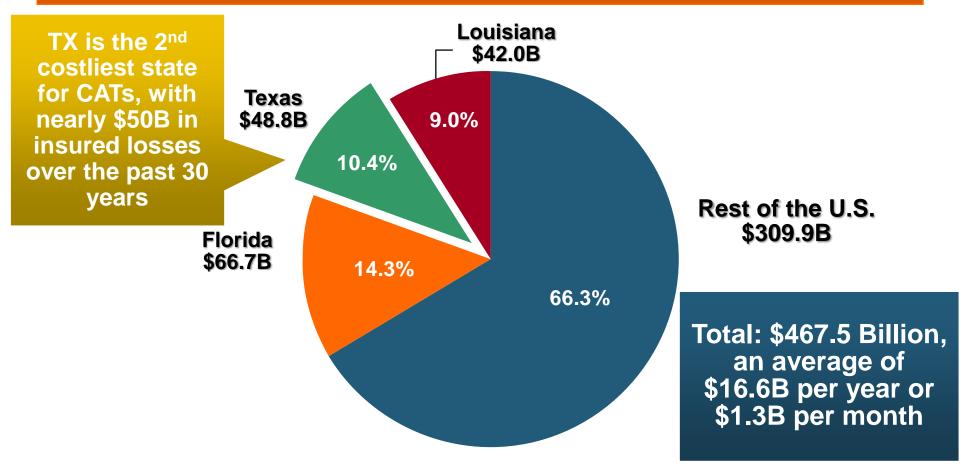
Notes: Private carrier losses only. Excludes loss adjustment expenses and reinsurance reinstatement premiums. Figures are adjusted for losses ultimately paid by foreign insurers and reinsurers.

Source: ISO (1960-2011); A.M. Best (2012E) Insurance Information Institute.

### Top States by Inflation-Adjusted Insured Catastrophe Losses, 1983–2012

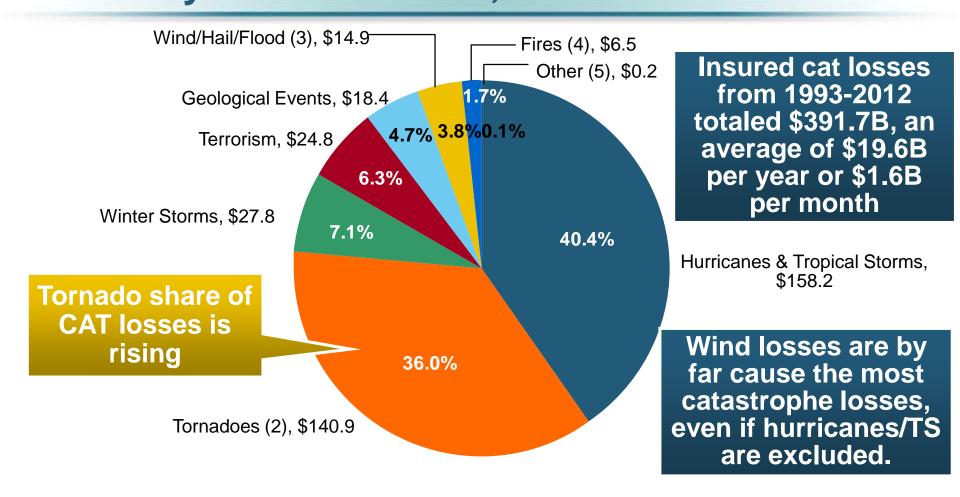


Over the Past 30 Years Florida Has Accounted for the Largest Share of Catastrophe Losses in the U.S., Followed by Texas and Louisiana



### Inflation Adjusted U.S. Catastrophe Losses by Cause of Loss, 1993–2012<sup>1</sup>





- 1. Catastrophes are defined as events causing direct insured losses to property of \$25 million or more in 2012 dollars.
- Excludes snow.
- 3. Does not include NFIP flood losses
- 4. Includes wildland fires
- 5. Includes civil disorders, water damage, utility disruptions and non-property losses such as those covered by workers compensation.

Source: ISO's Property Claim Services Unit.

### Top 10 Winter Storm and Winter Damage Events in the US and Canada, 1980-2013\*



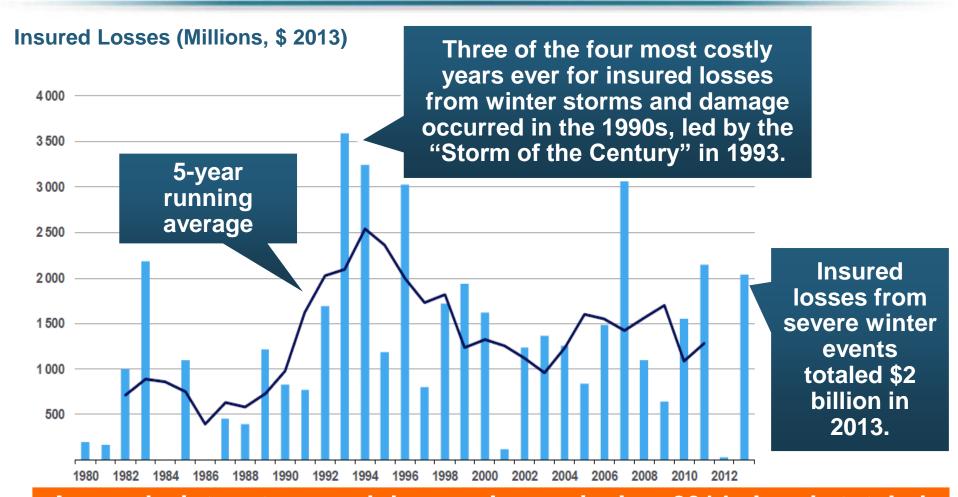
#### Ranked by Insured Loss, in Millions of \$ 2013\*

Period	Area	Economic Loss (in inflation- adjusted 2013 \$US mill)	Insured Loss (in inflation-adjusted 2013 \$US mill)	Fatalities
Mar. 11-14, 1993	CAN, USA	8,061	3,224	270
Dec. 17-30,1983	USA	2,339	2,058	500
Apr. 13-17, 2007	CAN, USA	2,247	1,775	23
Dec. 10-13, 1992	USA	4,981	1,660	19
Jan. 5-12, 1998	CAN, USA	4,145	1,644	45
Feb. 10-12, 1994	USA	4,716	1,258	9
Jan. 17-20, 1994	USA	1,572	1,258	70
Apr. 7-11, 2013	USA	1,600	1,200	N/A
Jan. 1-4, 1999	CAN, USA	1,398	1,084	25
Jan. 31-Feb. 2, 2011	USA	1,346	1,010	36

<sup>\*</sup>Top 10 events in original insured loss dollars were adjusted to and ranked by the Insurance Information Institute to 2013 inflation-adjusted values. Sources: Munich Re NatCatSERVICE; Insurance Information Institute.

#### Winter Storm and Winter Damage Events in the US and Canada, 1980-2013 (2013 US\$)



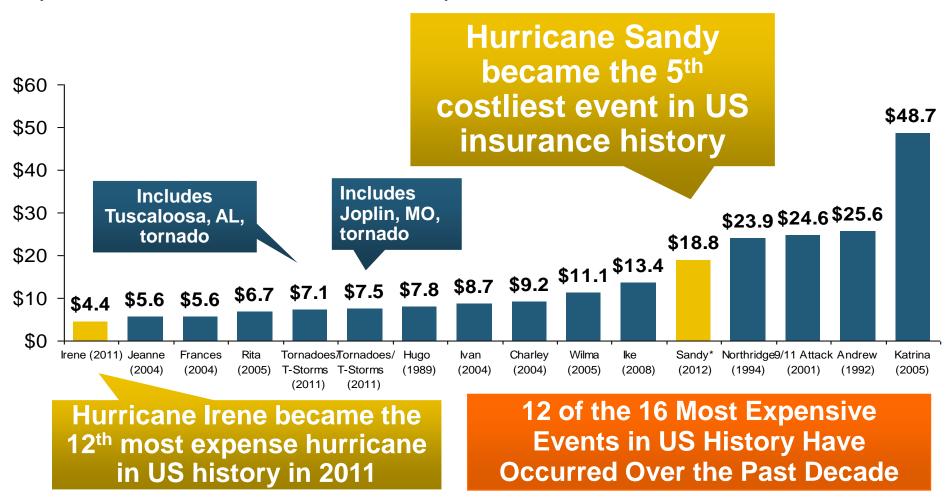


\$1.5 billion. Continued severe weather since then makes it likely that 2014 will become one of the top 5 costliest winters since 1980.

### Top 16 Most Costly Disasters in U.S. History



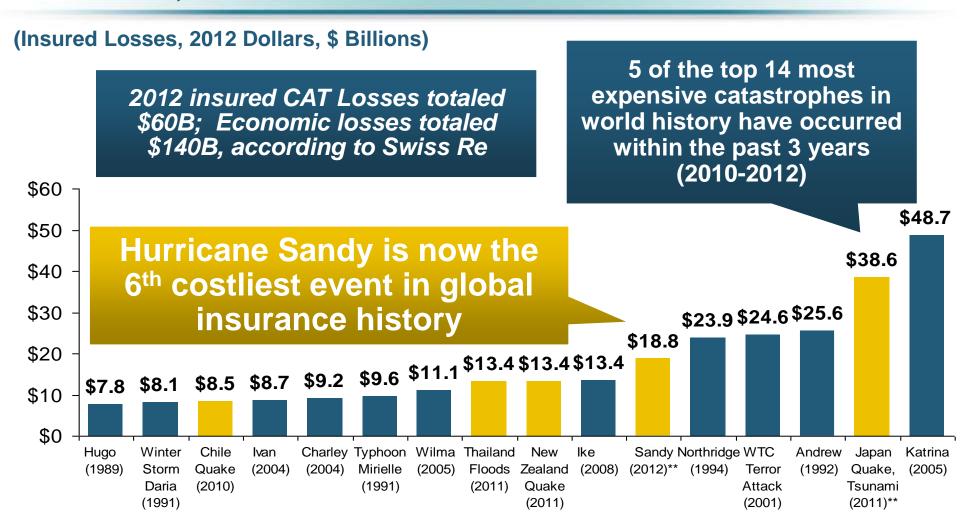
(Insured Losses, 2012 Dollars, \$ Billions)



<sup>\*</sup>PCS estimate as of 4/12/13.

### Top 16 Most Costly World Insurance Losses, 1970-2013\*





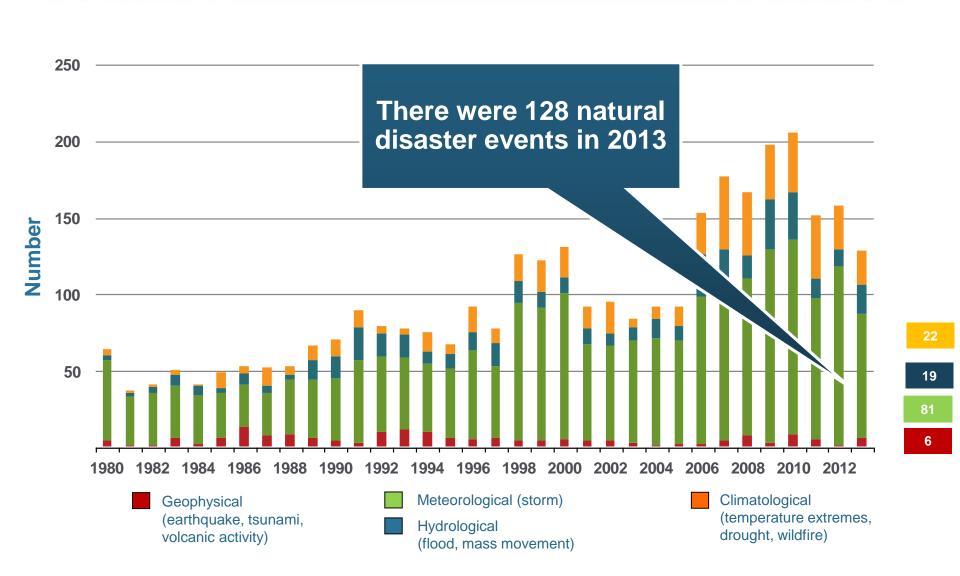
<sup>\*</sup>Figures do not include federally insured flood losses.

<sup>\*\*</sup>Estimate based on PCS value of \$18.75B as of 4/12/13.
Sources: Munich Re; Swiss Re; Insurance Information Institute research.

#### Natural Disasters in the United States, 1980 – 2013



Number of Events (Annual Totals 1980 – 2013)

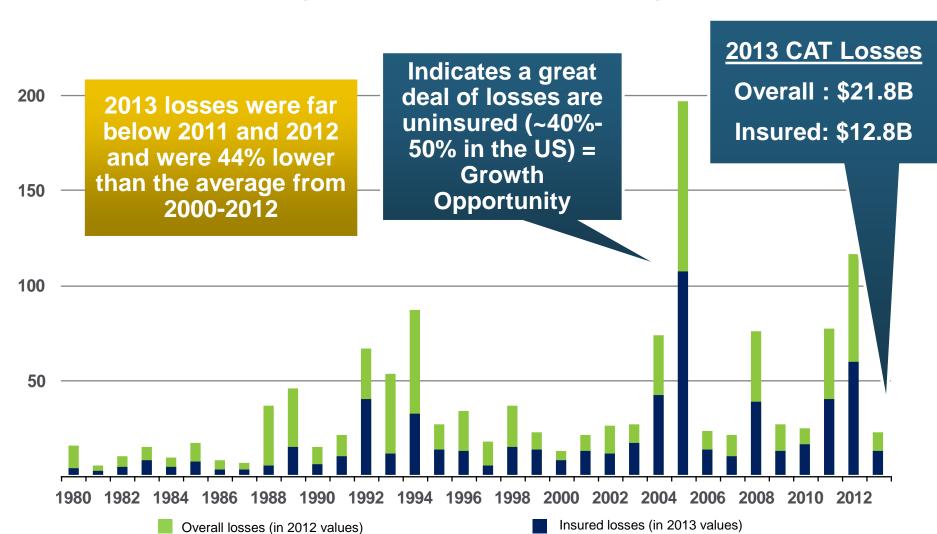


Source: MR NatCatSERVICE

#### Losses Due to Natural Disasters in the US, 1980–2013



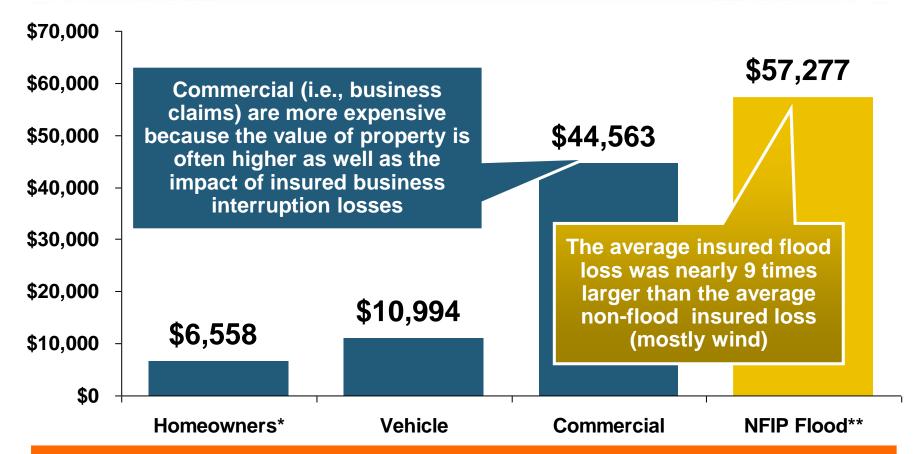
(2013 Dollars, \$ Billions) (Overall and Insured Losses)



Source: MR NatCatSERVICE

### Hurricane Sandy: Average Claim Payment by Type of Claim





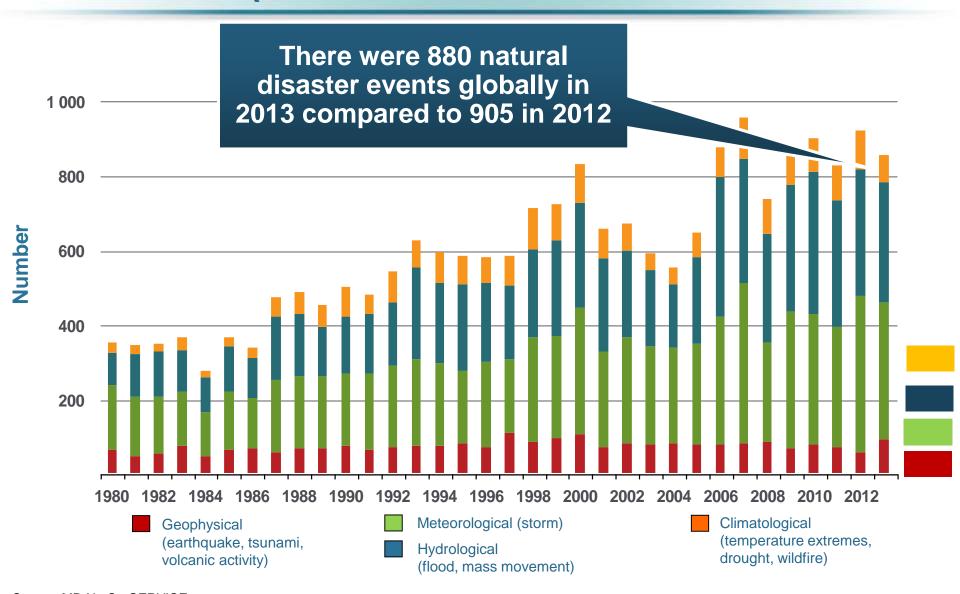
Post-Sandy, the I.I.I. worked very hard to make help media, consumers and regulators understand the distinction between a flood claim and a standard homeowners claim. *NFIP is \$24B in debt.* 

<sup>\*</sup>Includes rental and condo policies (excludes NFIP flood). \*\*As of Oct. 31, 2013.

Sources: Catastrophe loss data is for Catastrophe Serial No. 90 (Oct. 28 – 31, 2012) from PCS as of March 2013; Insurance Information Institute.

#### Natural Disasters Worldwide, 1980 – 2013 (Number of Events)

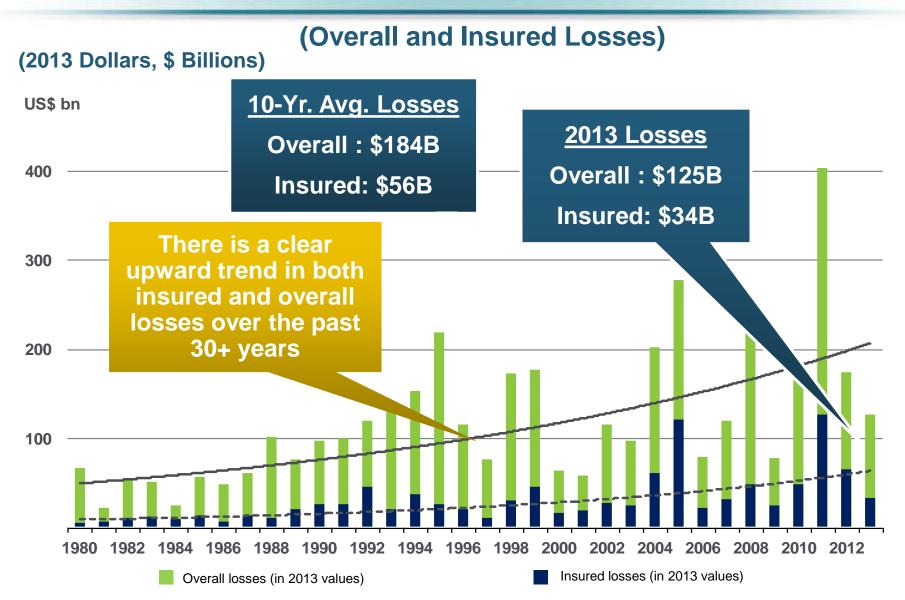




Source: MR NatCatSERVICE

#### Losses Due to Natural Disasters Worldwide, 1980–2013 (Overall & Insured Losses)





Source: MR NatCatSERVICE

### Natural Disaster Losses in the United States, by Type, 2013



As of December 31, 2013	Number of Events	Fatalities	Estimated Overall Losses (US \$m)	Estimated Insured Losses (US \$m)
Severe Thunderstorm	69	110	16,341	10,274
Winter Storm	11	43	2,935	1,895
Flood	19	23	1,929	240
Earthquake & Geophysical	6	1	Minor	Minor
Tropical Cyclone	1	1	Minor	Minor
Wildfire, Heat, & Drought	22	29	620	385
Totals	128	207	21,825	12,794

Source: Munich Re NatCatSERVICE

#### Significant Natural Catastrophes, 2013



(Events with \$1 billion economic loss and/or 50 fatalities)

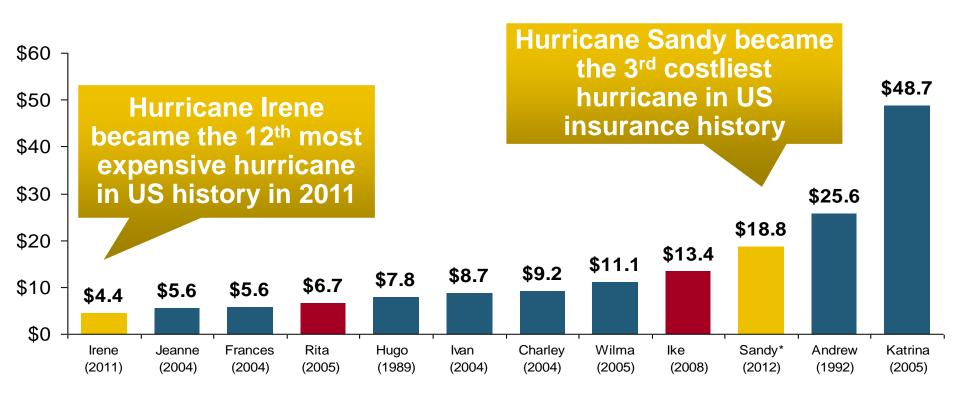
Date	Event	Estimated Economic Losses (US \$m)	Estimated Insured Losses (US \$m)
February 24 – 25	Winter Storm	1,300	690
March 18 – 19	Thunderstorms	2,200	1,600
April 7 – 11	Winter Storm	1,600	1,200
April 16 – 18	Thunderstorms	1,100	560
May 18 – 20	Thunderstorms	3,100	1,800
May 28 – 31	Thunderstorms	2,800	1,400
August 6 – 7	Thunderstorms	1,300	740
September 9 – 16	Flooding	1,500	160
November 17 - 18	Thunderstorms	1,300	931

### Top 12 Most Costly Hurricanes in U.S. History



(Insured Losses, 2012 Dollars, \$ Billions)

10 of the 12 most costly hurricanes in insurance history occurred over the past 9 years (2004—2012)



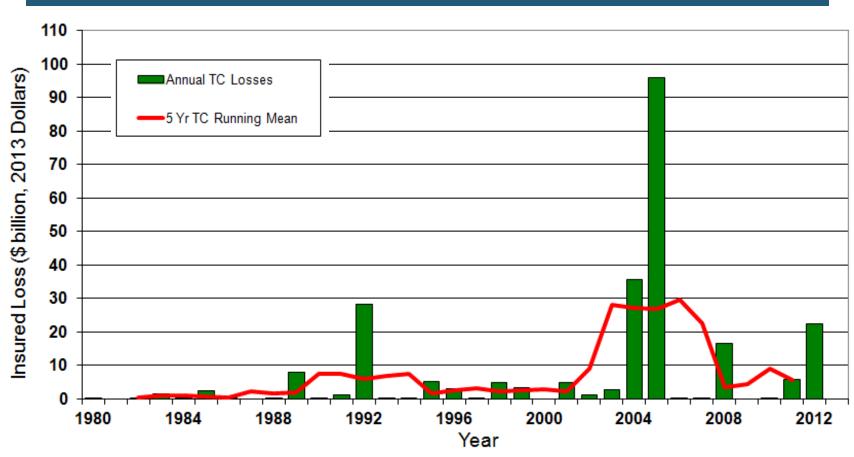
\*PCS estimate as of 4/12/13.

Sources: PCS; Insurance Information Institute inflation adjustments to 2012 dollars using the CPI.

#### **Insured US Tropical Cyclone Losses**, 1980 - 2013



The current 5-year average (2008 - 2013) insured tropical cyclone loss is \$5.6 billion per year.



#### **Total Value of Insured Coastal Exposure** in 2012



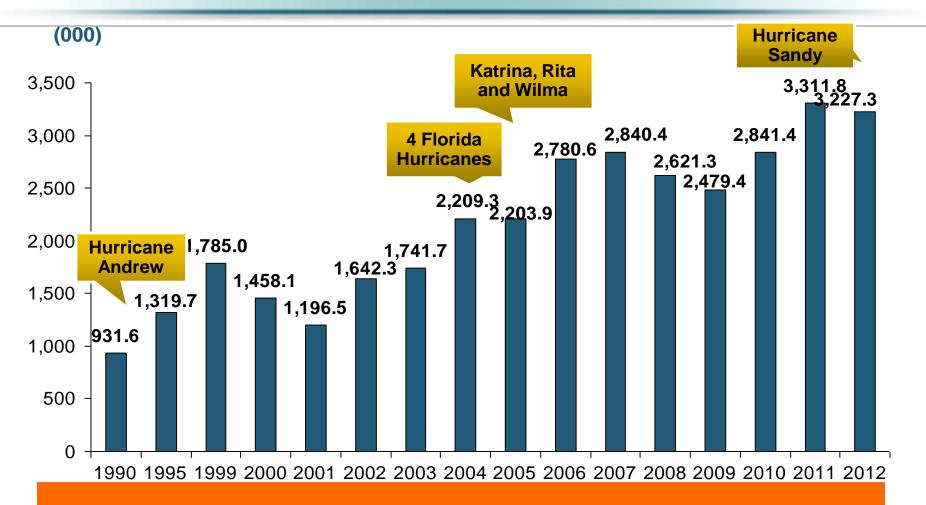
(2012, \$ Billions)



Source: AIR Worldwide

#### U.S. Residual Market: Total Policies In-Force (1990-2012) (000)

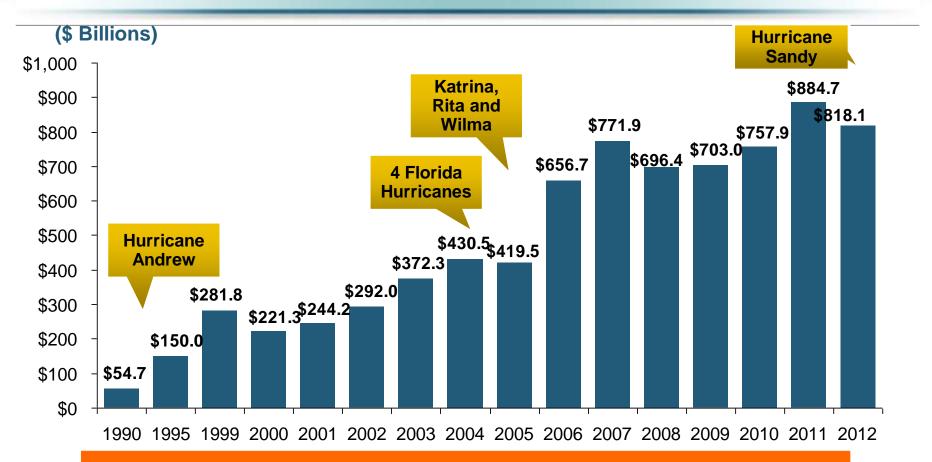




In the 23-year period between 1990 and 2012, the total number of policies in-force in the residual market (FAIR & Beach/Windstorm) Plans has more than tripled.

#### U.S. Residual Market Exposure to Loss (1990-2012) (\$ Billions)





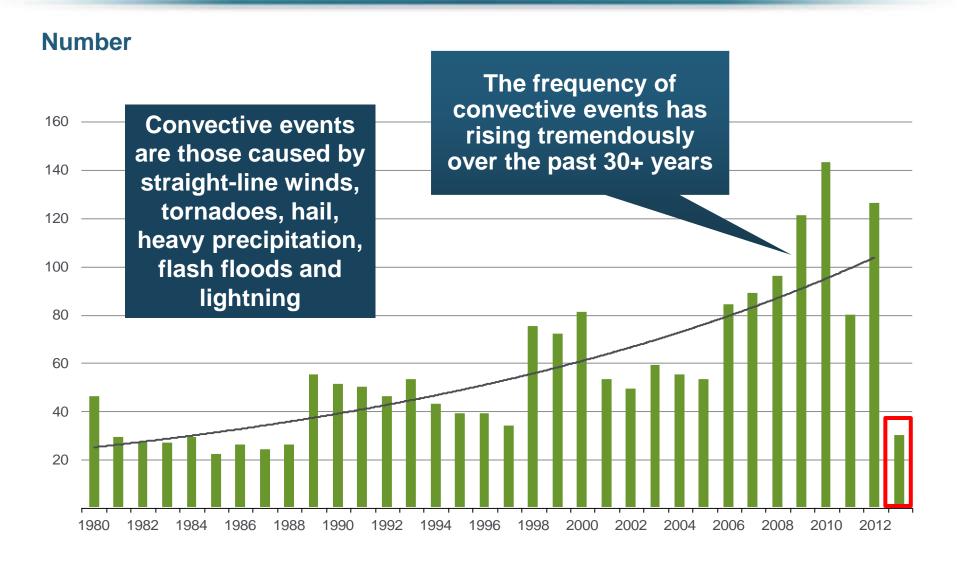
In the 23-year period between 1990 and 2012, total exposure to loss in the residual market (FAIR & Beach/Windstorm) Plans has surged from \$54.7 billion in 1990 to \$818.1 billion in 2012.

Source: PIPSO; Insurance Information Institute (I.I.I.).

#### Convective Loss Events in the U.S.

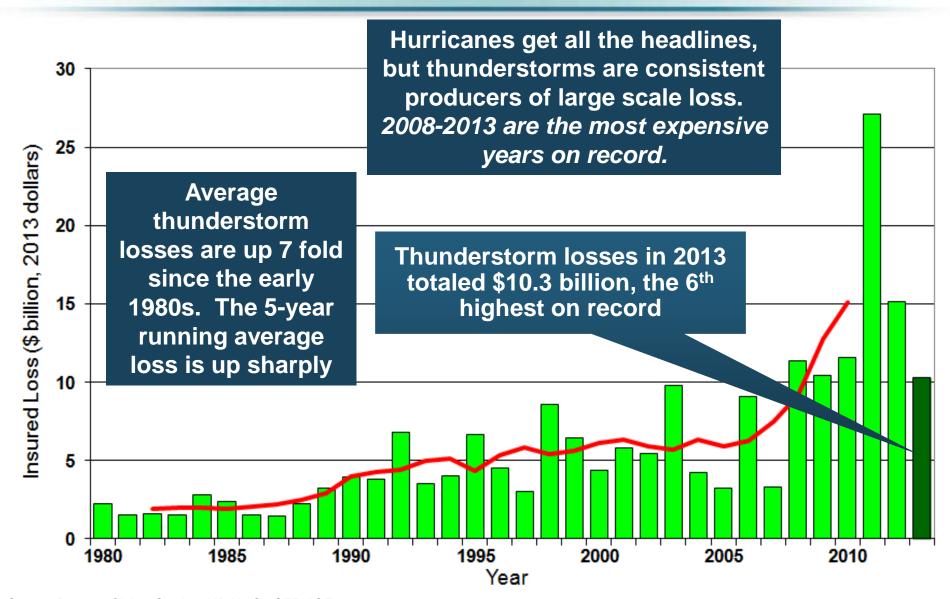


Number of events 1980 – 2012 and First Half 2013



### U.S. Thunderstorm Insured Loss Trends, 1980 – 2013

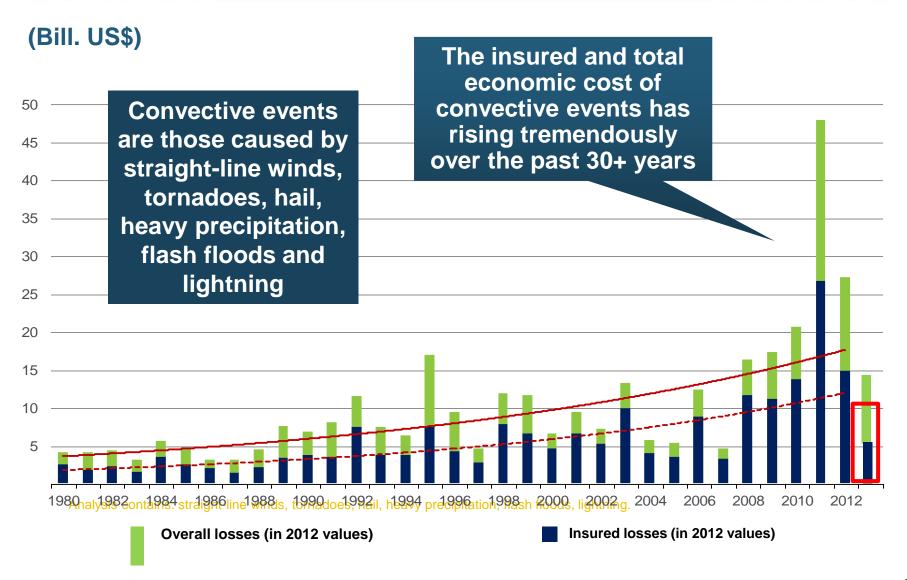




#### Convective Loss Events in the U.S.



Overall and insured losses 1980 - 2012 and First Half 2013

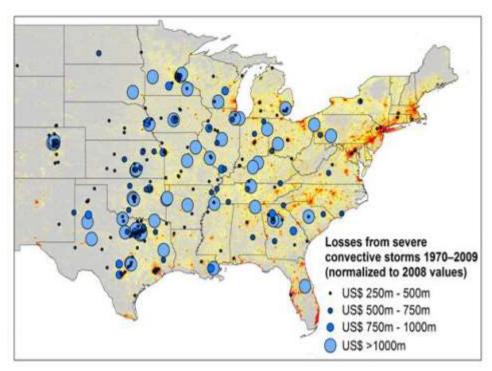


### New Research Suggests Increase in Convective Activity Is Costly for Insurers



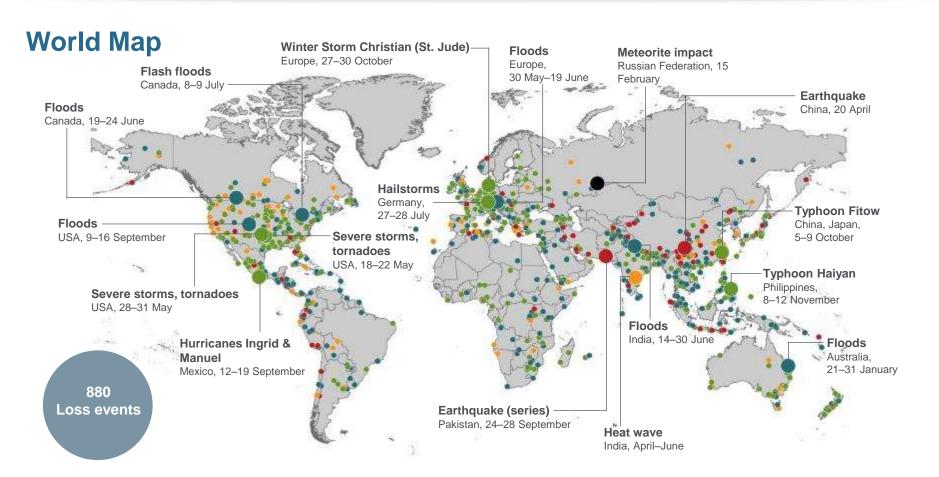
- Study examines convective (hail, tornado, thundersquall and heavy rainfall) events in the US with losses exceeding US\$ 250m in the period 1970–2009 (80% of all losses)
- Past losses are normalized (i.e., adjusted) to currently exposed values
- After normalization there are still increases of losses
- Increases are correlated with the increase in the meteorological potential for severe thunderstorms and its variability

For the first time research shows that climatic changes have already influenced US thunderstorm losses



### Natural Loss Events: Full Year 2013





- Natural catastrophes
- Selection of significant Natural catastrophes

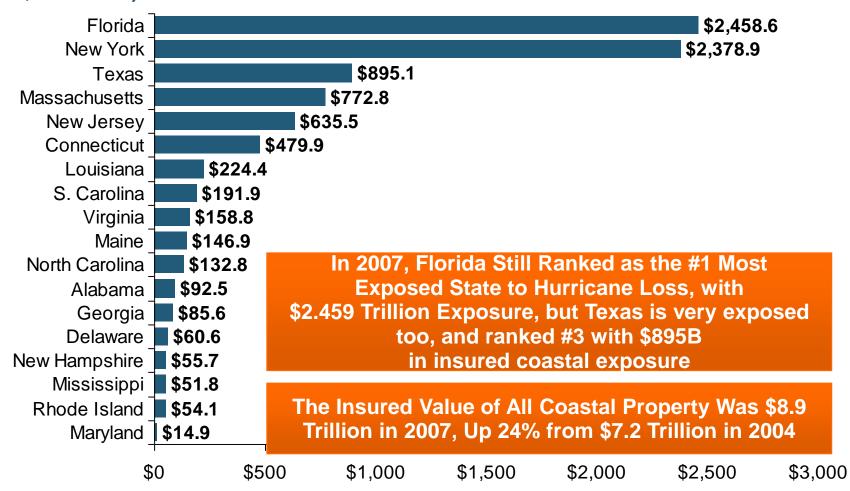
- Geophysical events
   (earthquake, tsunami, volcanic activity)
- Meteorological events (storm)

- Hydrological events (flood, mass movement)
- Climatological events
  (extreme temperature, drought, wildfire)
- Extraterrestrial events (Meteorite impact)

### **Total Value of Insured Coastal Exposure** in 2007



(2007, \$ Billions)

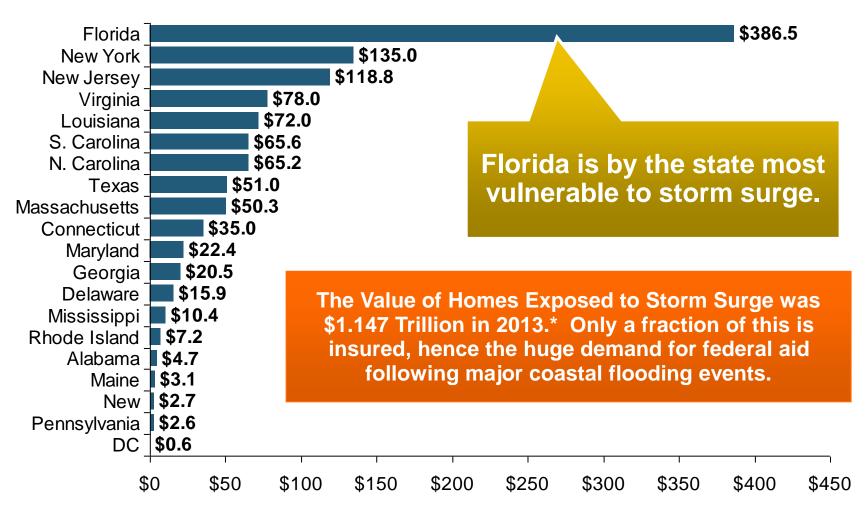


Source: AIR Worldwide

### Total Potential Home Value Exposure to Storm Surge Risk in 2013\*



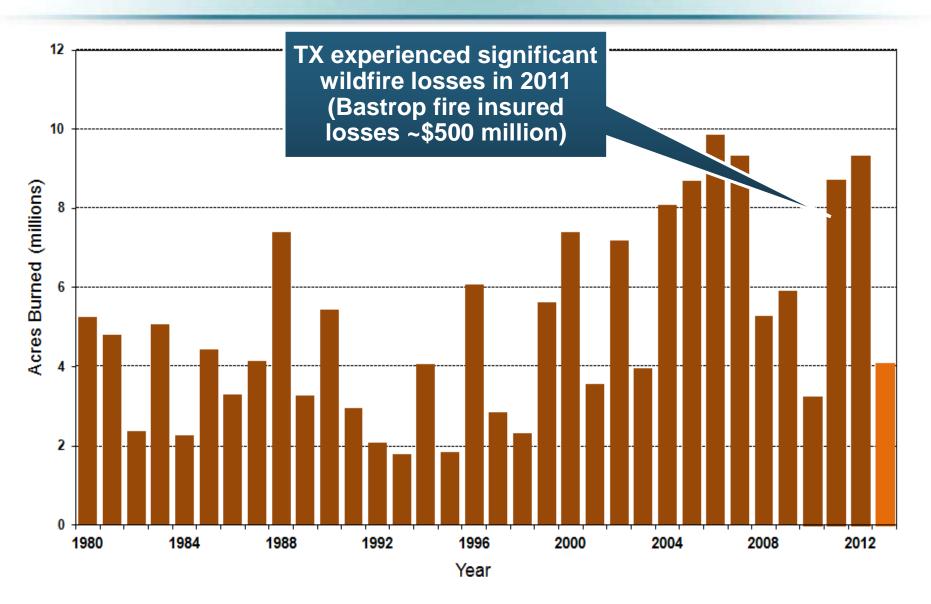
(\$ Billions)



<sup>\*</sup>Insured and uninsured property. Based on estimated property values as of April 2013. Source: *Storm Surge Report 2013*, CoreLogic.

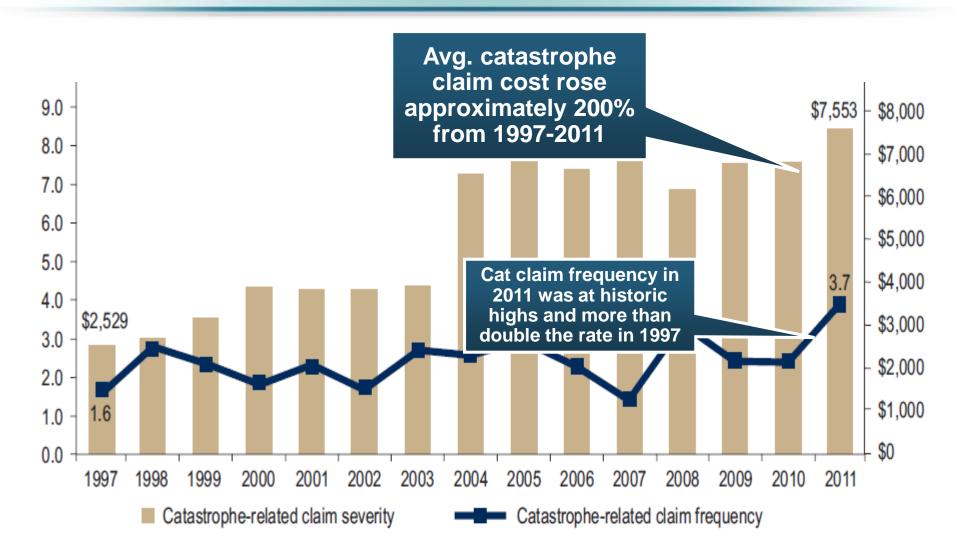
### Number of Acres Burned in Wildfires, 1980 – 2013





### Homeowners Insurance Catastrophe-Related Claim Frequency and Severity, 1997—2012\*

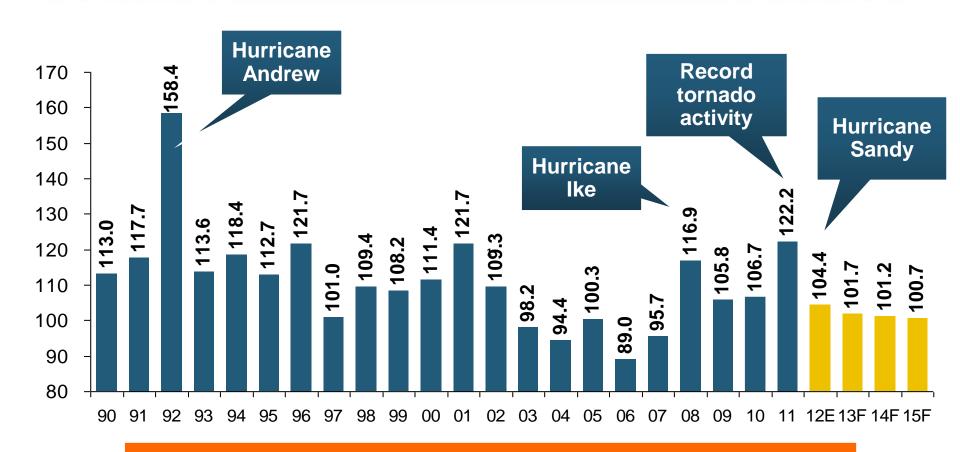




<sup>\*</sup>All policy forms combined, countrywide.
Source: Insurance Research Council, *Trends in Homeowners Insurance Claims*, Sept. 2012 from ISO Fast Track data.

### Homeowners Insurance Combined Ratio: 1990–2015F





Homeowners Performance in 2011/12 Impacted by Large Cat Losses. Extreme Regional Variation Can Be Expected Due to Local Catastrophe Loss Activity

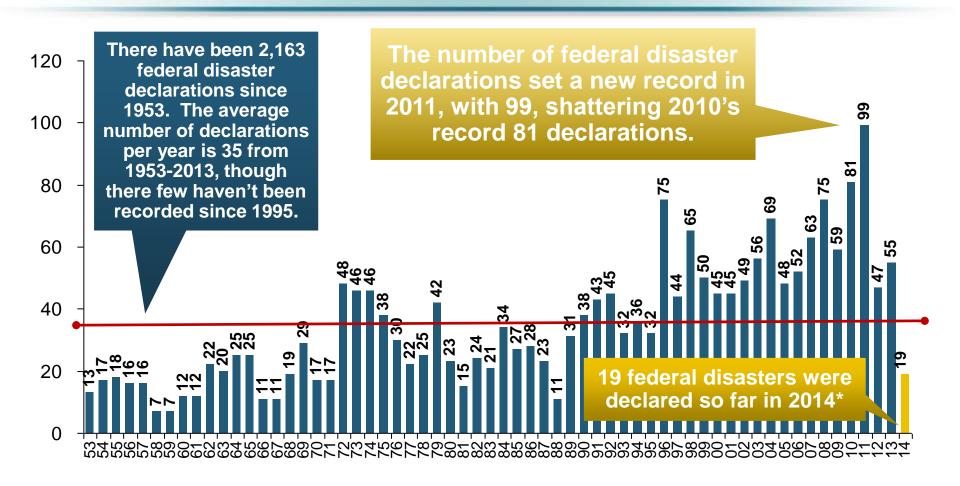


# Federal Disaster Declarations Patterns: 1953-2013

### Disaster Declarations Set New Records in Recent Years

### Number of Federal Major Disaster Declarations, 1953-2014\*



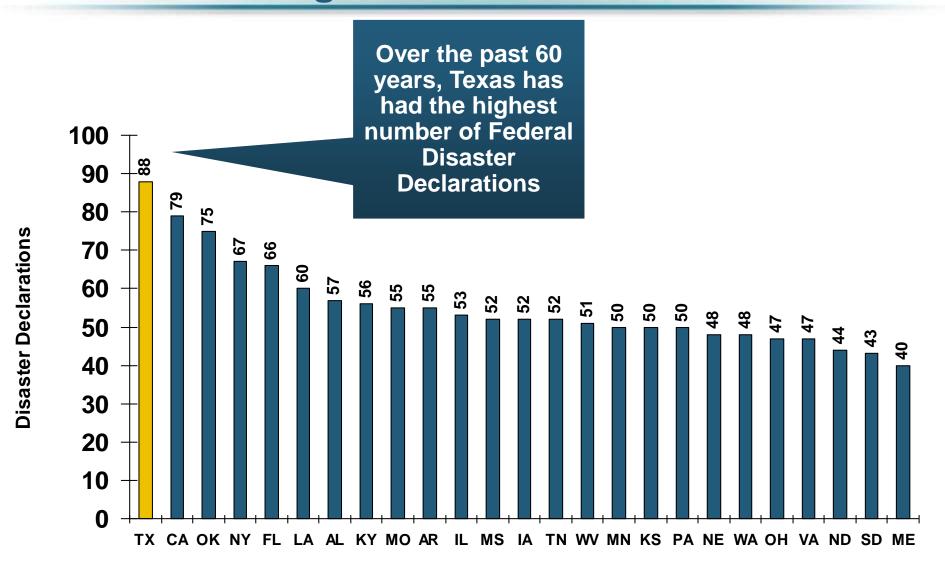


The Number of Federal Disaster Declarations Is Rising and Set New Records in 2010 *and* 2011 Before Dropping in 2012/13

<sup>\*</sup>Through April 23, 2014.

### Federal Disasters Declarations by State, 1953 – 2014: Highest 25 States\*



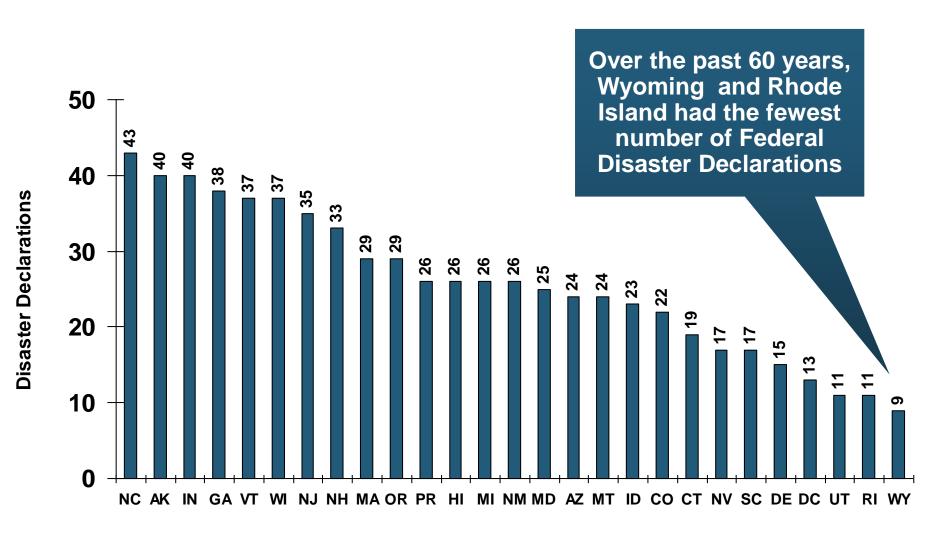


<sup>\*</sup>Through April 23, 2014. Includes Puerto Rico and the District of Columbia.

Source: FEMA: <a href="http://www.fema.gov/news/disaster\_totals\_annual.fema">http://www.fema.gov/news/disaster\_totals\_annual.fema</a>; Insurance Information Institute.

### Federal Disasters Declarations by State, 1953 – 2014: Lowest 25 States\*





<sup>\*</sup>Through April 23, 2014. Includes Puerto Rico and the District of Columbia.

Source: FEMA: <a href="http://www.fema.gov/news/disaster\_totals\_annual.fema">http://www.fema.gov/news/disaster\_totals\_annual.fema</a>; Insurance Information Institute.

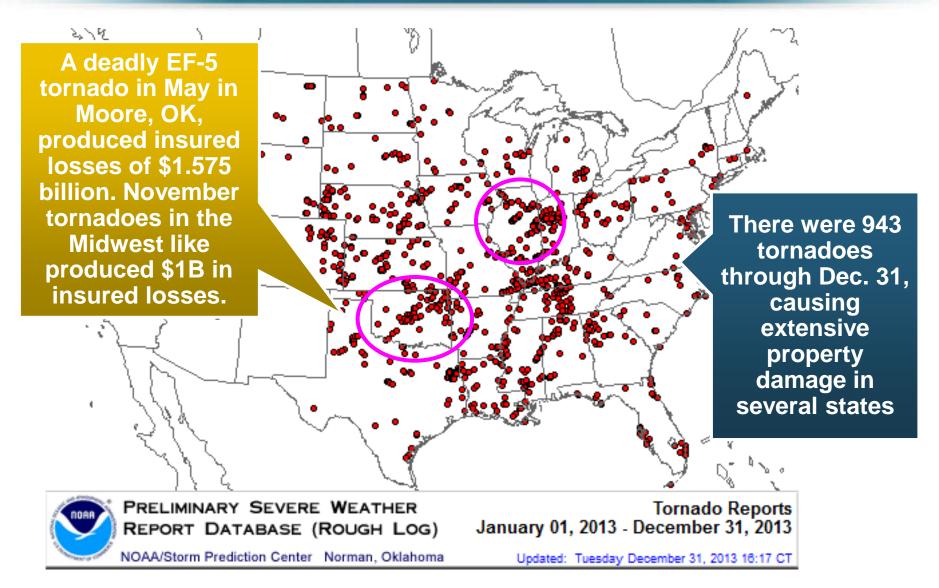


#### **SEVERE WEATHER REPORT UPDATE: 2013**

Damage from Tornadoes, Large Hail and High Winds Keep Insurers Busy

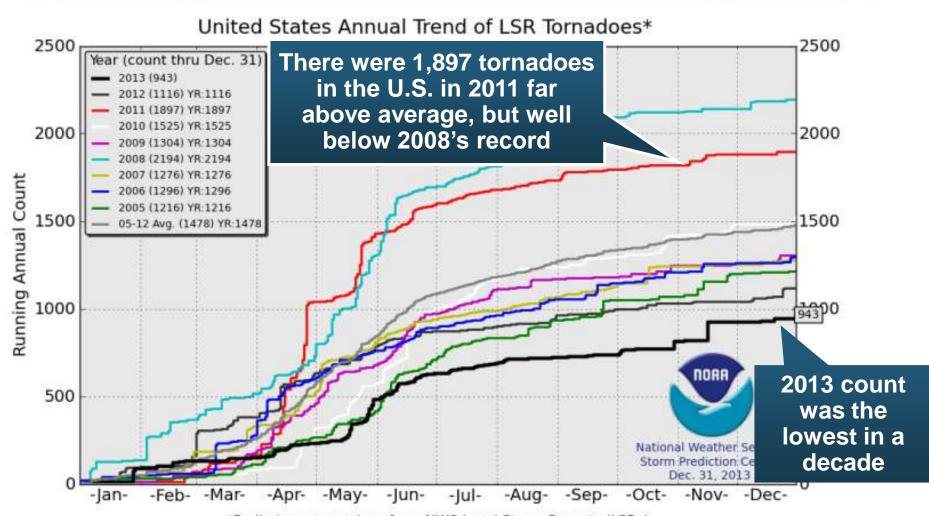
#### **Location of Tornado Reports in 2013**





#### U.S. Tornado Count, 2005-2013\*





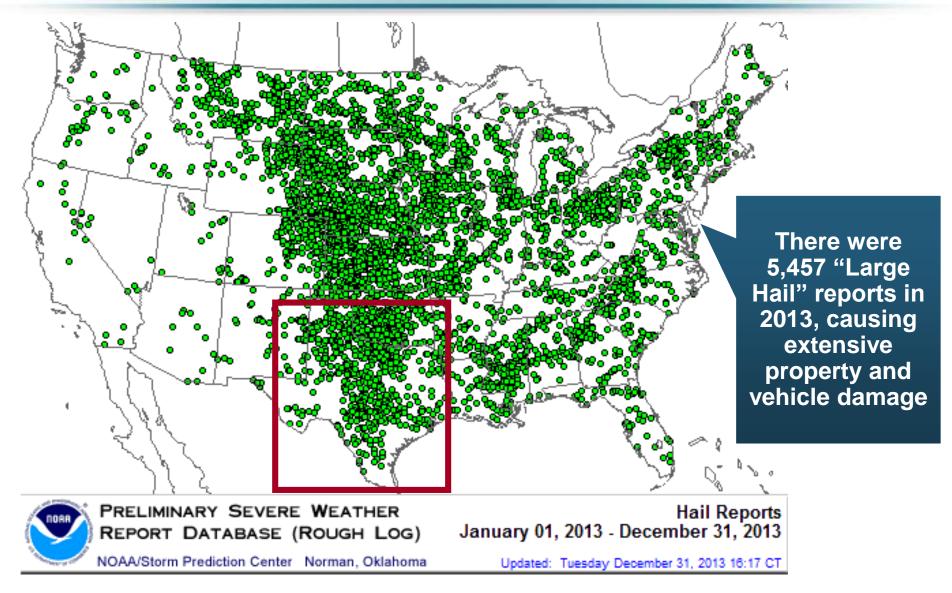
\*Preliminary tornadoes from NWS Local Storm Reports (LSRs) Annual average is based on preliminary LSRs, 2005-2012

\*Through Dec. 31, 2013.

Source: http://www.spc.noaa.gov/wcm/.

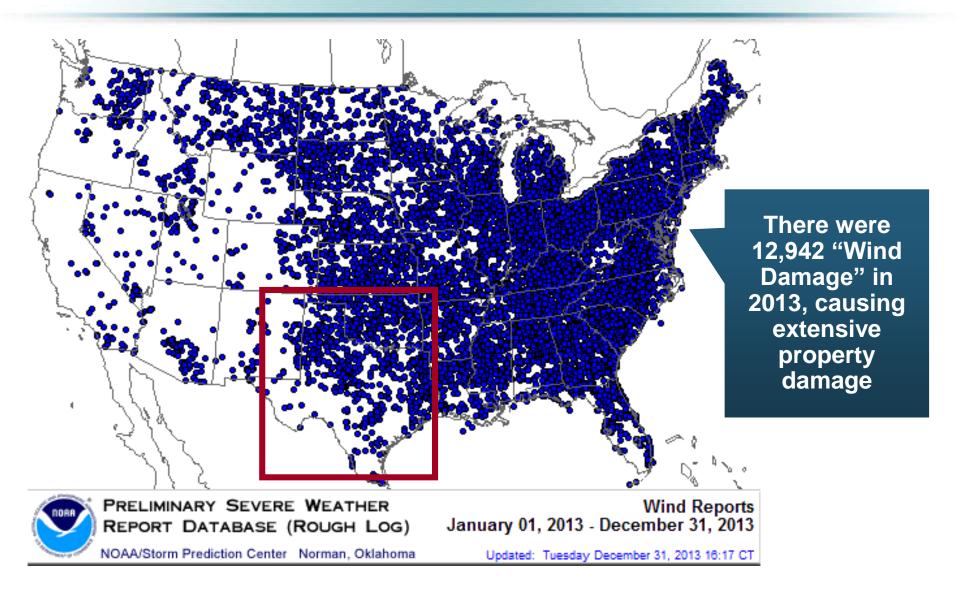
#### **Location of Large Hail Reports: 2013**





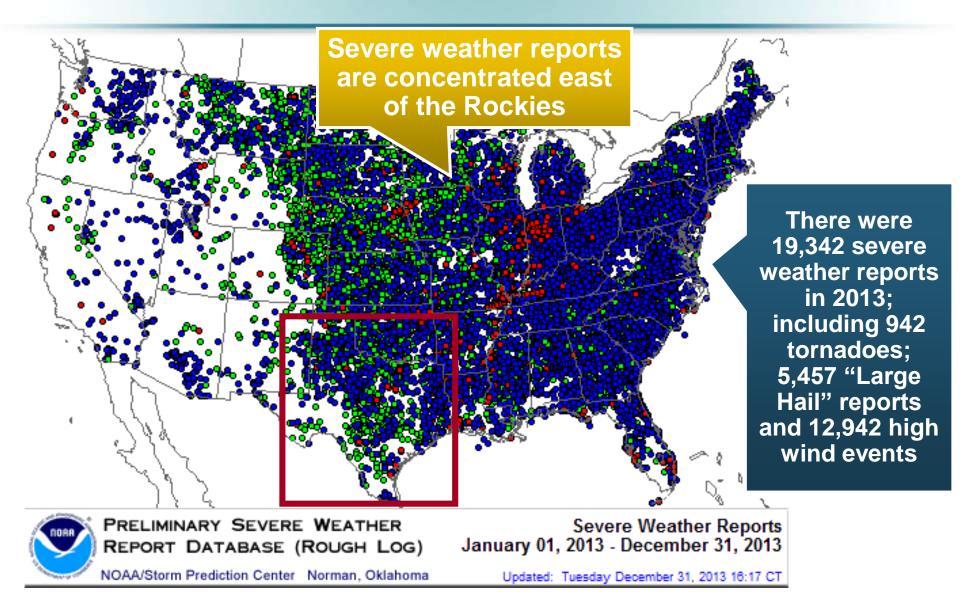
#### **Location of High Wind Reports: 2013**





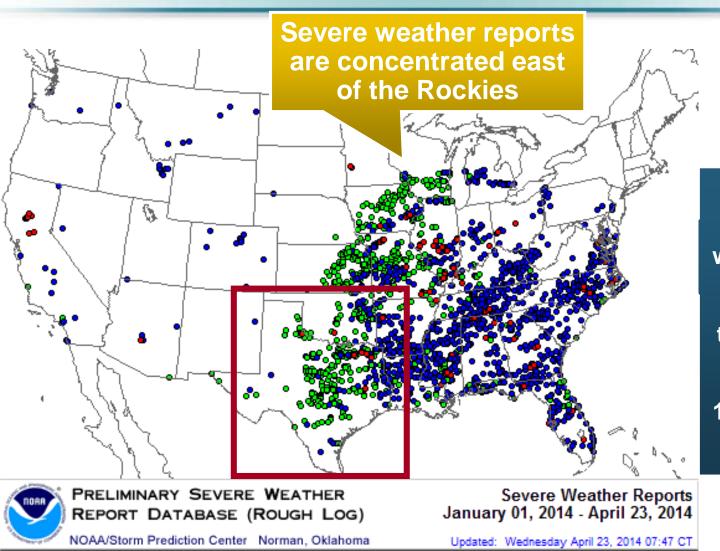
#### **Severe Weather Reports: 2013**





#### **Severe Weather Reports: 2014\***





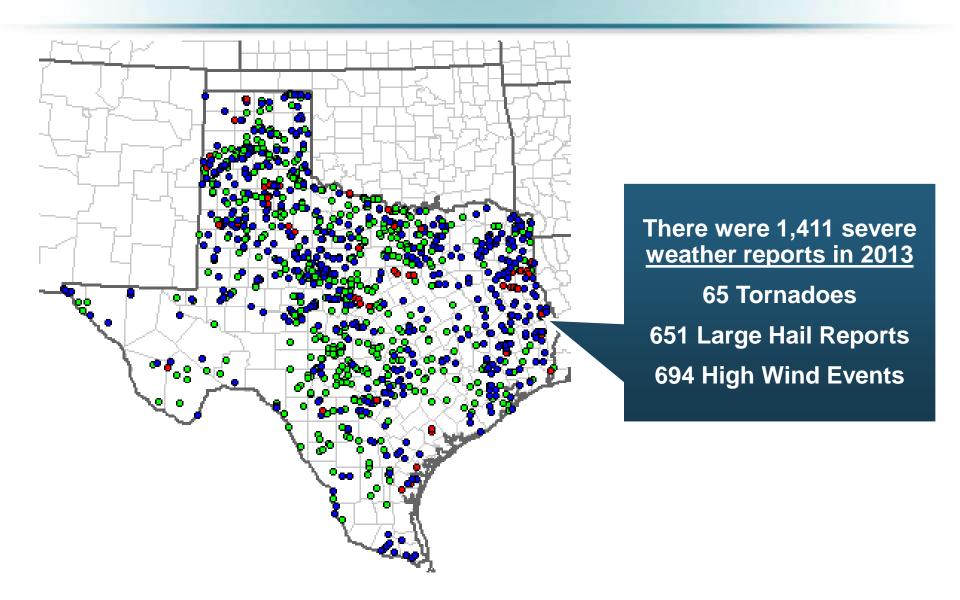
There were
2,066 severe
weather reports
in 2013;
including 109
tornadoes; 689
"Large Hail"
reports and
1,268 high wind
events

\*Through April 23.

Source: NOAA Storm Prediction Center; http://www.spc.noaa.gov/climo/online/monthly/2014\_annual\_summary.htm#

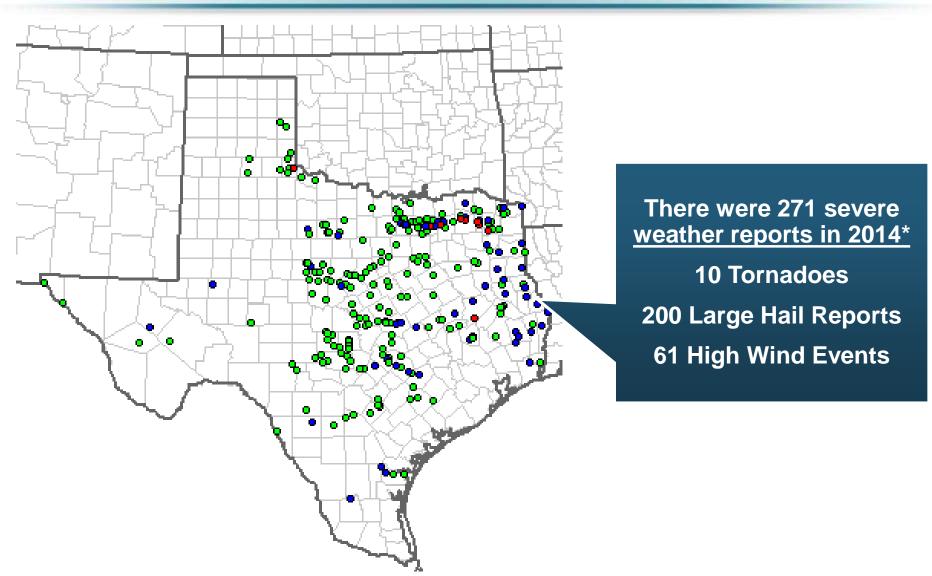
#### **Severe Weather Reports in Texas: 2013**





#### Severe Weather Reports in Texas: 2014\* INFORMATION INSTITUTE





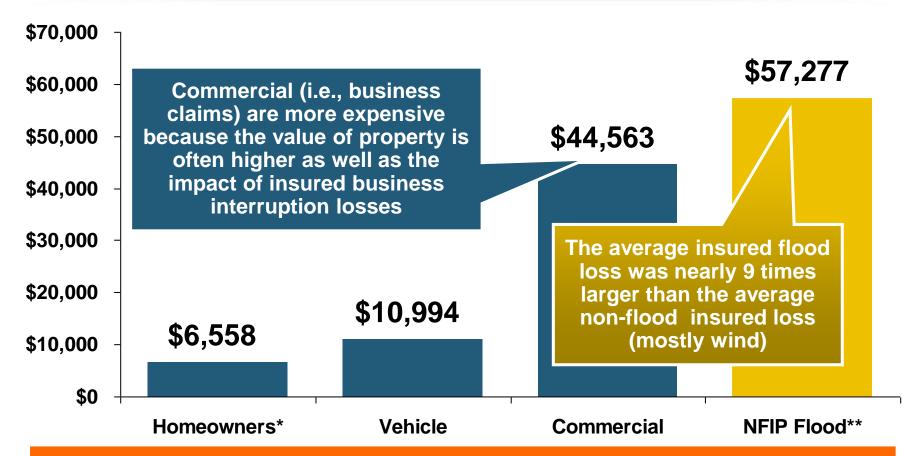


## Flood Insurance & Biggert-Waters Reforms

Implementation of BW-12 Has Caught Media and Public Policymaker Attention

### Hurricane Sandy: Average Claim Payment by Type of Claim





Post-Sandy, the I.I.I. worked very hard to make help media, consumers and regulators understand the distinction between a flood claim and a standard homeowners claim. *NFIP* is \$24B in debt.

<sup>\*</sup>Includes rental and condo policies (excludes NFIP flood). \*\*As of Oct. 31, 2013.

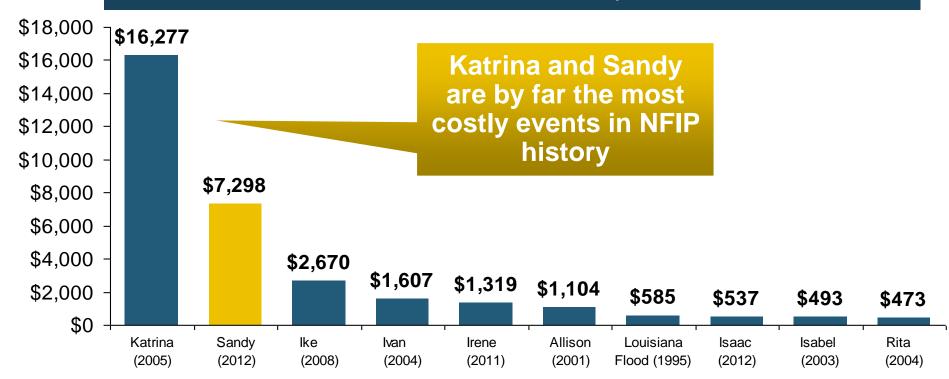
Sources: Catastrophe loss data is for Catastrophe Serial No. 90 (Oct. 28 – 31, 2012) from PCS as of March 2013; Insurance Information Institute.

### Top 12 Most Costly Flood Events by NFIP Payout\*



(NFIP Insured Losses, \$ Millions)

8 of the 10 most costly events in NFIP history occurred over the past decade (2004–2013); NFIP deficit now totals \$24 billion



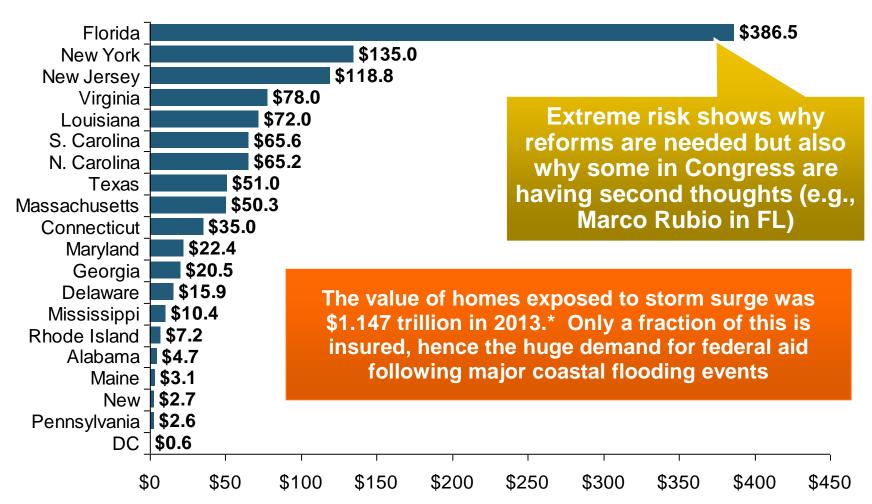
<sup>\*</sup>Expressed in original dollars (not inflation-adjusted).

Sources: PCS; Insurance Information Institute inflation adjustments to 2012 dollars using the CPI.

### Total Potential Home Value Exposure to Storm Surge Risk in 2013\*



(\$ Billions)



<sup>\*</sup>Insured and uninsured property. Based on estimated property values as of April 2013. Source: *Storm Surge Report 2013*, CoreLogic.

### Biggert-Waters: Media and Congressional Maelstrom



- BW-12 Rate Increases to Phase Out Subsidies Began in 2013
  - Note: Only 20% of NFIP policies are subsidized
- Jan. 1, 2013: Non-Primary/Secondary Residences
  - Increases of 25% per year until full-risk rate achieved
  - Reaction: Very muted; Vacation homes/wealthier owners
- Oct. 1, 2013: Subsidized Severe or Repetitive Loss Policies and Owners of Business/Non-Residential Properties
  - Increases of 25% per year until full-risk rate achieved
  - Reaction: Huge consumer backlash, intense media coverage leading to a Congressional effort to delay BW-12 by 4 years (effectively killing it). Even Maxine Waters supports delay...
- Subsidy Lost if Policy Lapses, Severe Repeated, New Policy
- I.I.I. Is Explaining the Risks Associated with BW-12 Delay
- Future Pvt. Insurer Flood Participation Impacted by BW-12 Debate
- I.I.I. Research Report on Issue Due Soon Under BW-12 Section 236 Study Requirement (National Academy of Sciences)



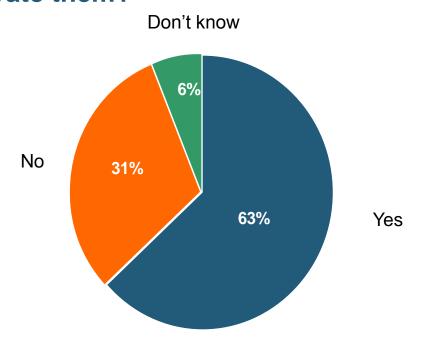
#### Flood Insurance

#### I.I.I. Survey: Public Conflicted on Flood

- Flood Should Reflect True Risk
  - Keep the Subsidies
- Would Prefer to Purchase from Private Insurers



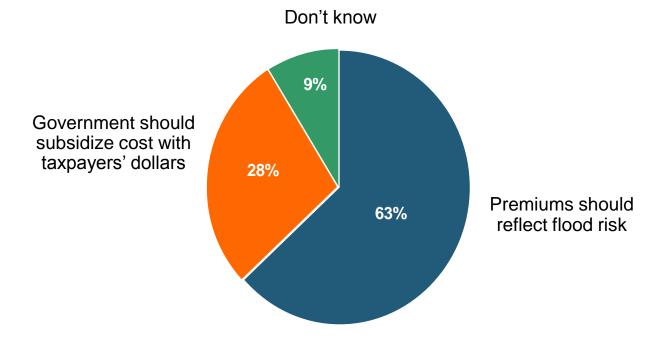
Q. Do you think it is fair that flood insurance premium increases are higher if people who live in high flood risk areas and rebuild their homes do not elevate them?



Almost two-thirds of Americans think that it is fair that flood insurance premiums be raised for people who live in high flood risk areas and rebuild their homes after a flood but do not elevate them.



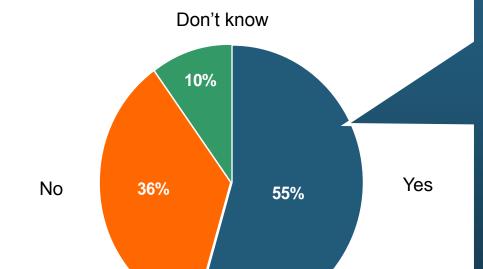
Q. Do you think flood insurance premiums should reflect the risk of flooding no matter what the cost or do you think the government should subsidize the cost of flood insurance with taxpayers' dollars?



Almost two-thirds of Americans think flood insurance premiums should be raised to reflect the risk of flooding.



Q. The federal government provides insurance coverage at taxpayersubsidized rates for damage from floods through the National Flood Insurance Plan. A new law eliminates the subsidy and raises rates. Do you think the rate increase should be repealed?

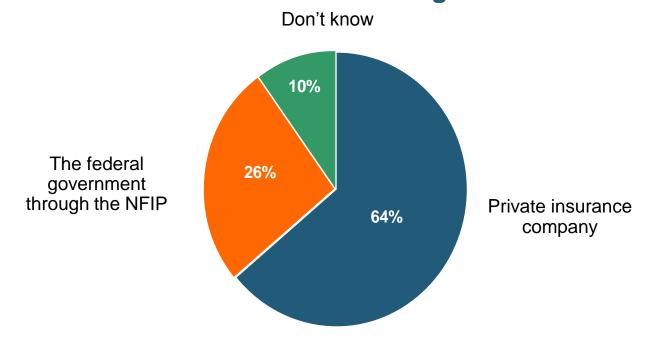


It is inconsistent for the public to support full-risk rates but maintain subsidies, but this exactly mirrors Congressional sentiments, with supporters of BW-12 and even Tea Party conservatives supporting continuation of the subsidies

More than half of Americans polled for the November 2013
Pulse thought that hikes in National Flood Insurance premiums should be repealed.



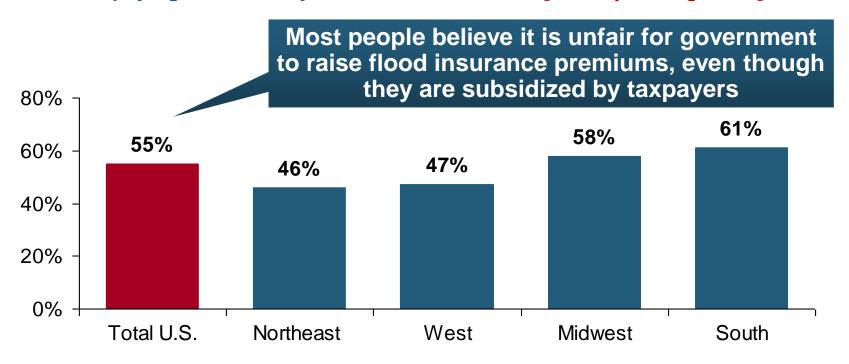
Q. If the costs were similar, would you prefer to buy flood insurance from a private insurance company or from the federal government through the National Flood Insurance Program?



Six out of 10 Americans would prefer to buy flood insurance from a private insurance company as opposed to the federal government, if costs were similar.



Q. The federal government plans to raise the price of flood insurance so it reflects the costs of paying claims. Do you believe this is fair? [% Responding "NO"]

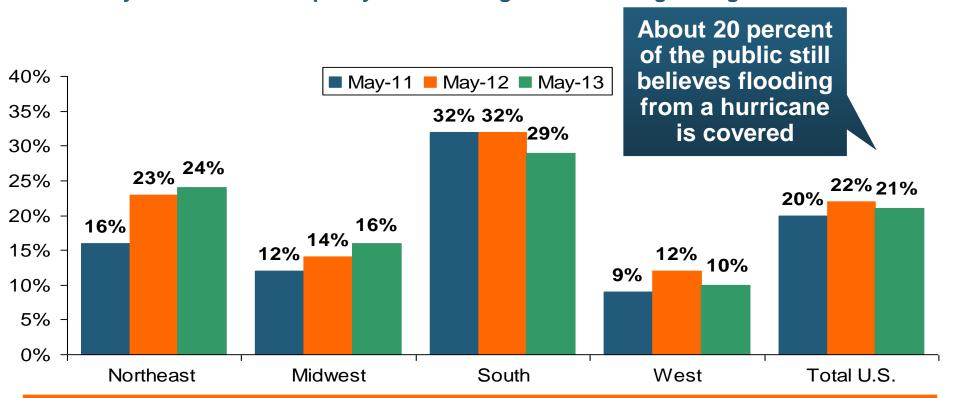


More than one-half of Americans do not think it is fair for the federal government to raise its flood insurance premiums to better reflect claims payouts.

#### I.I.I. Poll: Disaster Preparedness



Q. Does your homeowners policy cover damage from flooding during a hurricane?<sup>1</sup>



The proportion of homeowners who believe their homeowners policy covers damage from flooding during a hurricane stands at 21 percent. This proportion rises eight percentage points in the South, to 29 percent.

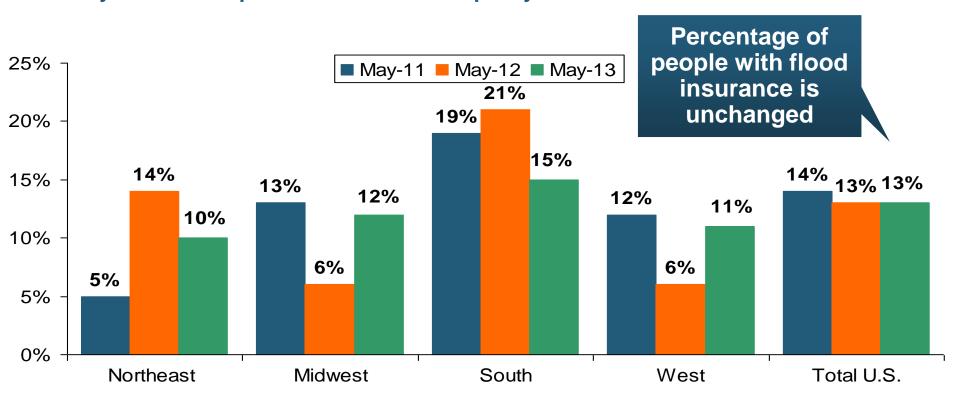
Source: Insurance Information Institute Annual *Pulse* Survey.

<sup>&</sup>lt;sup>1</sup>Asked of those who have homeowners insurance and who responded "yes".

#### I.I.I. Poll: Disaster Preparedness



#### Q. Do you have a separate flood insurance policy?<sup>1</sup>



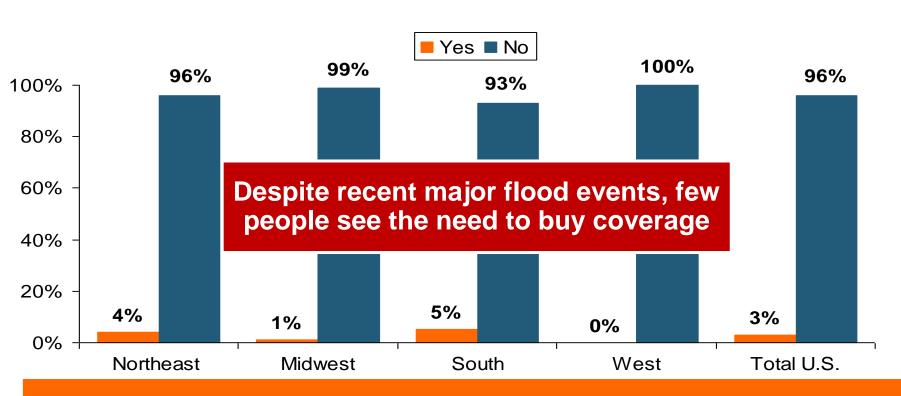
Only 13 percent of American homeowners say they have a flood insurance policy; the percentage is lowest in the Northeast at 10 percent.

Source: Insurance Information Institute Annual *Pulse* Survey.

<sup>&</sup>lt;sup>1</sup>Asked of those who have homeowners insurance and who responded "yes".



Q. Have recent flooding events such as Hurricane Sandy or Hurricane Irene motivated you to buy flood coverage?<sup>1</sup>



Recent storms have not motivated people to buy flood insurance coverag.e

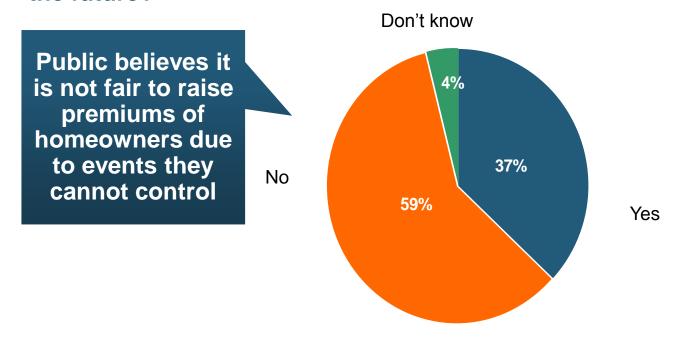
Source: Insurance Information Institute Annual *Pulse* Survey.

<sup>&</sup>lt;sup>1</sup>Asked of those who have homeowners insurance but not flood insurance.

#### I.I.I. Poll: Homeowners Insurance



Q. Do you think that it is fair that people who live in areas affected by record storms in 2011 and 2012 should pay more for their homeowners insurance in the future?

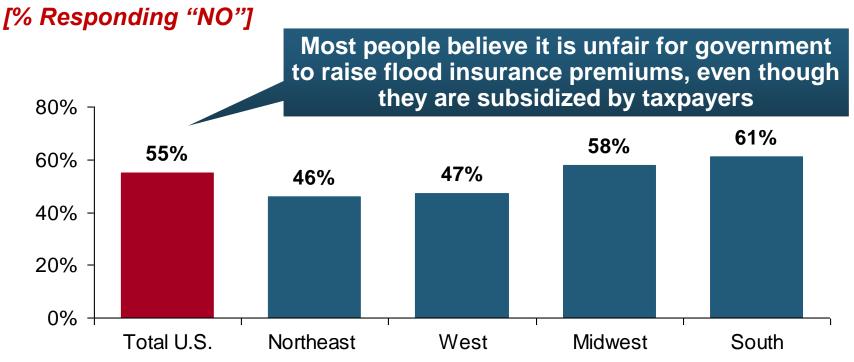


Nearly 60 percent of Americans believe that homeowners insurance premiums should not be raised as a result of recent storms in their areas.

#### I.I.I. Poll: Flood Insurance



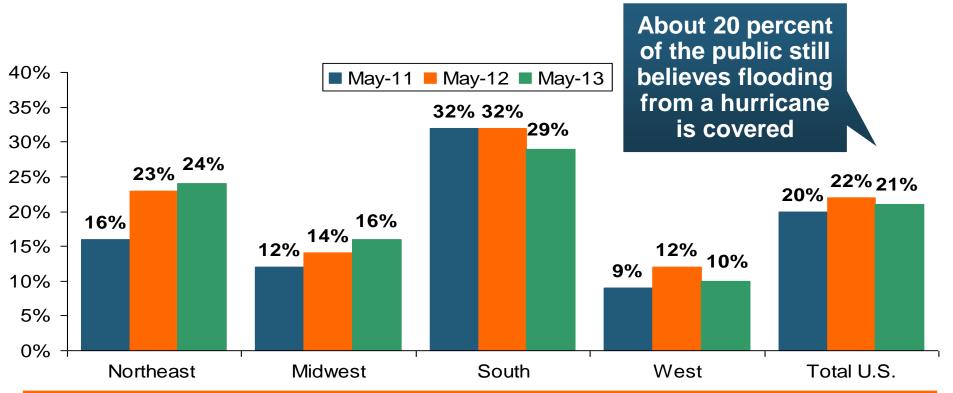
Q. The federal government plans to raise the price of flood insurance so it reflects the costs of paying claims. Do you believe this is fair?



More than one-half of Americans do not think it is fair for the federal government to raise its flood insurance premiums to better reflect claims payouts.



Q. Does your homeowners policy cover damage from flooding during a hurricane?<sup>1</sup>



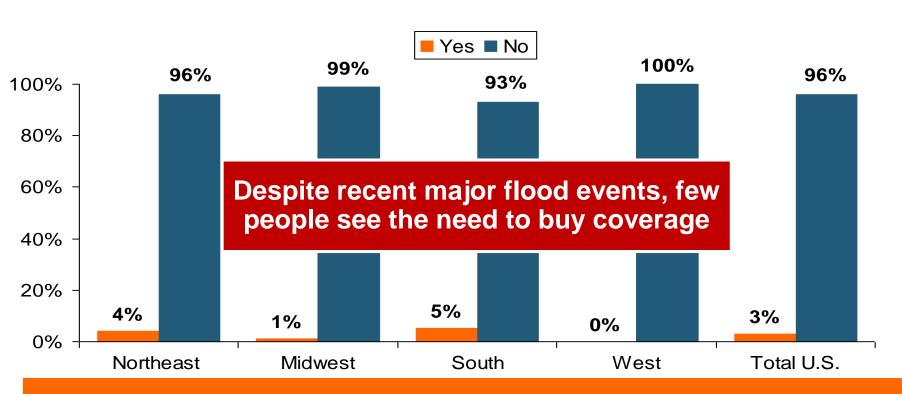
The proportion of homeowners who believe their homeowners policy covers damage from flooding during a hurricane stands at 21 percent. This proportion rises eight percentage points in the South, to 29 percent.

Source: Insurance Information Institute Annual *Pulse* Survey.

<sup>&</sup>lt;sup>1</sup>Asked of those who have homeowners insurance and who responded "yes".



Q. Have recent flooding events such as Hurricane Sandy or Hurricane Irene motivated you to buy flood coverage?<sup>1</sup>



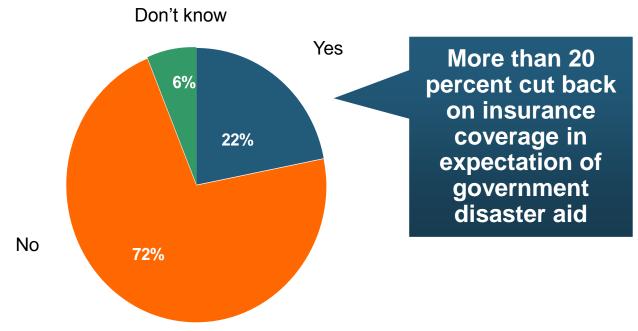
Recent storms have not motivated people to buy flood insurance coverag.e

Source: Insurance Information Institute Annual *Pulse* Survey.

<sup>&</sup>lt;sup>1</sup>Asked of those who have homeowners insurance but not flood insurance.



Q. If you expect some relief from the government, do you purchase less insurance coverage against these natural disasters than you would have otherwise?



Seventy-two percent of Americans would not purchase less insurance if they expect some relief from the government—but 22% would.



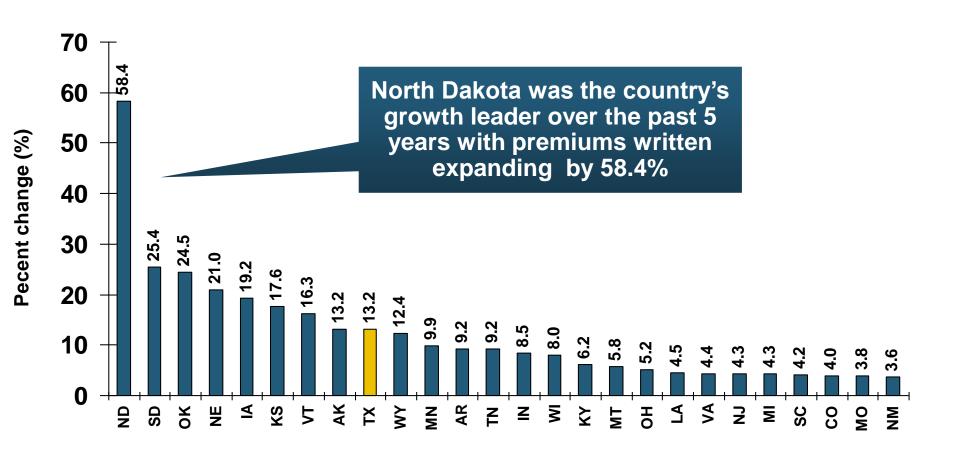
# Growth Analysis by State and Business Segment

# Premium Growth Rates Vary Tremendously by State

# Direct Premiums Written: Total P/C Percent Change by State, 2007-2012\*



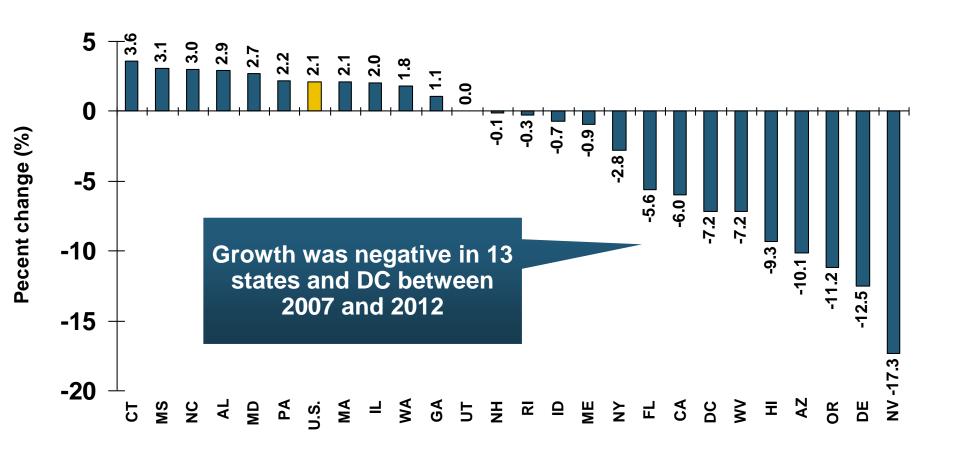




# Direct Premiums Written: Total P/C Percent Change by State, 2007-2012\*



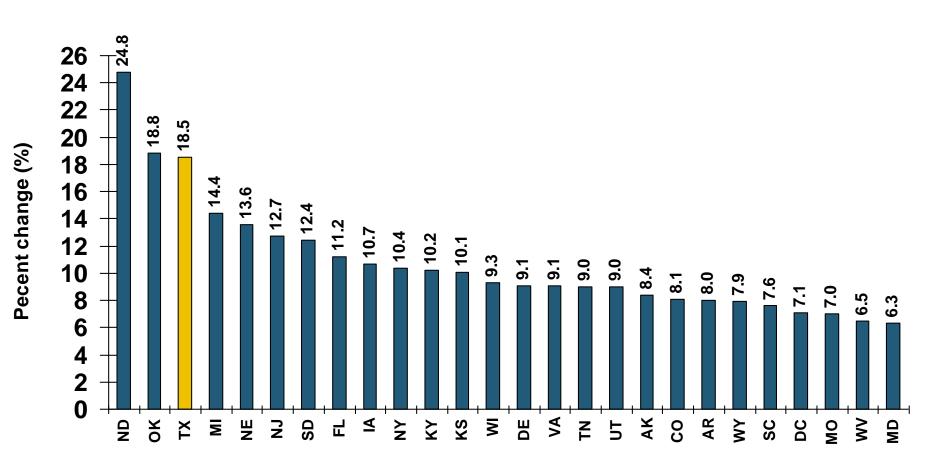
#### **Bottom 25 States**



# Direct Premiums Written: PP Auto Percent Change by State, 2007-2012\*



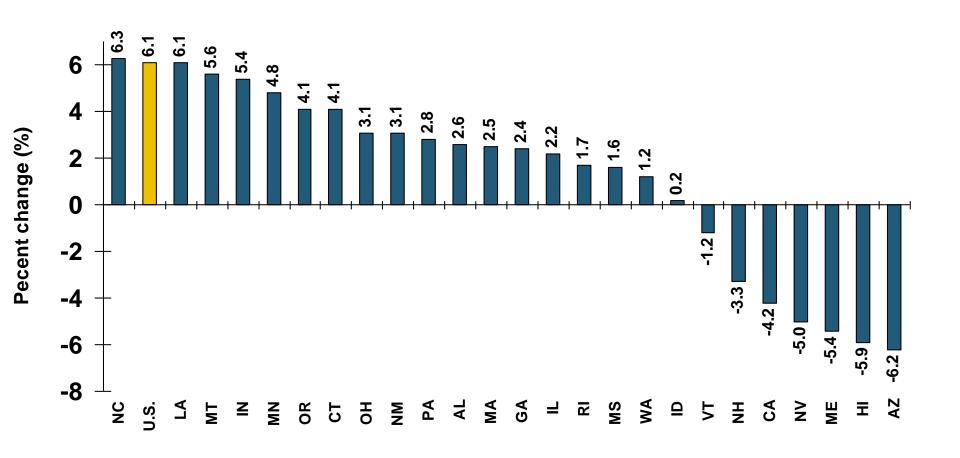
**Top 25 States** 



# Direct Premiums Written: PP Auto Percent Change by State, 2007-2012\*

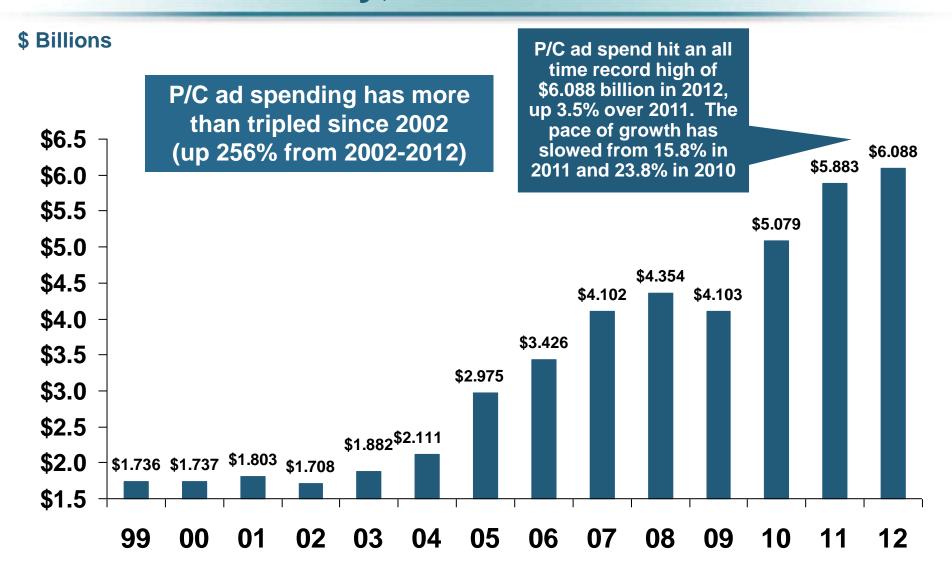


#### **Bottom 25 States**



# Advertising Expenditures by P/C Insurance Industry, 1999-2012

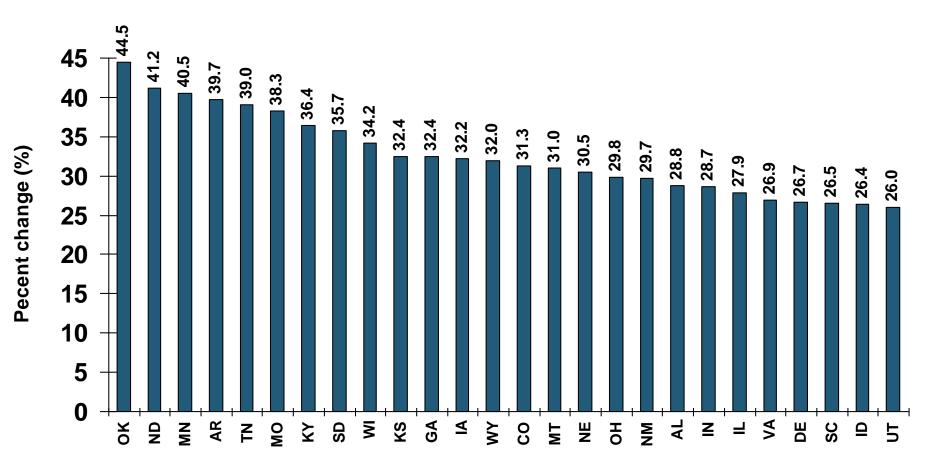




# Direct Premiums Written: Homeowners Percent Change by State, 2007-2012\*



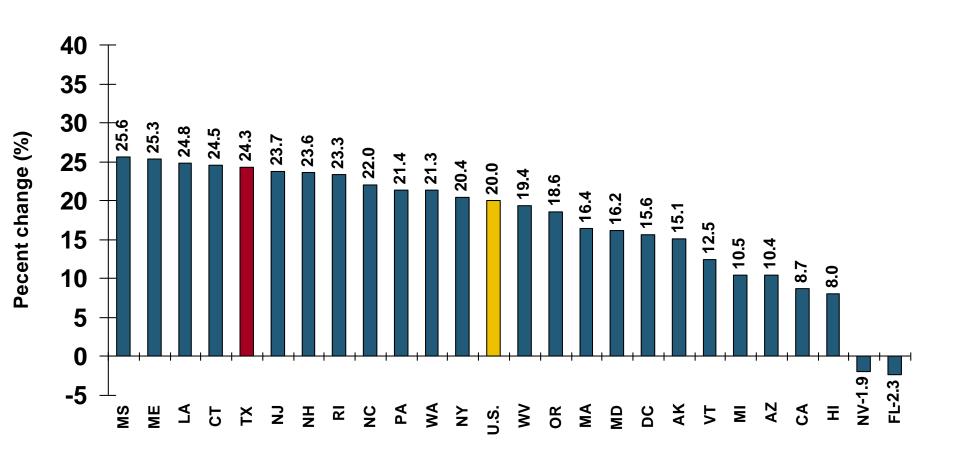
#### **Top 25 States**



# Direct Premiums Written: Homeowners Percent Change by State, 2007-2012\*



#### **Bottom 25 States**

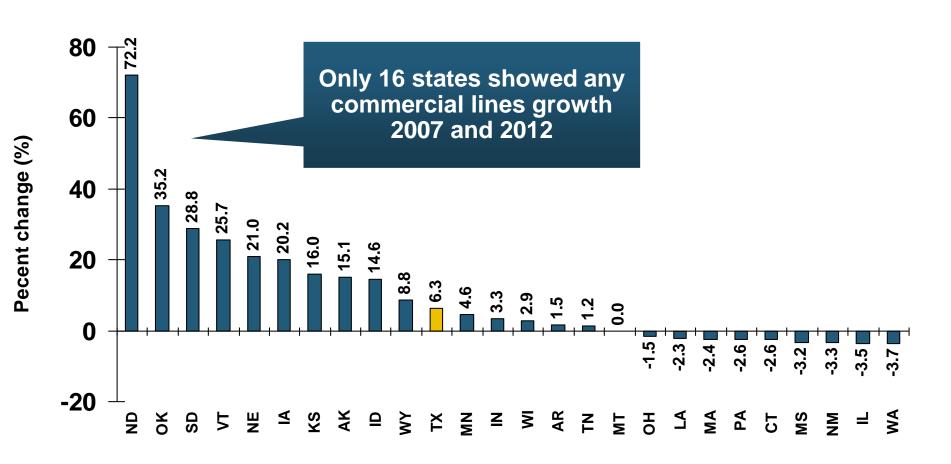


Sources: SNL Financial LLC.; Insurance Information Institute.

# Direct Premiums Written: Comm. Lines Percent Change by State, 2007-2012\*



#### **Top 25 States**

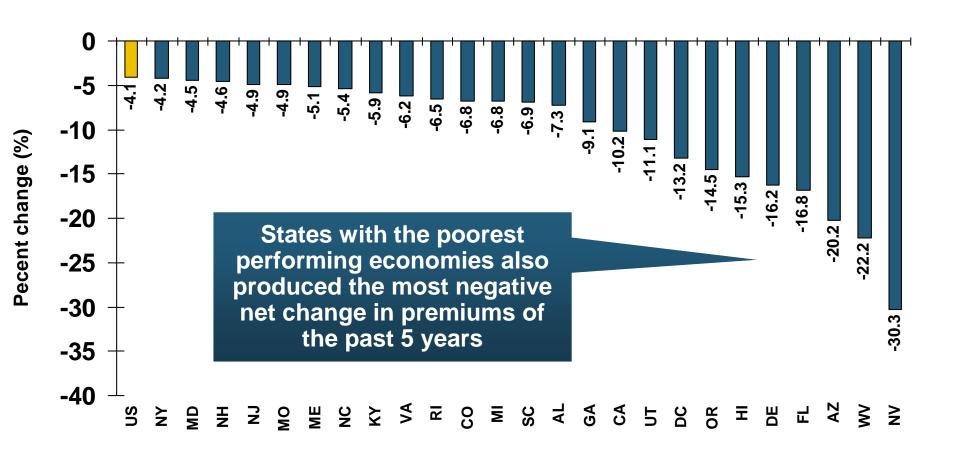


Sources: SNL Financial LLC.; Insurance Information Institute.

# Direct Premiums Written: Comm. Lines Percent Change by State, 2007-2012\*



#### **Bottom 25 States**

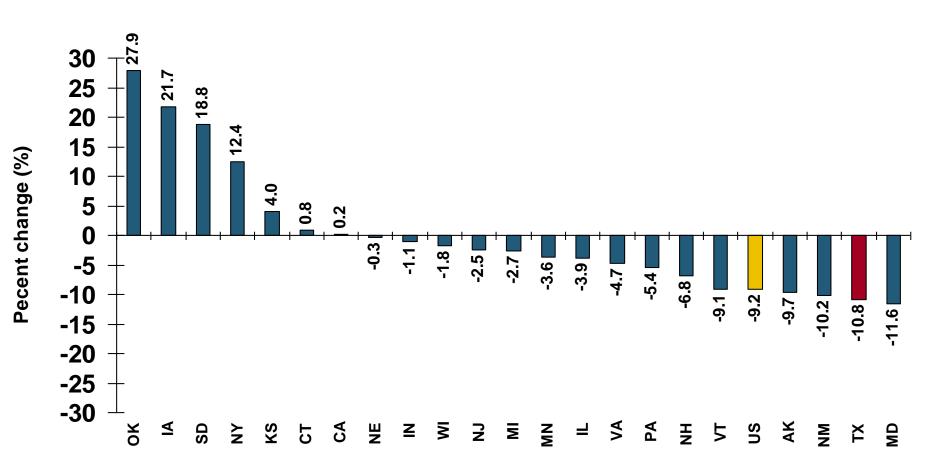


Sources: SNL Financial LLC.; Insurance Information Institute.

#### Direct Premiums Written: Workers' Comp Percent Change by State, 2007-2012\*



#### **Top 25 States**

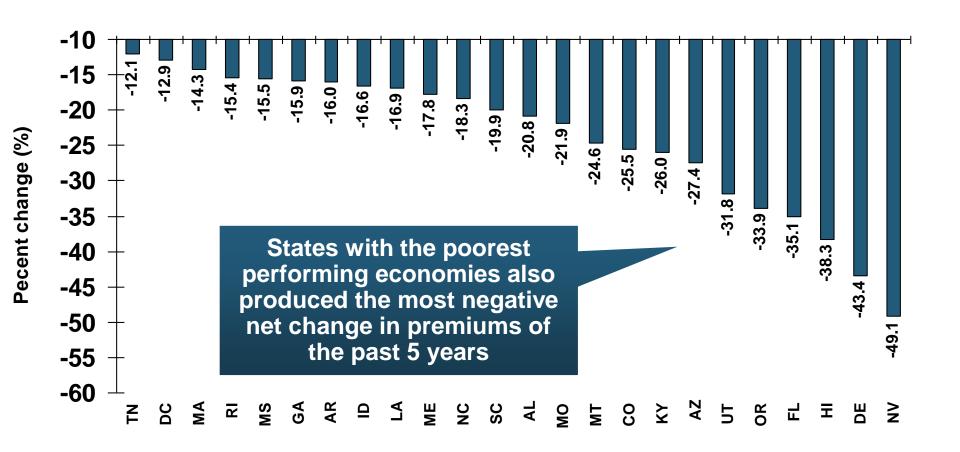


<sup>\*</sup>Excludes monopolistic fund states: ND, OH, WA, WY as well as WV, which transitioned to a competitive structure during this period. Sources: SNL Financial LC.; Insurance Information Institute.

#### Direct Premiums Written: Worker's Comp Percent Change by State, 2007-2012\*



#### **Bottom 25 States**



<sup>\*</sup>Excludes monopolistic fund states: ND, OH, WA, WY as well as WV, which transitioned to a competitive structure during this period. Sources: SNL Financial LC.; Insurance Information Institute.

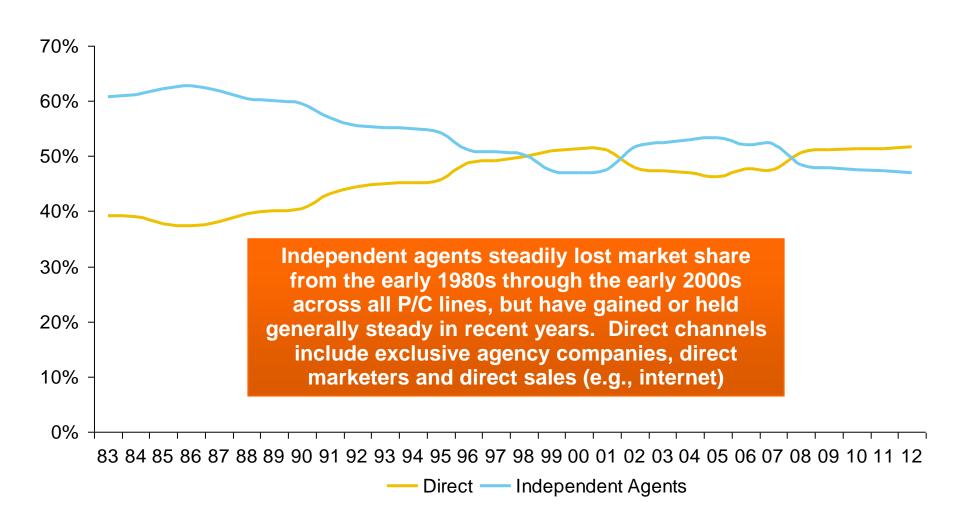


#### **Distribution Trends**

# Distribution by Channel Type Continues to Evolve Around the World

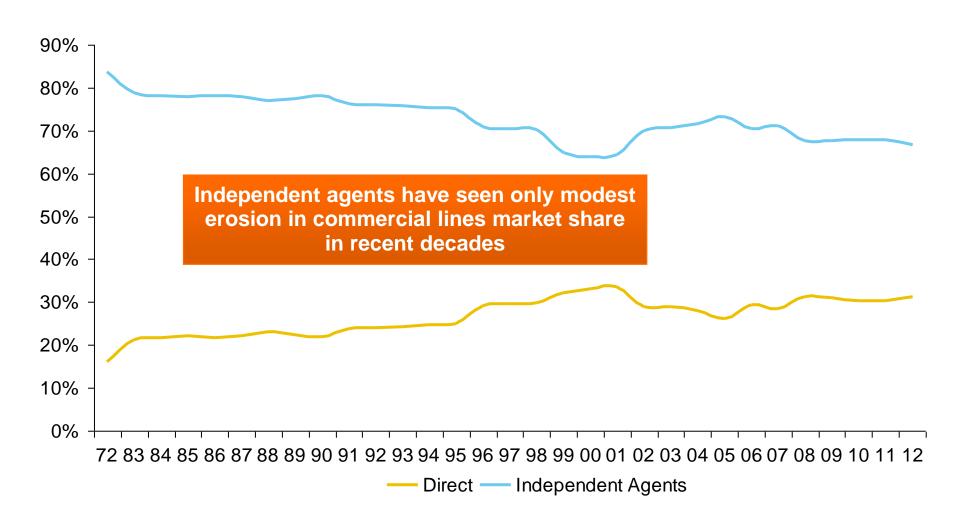
# All P/C Lines Distribution Channels, Direct vs. Independent Agents





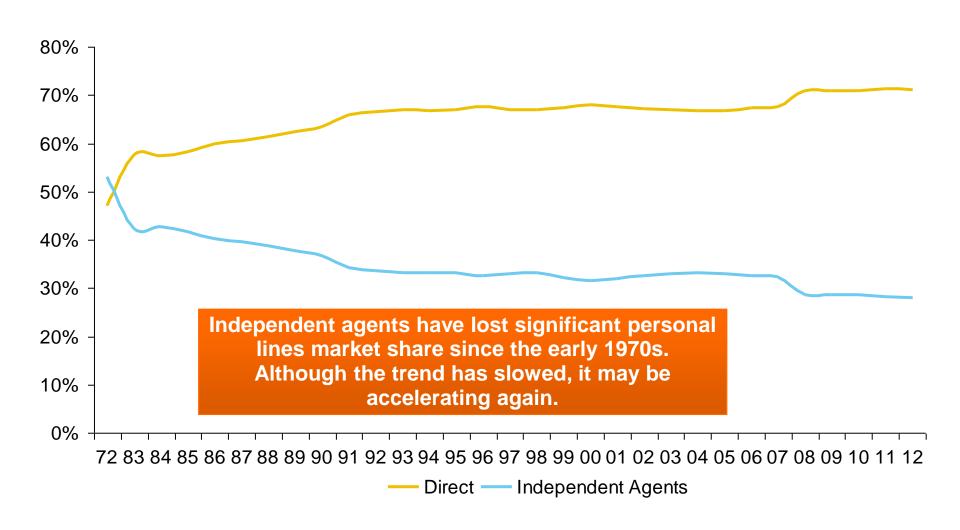
# Commercial P/C Distribution Channels, Direct vs. Independent Agents





# Personal Lines Distribution Channels, Direct vs. Independent Agents







# The BIG Question: Where Is the Market Heading?

Catastrophes and Other Factors Are Pressuring Insurance Markets

New Factor: Record Low Interest Rates Are Contributing to Underwriting and Pricing Pressures



#### INVESTMENTS: THE NEW REALITY

Investment Performance is a Key Driver of Profitability

Depressed Yields Will Necessarily Influence Underwriting & Pricing

### Property/Casualty Insurance Industry Investment Income: 2000–2013<sup>1</sup>





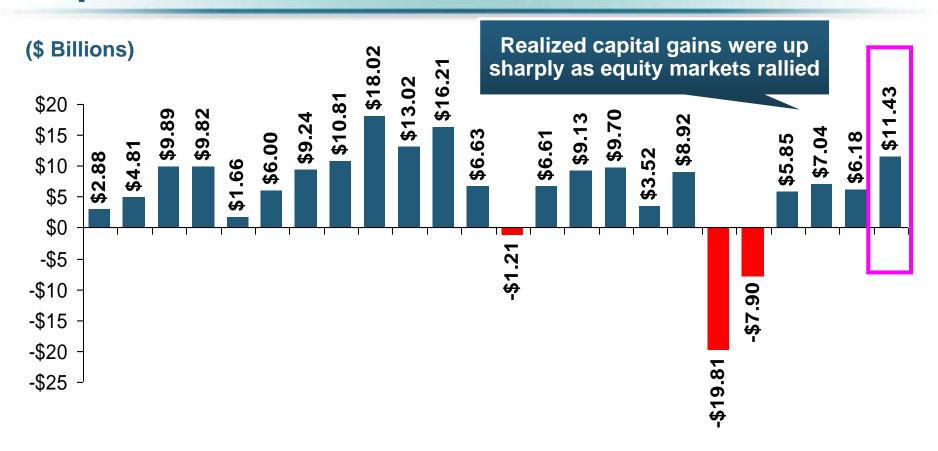


Investment Income Fell in 2012 and 2013 Due to Persistently Low Interest Rates, Putting Additional Pressure on (Re) Insurance Pricing

<sup>&</sup>lt;sup>1</sup> Investment gains consist primarily of interest and stock dividends... Sources: ISO; Insurance Information Institute.

# P/C Insurer Net Realized Capital Gains/Losses, 1990-2013





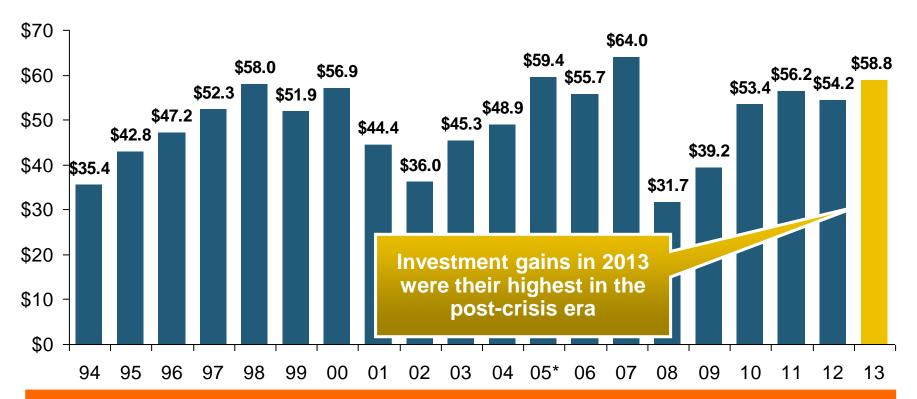
90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13

Insurers Posted Net Realized Capital Gains in 2010 - 2013 Following Two Years of Realized Losses During the Financial Crisis. Realized Capital Losses Were the Primary Cause of 2008/2009's Large Drop in Profits and ROE

### Property/Casualty Insurance Industry Investment Gain: 1994–2013<sup>1</sup>



#### (\$ Billions)



Investment Income Continued to Fall in 2013 Due to Low Interest Rates but Realized Investment Gains Were Up Sharply; The Financial Crisis Caused Investment Gains to Fall by 50% in 2008

Sources: ISO: Insurance Information Institute.

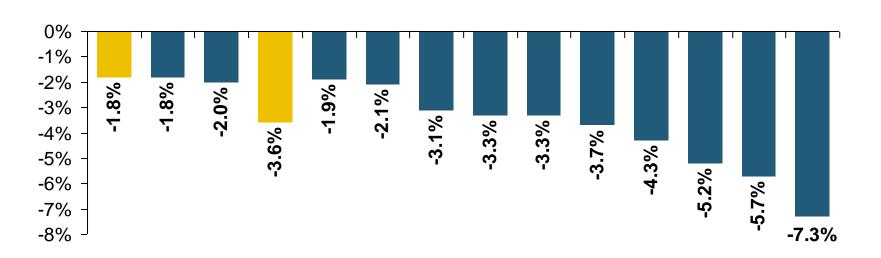
<sup>&</sup>lt;sup>1</sup> Investment gains consist primarily of interest, stock dividends and realized capital gains and losses.

<sup>\* 2005</sup> figure includes special one-time dividend of \$3.2B;

# Reduction in Combined Ratio Necessary to Offset 1% Decline in Investment Yield to Maintain Constant ROE, by Line\*







Lower Investment Earnings Place a Greater Burden on Underwriting and Pricing Discipline

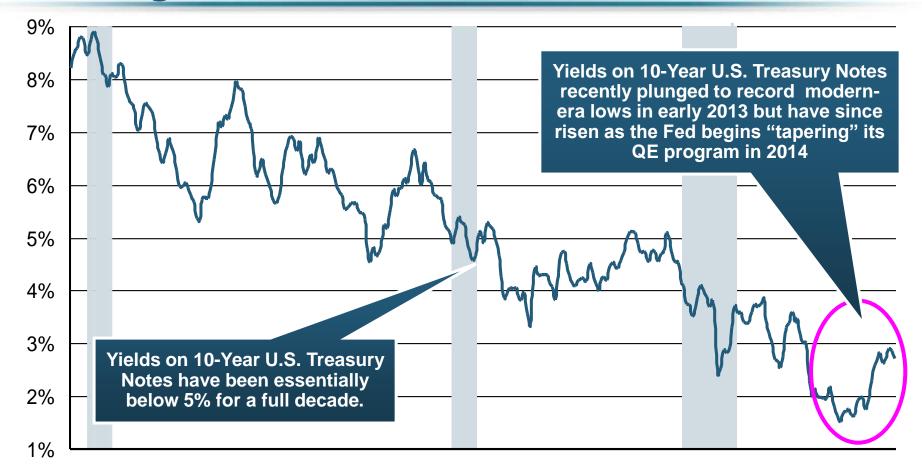
Source: A.M. Best; Insurance Information Institute.

<sup>\*</sup>Based on 2008 Invested Assets and Earned Premiums

<sup>\*\*</sup>US domestic reinsurance only

# U.S. 10-Year Treasury Note Yields: A Long Downward Trend, 1990–2014\*





'90 '91 '92 '93 '94 '95 '96 '97 '98 '99 '00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13 '14

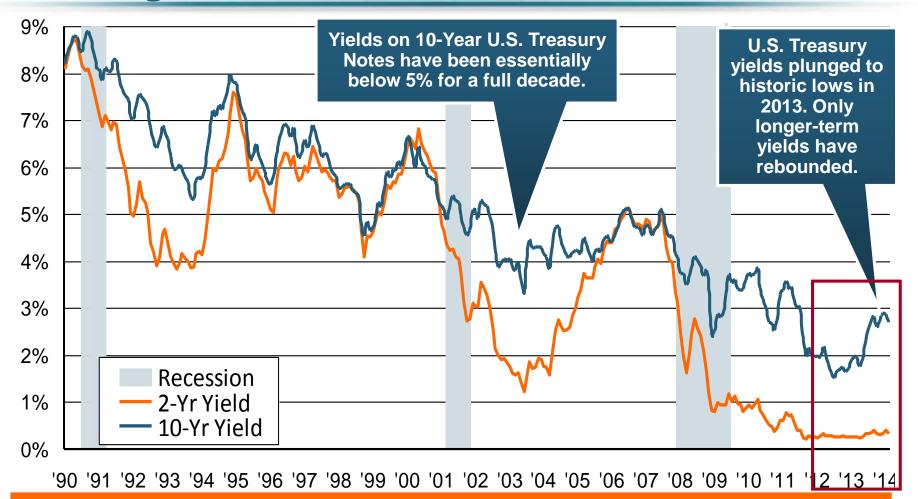
Since roughly 80% of P/C bond/cash investments are in 10-year or shorter durations, most P/C insurer portfolios will have low-yielding bonds for years to come.

<sup>\*</sup>Monthly, through February 2014.

Note: Recessions indicated by gray shaded columns.

#### U.S. Treasury Security Yields: A Long Downward Trend, 1990–2014\*



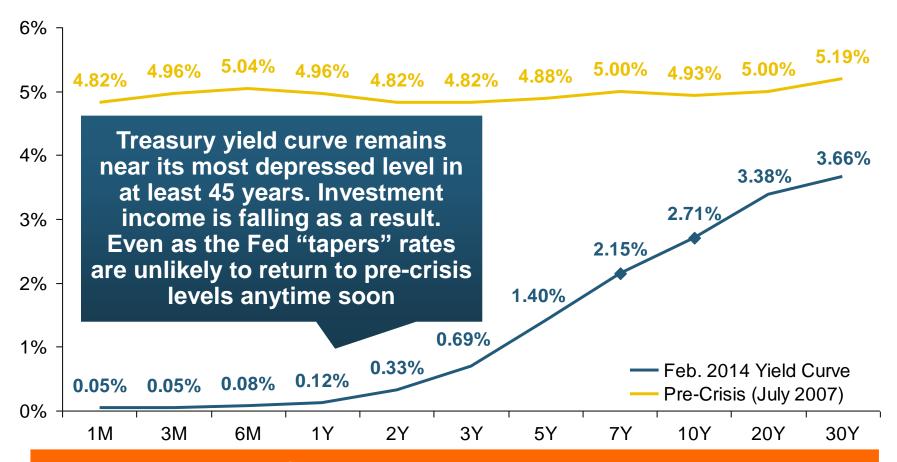


Since roughly 80% of P/C bond/cash investments are in 10-year or shorter durations, most P/C insurer portfolios will have low-yielding bonds for years to come.

<sup>\*</sup>Monthly, constant maturity, nominal rates, through February 2014.

# Treasury Yield Curves: Pre-Crisis (July 2007) vs. Feb. 2014

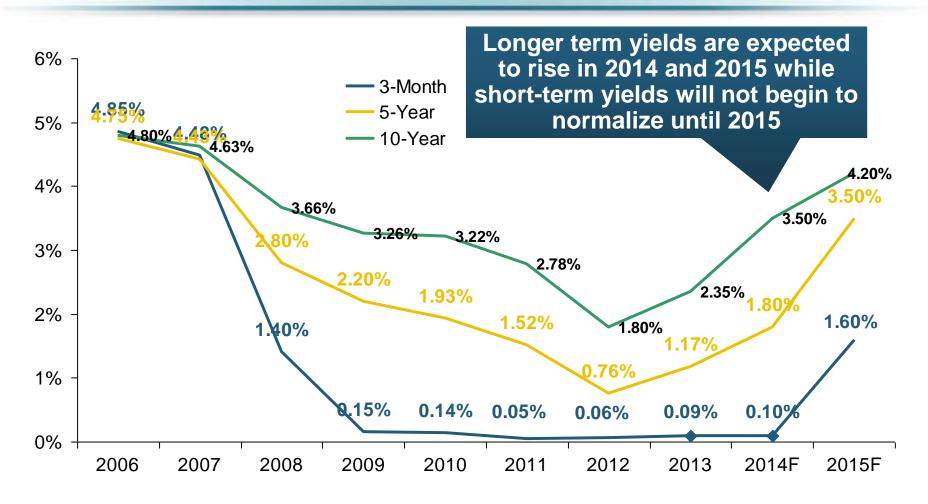




The Fed Is Actively Signaling that it Is Determined to Keep Rates Low Until Unemployment Drops Below 6.5% or Until Inflation Expectations Exceed 2.5%; Low Rates Add to Pricing Pressure for Insurers.

# Treasury Yield Curves: Pre-Crisis (July 2007) vs. Feb. 2014





Higher longer-term yields will help insurers but short term yields are expected to lag behind

# Outlook for U.S. Treasury Bond Yields Through 2015





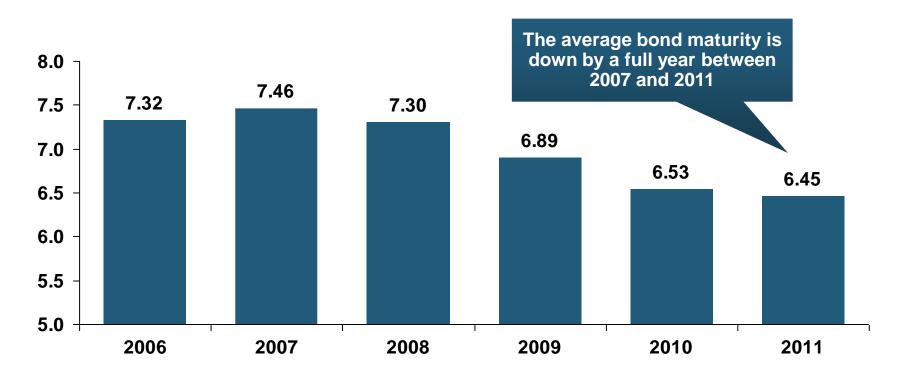
Longer-tail lines like MPL and workers comp will benefit the most from the normalization of yields

Source: Federal Reserve Board of Governors (2012-2013), Blue Economic Forecasts (2014-2015 3-month and 10-yr; 4/14) Swiss Re (2014-2015, 5-yr yield; 4/14); Insurance Information Institute.

### Average Maturity of Bonds Held by US P/C Insurers, 2006—2011\*



#### **Average Maturity (Years)**

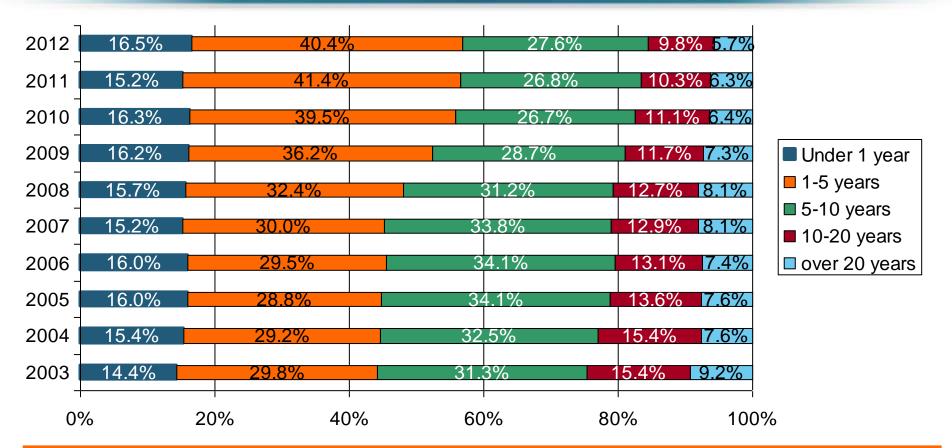


Falling Average Maturity (and Duration) of the P/C Industry's Bond Portfolio is Contributing to the Drop in Investment Income Along With Lower Yields

<sup>\*</sup>Year-end figures. Latest available.

# Distribution of Bond Maturities, P/C Insurance Industry, 2003-2012

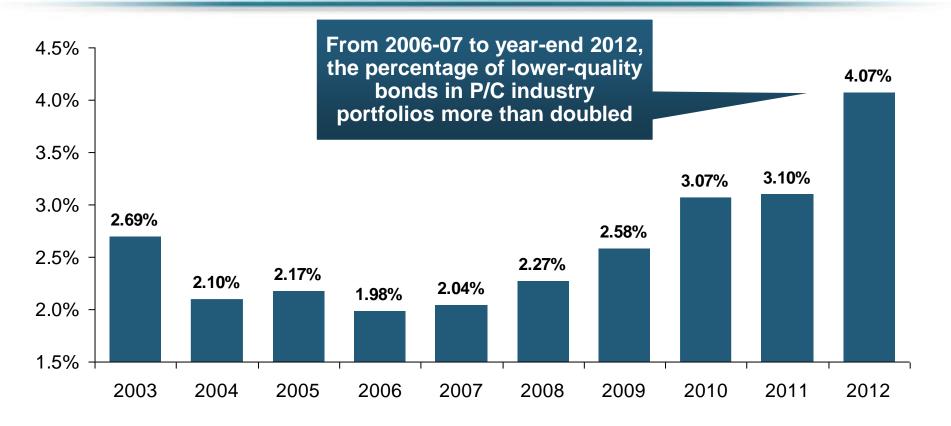




The main shift over these years has been from bonds with longer maturities to bonds with shorter maturities. The industry first trimmed its holdings of over-10-year bonds (from 24.6% in 2003 to 15.5% in 2012) and then trimmed bonds in the 5-10-year category (from 31.3% in 2003 to 27.6% in 2012). Falling average maturity of the P/C industry's bond portfolio is contributing to a drop in investment income along with lower yields.

# Bonds Rated NAIC Quality Category 3-6 as a Percent of Total Bonds, 2003–2012





There are many ways to capture higher yields on bond portfolios. One is to accept greater risk, as measured by NAIC bond ratings. The ratings range from 1 to 6, with the highest quality rated 1. Even in 2012, over 95% of the industry's bonds were rated 1 or 2.

Sources: SNL Financial; Insurance Information Institute.

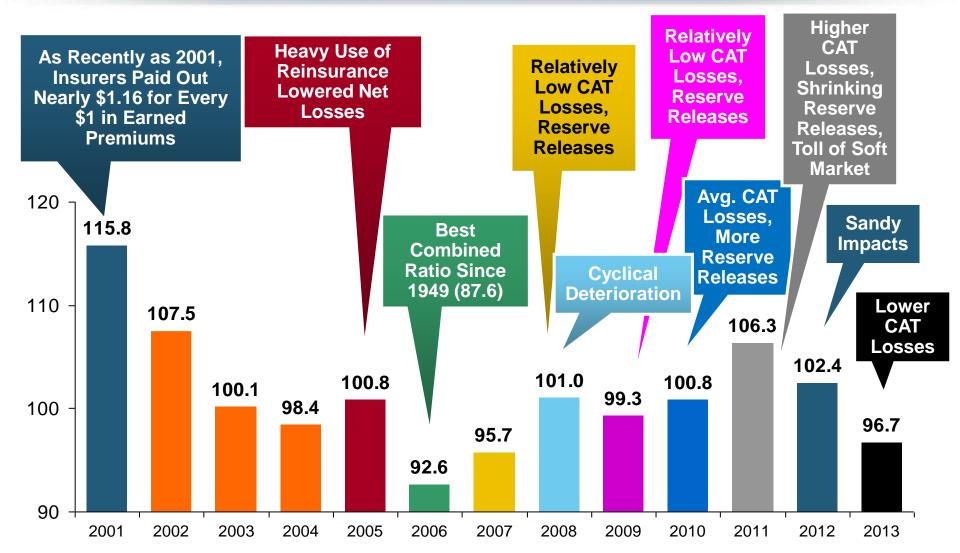


#### P/C UNDERWRITING

# Underwriting Losses in 2013 Much Improved After High Catastrophe Losses in 2011/12

#### P/C Insurance Industry Combined Ratio, 2001–2013\*





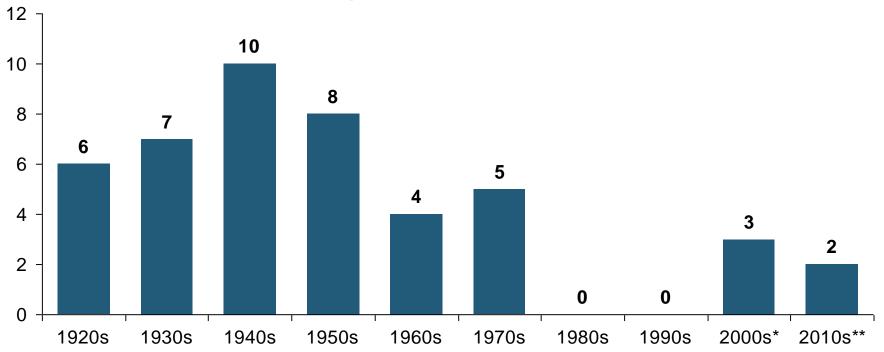
<sup>\*</sup> Excludes Mortgage & Financial Guaranty insurers 2008--2012. Including M&FG, 2008=105.1, 2009=100.7, 2010=102.4, 2011=108.1; 2012:=103.2; 2013: = 96.1.

Sources: A.M. Best, ISO.

## Number of Years with Underwriting Profits by Decade, 1920s–2010s



#### **Number of Years with Underwriting Profits**



Underwriting Profits Were Common Before the 1980s (40 of the 60 Years Before 1980 Had Combined Ratios Below 100) – But Then They Vanished. Not a Single Underwriting Profit Was Recorded in the 25 Years from 1979 Through 2003

Note: Data for 1920–1934 based on stock companies only.

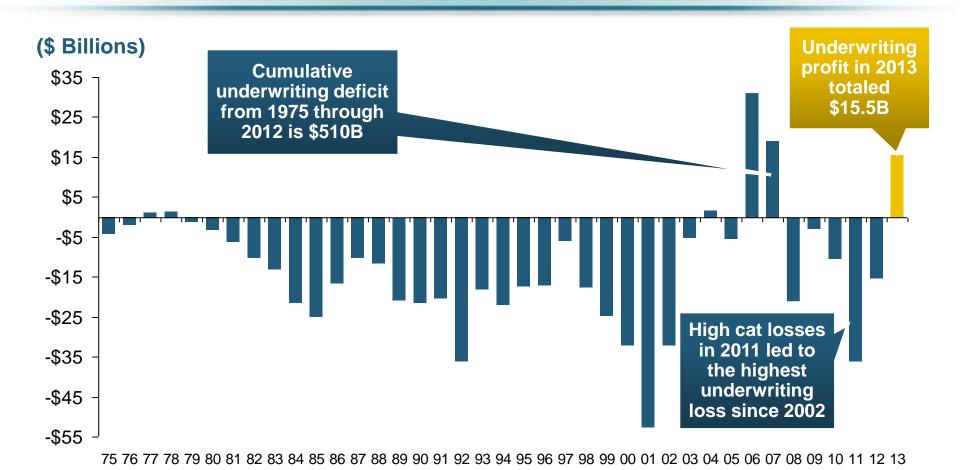
Sources: Insurance Information Institute research from A.M. Best Data.

<sup>\* 2009</sup> combined ratio excl. mort. and finl. guaranty insurers was 99.3, which would bring the 2000s total to 4 years with an u/w profit.

<sup>\*\*</sup>Data for the 2010s is for the period 2010 through 2013.

#### Underwriting Gain (Loss) 1975–2013\*



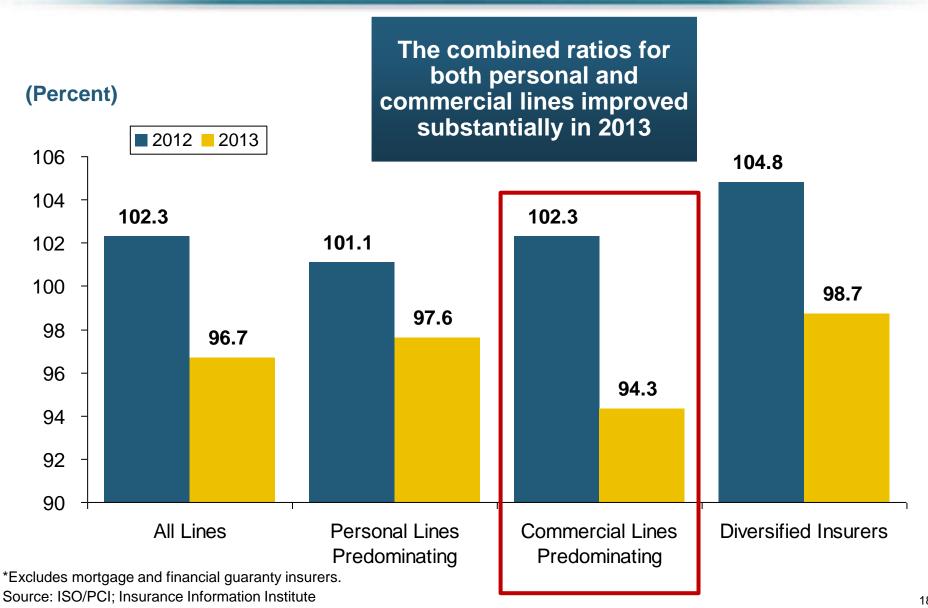


Large Underwriting Losses Are *NOT* Sustainable in Current Investment Environment

<sup>\*</sup> Includes mortgage and financial guaranty insurers in all years. Sources: A.M. Best, ISO: Insurance Information Institute.

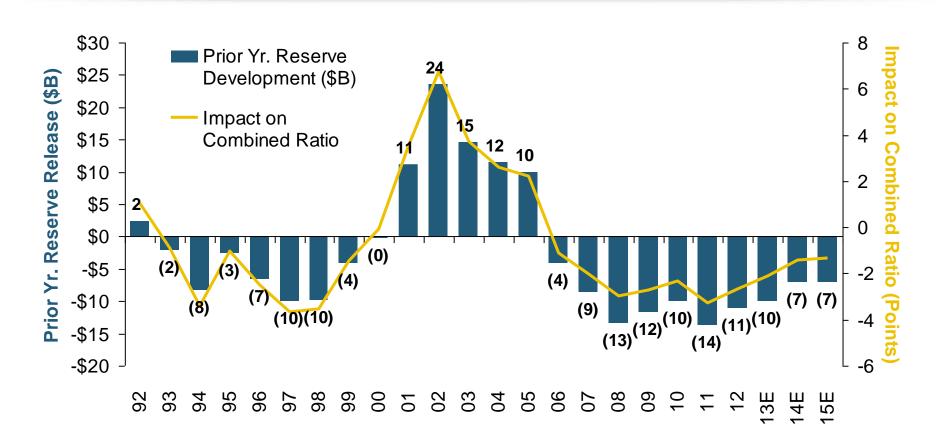
#### Combined Ratios by Predominant Business Segment, 2013 vs. 2012\*





#### P/C Reserve Development, 1992–2015E





Note: 2005 reserve development excludes a \$6 billion loss portfolio transfer between American Re and Munich Re. Including this transaction, total prior year adverse development in 2005 was \$7 billion. The data from 2000 and subsequent years excludes development from financial guaranty and mortgage insurance.

Sources: A.M. Best, ISO, Barclays Research (estimates for 2013-2015).

#### P/C Estimated Loss Reserve Deficiency/ (Redundancy), Excl. Statutory Discount



Line of Business	2013
Personal Auto Liability	-\$3.9B
Homeowners	-\$0.4
Other Liab (incl. Prod Liab)	\$7.5
Workers Compensation	\$11.1
Commercial Multi Peril	\$1.9
Commercial Auto Liability	\$0.7
Medical Professional Liab.	-\$3.5
Reinsurance—Nonprop Assumed	\$1.0
All Other Lines*	-\$4.6
Total Core Reserves	\$9.8
Asbestos & Environmental	\$11.2
Total P/C Industry	\$21.0B

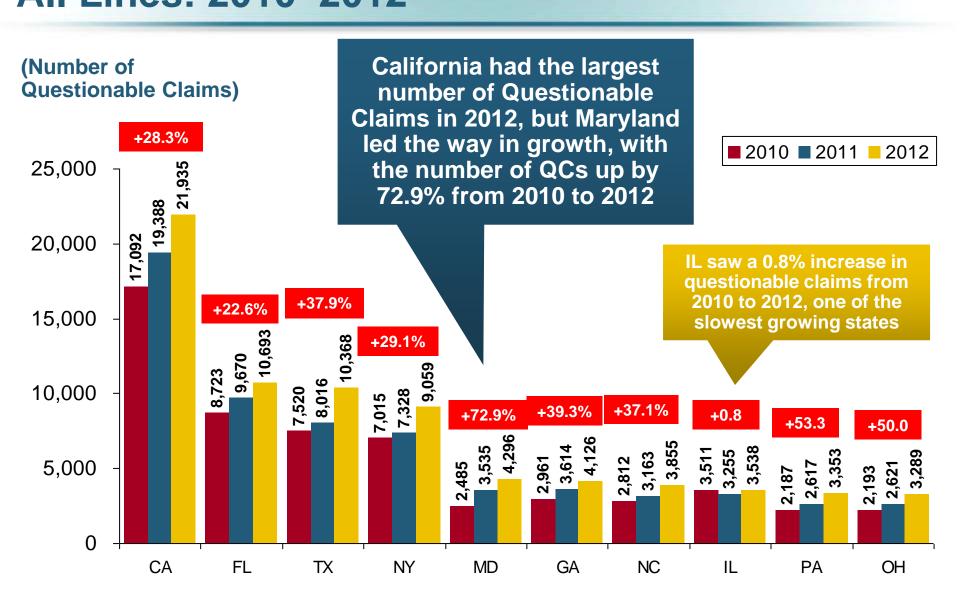


# Questionable Claims: On the Rise

# Fraud Concerns: More Questionable Claims in Most State and Across Most Lines of Insurance

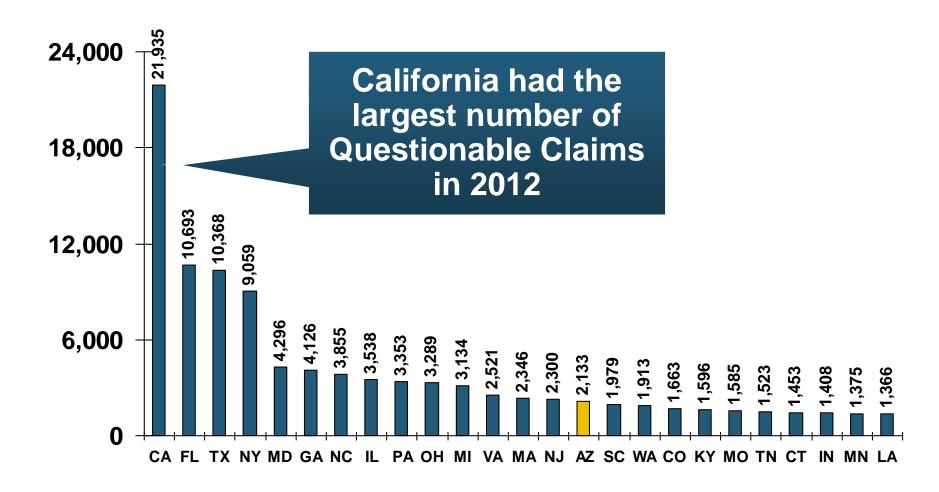
#### Questionable Claims, Top 10 Loss States, All Lines: 2010–2012





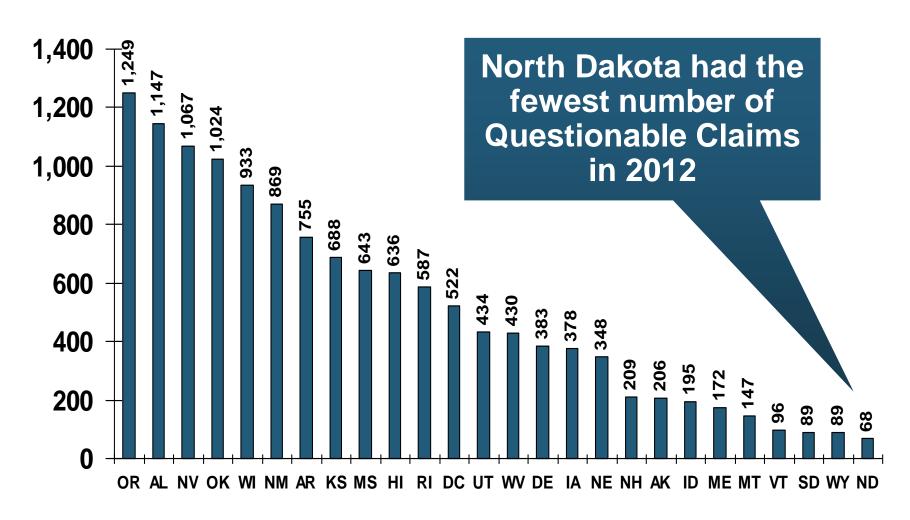
#### Total Number of Questionable Claims by State, 2012: Highest 25 States





#### Total Number of Questionable Claims by State, 2012: Highest 25 States

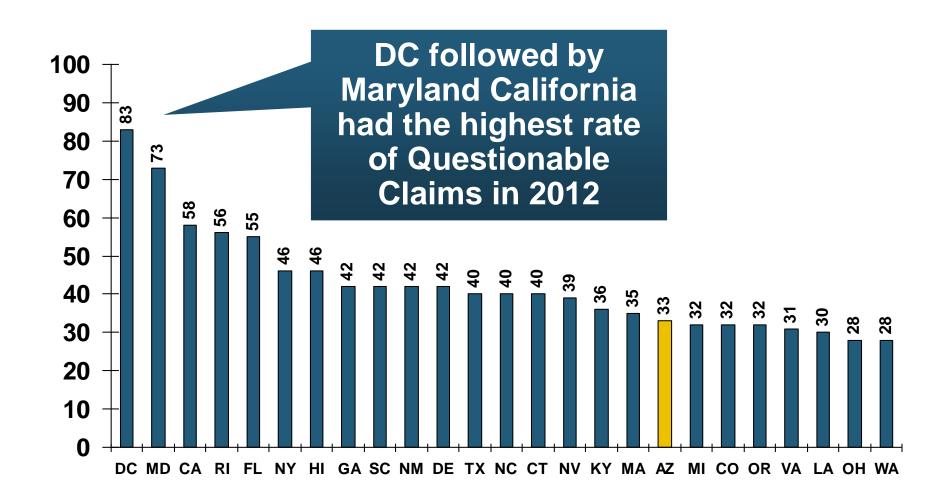




Sources: NICB; Insurance Information Institute.

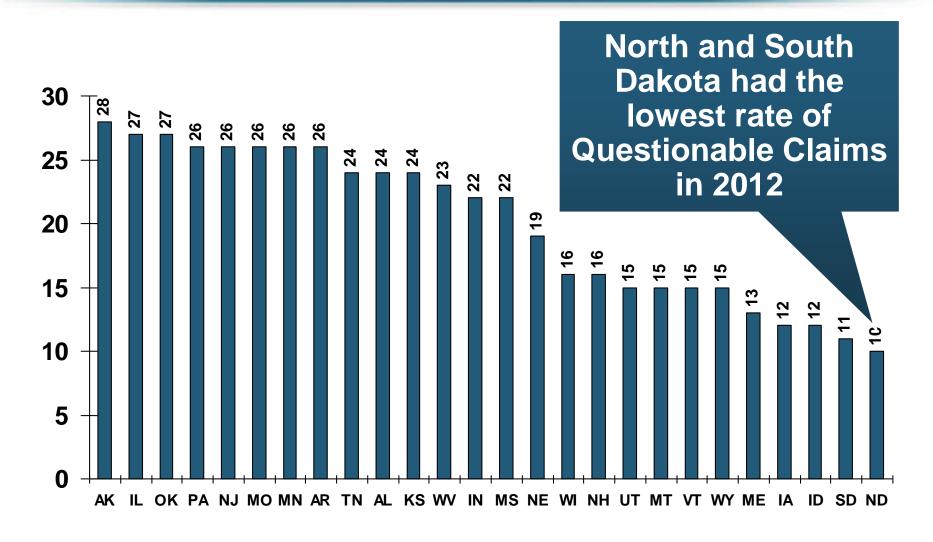
#### Total Number of Questionable Claims by State, per 100K Persons, 2012: Highest 25 States





#### Total Number of Questionable Claims by State, per 100K Persons, 2012: Lowest 25 States





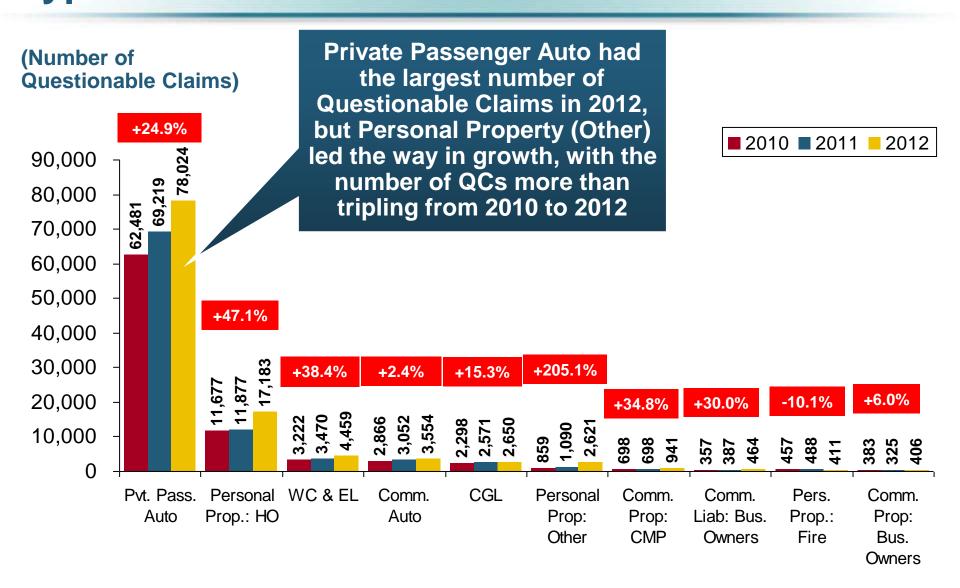
#### **Questionable Claims, Top 10 Loss Cities, All Lines: 2010–2012**





## **Questionable Claims, Top 10 Policy Types: 2010–2012**





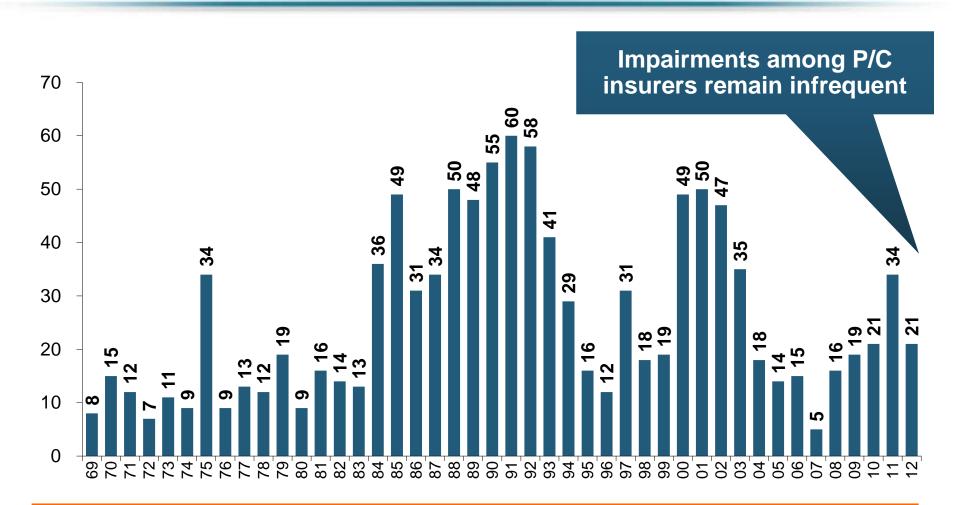


## Financial Strength & Underwriting

Cyclical Pattern is P-C Impairment
History is Directly Tied to
Underwriting, Reserving & Pricing

#### P/C Insurer Impairments, 1969–2012

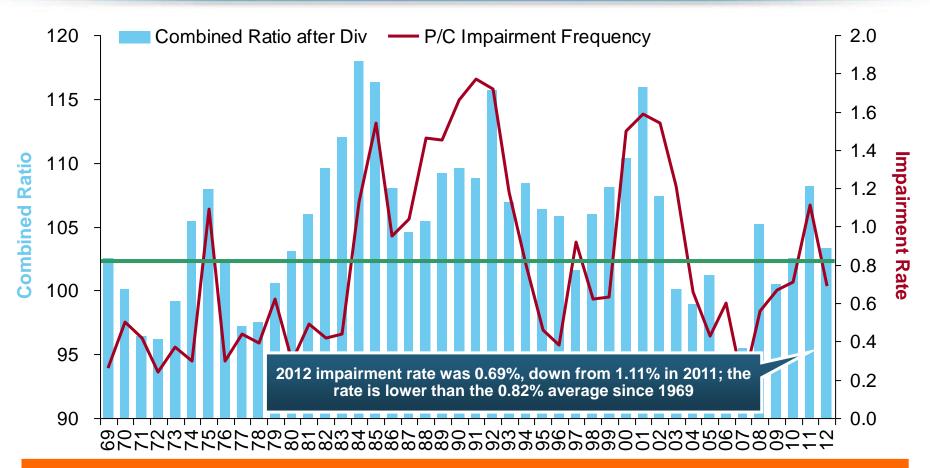




The Number of Impairments Varies Significantly Over the P/C Insurance Cycle, With Peaks Occurring Well into Hard Markets

## P/C Insurer Impairment Frequency vs. Combined Ratio, 1969-2012





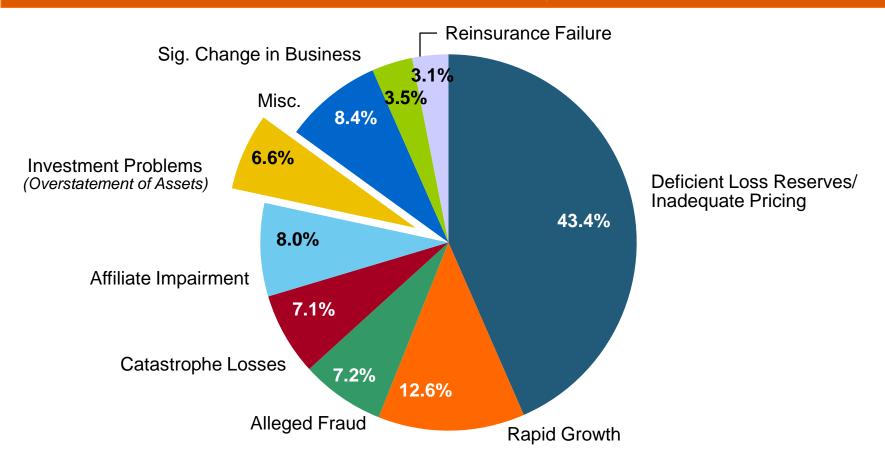
Impairment Rates Are Highly Correlated With Underwriting Performance and Reached Record Lows in 2007; Recent Increase Was Associated Primarily With Mortgage and Financial Guaranty Insurers and Not Representative of the Industry Overall

## Reasons for US P/C Insurer Impairments, 1969–2012



Historically, Deficient Loss Reserves and Inadequate Pricing Are By Far the Leading Cause of P-C Insurer Impairments.

Investment and Catastrophe Losses Play a Much Smaller Role



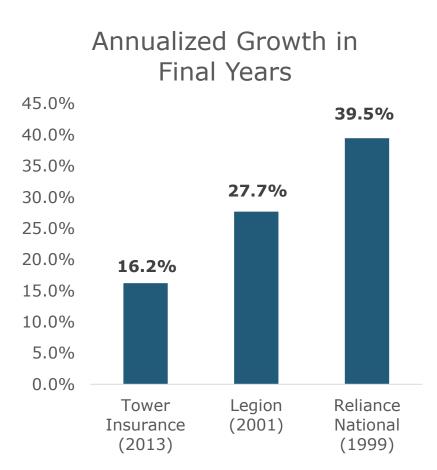
Source: A.M. Best Special Report "Pace of P/C Impairments Slowed in 2012; Auto Writers, RRGs Continued to Struggle," June 2013; Insurance Information Institute.

## Rapid Growth 'A Leading Cause' of Impairment'



"The leading causes of impairment are deficient loss reserves (inadequate pricing) and rapid growth, together comprising more than 50 percent of annual impairments."

- A.M. Best, 2013

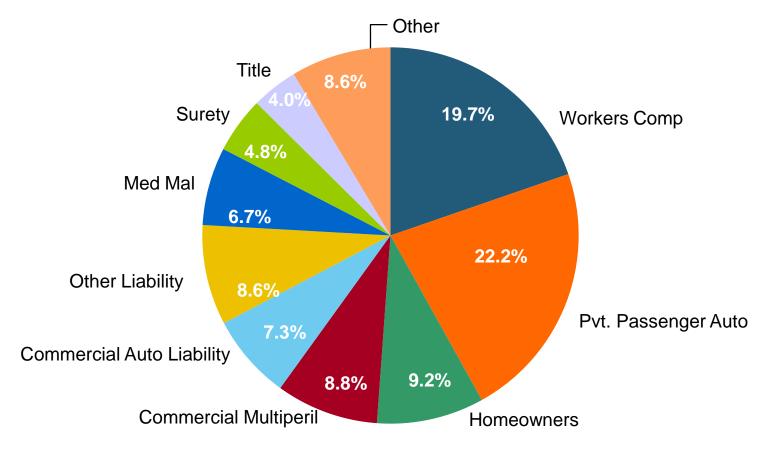


Source: SNL Financial, Insurance Information Institute.

#### Top 10 Lines of Business for US P/C Impaired Insurers, 2000–2012



Workers Comp and Pvt. Passenger Auto Account for More Than 40 Percent of the Impaired Insurers Since 2000



Source: A.M. Best Special Report "Pace of P/C Impairments Slowed in 2012; Auto Writers, RRGs Continued to Struggle," June 2013: Insurance Information Institute.

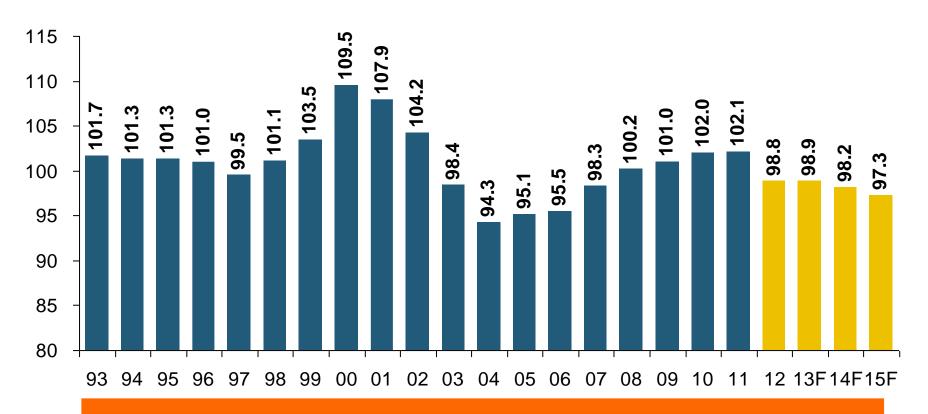
201



#### Performance by Segment

#### Private Passenger Auto Combined Ratio: 1993–2015F

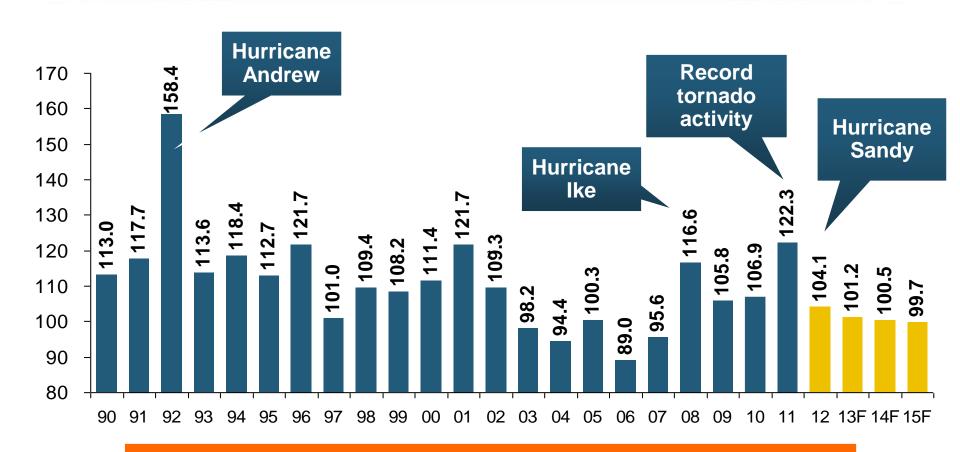




Private Passenger Auto Accounts for 34% of Industry Premiums and Remains the Profit Juggernaut of the P/C Insurance Industry

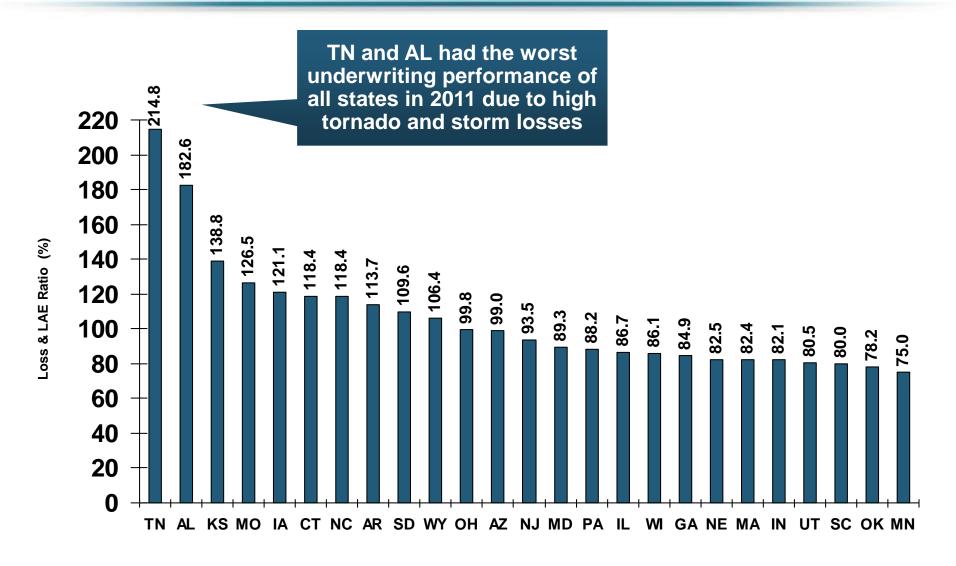
#### Homeowners Insurance Combined Ratio: 1990–2015F



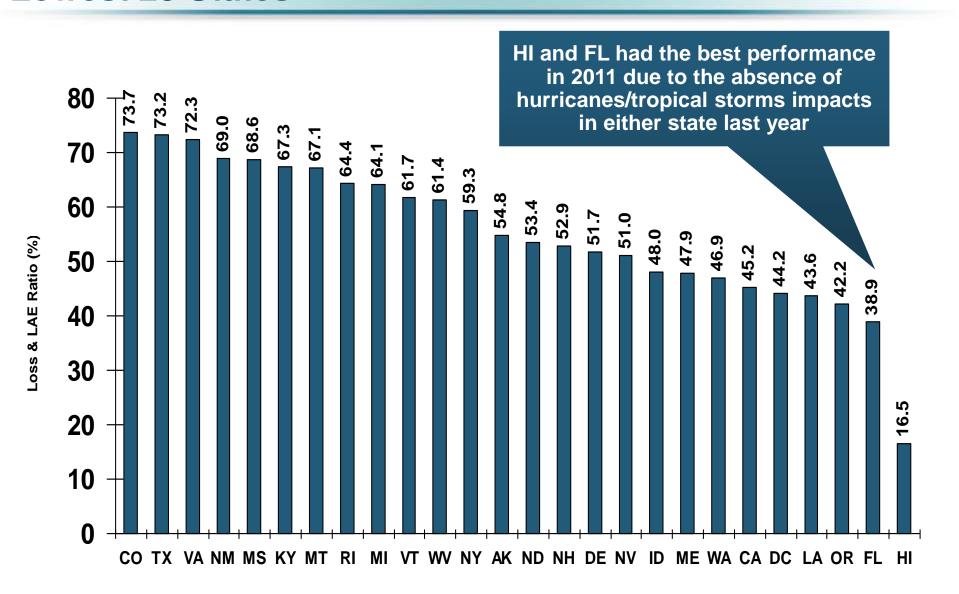


Homeowners Performance in 2011/12 Impacted by Large Cat Losses. Extreme Regional Variation Can Be Expected Due to Local Catastrophe Loss Activity

#### Homeowners Multi-Peril Loss & LAE Ratio, 2011: Insurance Information Highest 25 States

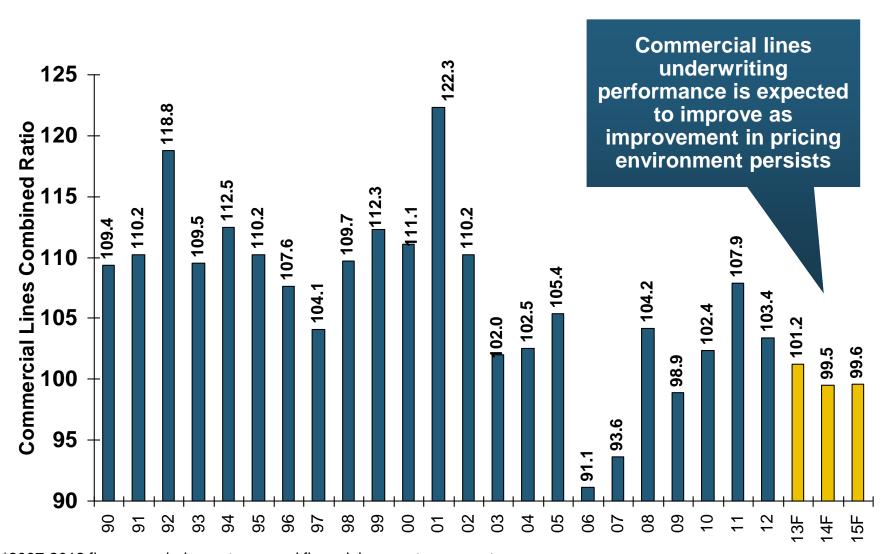


#### Homeowners Multi-Peril Loss & LAE Ratio, 2011: Insurance Information Lowest 25 States



#### Commercial Lines Combined Ratio, 1990-2015F\*

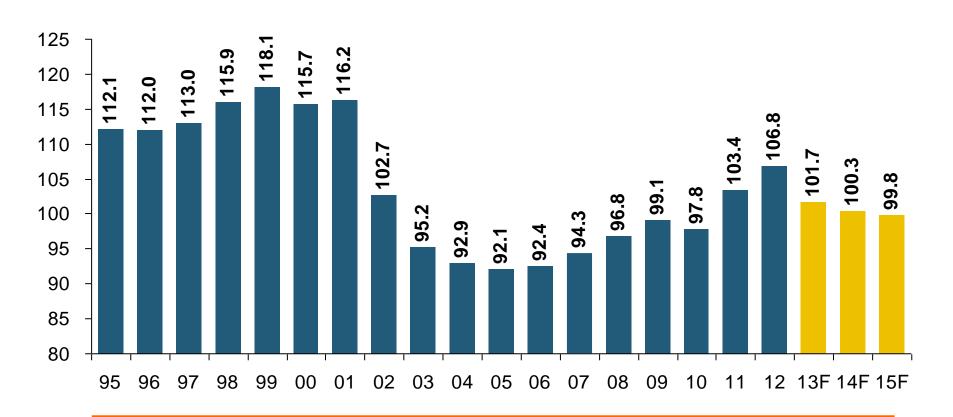




\*2007-2012 figures exclude mortgage and financial guaranty segments. Source: A.M. Best (1990-2012); Conning (2013F-2015F) Insurance Information Institute

## Commercial Auto Combined Ratio: 1993–2015F

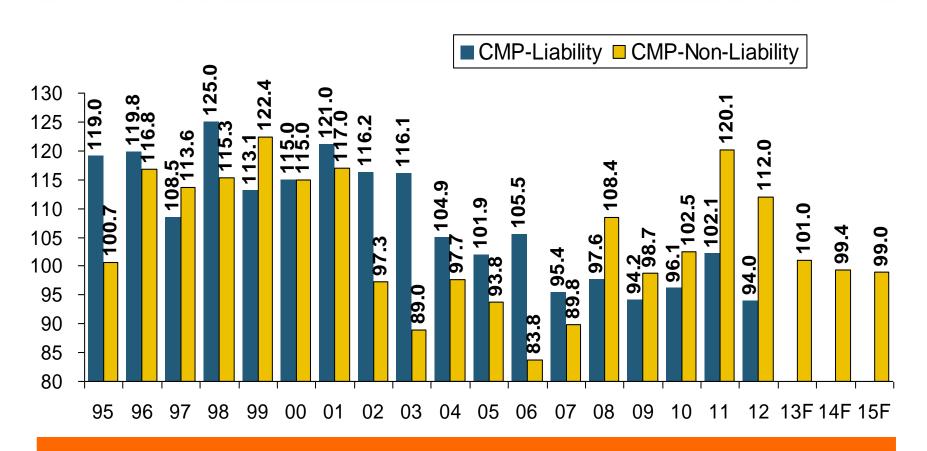




Commercial Auto is Expected to Improve as Rate Gains
Outpace Any Adverse Frequency and Severity Trends

## Commercial Multi-Peril Combined Ratio: 1995–2015F



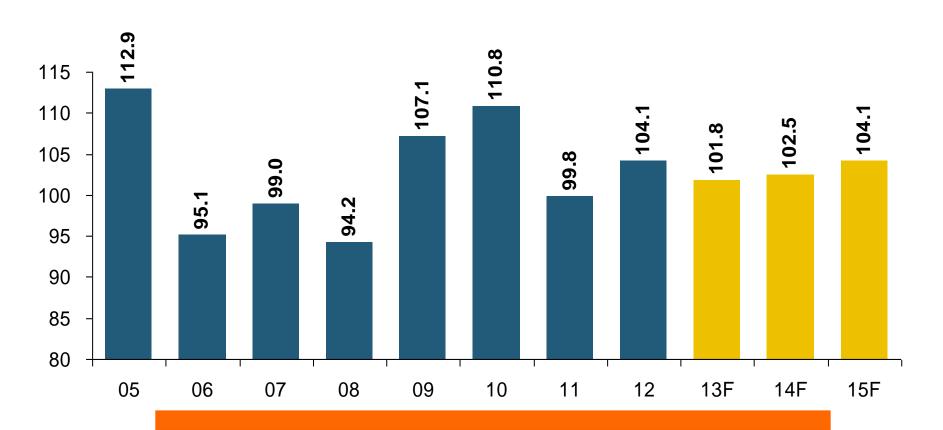


Commercial Multi-Peril Underwriting Performance is Expected to Improve in 2013 Assuming Normal Catastrophe Loss Activity

<sup>\*2013</sup>F-2012F figures are Conning figures for the combined liability and non-liability components.. Sources: A.M. Best; Conning; Insurance Information Institute.

## **General Liability Combined Ratio:** 2005–2015F

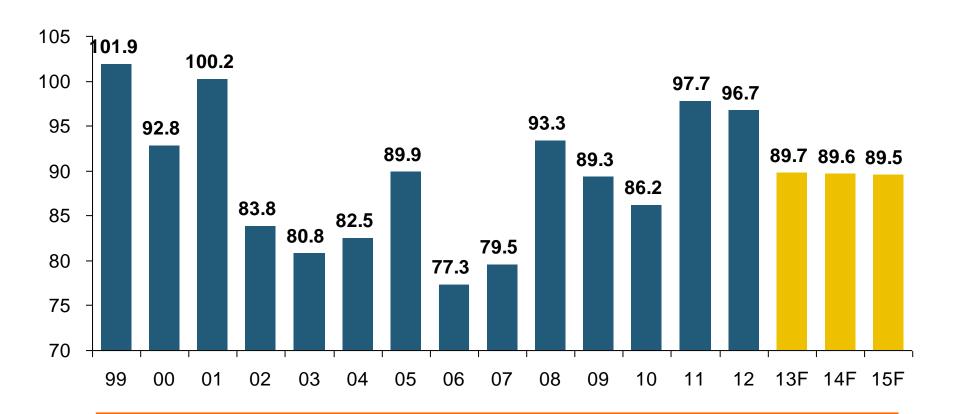




Commercial General Liability Underwriting Performance Has Been Volatile in Recent Years

## **Inland Marine Combined Ratio:** 1999–2015F

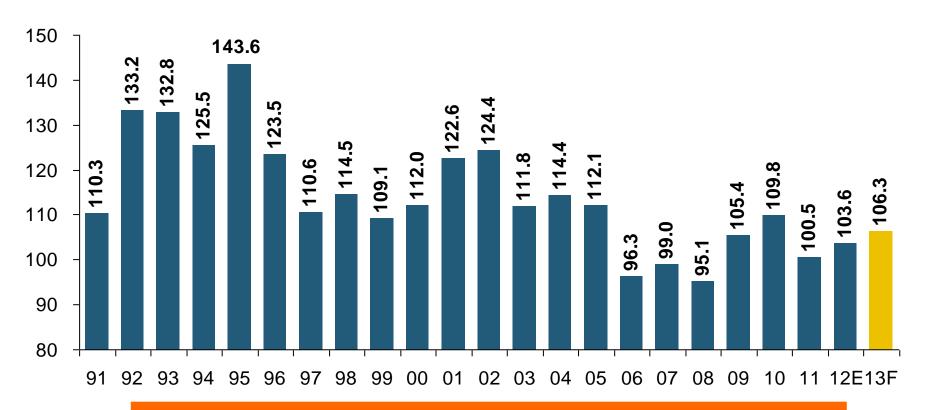




Inland Marine is Expected to Remain Among the Most Profitable of All Lines

#### Other & Products Liability Combined Ratio: 1991–2013F

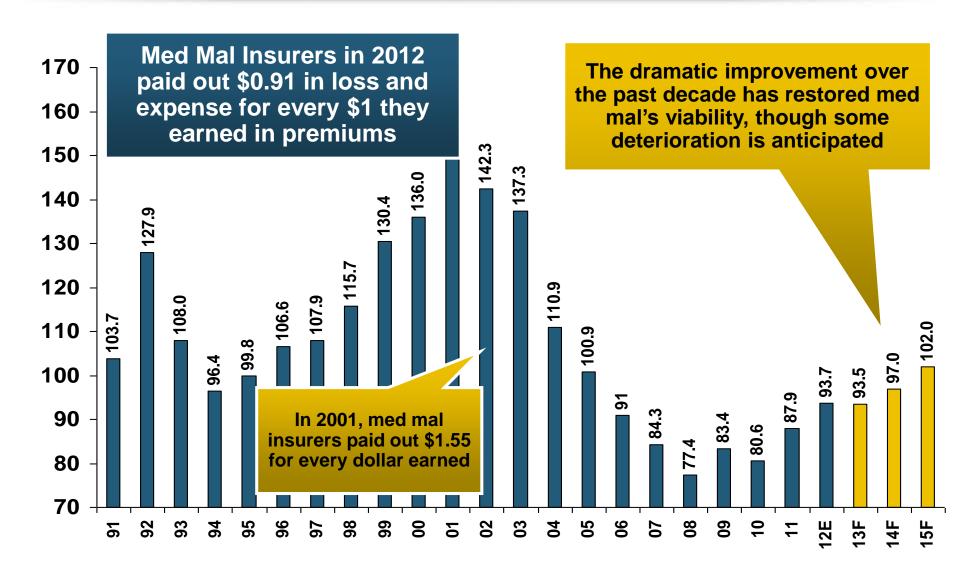




Liability Lines Have Performed Better in the Post-Tort Reform Era (~2005), but There Has Been Some Deterioration in Recent Years

## Medical Malpractice Combined Ratio vs. All Lines Combined Ratio, 1991-2015F





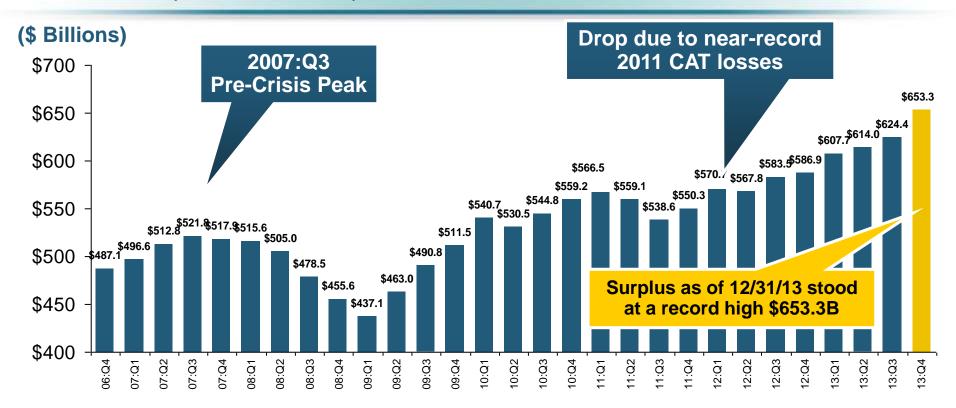


#### SURPLUS/CAPITAL/CAPACITY

# 2013 Recorded Yet Another Record High in the Primary and Reinsurance Sectors

#### Policyholder Surplus, 2006:Q4–2013:Q4





The industry now has \$1 of surplus for every \$0.73 of NPW, close to the strongest claims-paying status in its history.

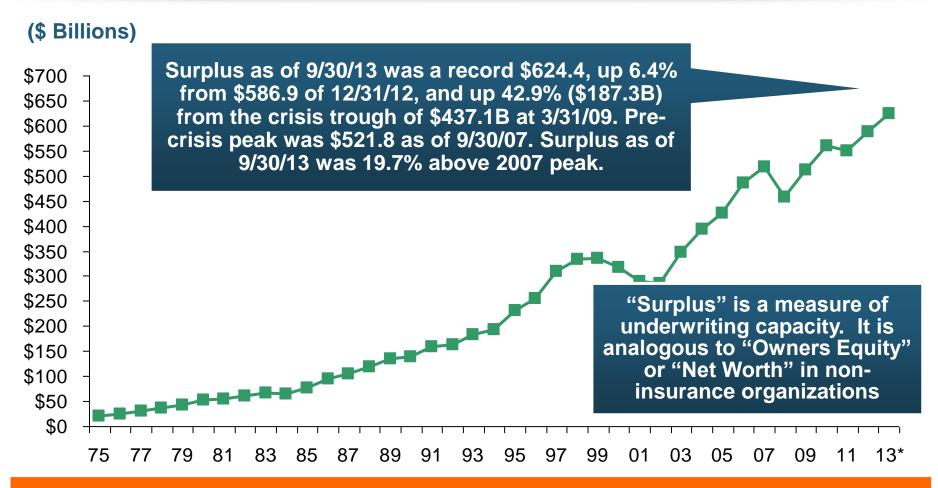
2010:Q1 data includes \$22.5B of paid-in capital from a holding company parent for one insurer's investment in a non-insurance business.

The P/C insurance industry entered 2014 in very strong financial condition.

Sources: ISO, A.M .Best.

#### US Policyholder Surplus: 1975–2013\*





The Premium-to-Surplus Ratio Stood at \$0.78:\$1 as of 9/30/13, a Near Record Low (at Least in Recent History)\*

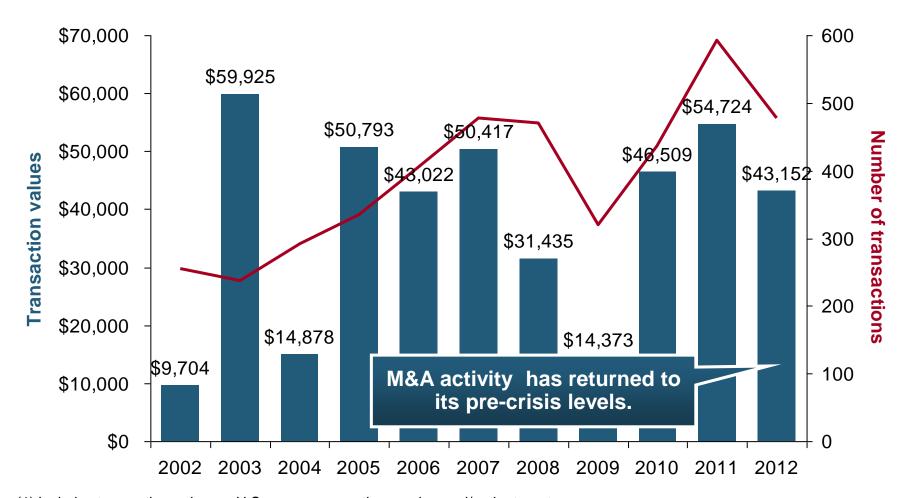
Source: A.M. Best, ISO, Insurance Information Institute.

<sup>\*</sup> As of 9/30/13.

### U.S. INSURANCE MERGERS AND ACQUISITIONS, 2002-2012 (1)



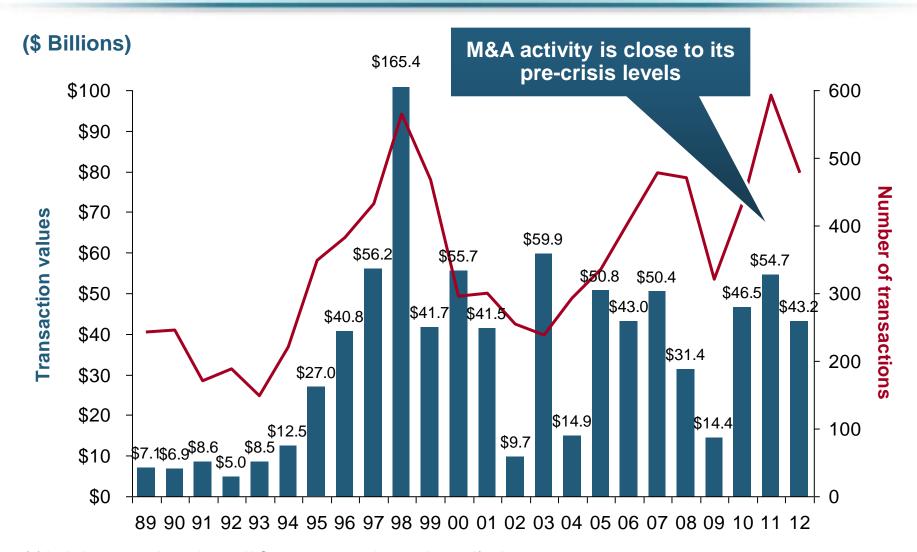
#### (\$ Millions)



(1) Includes transactions where a U.S. company was the acquirer and/or the target.

### U.S. INSURANCE MERGERS AND ACQUISITIONS, All Sectors, 1989-2012 (1)



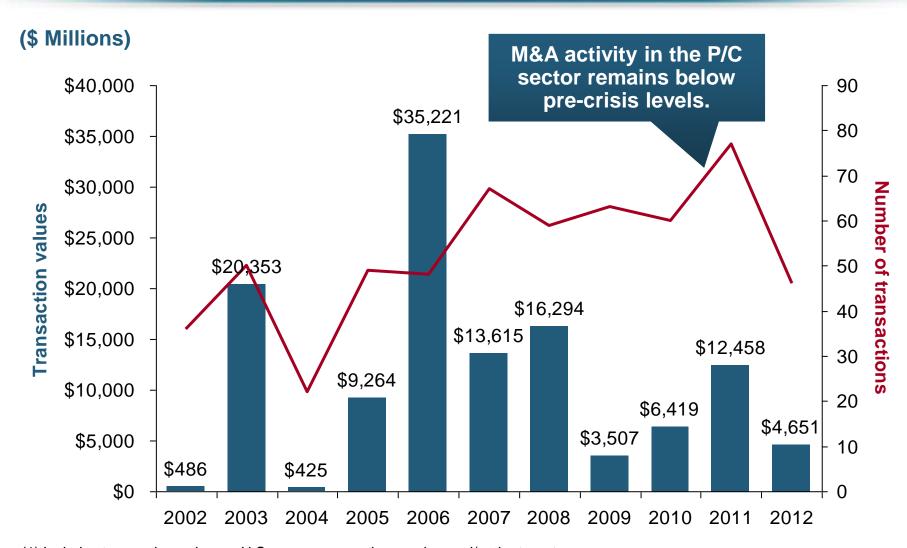


(1) Includes transactions where a U.S. company was the acquirer and/or the target.

Source: Conning proprietary database.

### U.S. INSURANCE MERGERS AND ACQUISITIONS, P/C SECTOR, 2002-2012 (1)

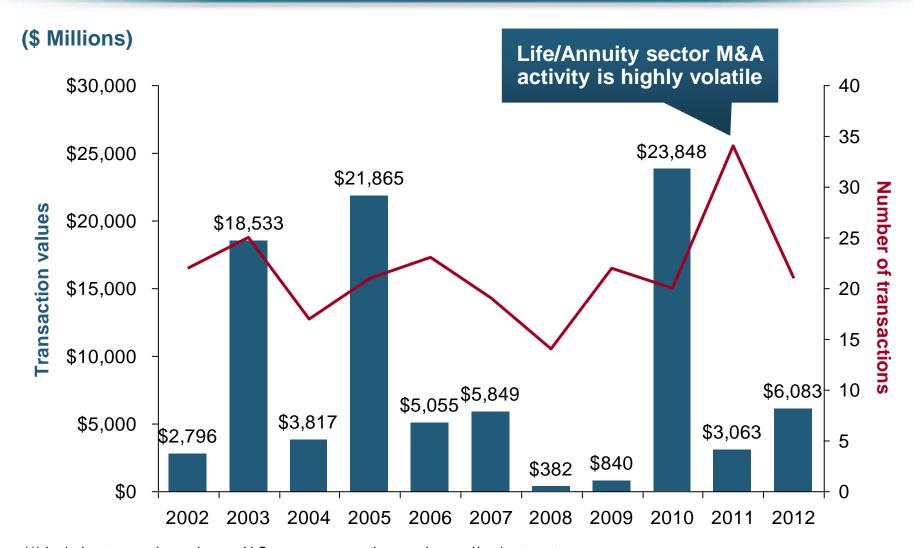




(1) Includes transactions where a U.S. company was the acquirer and/or the target.

### U.S. INSURANCE MERGERS AND ACQUISITIONS, LIFE/ANNUITY SECTOR, 2002-2012 (1)





(1) Includes transactions where a U.S. company was the acquirer and/or the target.

Source: Conning proprietary database.

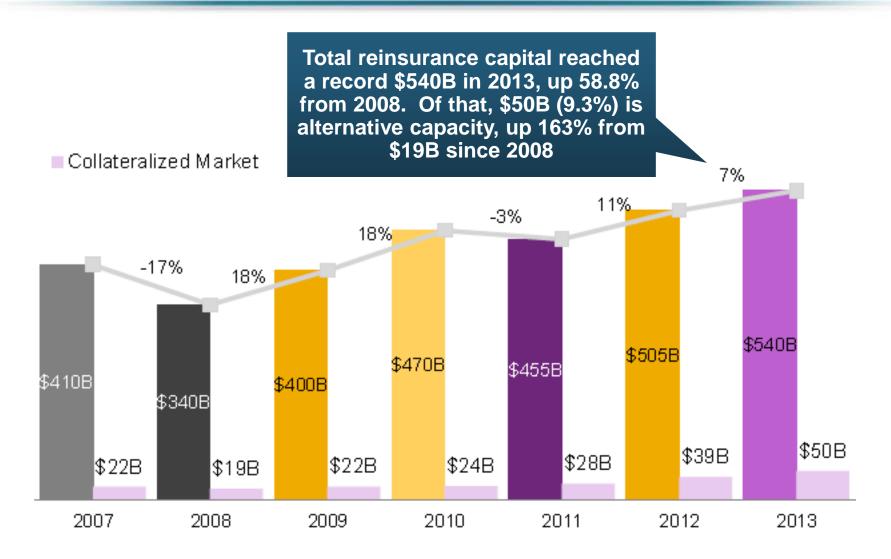


# REINSURANCE MARKET CONDITIONS

Ample Capacity as
Alternative Capital is
Transforming the
Market—And Pushing
Down Prices

# Global Reinsurance Capital (Traditional and Alternative), 2007 - 2013





Source: Aon Benfield Reinsurance Market Outlook, April 1, 2014; Insurance Information Institute.

### Global Reinsurer Capital, 2007-2013:H1\*



#### (\$ Billions)



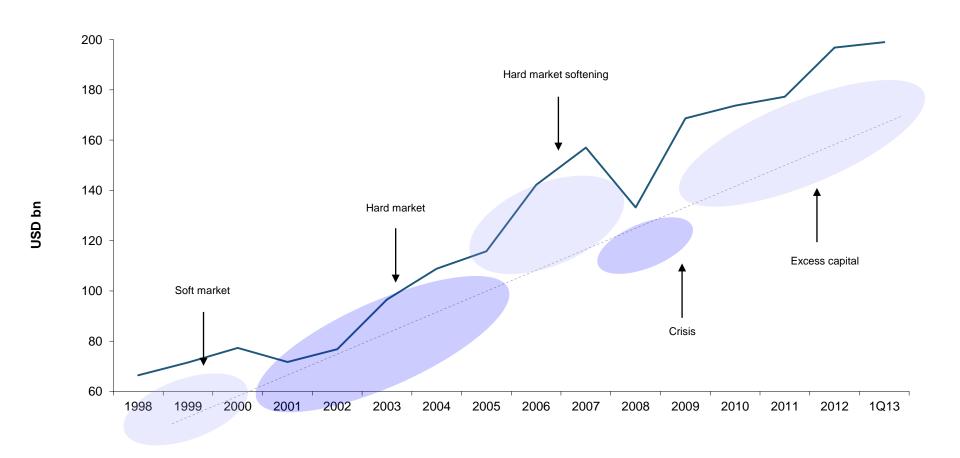
Global Reinsurance Capital Has Been Trending Generally Upward Since the Global Financial Crisis, a Trend that Seems Likely to Continue

<sup>\*</sup>Includes both traditional and non-traditional forms of reinsurance capital.

Source: Aon Benfield Aggregate study for the 6 months ending June 2013; Insurance Information Institute.

### Long-Term Evolution of Shareholders' Funds for the Guy Carpenter Global Reinsurance Composite

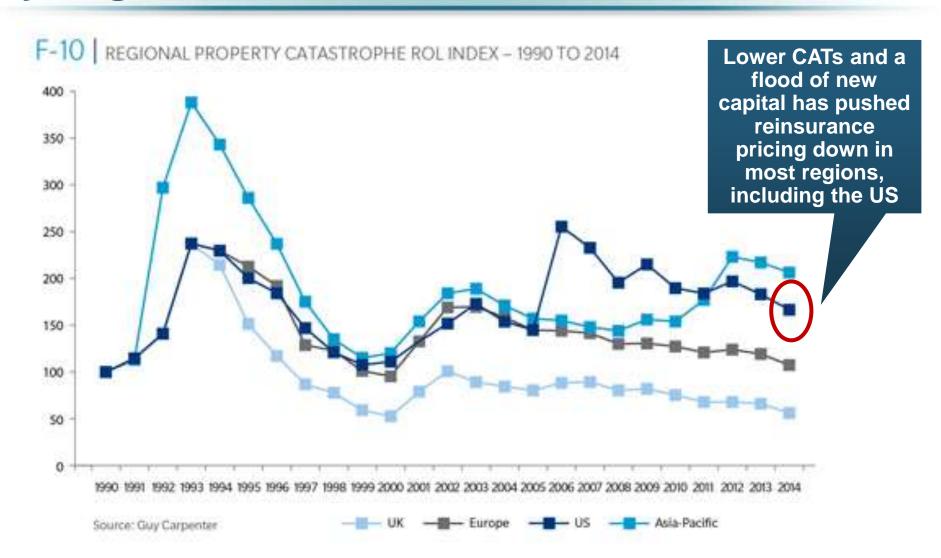




Source: Guy Carpenter

# Reinsurance Pricing: Rate-on-Line Index by Region, 1990 – 2014\*



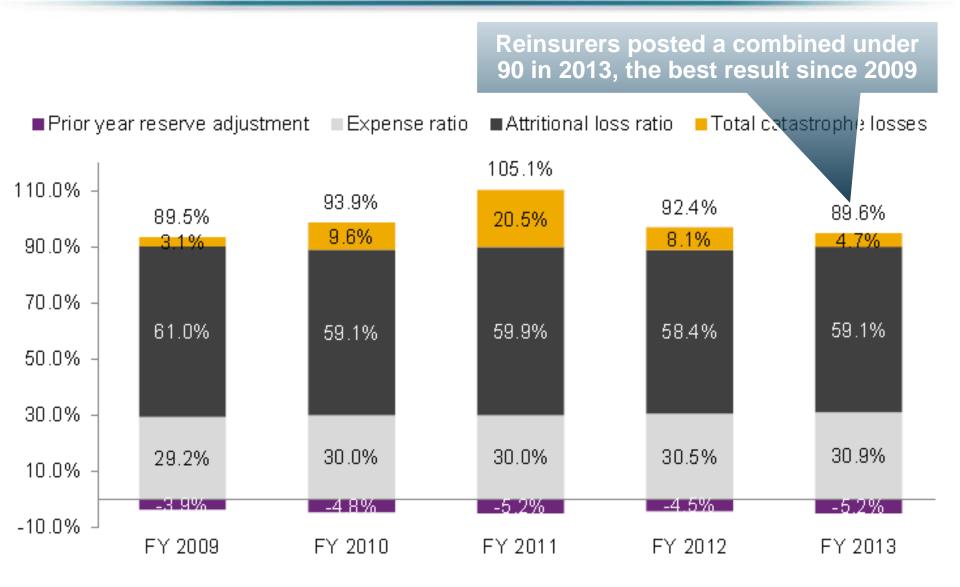


\*As of Jan. 1.

Source: Guy Carpenter

### Reinsurer Combined Ratios (Aon Benfield Aggregate), 2007 - 2013

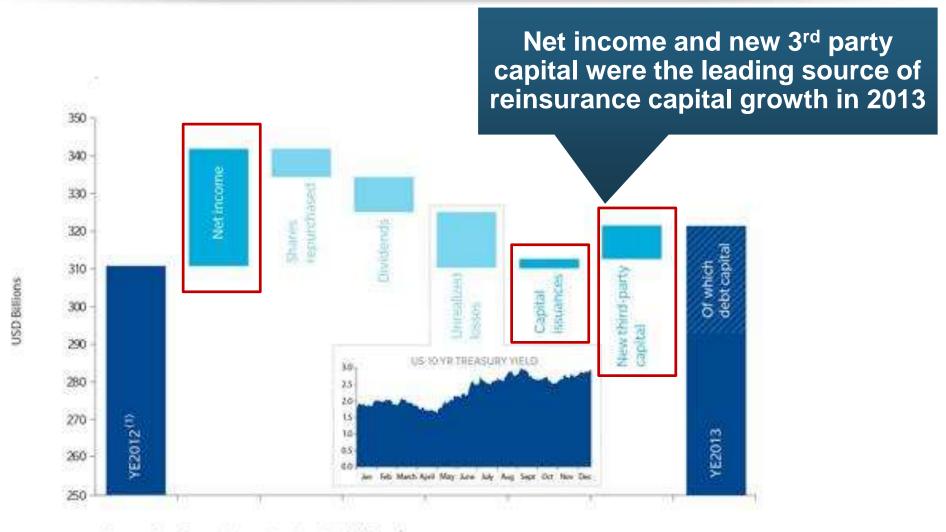




Source: Aon Benfield Reinsurance Market Outlook, April 1, 2014; Insurance Information Institute.

### Sources of Reinsurance Capital Change: YE 2012 to YE 2013

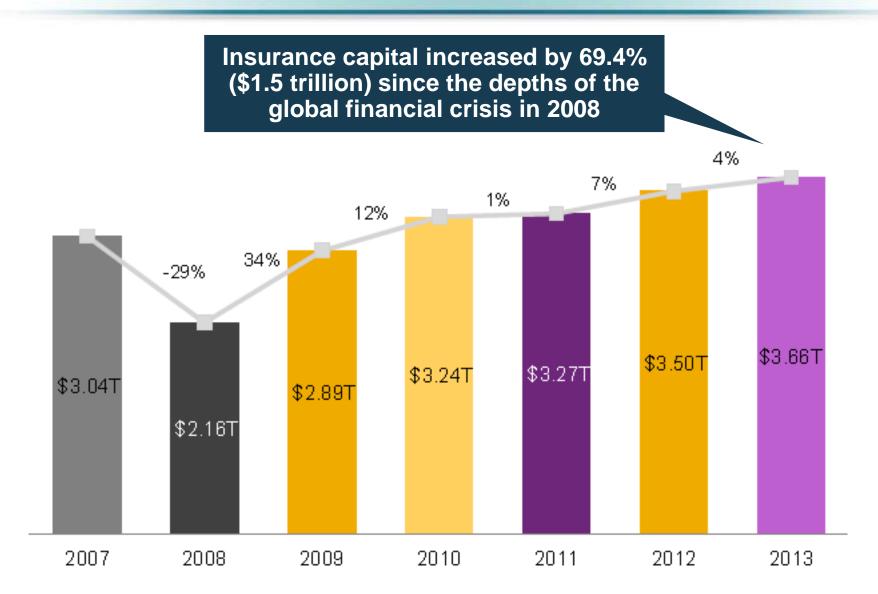




Source: Guy Carpenter in conjunction with A.M. Best 1

### Global Insurance Capital, 2007 - 2013



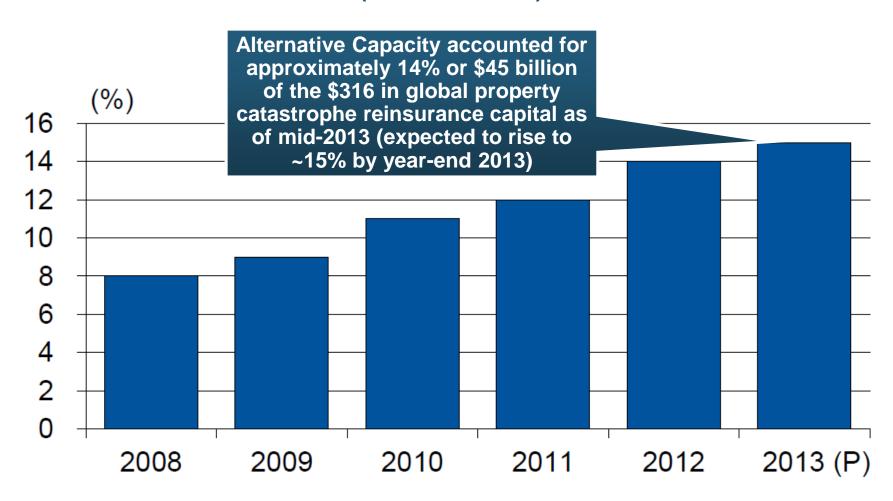


Source: Aon Benfield Reinsurance Market Outlook, April 1, 2014; Insurance Information Institute.

### Alternative Capacity as a Percentage of Global Property Catastrophe Reinsurance Limit

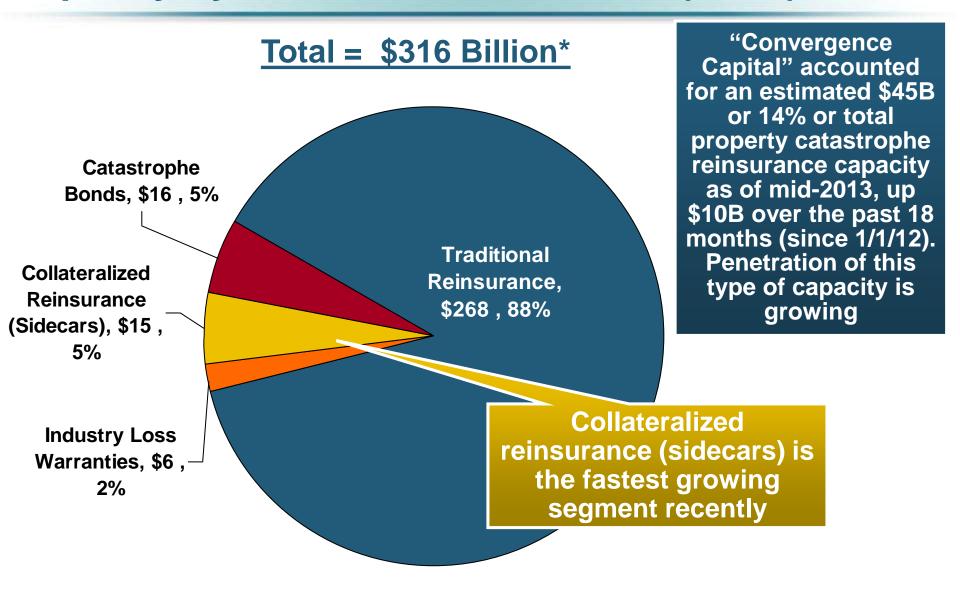


(As of Year End)



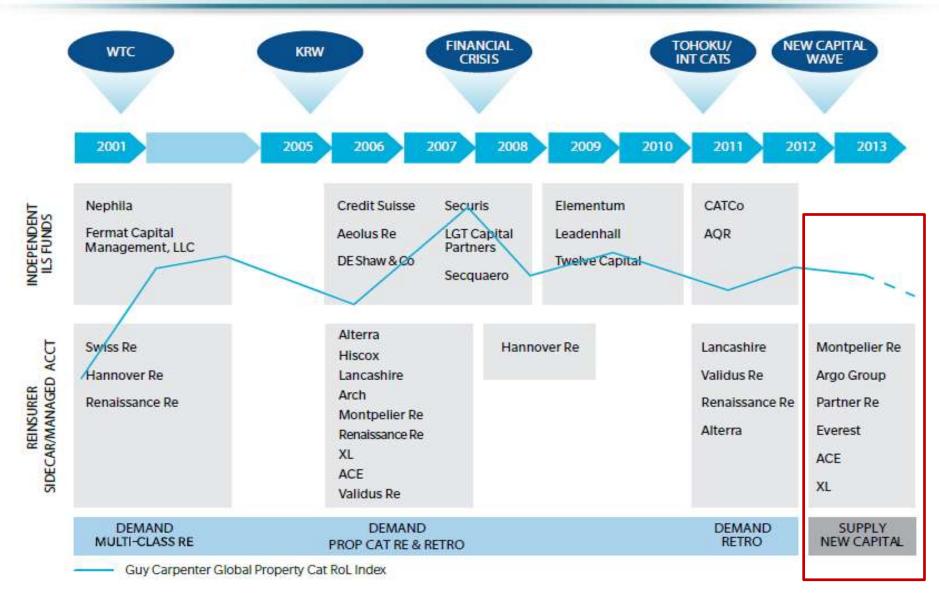
# Property Catastrophe Reinsurance Capacity by Source as of Mid-2013 (\$ Bill)





### Alternative Capacity Development, 2001—2013:H1

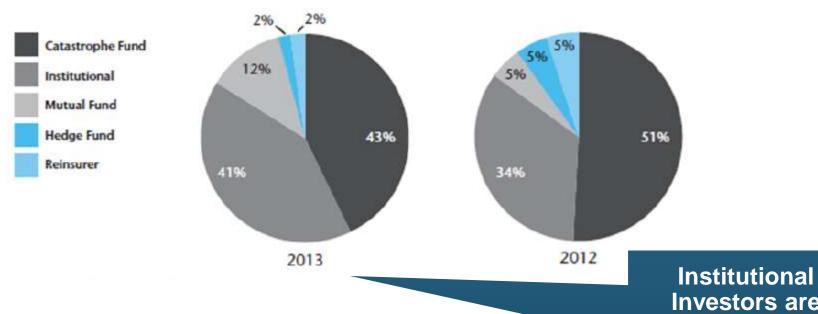




Source: Guy Carpenter; Mid-Year Market Report, September 2013; Insurance Information Institute.

### Investor by Category, 2013 vs. 2012\*





Investors are accounting for a larger share of alternative reinsurance investors

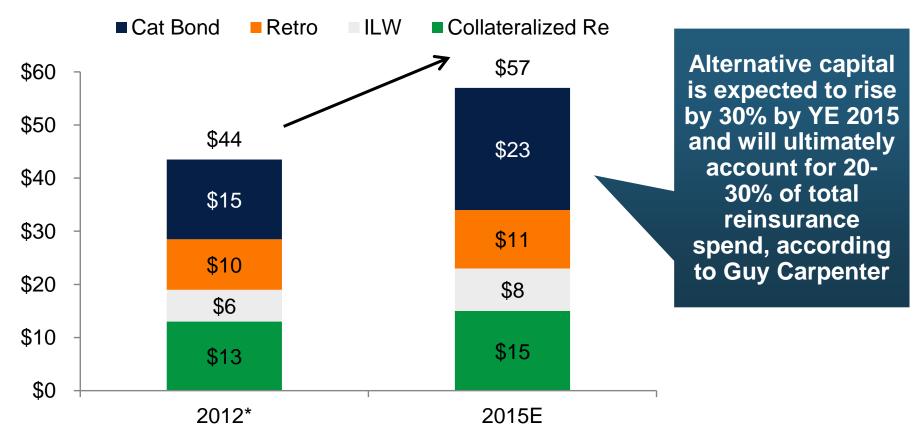
\*As of June 30 each year.

Source: Aon Benfield Securities; Insurance Information Institute.

## Non-Traditional Property Catastrophe Limits by Type, YE 2012 vs. YE 2015E



#### NON-TRADITIONAL P/CAT LIMITS BY TYPE



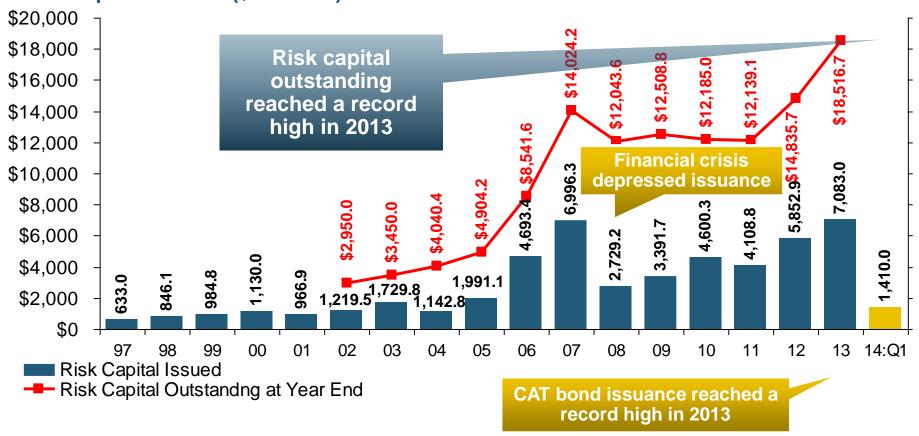
Source: Guy Carpenter; \*As Of Mar-2013

Source: Guy Carpenter; Reinsurance Association of America; Insurance Information Institute.

# Catastrophe Bonds: Issuance and Outstanding, 1997- 2014:Q1\*







Catastrophe Bond Issuance Is Approaching Pre-Crisis Levels While Risk Capital Outstanding Stands at an All-Time Record

Source: Guy Carpenter; Insurance Information Institute.

<sup>\*</sup>Through Jan. 31, 2014.

# **Questions Arising from Influence of Alternative Capital**



- Could Pension Fund Money Swamp Traditional Capacity?
  - US private pension funds hold ~\$7 trillion in assets
  - 2% allocation = \$140 billion
  - Global property cat capital = ~\$316 bill as of mid-2013
- Do New Investors Have a Lower Cost of Capital?
  - New capacity expects 6-8% rate of return compared to 8-10% for traditional reinsurance, according to Dowling & Partners
- Will Reinsurance Pricing Become More Closely Linked to Interest Rates?
  - What happens when interest rates rise?
- Terms and Conditions Could Weaken
  - Multi-year deals

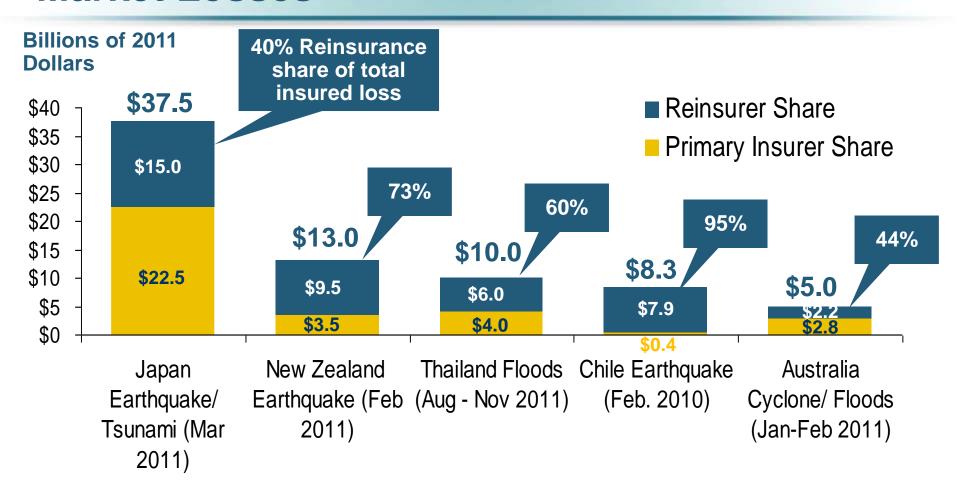
## **Questions Arising from Influence of Alternative Capital**



- What Will Happen When Investors Face Large-Scale Losses?
- Does ILS Have a Higher Propensity to Litigate?
  - Short-term focus could contribute to disputes
  - Large share of triggered transactions ended up in dispute
- How Low Will ROLs Be Pushed?
- Does the New Interconnectedness with Capital Markets Lend Credence to the Suggestion that Reinsurance Is a Systemic Risky Business?
- Will Alternative Capital Drive Consolidation Among Traditional Reinsurers?
  - ◆ Has the mating dance begun? → Endurance/Aspen

### Reinsurer Share of Recent Significant Market Losses

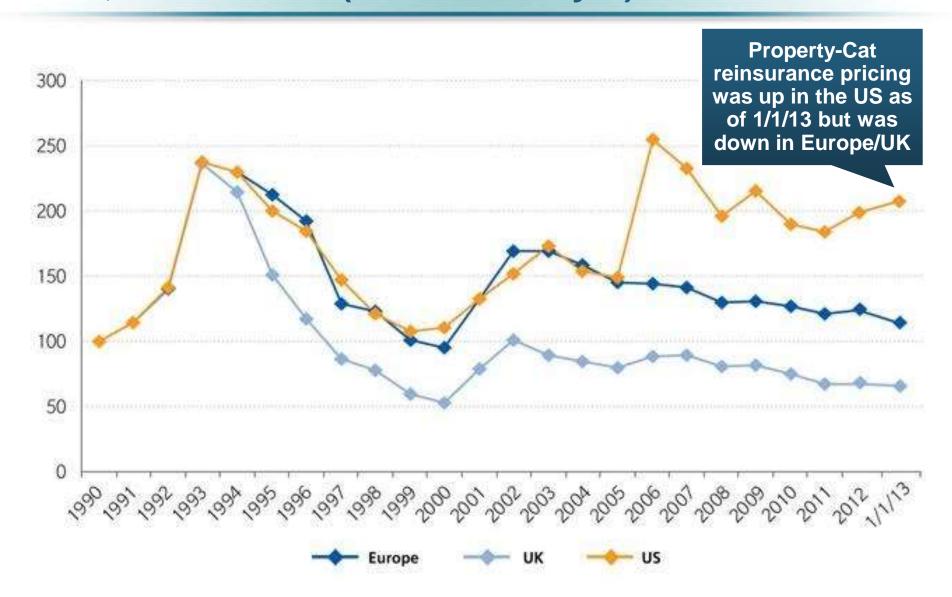




Reinsurers Paid a High Proportion of Insured Losses Arising from Major Catastrophic Events Around the World in Recent Years

### Regional Property Catastrophe Rate on Line Index, 1990—2013 (as of January 1)





### Alternative Capital: Important Definitions Insurance Information Institute



#### Alternative Reinsurance Market

Alternative reinsurance is effectively any form of managing and transferring (re)insurance risk through the use of the capital markets rather than the traditional reinsurance market. These nontraditional structures commonly include catastrophe bonds (cat bonds), collateralized quota-share reinsurance vehicles (sidecars) and industry loss warranties (ILWs).

Alternatives to traditional reinsurance essentially began following Hurricane Andrew, with the introduction of exchange traded insurance options in 1992, the first cat bond in 1994, and later sidecars in 2001, following the events of Sept. 11, 2001. However, the market began to grow significantly following Hurricane Katrina in 2005, as (re)insurers were essentially forced to increase issuances of catastrophe bonds and expand the use of sidecars in order to absorb underwriting capacity as retrocession availability became more scarce and expensive.

#### Catastrophe Bonds

Cat bonds are bonds issued by an insurer with a condition that if the issuer suffers a catastrophe loss greater than a specified amount, the obligation to pay interest/principal is deferred or forgiven, thus effectively prompting a default on the bond. Cat bonds allow sponsors (most often a (re)insurer) to transfer a portion of its catastrophe risk to the capital markets through securities purchased by investors and actively traded in the secondary market.

Favorably for the sponsor, cat bonds offer collateralized (most often invested in U.S. Treasury Money Market Funds) protection that is locked in at a fixed cost over multiple years (typically two to four years). This allows the (re)insurer to be less subject to changing reinsurance market conditions. For the investor, cat bonds offer a comparatively high yield and an opportunity to diversify their portfolios. This is due to the lack of correlation between catastrophe losses and returns on other major asset classes that are tied to more macroeconomic and financial market conditions.

#### Sidecars

Sidecars are special-purpose reinsurers that provide dedicated collateralized quota-share reinsurance, often for a single ceding company that transfers a portion of its underwriting risk (and related capital investment), and in turn receives a ceding commission. They also can be a source of fee income for the reinsurers that underwrite or provide management services to such third-party risk vehicles.

Sidecar vehicles are often established by traditional reinsurers as a means to tap into the external capacity offered by the capital markets from hedge funds, investment banks, private equity and other opportunistic investors and increase the efficiency and diversification of the company's reinsurance program. They typically have a limited life expectancy and are often wound up when market conditions deteriorate, after which any remaining capital funds are returned to investors and the sponsor.

#### Industry Loss Warranties

ILWs are a type of private reinsurance or derivative contract through which one party (often an insurer) will purchase protection based on the total loss arising from an event to the entire insurance industry rather than their own losses. The buyer pays a premium to the company that writes the ILW cover (often a reinsurer or hedge fund) and in return receives coverage for a specified limit if industry losses exceed the predefined amount under the ILW trigger.

Sources: Fitch Ratings: Insurance Information Institute.

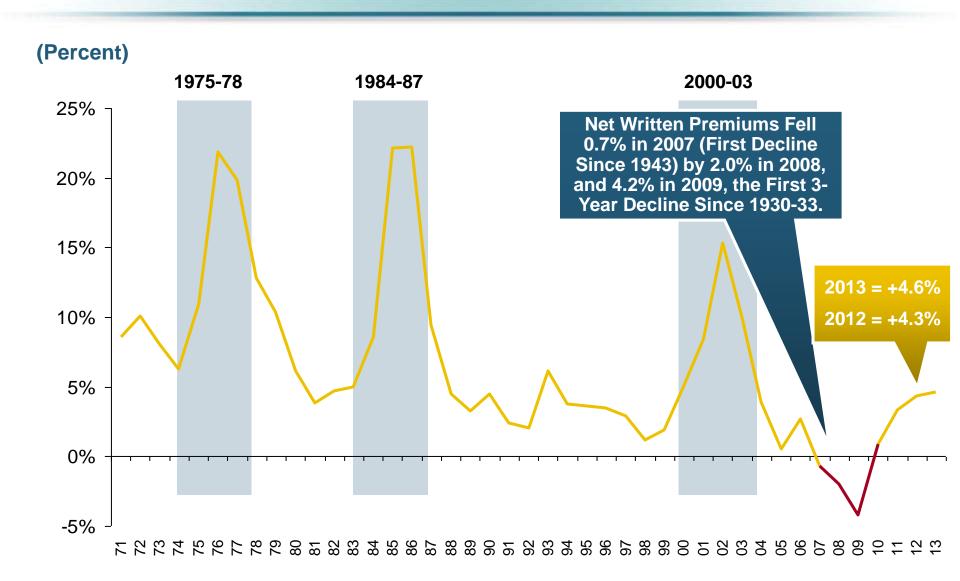


### P/C PRICING TRENDS

### **Modest Pricing Gains in 2014**

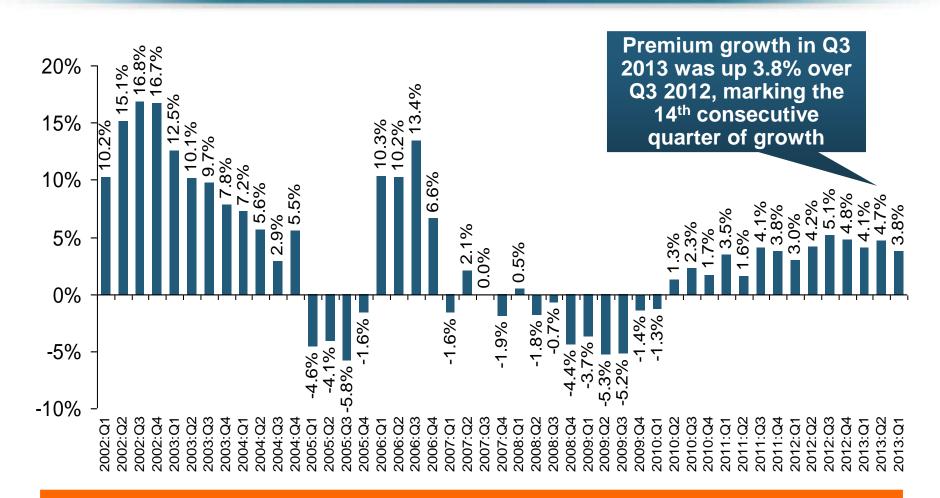
### Net Premium Growth: Annual Change, 1971—2013





### P/C Net Premiums Written: % Change, Quarter vs. Year-Prior Quarter



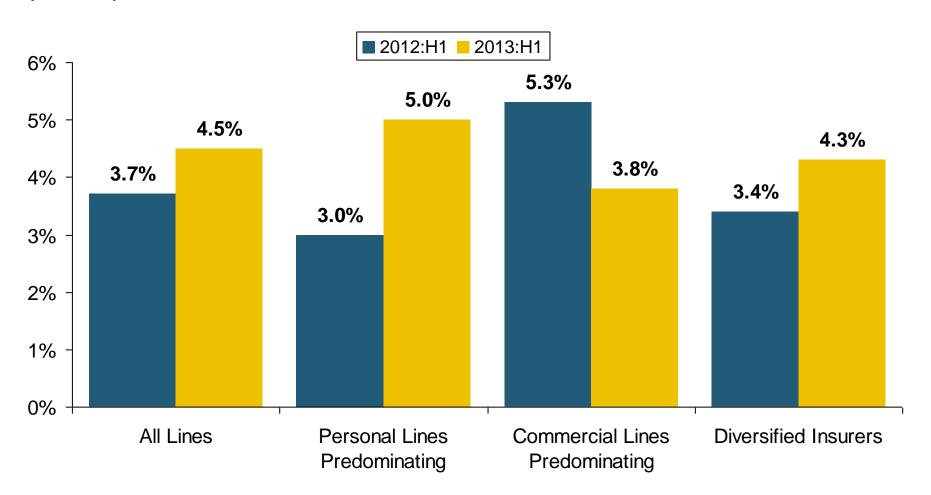


Sustained Growth in Written Premiums (vs. the same quarter, prior year) Will Continue into 2014

## Growth in Net Written Premium by Segment, 2013:H1 vs. 2012:H1\*



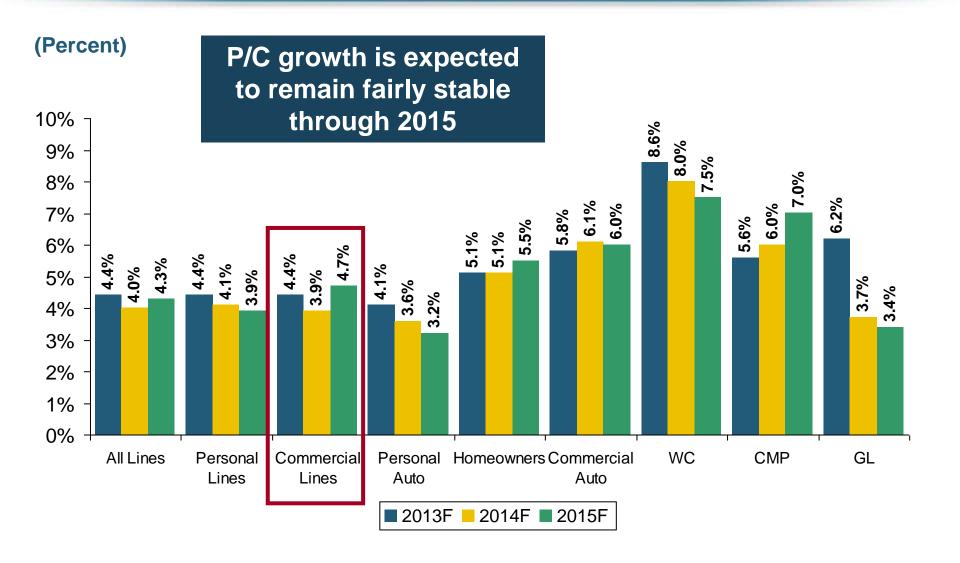
#### (Percent)



<sup>\*</sup>Excludes mortgage and financial guaranty insurers. Source: ISO/PCI; Insurance Information Institute

## Growth in Direct Written Premium by Line, 2013-2015F\*

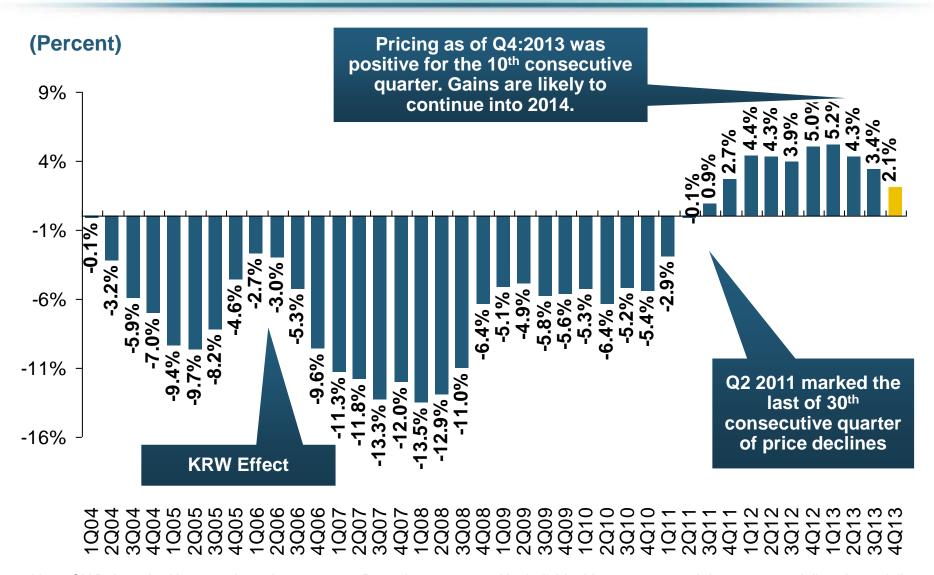




Source: Conning.

# Average Commercial Rate Change, All Lines, (1Q:2004–4Q:2013)

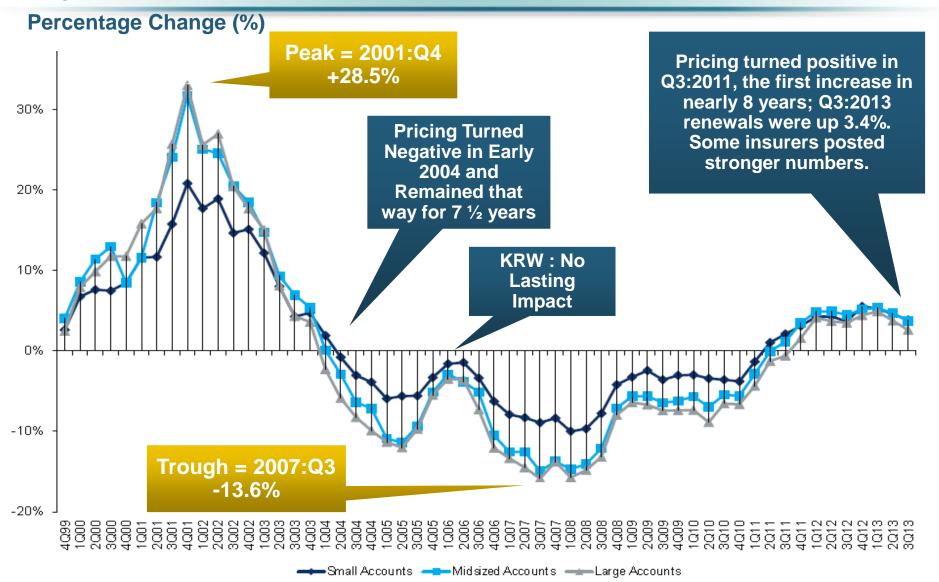




Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially. Source: Council of Insurance Agents & Brokers; Insurance Information Institute

# Change in Commercial Rate Renewals, by Account Size: 1999:Q4 to 2013:Q3

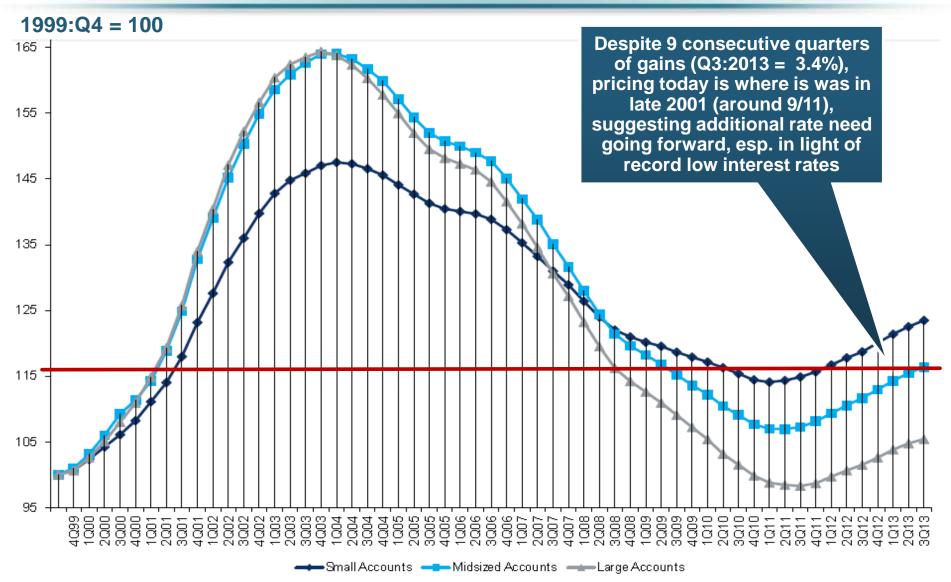




Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially. Source: Council of Insurance Agents and Brokers; Barclay's Capital; Insurance Information Institute.

### Cumulative Qtrly. Commercial Rate Changes, with by Account Size: 1999:Q4 to 2013:Q3

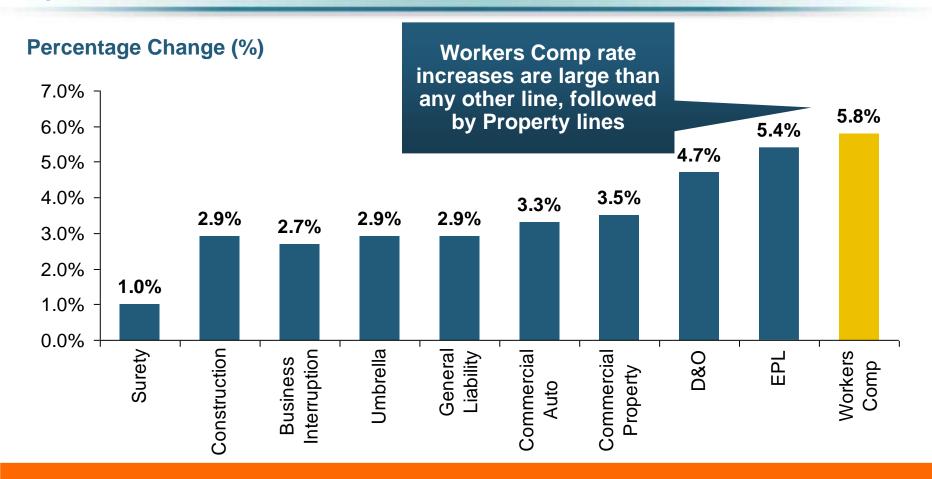




Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially. Source: Council of Insurance Agents and Brokers; Barclay's Capital; Insurance Information Institute.

# Change in Commercial Rate Renewals, by Line: 2013:Q3

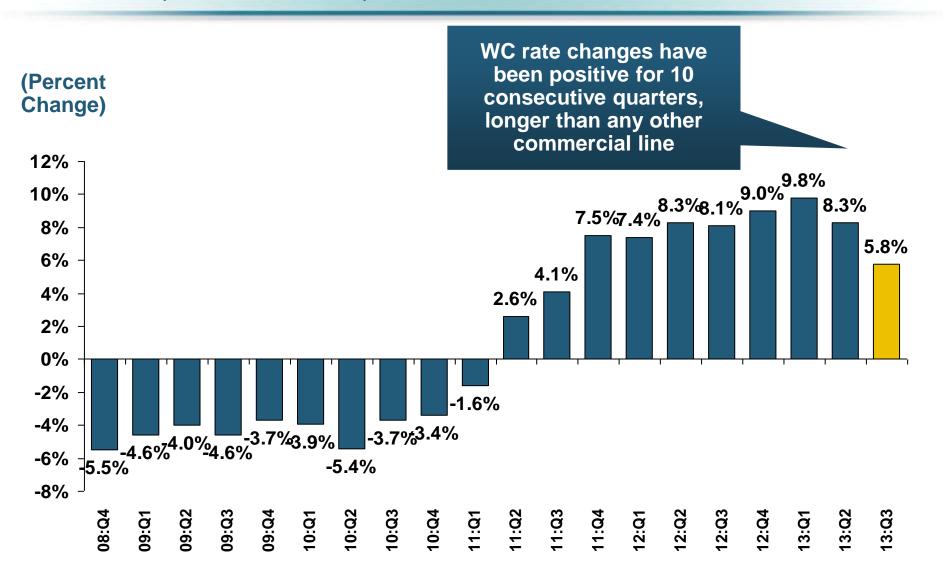




Major Commercial Lines Renewed Uniformly Upward in Q3:2013 for the 9<sup>th</sup> Consecutive Quarter; Property Lines & Workers Comp Leading the Way; Cat Losses and Low Interest Rates Provide Momentum Going Forward

### Workers Comp Rate Changes, 2008:Q4 – 2013:Q3

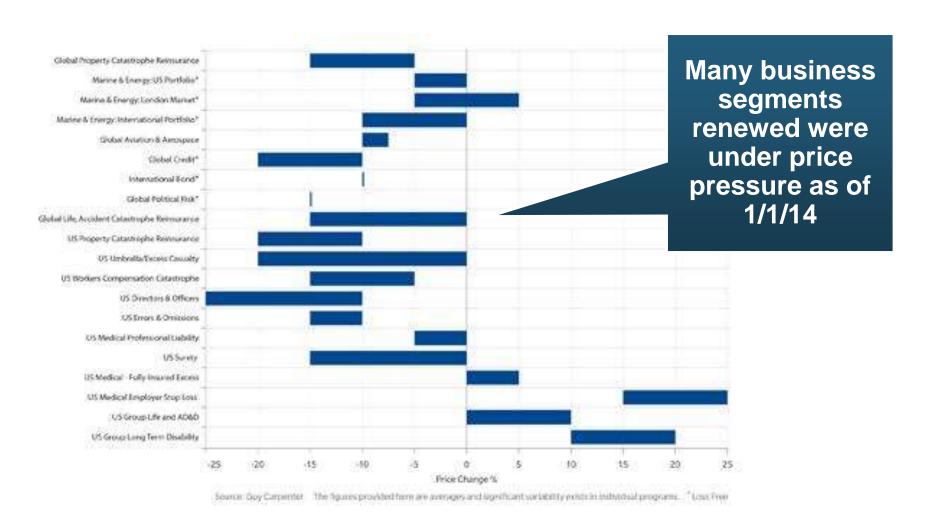




Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially. Source: Council of Insurance Agents and Brokers; Information Institute.

### Rate Movements by Business Segment as INSURANCE of January 1, 2014

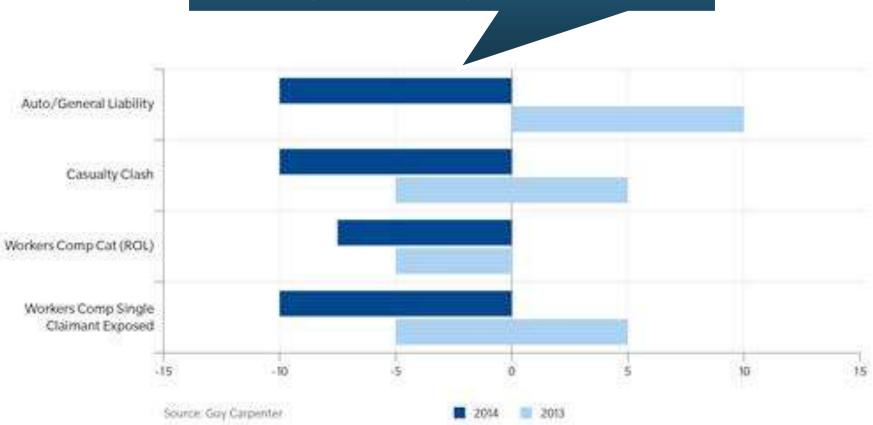




# Casualty: Typical Excess of Loss Rate Changes as of Jan. 1, 2014







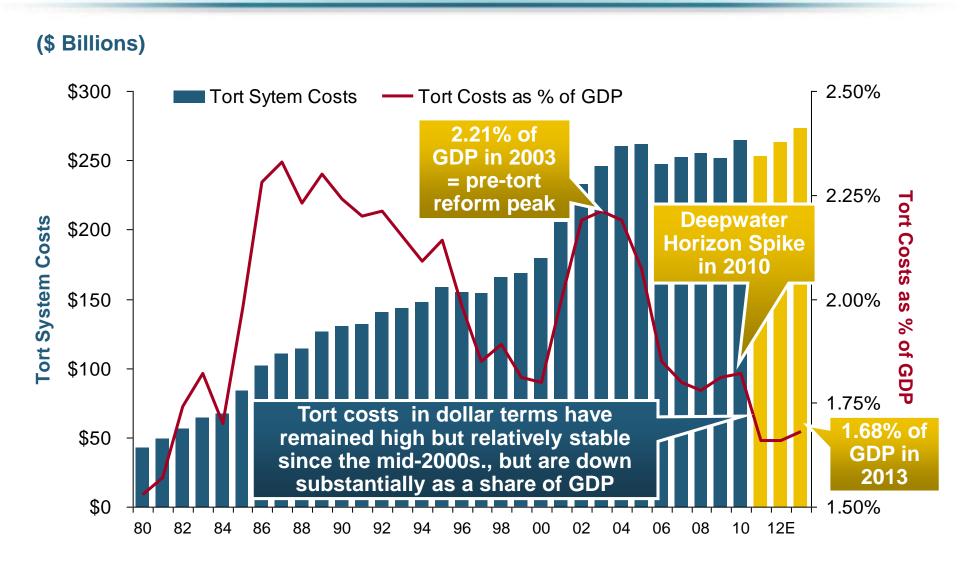


# Shifting Legal Liability & Tort Environment

Is the Tort Pendulum Swinging Against Insurers?

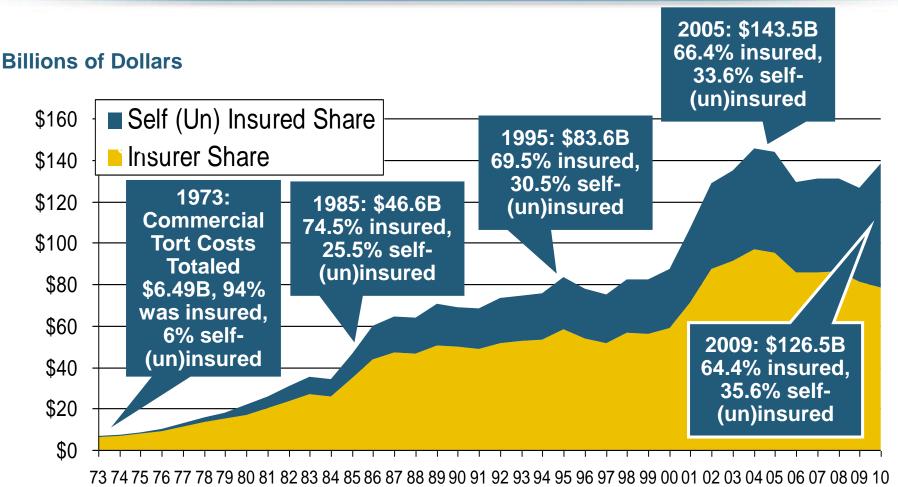
### Over the Last Three Decades, Total Tort Costs as a % of GDP Appear Somewhat Cyclical, 1980-2013E





### Commercial Lines Tort Costs: Insured vs. Self-(Un)Insured Shares, 1973-2010

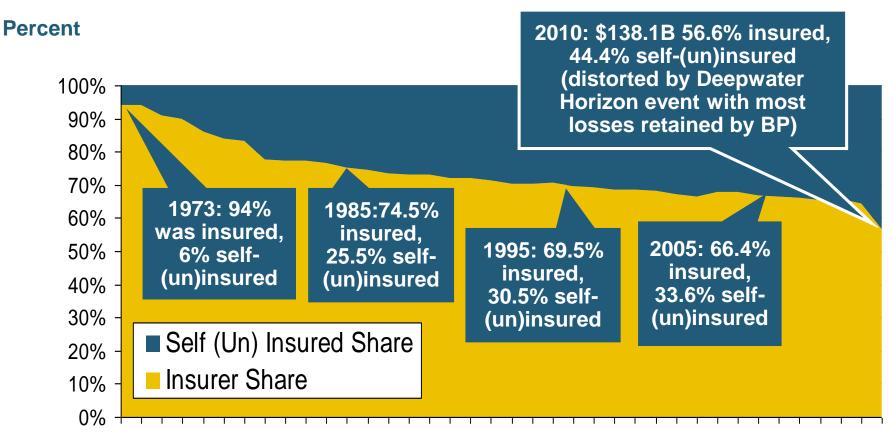




Tort Costs and the Share Retained by Risks Both Grew Rapidly from the mid-1970s to mid-2000s, When Tort Costs Began to Fall But Self-**Insurance Shares Continued to Rise** 

# Commercial Lines Tort Costs: Insured vs. Self-(Un)Insured Shares, 1973-2010





73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10

The Share of Tort Costs Retained by Risks Has Been Steadily Increasing for Nearly 40 Years. This Trend Contributes Has Left Insurers With Less Control Over Pricing.

# **Business Leaders Ranking of Liability Systems in 2012**



### Best States

- Delaware
- Nebraska
- 3. Wyoming
- 4. Minnesota
- 5. Kansas
- 6. Idaho
- 7. Virginia
- 8. North Dakota
- 9. Utah

10. lowa

### New in 2012

- Wyoming
- Minnesota
- Kansas
- Idaho

### **Drop-offs**

- Indiana
- Colorado
- Massachusetts
- South Dakota

### Worst States

- 41. Florida
- 42. Oklahoma
- 43. Alabama
- 44. New Mexico
- 45. Montana
- 46. Illinois
- 47. California
- 48. Mississippi
- 49. Louisiana
- 50. West Virginia

### **Newly Notorious**

Oklahoma

### **Rising Above**

Arkansas

### The Nation's Judicial Hellholes: 2012/2013







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### www.iii.org

Thank you for your time and your attention!

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